



III SEMINAR ON STRATEGIC CHANGE IN HIGHER EDUCATION

“Governing Universities in the Knowledge Society”

27-28th, April, 2006

Organized by the Generalitat Valenciana and the Institutional Management Higher Education (IMHE) Programme, OECD.

Venue: Conference room, Botanical Garden, University of Valencia, Valencia

Language: English and Spanish (with simultaneous translation)

AIM:

Knowledge and the global society are generating profound change in the context of universities which are faced the world over with the need to change their internal structures and, in the case of public institutions, their relationships with public authorities.

On one hand, universities are calling for a fundamentally new type of arrangement with society, whereby they are responsible and accountable for their programmes, staff and resources, while public authorities focus on the strategic direction of the system as a whole. In an open, competitive and ever-changing environment, autonomy is a pre-condition for universities to be able to respond to society's changing needs and to take full responsibility for their responses. The majority of universities feel that national regulations do not currently allow them to implement the changes required for the future.

On the other hand, empowering universities effectively to make and implement decisions requires leadership teams with sufficient authority and management capacity, considerable time spent in the office and wide-ranging experience. New ways of university governance are needed to develop effective autonomy and to run universities efficiently in the current changing environment. Success in implementing new ways of university governance will probably be linked to the success of institutional outputs in the new knowledge society.

In this seminar, distinguished university leaders and higher education researchers will present their views on the change in traditional models, how governance models are changing dramatically in some countries, and what can be done and how to better adapt universities to the new environment.

PROGRAMME:

27th, Thursday:

9.30 Opening session

José Capilla, Director General of Universities, Generalitat Valenciana

Jacqueline Smith, Administrator, IMHE Programme, OECD

Francisco Tomás, Rector, Universitat de Valencia

10.00-10.45 Autonomy, academic freedom and self-government: tradition and reality.

Chair: **José Capilla**, Director General of Universities, Generalitat Valenciana.

Speaker:

José-Ginés Mora, Director, Centre for the Study of Higher Education Management, Universidad Politécnica de Valencia. Deputy Chair, Governing Board of the IMHE Programme, OECD.

10.45-11.15 Coffee

11.15-13:45 Governing universities: the traditional models

Chair: **Jesús Rodríguez**, Rector, Universidad Miguel Hernández.

Speakers:

Michael Shattock, Professor, Institute of Education, University of London. Former Registrar of the University of Warwick.

Changing approaches to university governance in the UK: is the concept of "shared governance" under threat?

Christine Musselin, Researcher, Centre de Sociologie des Organisations, Sciences Po et CNRS, Paris.

The strengthened but fragile institutional governance of French universities

Johann W. Gerlach, Professor and former President, Freie Universität Berlin.

The German model of university governance

13: 45-15:30 Lunch. Greenhouse, Botanical Garden.

15: 30-18:00 Governing universities: recent changes

Chair: **Ignacio Jiménez**, Rector, Universidad de Alicante

Speakers:

Marijk van der Wende, Professor, CHEPS, Twente Universiteit. Chair, Governing Board of the IMHE Programme, OECD

New higher education legislation in the NL: shifting accountability structures

Helmut Konrad, Professor and former Rector, Graz Universitat.

Austria: A new understanding of universities

Jørgen-Gulddahl Rasmussen, Professor, Aalborg Universitet.

Mechanistic governance in organic institutions?

20:30 Dinner. To be decided.

28th, Friday:

9.00-11.00. What should be changed? What is possible to change?

Chair: **Juan Juliá**, Rector, Universidad Politécnica de Valencia

Speakers:

Representative of EUA

André Oosterlinck, Professor and Honorary Rector of the Katholieke Universiteit Leuven.

Rodolfo Zich, Profesor and former Rector, Politécnico de Torino.

11.00-11.30 Coffee

11.30--13:30. What should be changed in Spain? What is possible to change?

Chair: **Francisco Tomás**, Rector, Universitat de Valencia

Speakers:

Francisco Michavila, Professor, Universidad Politécnica de Madrid. Former rector of the Universitat Jaume I. Former Secretary General of the Spanish Council of Universities.

Juan Vazquez, Professor and Rector of the Universidad de Oviedo. President of the Spanish Rectors Conference.

Francisco-Javier Álvarez-Guisasola, Minister of Education, Government of Castile and Leon. Former Rector of the Universidad de Valladolid.

Salvador Ordoñez, State Secretary of Universities, Government of Spain. Former Rector of the Universidad de Alicante.

13.30: 14.00 Governing universities: lessons from the experience

Chair: **Agustín Escardino**, Secretary of University, Science and Technology, Generalitat Valenciana.

Speaker:

Justo Nieto, Minister of Enterprise, University and Science, Generalitat Valenciana. Former Rector of the Universidad Politécnica de Valencia.

14:00 Lunch. Greenhouse, Botanical Garden.

REGISTRATION FEE: 200 €

Fee includes lunches, coffees, dinner, and seminar materials.

ACCOMMODATION AND PRACTICAL INFORMATION

A list of hotels in Valencia at special rates is provided on the conference website. Participants are invited to make their own reservation as early as possible through the travel agency provided in the web site in order to get the special rates.

REGISTRATION

For registration on line: www.cambioestrategico.com

CONTACT:

Registration and practical arrangements are managed by CEGES:

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