# **BACKGROUND BRIEF**

Inclusive Framework on BEPS



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## **Executive summary**

The international tax landscape has changed dramatically in recent years as a result of economic challenges, and new standards have been developed to enable countries protect their revenue bases. With a conservatively estimated annual revenue loss of USD 100 to 240 billion due to base erosion and profit shifting (BEPS), the stakes are high for governments around the world. With the political support of the G20 Leaders, OECD and G20 countries have taken joint action to address the weaknesses within the international tax system that create opportunities for BEPS. Working with other countries, they have developed a comprehensive package of measures to tackle BEPS: the BEPS package.

Countries and jurisdictions are now working together on implementing the BEPS package consistently on a global basis, and to develop further standards to address remaining BEPS issues. To these ends, the decision making body for the OECD's tax work - the OECD Committee on Fiscal Affairs (CFA) – had been opened up to interested countries and jurisdictions in order to put in place an Inclusive Framework on BEPS. The Inclusive Framework on BEPS held its first meeting on 30 June - 1 July 2016 in Kyoto, Japan, and the second on 26 - 27 January 2017 in Paris, France.

Members of the framework work on an equal footing to tackle tax avoidance, to improve the coherence of international tax rules, and to ensure a more transparent tax environment. In particular, the framework:

- develops standards in respect of remaining BEPS issues;
- will review the implementation of agreed minimum standards through an effective monitoring system;
- monitors BEPS issues, including tax challenges raised by the digital economy; and
- facilitates the implementation processes of the Members by providing further guidance and by supporting development of toolkits to support low-capacity developing countries.

Joining the Inclusive Framework offers the opportunity to interested countries and jurisdictions to participate in the BEPS related work on an equal footing with other OECD and G20 countries. Being part of the Inclusive Framework on BEPS will facilitate the implementation, as well as the peer review processes of the Members, by providing them further guidance and support, including guidance covered by the Platform for Collaboration on Tax established among the IMF, the OECD, the UN and the World Bank Group.

All countries and jurisdictions that have not become Members are invited to contact the OECD Secretariat (at <a href="mailto:CTP.BEPS@oecd.org">CTP.BEPS@oecd.org</a>) to express their interest in joining the Inclusive Framework on BEPS.

Countries and jurisdictions that want to join the framework are required:

- to commit to the comprehensive BEPS package and its consistent implementation; and
- to pay an annual Member's fee to cover the costs of the framework.

# 1. Background

#### 1.1. The Base Erosion and Profit Shifting (BEPS) Project

The international tax landscape has changed dramatically in recent years. With political support of G20 Leaders, the international community has taken joint action to increase transparency and exchange of information in tax matters, and to address weaknesses of the international tax system that create opportunities for BEPS. The internationally agreed standards of transparency and exchange of information in the tax area have put an end to the era of bank secrecy. With over 130 countries and jurisdictions currently participating, the Global Forum on Transparency and Exchange of Information for Tax Purposes has ensured consistent and effective implementation of international transparency standards since its establishment in 2009.

At the same time, the financial crisis and aggressive tax planning by multinational enterprises (MNEs) have put BEPS high on the political agenda. With a conservatively estimated annual revenue loss of USD 100 to 240 billion, the stakes are high for governments around the world. The impact of BEPS on developing countries, as a percentage of tax revenues, is estimated to be even higher than in developed countries.

#### 1.2. Development of a comprehensive BEPS Action Plan

In September 2013, the G20 Leaders endorsed the ambitious and comprehensive BEPS Action Plan, developed with OECD members. On the basis of this Action Plan, the OECD and G20 countries developed and agreed, on an equal footing, upon a comprehensive package of measures in just two years. These measures were designed to be implemented domestically and through tax treaty provisions in a co-ordinated manner, supported by targeted monitoring and strengthened transparency.

#### 1.3. The BEPS package

The BEPS package consists of reports on 15 actions, and sets out a variety of measures ranging from new minimum standards, the revision of existing standards, as well as common approaches which will facilitate the convergence of national practices, and guidance drawing on best practices. In particular, four minimum standards were agreed, to tackle issues in cases where no action by some countries or jurisdictions would have created negative spill overs (including adverse impacts of competitiveness) on others. Their consistent implementation will allow countries to protect their taxable base.

Existing standards have also been updated and will be implemented, noting however that not all countries that have participated in the BEPS Project have endorsed the underlying standards on tax treaties or transfer pricing.

In other areas, such as recommendations on hybrid mismatch arrangements and best practices on interest deductibility, countries and jurisdictions have agreed a general tax policy direction. In these areas, domestic rules are expected to converge through the implementation of the agreed common approaches, thereby still enabling further consideration of whether such measures should become minimum standards. Guidance based on best practices will also support governments intending to act in the areas of mandatory disclosure initiatives or controlled foreign company (CFC) legislation.

An overview of the BEPS package is provided in Annex 1.

#### 1.4. Implementation of the BEPS package through joint action

The BEPS package was agreed and delivered by OECD members and by G20 economies, and subsequently endorsed by the G20 Leaders Summit in Antalya on 15-16 November 2015. Even though some elements of the BEPS Action Plan are still being finalised or will be finalised in 2017, the main tasks now relate to the implementation of the agreed package.

Effective and consistent implementation of the BEPS package requires an inclusive implementation process. First, the implementation of the BEPS package into different tax systems should not result in conflicts between domestic systems. Furthermore, the interpretation of the new standards should not lead to increased disputes. Finally, it is necessary to ensure a level playing field among countries and jurisdictions in the fight against tax avoidance.

Jurisdictions identified as relevant to the work of the Global Forum on Transparency and Information Exchange for Tax Purposes (Global Forum) have already been subject to monitoring and peer review of the implementation of the Global Forum's standards on transparency and the exchange of information for tax purposes. A similar process is being developed for the implementation of the BEPS package.

Inclusiveness also means that the implementation process is open to interested countries and jurisdictions. Therefore, the G20 Leaders called in their Communique from November 2015 on the OECD to develop a framework which is open to all interested countries and jurisdictions, including developing countries:

"...We, therefore, strongly urge the timely implementation of the project and encourage all countries and jurisdictions, including developing ones, to participate. To monitor the implementation of the BEPS project globally, we call on the OECD to develop an inclusive framework by early 2016 with the involvement of interested non-G20 countries and jurisdictions which commit to implement the BEPS project, including developing economies, on an equal footing."

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<sup>&</sup>lt;sup>1</sup> Par. 15, <a href="http://q20.org.tr/q20-leaders-commenced-the-antalya-summit/">http://q20.org.tr/q20-leaders-commenced-the-antalya-summit/</a>.

## 2. Establishment of the Inclusive Framework on BEPS

## 2.1. Design of the Inclusive Framework on BEPS

In response to the aforementioned call of the G20 Leaders, the OECD members and G20 countries have developed an Inclusive Framework which allows interested countries and jurisdictions to work with OECD and G20 members on developing standards on BEPS related issues, and to review and monitor the implementation of the whole BEPS package. To join the framework countries and jurisdictions are required to commit to the comprehensive BEPS package and its consistent implementation and to pay an annual BEPS Member fee (reduced when applied to developing countries). However, it is recognised that interested developing countries' timing of implementation may differ from that of other countries and jurisdictions, and that their circumstances should be appropriately addressed in the framework.

With a strong political support, the Inclusive Framework is now in place. The first meeting of the Inclusive Framework on BEPS was held on 30 June - 1 July 2016 in Kyoto, Japan, and the second one on 26 - 27 January 2017 in Paris, France. To date, 48 countries and jurisdictions have joined the Inclusive Framework with the existing group of 46 countries (including OECD, OECD accession and G20 members), making the total number of countries and jurisdictions participating 94.2

International organisations and regional tax organisations also play an important role in the Inclusive Framework on BEPS, in particular to support the implementation of the BEPS package in developing countries. The African Tax Administration Forum (ATAF), the Centre de rencontres et d'études des dirigeants des administrations fiscales (CREDAF), the Centro Interamericano de Administraciones Tributarias (CIAT) together with other international organisations such as the International Monetary Fund (IMF), the World Bank (WB) and the United Nations (UN) participate in the BEPS work as observers.

Furthermore, the IMF, the OECD, the UN and the WBG intensified their co-operation on a wide range of international tax issues through the Platform for Collaboration on Tax<sup>3</sup> which has been established in April 2016.

#### 2.2. Participating in the decision-making body on an equal footing

The OECD's work programme on tax is carried out by the CFA through groups of national experts, organised by technical area in Working Parties and other bodies.<sup>4</sup> These working groups develop international tax standards and guidance, as well as all the technical work (see Annex 2). The working groups, being subsidiary bodies of the CFA, meet regularly, and discuss draft documents prepared by the OECD Secretariat, with input received by members of the related groups. During these meetings, where technicalities are discussed and standards are developed, delegates reach agreements by consensus. The working groups report to the CFA where senior officials of member countries can: i) decide, on a consensus-based approach, on the working groups' outcomes; ii) hold further discussions on issues working groups could not reach consensus on; or iii) require the working groups to carry out further work.

<sup>&</sup>lt;sup>2</sup> The new countries and jurisdictions to the Inclusive Framework participate in the CFA as "BEPS Associates". Also the G20 countries that are non-OECD members have participated as BEPS Associates in the CFA since the establishment of the BEPS Project, whereas OECD members were automatically Member of the BEPS Project. As all countries and jurisdictions participating in the Inclusive Framework collaborate on an equal footing, this text will refer - for the matter of clarity - to all participating countries and jurisdictions as Members of the Inclusive Framework on BEPS. www.worldbank.org/en/programs/platform-for-tax collaboration.

<sup>&</sup>lt;sup>4</sup> www.oecd.org/ctp/centre-for-tax-policy-and-administration-brochure.pdf.

In practice, this means that the OECD's decision making process for tax purposes has a two-layer structure. At the first level, countries' technical experts participate in the decision-making at the level of the working groups and work closely with their respective CFA delegates in order to make them fully aware of the technicalities discussed at the subsidiary levels. On the second level, countries' senior officials participate in the CFA decision process to ensure a political commitment to the CFA outcomes.

Embodied in the CFA, the Inclusive Framework on BEPS makes use of this consensus-based mechanism whereby all Members participate on an equal footing.

All meetings of the CFA and its working groups that relate to BEPS usually take place in Paris, France, with the CFA meeting at least twice a year and the working groups' meetings two to four times per year. It should be noted that the Ad Hoc group on the Multilateral Instrument (MLI) is outside the formal scope of the Inclusive Framework, and was opened for participation on an equal footing by all interested countries and observers on 27 May 2015. In November 2016, the Ad Hoc group adopted the text for the MLI and the accompanying Explanatory Statement. All interested countries are able to sign up for the MLI irrespective of their Membership of the Inclusive Framework on BEPS. The minimum standards to put an end to treaty shopping (action 6) and to improve the resolution of treaty-related disputes (action 14) are easily met throughout the MLI. More details on the MLI are discussed in Chapter 5.

## 3. Programme of Work for the Inclusive Framework

Together, the Members of the Inclusive Framework on BEPS have agreed upon an ambitious work plan that will process drive the implementation and monitoring on the **BEPS** package, as well as ongoing standard-setting, while taking into account the needs and constraints of the developing countries involved. In essence, this work can be categorised in five strands of work.

#### 3.1. Standard setting in respect of remaining BEPS issues

The Members of the framework set standards on remaining BEPS issues, for example, in the area of tax treaties and transfer pricing. This includes the work on the development of quidance on transfer pricing, on the application of profit split methods and on financial transactions.

#### 3.2. Reviewing the implementation of the four minimum standards

Under the second strand of work, the Members in the framework agree upon review processes for the four minimum standards as well as monitoring mechanisms for other elements of the BEPS package. These review mechanisms may differ by action, and will take into account countries' specific circumstances.

All countries and jurisdictions in the framework will participate in the upcoming review processes on the implementation of the minimum standards. These processes allow Members to review their own tax systems and to identify (and remove) elements raising BEPS risks. Moreover, the monitoring of the four minimum standards will ensure that all Members, as well as jurisdictions of relevance, will comply with the BEPS standards in order to ensure a level playing field.

In particular, a monitoring and review mechanism covering preferential regimes (including IP regimes) and the transparency framework will need to be implemented to achieve an equal playing field. As for transparency, adopting the CbC reporting requires countries and jurisdictions to introduce, if not present, domestic legislation in a timely manner as well as to expand the coverage of their international agreements for the exchange of information. Monitoring mechanisms are being developed to monitor countries' and jurisdictions' compliance and to ensure the effectiveness of the filing and dissemination mechanisms of the CbC reports.

Being part of the Inclusive Framework on BEPS will facilitate the implementation as well as the peer review processes of the Members by providing them further guidance and support, including assistance and guidance covered by the Platform for Collaboration on Tax.

Members of the Inclusive Framework will have the opportunity to raise their concerns about the timelines fixed for the implementation of the minimum standards and can discuss adjusted timelines according to their specific circumstances (e.g. deferral on the peer review process under action 14 - Dispute Resolution Mechanisms).

#### 3.3. Implementing decisions in terms of monitoring

Under the third strand of work, monitoring processes are developed on the digital economy (Action 1) and the economic impact of BEPS (Action 11).

The Action 1 Report considered several options to address the broader tax challenges raised by the digital economy, but none of these options were recommended. This was mainly due to the fact that measures developed in the BEPS Project may have a substantial impact on BEPS issues raised by the digital economy. In this respect, OECD and G20 countries agreed to monitor developments and analyse data that will become available over time. Based on this monitoring process, further work on the options considered to address the challenges posed by the digital economy may be carried out and any decisions will be taken on a consensus-based approach.

Under the Action 11 Report the monitoring process requires governments to make better use of data collected (or to be collected as part of the BEPS Project), in order to evaluate the effectiveness of the BEPS countermeasures.

#### 3.4 Gathering data on other aspects of implementation

Under the fourth strand of work, additional data gathering on the implementation of the BEPS package should be undertaken, other than data collections under Actions 1 and 11. This could include collection of feedback through self-assessments. The data will be used to provide periodic and comprehensive updates on the implementation of the BEPS package. A first comprehensive report is expected in 2017.

#### 3.5. Implementation support, guidance and toolkits

Under the last strand of work the framework supports the development of toolkits for low-capacity developing countries, after the G20 Development Working Group (G20 DWG) requested the IMF, the OECD, the UN and the World Bank Group to work together on the development of toolkits and guidance to support low-capacity developing countries in addressing BEPS issues. The delivery of these toolkits is among the first tasks of the Platform for Collaboration on Tax. The toolkits take into account the issues that developing countries have identified as priorities during regional consultations.

In addition, the Inclusive Framework allows its Members to feed their views into the toolkit work. Annex 3 provides an overview of the toolkits and reports.

The involvement of international organisations in the Inclusive Framework, as elaborated in paragraph 2.1, will also facilitate the Members of the Framework by offering them the opportunity to receive co-ordinated and more targeted capacity building support in the implementation of the BEPS outcomes.

### 4. Achievements of the Inclusive Framework

At the first two meetings of the Inclusive Framework in Kyoto and Paris Members took important procedural and substantive decisions to tackle BEPS.

In terms of governance, the Inclusive Framework established in Kyoto a Steering Group at CFA level. The Steering Group for the Inclusive Framework, which reflects a geographical balance as well as a balance between types of economies, helps steering the work carried out by the Framework, ensuring efficiency and effectiveness, mainly with regards to the implementation of the BEPS measures. Two additional seats have been added to the Steering Group at the Paris meeting of the Inclusive Framework given that its number of Members had grown from 82 to 94. When additional countries and jurisdictions join the Inclusive Framework as Members, the Steering Group can still be extended in the future in order to reflect the Inclusive Framework's growing membership.

At the Kyoto meeting, delegates welcomed plans from the OECD Secretariat to support effective work methods for the Inclusive Framework and to strengthen the capacity of new Members to participate effectively in its work. These plans include the launch of a pilot for webinars on BEPS, prior and after Working Party meetings, induction workshops organised in advance of Working Party meetings and the setting up of a twinning programme. Through this twinning programme, new Members of the Inclusive Framework can be supported and mentored by experienced Members of the BEPS Project. At the Paris meeting, feedback from the various initiatives having been put in place in the meantime has been presented. The meeting stressed the importance of the capacity building work, especially regarding the new Members of the Inclusive Framework.

The Kyoto meeting mandated the development of the monitoring and review processes on the implementation of the four minimum standards. Terms of reference (ToRs) and Assessment Methodology for the review on the implementation of Actions 5, 13 and 14 have in the meantime been adopted by the Inclusive Framework. The review process for these minimum standards allows developing countries to request a deferral of the review so that it will take place at a later stage, e.g. until 2012 for Action 14.

The Paris meeting approved a mandate for the work of the Task Force on the Digital Economy for the coming years.

# 5. BEPS implementation at a national level

As foreseen in the BEPS package, 103 jurisdictions have negotiated the Multilateral Instrument (MLI), to swiftly incorporate tax treaty-related BEPS measures. In November 2016, the participants finalised the main text on the MLI and the accompanying Explanatory Statement. These agreed texts have been published at the OECD's web site at <a href="http://oe.cd/mli">http://oe.cd/mli</a>.

The MLI is now open for signature by any interested country. The MLI allows Members of the Inclusive Framework to meet the BEPS minimum standards in an efficient manner by putting an end to treaty shopping (Action 6) and improving the resolution of treaty-related disputes (Action 14). The MLI also implements other treaty-related BEPS measures and contains an optional provision on mandatory binding arbitrage. Given the broad participation of countries, more than 3,000 bilateral treaties can be amended when the countries involved sign the MLI. A first signing ceremony will be organised in the week of 5 June 2017.

## 6. Next steps

Working Parties and other subsidiary groups (i.e. the Forum on Harmful Tax Practices, the Task Force on the Digital Economy, the Ad hoc Group on CbC, the FTA MAP Forum) will carry out the BEPS work in the coming months. The various peer reviews are concurrently being set up, and some have already started. Information is also available on the OECD BEPS web site<sup>5</sup>.

Recognising the practical reality that some low-income countries will struggle to participate regularly in Paris-based meetings, regional meetings have been upgraded as an integral part of the Inclusive Framework, ensuring that all interested countries can have a voice and participate effectively in BEPS processes. Regional meetings are organised on five regional/linguistic groupings, in close co-operation with other International Organisations and in full partnership with relevant Regional Tax Organisations. An up-to-date overview with information about regional meetings can be retrieved at any time from <a href="www.oecd.org/tax/beps/beps-regional-meetings.htm">www.oecd.org/tax/beps/beps-regional-meetings.htm</a>. The 3<sup>rd</sup> plenary meeting of the Inclusive Framework on BEPS at CFA level will be held in the Netherlands in June 2017 (date to be confirmed).

<sup>&</sup>lt;sup>5</sup> www.oecd.org/tax/beps.

## 7. Contact

All countries and jurisdictions are invited to contact the OECD Secretariat to express their interest in joining the Inclusive Framework as BEPS Associates (formally Members of the Inclusive Framework on BEPS), subject to the membership requirements. For countries and jurisdictions that have not been formally invited yet, a decision on formal invitation as BEPS Associate will be taken by the Inclusive Framework on BEPS and the OECD Council. Invited countries and jurisdictions will become BEPS Associates upon receipt of a positive response to the formal invitation from the OECD Secretary-General.

The OECD Secretariat remains available to provide additional information on the Inclusive Framework and to assist potential BEPS Associates with any matters relating to the commitment process. Countries and jurisdictions can contact the OECD Secretariat by sending an email to <a href="mailto:CTP.BEPS@oecd.org">CTP.BEPS@oecd.org</a>.

## Annex 1 – Overview of the BEPS package

- Action 1: Addresses the tax challenges of the digital economy and identifies the main difficulties that the digital economy poses for the application of existing international tax rules. The Report develops detailed options to address these difficulties, taking a holistic approach and considering both direct and indirect taxation.
- Action 2: The work on neutralising the effects of hybrid mismatch arrangements develops model treaty provisions and recommendations regarding the design of domestic rules to neutralise the effect (e.g. double non-taxation, double deduction, long-term deferral) of hybrid instruments and entities.
- Action 3: Work to strengthen the rules for controlled foreign corporations develops recommendations regarding the design of controlled foreign company rules.
- Action 4: Work on limiting base erosion via interest deductions and other financial payments, develops recommendations regarding best practices in the design of rules to prevent base erosion through the use of interest expense, for example through the use of related-party and third-party debt to achieve excessive interest deductions or to finance the production of exempt or deferred income, and other financial payments that are economically equivalent to interest payments.
- Action 5: The work to counter harmful tax practices more effectively, taking into account transparency and substance, revamps the work on harmful tax practices with a priority on improving transparency, including compulsory spontaneous exchange on rulings related to preferential regimes, and on requiring substantial activity for any preferential regime.
- Action 6: The work on preventing treaty abuse develops model treaty provisions and recommendations regarding the design of domestic rules to prevent the granting of treaty benefits in inappropriate circumstances.
- Action 7: The work on preventing the artificial avoidance of permanent establishment status develops changes to the definition of permanent establishment to prevent the artificial avoidance of permanent establishment status in relation to BEPS, including through the use of commissionaire arrangements and the specific activity exemptions.
- Actions 8 10: Work to assure that transfer pricing outcomes are in line with value creation including work on (i) intangibles by developing rules to prevent BEPS by moving intangibles among group members, (ii) risks and capital by developing rules to prevent BEPS by transferring risks among, or allocating excessive capital to, group members, and (iii) other high-risk transactions develops rules to prevent BEPS by engaging in transactions which would not, or would only very rarely, occur between third parties.
- Action 11: The work to establish methodologies to collect and analyse data on BEPS and the actions to address it, develops recommendations regarding indicators of the scale and economic impact of BEPS and ensure that tools are available to monitor and evaluate the effectiveness and economic impact of the actions taken to address BEPS on an ongoing basis.

- Action 12: The work on requiring taxpayers to disclose their aggressive tax planning arrangements develops recommendations regarding the design of mandatory disclosure rules for aggressive or abusive transactions, arrangements, or structures, taking into consideration the administrative costs for tax administrations and business and drawing on experiences of the increasing number of countries that have such rules.
- Action 13: The work to re-examine transfer pricing documentation develops rules regarding transfer pricing documentation to enhance transparency for tax administrations, taking into consideration the compliance costs for business.
- Action 14: The work on making dispute resolution mechanisms more effective develops solutions to address obstacles that prevent countries from solving treaty-related disputes under MAP, including the absence of arbitration provisions in most treaties and the fact that access to MAP and arbitration may be denied in certain cases.
- Action 15: The work on developing a multilateral instrument to modify bilateral tax treaties provides an analysis of the tax and public international law issues related to the development of a multilateral instrument to enable countries to implement measures developed in the course of the work on BEPS and amend bilateral tax treaties.

The minimum standards contained in 4 of the above actions encompass the following:

- 1. Model provisions to prevent treaty abuse (including treaty shopping) by impeding the use of conduit companies to channel investments through countries and jurisdictions with favourable tax treaties in order to obtain reduced rates of taxation:
- 2. Standardised Country-by-Country (CbC) Reporting that will give tax administrations a global picture of where MNEs' profits, tax and economic activities are reported, and the ability to use this information to assess transfer pricing and other BEPS risks, so they can focus audit resources where they will be most
- 3. A revitalised peer review process to address harmful tax practices, including patent boxes where they include harmful features, as well as a commitment to transparency through the mandatory spontaneous exchange of relevant information on taxpayer-specific rulings which, in the absence of such information exchange, could give rise to BEPS concerns;
- 4. An agreement to secure progress on dispute resolution, with the strong political commitment to the effective and timely resolution of disputes through the mutual agreement procedure (MAP).

## Annex 2 – Participation in decision-making bodies

Members of the Inclusive Framework on BEPS are entitled to attend and take part to the decision-making process in all BEPS-related meetings of the CFA and its subsidiary bodies, namely:

- Working Party No. 1 (WP1) on Tax Conventions and Related Questions: Actions 6, 7, 14 and parts of Action 2.
- Working Party No. 2 (WP2) on Tax Policy Analysis and Tax Statistics: Action 11.
- Working Party No. 6 (WP6) on Taxation of Multinational Enterprises (e.g. Transfer Pricing issues): Actions 8, 9, 10 and 13.
- Ad hoc Group on Country-by-Country reporting: Action 13.
- Working Party No. 11 (WP11) on Aggressive Tax Planning: Actions 2, 3, 4 and 12.
- The Task Force on the Digital Economy (TFDE): Action 1.
- The Forum on Harmful Tax Practices (FHTP): Action 5.
- The Forum on Tax Administration and Mutual Agreement Procedure (FTA MAP Forum): Action 14.

BEPS Invitees, i.e. countries or jurisdictions that participate in the discussions of the Inclusive Framework on BEPS pending their decision to become a Member of the Framework, are entitled to attend all BEPS-related meetings of the CFA and its subsidiary bodies listed above up to and including the BEPS Inclusive Framework plenary meeting on the 26-27 January 2017.

All Members of the Inclusive Framework can express interest to participate on an equal footing in the meetings of these groups on BEPS related issues. It is to be noted that the ad hoc Group on the Multilateral Instrument, in the context of Action 15, is outside the formal scope of the Inclusive Framework. As a result, this group is open to participation by all interested states who will all work on equal footing.

## **Annex 3 – Development of Toolkits and Reports**

In 2014, the G20 Development Working Group (DWG) set a mandate for the international organisations (the OECD, the IMF, the WBG and the UN) to deliver toolkits and guidance to support the implementation of measures addressing BEPS in lower capacity developing countries.

This mandate was based on the recommendations set out in a two-part report to the G20 DWG on the impact of BEPS in low income countries, whereby part 1 was published in July 2014 and part 2 in August 2014. The combined Report<sup>6</sup> identified areas of priorities for developing countries and called for the development of the following toolkits and reports:

- Report on tax incentives (2015);
- Toolkit on lack of comparables for transfer pricing purposes (2017)<sup>7</sup>;
- Report on indirect transfers of assets (2017);
- Toolkit on Transfer Pricing Documentation requirements (2017);
- Toolkit on Tax Treaty Negotiation (2017);
- Toolkit on Base-Eroding Payments (2018);
- Toolkit on Supply Chain Restructuring (2018); and
- Toolkit on assessment of BEPS risks (2018).

 $<sup>{\</sup>small 6}\;Report\;available\;at:\;\underbrace{(www.oecd.org/tax/tax-global/report-to-g20-dwg-on-the-impact-of-beps-in-low-income-countries.pdf)}$ 

<sup>&</sup>lt;sup>7</sup> A draft on the "Toolkit on lack of comparables for transfer pricing purposes" is expected to be published for consultation in early 2017.

# Annex 4 – Steering Group of the Inclusive Framework on BEPS

#### Composition since the Paris meeting of 26 - 27 January 2017

- 1. Mr. Martin KREIENBAUM, Germany
- 2. Mr. Cheikh Ahmed Tidiane BA, Deputy Chair, Senegal
- 3. Mr. Jianfan WANG, Deputy Chair, China
- 4. Mr. Mike WILLIAMS, Deputy Chair, United Kingdom
- 5. Mr. Carlos Eduardo PROTTO, Argentina
- 6. Mr. Luc BATSELIER, Belgium
- 7. Mr. Flavio Antonio ARAUJO, Brazil
- 8. Mr. Brian ERNEWEIN, Canada
- 9. Mr. Edouard MARCUS, France
- 10. Mr. Lasha KHUTSISHVILI, Georgia
- 11. Ms. Pragya S. SAKSENA, India
- 12. Ms. Fabrizia LAPECORELLA, Italy
- 13. Ms. May ABOGHALY, Egypt
- 14. Ms. Marlene NEMBHARD-PARKER, Jamaica
- 15. Mr. Mansanori YOSHIDA, Japan
- 16. Mr. Harry ROODBEEN, Netherlands
- 17. Mr. Mathew Olusanya GBONJUBOLA, Nigeria
- 18. Mr. Stig SOLLUND, Norway
- 19. Ms. Huey Min CHIA-TERN, Singapore
- 20. Ms. Yanga MPUTA, South Africa
- 21. Ms. Mariá Jose GARDE, Spain
- 22. Mr. Christoph SCHELLING, Switzerland

