



ممول من الاتحاد الأوروبي
Funded by the European Union



Support to Enhanced Administrative and Public Economic Governance in Egypt

Training: Strengthening whole-of-government strategic planning and decision-making for Egypt Vision 2030

Agenda



7-8 June 2023
Kempinski Nile Cairo Hotel

The EU-funded project “**Support to Enhanced Administrative and Public Economic Governance in Egypt**” is implemented by the Organisation for Economic Co-operation and Development (OECD) for a period of five years (2022-2026). It aims to support the efforts by the Government of Egypt to strengthen the monitoring and implementation of priority public governance reforms. More specifically, the EU funded project addresses three priority areas through two components, namely support to the Egypt Vision 2030 and the National Administrative Reform Plan, as well as support to the effective and efficient execution of public finance systems. These objectives respond to the EU-Egypt Partnership Priorities 2021-2027 and will be implemented through the strategic collaboration between the Government of Egypt, the EU, and the OECD.

Objectives

As part of the project, the **training: “Strengthening whole-of-government strategic planning and decision-making for Egypt Vision 2030”** on **7 – 8 June 2023** will aim to strengthen capacities for relevant units in MPED to steer strategic planning reforms for Egypt Vision 2030 in line with the new planning law (18/2022) and state Budgeting law (6/2022). The first part of the training will present the existing models, tools and methodologies on key areas of the strategic planning process in OECD countries, with a focus on the institutional arrangements, processes, and instruments for strategic alignment and coordination. These concepts and models will be further expanded on through practical case studies from Portugal, Canada and other OECD countries. The second part will promote interactive discussions on strategic planning methods and tools for Egypt Vision 2030, opportunities for up-scaling existing efforts as well as the way forward. As key outcomes, the training will support MPED in identifying a number of tools/templates/manuals to be further developed to effectively assist the annual strategic investment planning process and Egypt Vision 2030.

The training will be held in English with Arabic interpretation available.

Overview of the training programme

Day 1	Day 2
<p>8.30 – 9.00: Welcoming of participants</p> <p>9.00–10.30: Session 1 - Overview of Strategic Planning frameworks and models in OECD member and partner countries</p> <p>10.30–12.00: Session 2 - Instruments, capabilities and mechanisms for coordinating the whole-of-government strategic planning process</p> <p>12.00 – 13.00: Lunch Break</p> <p>13.00 – 14.30: Session 3 - Performance frameworks and tools to ensure the delivery of key priorities</p> <p>14.30 – 15.00: Coffee Break</p> <p>15.00 – 16.30: Session 4 - Governance of crosscutting strategic topics</p>	<p>8.30 – 9.00: Welcoming of participants</p> <p>9.00 – 10.30: Session 5 - 1st Case study of Canada and other OECD member and partner countries</p> <p>10.30 – 12.00: Session 6 - 2nd Case study of Portugal</p> <p>12.00 – 13.00: Lunch Break</p> <p>13.00 – 14.30: Session 7: Egypt Vision 2030</p> <p>14.30 – 15.00: Coffee Break</p> <p>15.00 – 16.30: Session 8: Towards the development of tools for strategic planning</p>

Agenda Day 1 – Wednesday, 7th of June, 2023

8.30 – 9.00 Welcoming of participants

9.00 – 10.30 Session 1: Strategic Planning frameworks, models and institutional set ups in OECD member and partner countries

This session will provide an overview of the different strategic planning models in the OECD countries to facilitate the coordination of this process across the whole-of-government. It will include an overview of how the strategic planning function is carried out to lead cross-cutting policy priorities or initiatives and coordinate across government.

The session will cover overview of models used to coordinate strategic objectives setting and prioritization with line-ministries. It will also look into how this process is aligned with broader national planning frameworks, how it is aligned with funding and budgeting, and how it supports and ensures implementation.

An introductory overview of the experiences of Portugal and Canada will follow. It will outline the key features of both cases with a focus on the key processes and tools used to effectively coordinate strategic planning and its linkage with budgetary priorities.

Panel Discussion

- **Arnault Pretet**, Policy Analyst and Project Manager, OECD
- **Mr. Paulo Areosa Feio**, Director-General, Competence Centre for Planning, Policy and Foresight in Public Administration, Portugal
- **Mr. Adam Ostry**, International expert, former official of the Canadian civil service and OECD

Questions and Answer

Moderator: Mr. Simon Callewaert, Policy Analyst, OECD

10.30-12.00 Session 2: Instruments, capabilities and mechanisms for steering and coordinating the whole-of-government strategic planning process

This session will focus on the needed institutional arrangements in government for coordinating the strategic planning process, including the coordination mechanisms and the instruments used in strategic planning in OECD member countries. These will mainly cover aspects regarding the collaboration with line ministries, the coordination and delivery of key strategic priorities and the alignment with the national planning broader framework(s) (such as vision 2030 in Egypt). It will also define the main institutional and individual competencies and capacities that are required in these institutions to perform the strategic planning role.

During the session, two peers will provide a reflection on the key functions and capacities that are mapped across the administrative bodies in Portugal and Canada in order to enable the various units in performing and carrying out strategic planning and budgeting processes.

Working groups will discuss mapping the key strategic planning capacities within Egyptian Administrative Units, along with identifying the key capacity building programs that can assist them in effectively conducting strategic planning.

Keynote

- **Mr. Arnault Pretet**, Policy Analyst and Project Manager, OECD
- **Mr. Paulo Areosa Feio**, Director-General, Competence Centre for Planning, Policy and Foresight in Public Administration, Portugal
- **Mr. Adam Ostry**, International expert, former official of the Canadian civil service and OECD

Working Groups

Attendees will be split in working groups to define the different functions, capabilities and needs in the Egyptian administration and help identify a list of useful capabilities and training needs for relevant teams in MPED and in line ministries to support the strategic planning process and enhance its coordination. The sessions will be facilitated by Arnault Prêtet, Simon Callewaert and Adam Ostry. A rapporteur from each group will be assigned to share their conclusions in the final plenary.

Plenary

12.00 – 13.00 Coffee Break

13.00 – 14.30 Session 3: Performance frameworks and tools to support decision-making and to ensure the delivery of key priorities

Effective performance reporting and monitoring arrangements form a key aspect of good governance. This session will therefore explore the performance management frameworks that are in place in OECD member countries to strengthen decision-making and to help the government ensure the coordination and delivery of key strategic priorities. Peers will provide a brief overview of mechanisms and tools that support the delivery of key government priorities in their country.

The session will cover working groups and discussions to define the number of tools that can assist the coordination of strategic planning process across the administrative units in Egypt.

Keynote

- **Mr. Simon Callewaert**, Policy Analyst, OECD
- **Mr. Dominic Lague**, Deputy Director, Government Strategic Management Office, UK Government Cabinet Office
- **Mr. Adam Ostry**, International expert, former official of the Canadian civil service and OECD

Working Groups

Attendees will be divided in groups to define a list of mechanisms that would be of interest for MPED to adopt to support the delivery of policy priorities, particularly those of Egypt Vision 2030. The sessions will be facilitated by Arnault Prêtet, Simon Callewaert and Adam Ostry. A rapporteur from each group will be assigned to share their conclusions in the final plenary. The development and application of these tools and instruments will be supported in the forthcoming coaching.

Plenary

14.30-15.00 Coffee Break

15.00 - 16.30 Session 4: The governance of crosscutting strategic priorities

This session will discuss how government address increasingly complex, crosscutting policy issues and how to best equip them to respond to these challenges. It will explore institutional setting and instruments used in OECD member countries to tackle cross-sectoral issues. It will introduce an example on gender and how to adopt a gender-based lense across policies and plans.

Presentations

- **Mr. Simon Callewaert**, Policy Analyst, OECD
- **Ms. Giulia Morando**, Policy Analyst, OECD

Questions and answers

16.30 Lunch

Agenda Day 2 – Thursday, 8th of June, 2023

8.30 – 9.00 Welcoming of participants

9.00 – 10.30 Session 5: Case study of Canada and other OECD countries

This session will provide an overview of the full cycle, processes, instruments and tools used in the Canada and other OECD member and partner countries for coordinating the strategic planning process (vertically and horizontally) and the identification of policy priorities. It will also showcase how governments monitor and evaluate the impact of policies as part of strategic plans. The session will also illustrate how roles and responsibilities are defined in the full strategic planning cycle.

Presentation

- **Mr. Adam Ostry**, International expert, former official of the Canadian civil service and OECD

Questions and answers

Moderator: Mr. Simon Callewaert, Policy Analyst, OECD

10.30 – 12.00 Session 6: Case study of Portugal

This session will provide an overview of the full cycle, processes, instruments and tools used in the Portuguese model of a Competence centre for coordinating the strategic planning process (vertically and horizontally) and its alignment with national planning frameworks (Portugal Strategy 2030 and other key strategic documents). It will also showcase how the Government links strategic priorities with budgetary allocations. The session will also illustrate how roles and responsibilities are defined among actors involved in the full strategic planning cycle.

Presentation

- **Mr. Paulo Areosa Feio**, Director-General, Competence Centre for Planning, Policy and Foresight in Public Administration, Portugal

Questions and answers

Moderator: Mr. Arnault Pretet, Policy Analyst and Project Manager, OECD

12.00 – 13.00 Coffee Break

13.00 – 14.30 Session 7: Egypt Vision 2030 and the coordination of sectoral commitments across administrative units

During this session, a working group discussion will be carried out to conduct a SWOT analysis on the existing institutional set-up, legal framework and processes for coordinating the ministry sector strategic plans and their alignment with Egypt vision 2030. Discussions will reflect on existing tools and instruments used in this regard and will contribute to a mapping that will highlight potential avenues for further development to support the effective implementation of Egypt Vision 2030.

Working groups

Moderator: Ms. Paulina López Ramos, Policy Analyst, OECD

14.30-15.00 Coffee break

15.00 – 16.30 **Session 8: Towards the development of tools and instruments for strategic planning**

Keynote

Keynote speeches will underline the importance of institutionalising methods and tools for strategic planning.

- **Mr. Amr Soliman**, Policy Analyst and Project Lead, OECD
- **Mr. Adam Ostry**, International expert, former official of the Canadian civil service and OECD

Working Groups

Following the keynote speeches, the session will facilitate the process of summarising and developing a list of tools necessary to assist the strategic planning coordination process in MPED.

These may include, for example:

- Updates to existing strategic planning guide
- Outlines of strategic planning procedural manuals (two procedural manual one for MPED in term of coordination process and the other for the line ministries for strategic planning)
- The description and functions of sustainable development units in line ministries
- The competencies framework for line ministries involved in implementing Egypt Vision 2030

Plenary

16.30 **Closing Remarks and Lunch**



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