

# Global Value Chains: Knowledge-based Capital and the Positioning of Countries and Industries

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*Growth, Innovation and Competitiveness:  
Maximizing the Benefits of Knowledge-Based Capital*

OECD

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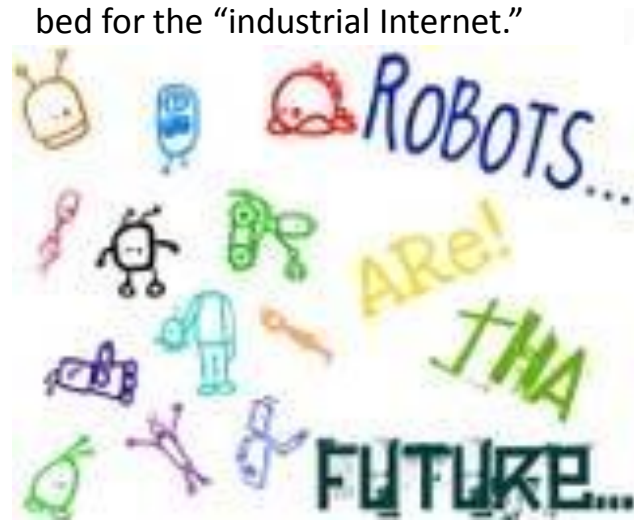
# Sensing, Automation, and Data Driven Manufacturing



**Factory 2.0:** GE's advanced battery plant in Schenectady is a test-bed for the "industrial Internet."

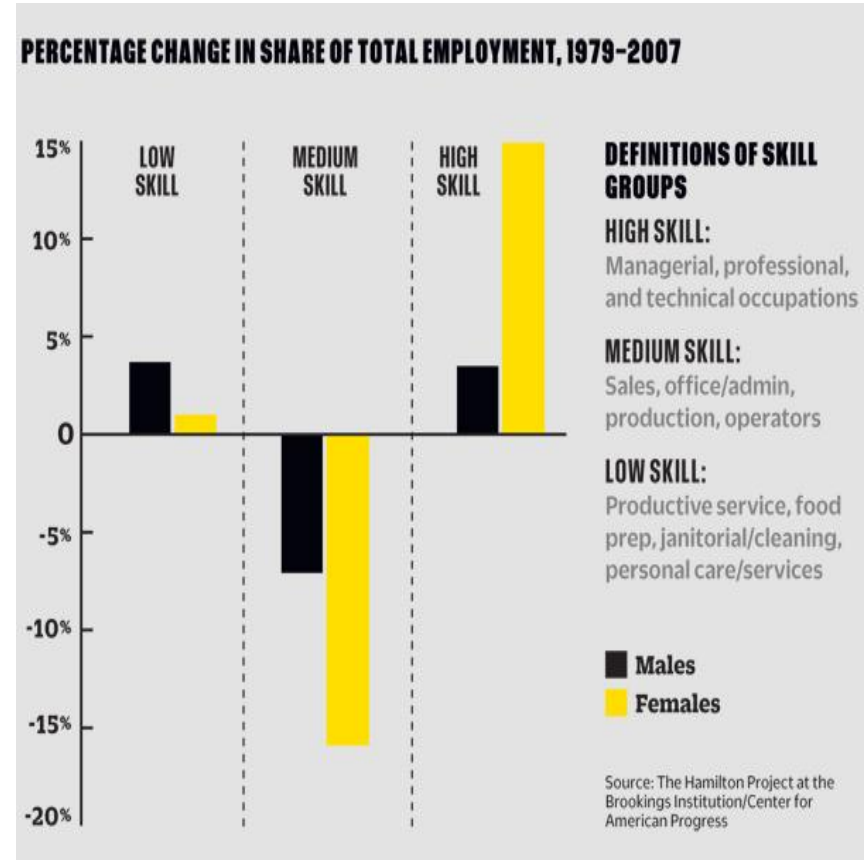


Kiva Mobile-robotic Warehouse Automation System  
<http://www.kivasystems.com/solutions>



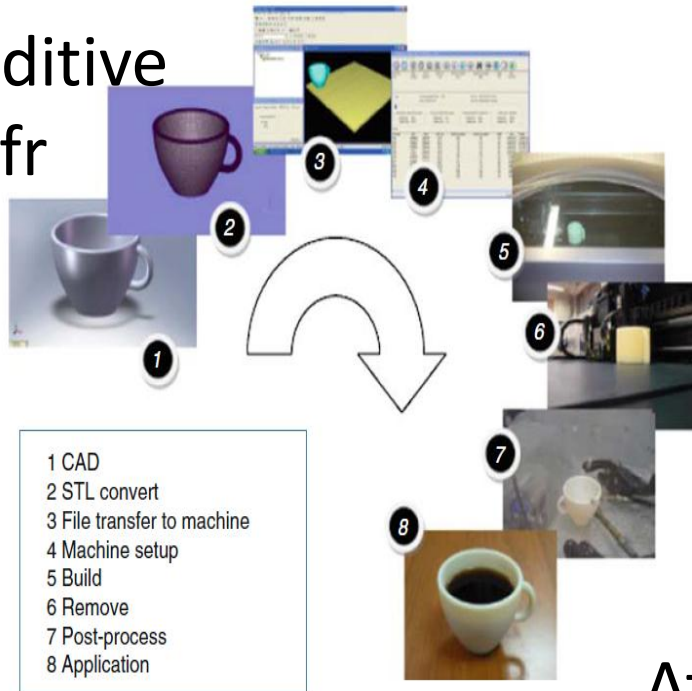
# A High Performance Workforce for the Future

- Cultural change in attitude toward manufacturing-related education
- Workers at all levels will require:
  - IT and modeling and simulation training
  - analytical and computational methods
  - use of high precision tools
  - understand outputs from large volumes of data
  - engagement in lifelong learning
- Reduce inequality (return to the Deming model)
- Invest in Community College Level Education
- Develop Partnerships to Provide Skills Certifications and Accreditation

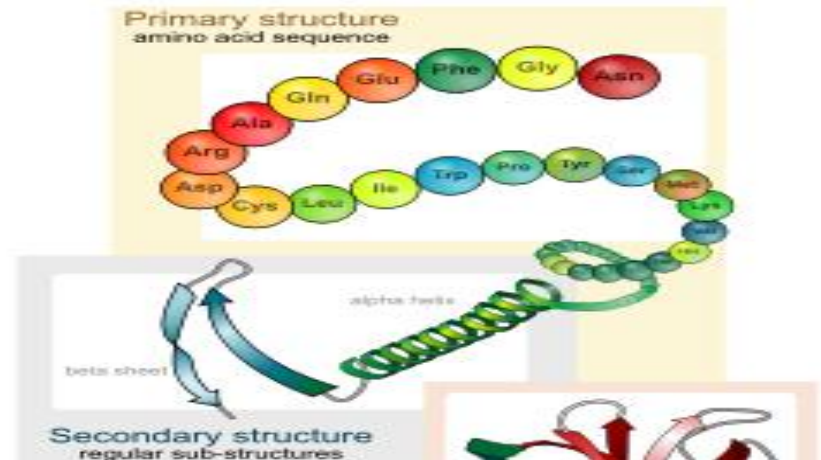


# New Manufacturing Methods are the Future

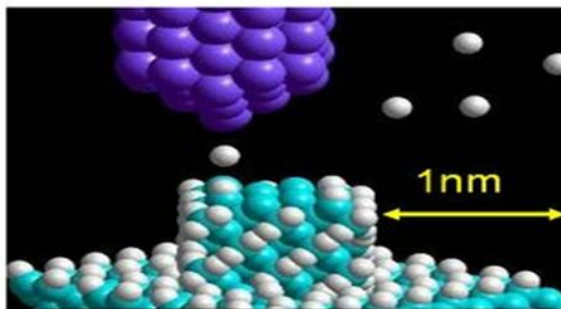
## Additive Mfr



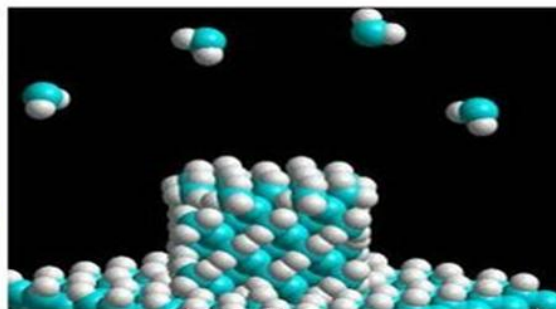
## Synthetic Biology



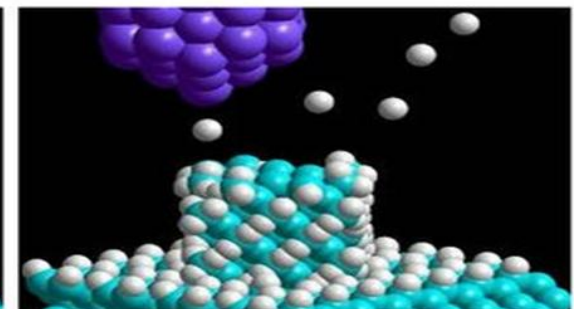
## Atomically Precise Mfr



Invariant **atomically-precise STM tip**, with closed loop computer control, inside UHV system, removes H from Si surface with atomic precision



In deposition phase, gaseous  $\text{SiH}_2$  radicals deposit one Si atom wherever H atom is removed (**patterned Atomic Layer Epitaxy**)



After each deposition cycle,  $\text{SiH}_2$  is evacuated and patterning step is repeated to create **designed 3D structure**

# The Factory of the Future: Enterprise Innovation

Global; increasing rates of change; demand-driven

Supply Chain

Modeling and Simulation

Link product, process, and plant; high quality

Smart Factory

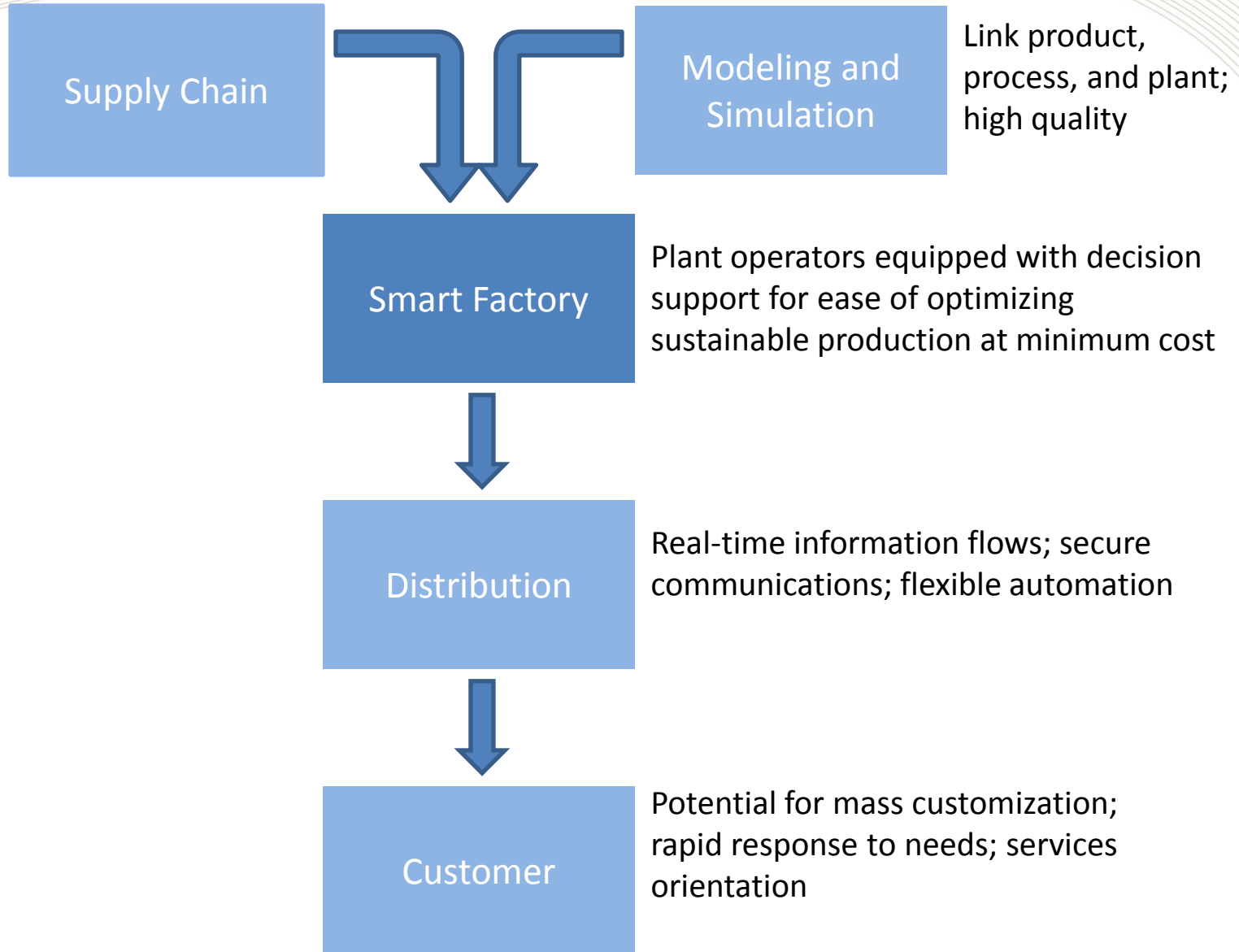
Plant operators equipped with decision support for ease of optimizing sustainable production at minimum cost

Distribution

Real-time information flows; secure communications; flexible automation

Customer

Potential for mass customization; rapid response to needs; services orientation



# Policies to Ensure Smart Future

- Address workforce and education needed for new manufacturing world
- Increase investment funding in STI
- Address regulations for new sectors - ethics, safety, and security concerns
- Increase cybersecurity infrastructure
- Intellectual Property Regimes (IPR) across countries
- Improve measurement of the manufacturing sector, including spillover effects