



ممول من الاتحاد الأوروبي
Funded by the European Union



Support to Enhanced Administrative and Public Economic Governance in Egypt

Workshop on Developing Performance Information in
Egypt

13- 14 February 2024, Cairo
Summary Note

The EU-funded project “**Support to Enhanced Administrative and Public Economic Governance in Egypt**” is implemented by the Organisation for Economic Co-operation and Development (OECD) over a period of five years (2022-2026). It aims to support the efforts by the Government of Egypt to strengthen the monitoring and implementation of priority public governance reforms. More specifically, the EU funded project addresses three priority areas through two components, namely support to the Egypt Vision 2030 and the National Administrative Reform Plan, as well as support to the effective and efficient execution of public finance systems. These objectives respond to the EU-Egypt Partnership Priorities 2021-2027 and will be implemented through the strategic collaboration between the Government of Egypt, the EU, and the OECD.

The implementation of Programme and Performance budgeting is a key component of the Government programme, which is supported under this project. Performance budgeting provides line ministries with better understanding and control over their own resources, increased availability of information for budgetary decisions and increased accountability of actors involved in the execution of programmes. This workshop is part of a series of capacity building activities with different line ministries to ensure strong finance function in budget entities and, ultimately, effective implementation of the reform.

Objective of the workshop

The OECD conducted an interactive 2-day workshop on developing performance information for the Ministry of Transport (MoT) and the Ministry of Housing, Utilities and Urban Communities (MoHUUC) on 13 February and 14 February. The workshop was tailored to the needs of each ministry. It gathered 35 participants from MoT and 42 participants from MoHUUC, under the leadership of the Egyptian Ministry of Finance’s Programme and Performance Budgeting Unit, along with representatives from the Ministry of Planning and Economic Development (MPED) and the Central Agency for Public Mobilization and Statistics (CAPMAS).

This workshop complements the Ministry of Finance of Egypt’s (MOF) efforts to introduce performance budgeting in FY 2025/2026 as envisaged by the Unified Public Finance Management Law (6/2022). While budget programmes are currently being prepared in Egypt, the link to performance indicators is still at an early stage of development. This workshop builds on the capacity building activities that were initiated with the project’s previous workshop for the Ministry of Higher Education and Scientific Research (MoHESR) and the Ministry of Health and Population (MoHP) in October 2023.



Summary of the workshop

The workshop was divided into three different sessions, culminating in a practical exercise where participants applied the acquired knowledge to the programmes implemented by their budget entities. The first session introduced some of the key relevant concepts of performance budgeting, the roles of the different stakeholders, key potential challenges for the first stage of implementation and the sequence for developing performance information, linking national goals (Egypt Vision 2030) to performance objectives while distinguishing between outputs and outcomes. The OECD also presented criteria for selecting meaningful performance information, ‘do’s and ‘don’ts’ for performance indicators, as well as good practices in setting performance targets. The second session provided practical examples of performance information, including high-level goals, performance objectives and indicators, in the two sectors: transport and housing. For the third session,

participants were asked to apply what they had learned to performance budgeting by conducting two exercises: (1) identifying inputs, activities, outputs and outcomes for a sub-program under their responsibility and (2) identifying a high-level objective, sub-objective and performance indicators for the same sub-program. The comprehensive discussions between the MOF and each budget entity of the two ministries highlighted common pitfalls to avoid and implementation challenges to ensure the knowledge was best absorbed by participants.

This is aligned with the project's overall objective of supporting effective and efficient execution of robust public finance systems - responding to the EU-Egypt Partnership Priorities 2021-2027 for advancing Egypt's socio-economic goals, and driving sustainable development directly linked to Egypt Vision 2030.

The workshop's working language was conducted in English, with simultaneous interpretation in Arabic.



Key Takeaways

Among the key takeaways of the workshop, is the enhanced understanding of the following aspects of the reform:

- Differences between line-item budgeting, programme budgeting and performance budgeting.
- Division of roles between MOF and line ministries in performance budgeting.
- Key criteria for performance indicators: relevant, representative, cost effective, evidence-based and comparable.
- Identification of performance targets at the level of the sub-programme.
- Limiting the overflow of performance information by developing one high-level goal and 2-3 performance objectives for each sub-programme.
- Ensuring that performance indicators measure the progress towards achieving performance objectives.
- Limiting the number of performance indicators to 1-2 per performance objective.
- Linking National/Strategic goals to performance information.
- Leveraging performance indicators already identified under the Egypt Vision 2030.



Next Steps:

- Continue the series of practical workshops on developing performance information for 4-6 other key sectors.
- Reviewing performance information put forth by pilot sectors and providing concrete recommendations on how to improve it.
- Reviewing Egypt's programme structure and providing concrete recommendations on how to improve the outcome orientation of programmes.
- Finalizing a first draft of Egypt's Programme and Performance Budgeting Manual with MOF.



MoT Group Photo



MoHUUC Group Photo

For more information: [Support to Enhanced Administrative and Public Economic Governance in Egypt \(2022-2026\)](#)