



Dedicated PPP Units

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Meeting on PPPs
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Agenda

1. Definition
2. Reasons for establishing a PPP unit
3. Types of PPP units
4. Good practise?

1. Definition

A PPP Unit - an organization that has been set up with aid of the government to carry out any of the following functions with regard to PPPs:

- Policy guidance
- Technical support; capacity building
- PPP Promotion
- PPP Investment

2. Reasons for establishing

- a) Make available necessary competencies to ensure value for money
- b) Ensure adequate budgetary constraint (aligning the PPP process with the budget process)
- c) Ensure proper regulatory framework for PPPs

3. Types of PPP Units

- Scope of responsibilities
- Organizational set up

| | Policy Guidance | Technical Support | Capacity Building | PPP Promotion | Investment in PPPs |
|----------------------|-----------------|-------------------|-------------------|---------------|--------------------|
| Korea | ● | ● | ● | ● | |
| South Africa | ● | ● | ● | | |
| United Kingdom | ● | ● | ● | ● | ● |
| Victoria (Australia) | ● | ● | ● | ● | |
| Belgium | ● | ● | ● | ● | |
| Czech Republic | ● | ● | | | |
| Denmark | ● | ● | | | |
| France | ● | ● | | ● | |
| Greece | ● | ● | | ● | |
| Germany | ● | ● | | | |
| Hungary | ● | ● | | | |
| Ireland | ● | ● | ● | ● | |
| Italy | ● | ● | ● | ● | |
| Japan | ● | ● | | | |
| Netherlands | ● | ● | | | |
| Poland | ● | ● | | | |
| Portugal | ● | ● | | | |
| | 17 | 17 | 7 | 8 | 1 |

Organizational set up (i)

- **PPP Units in central ministry** (*e.g.* South Africa, Victoria (Australia), Austria, France, Ireland)
- **Consultancies, “Partnerships”** (*e.g.* Germany, United Kingdom) + Small PPP Secretariat in the central ministry

Organizational set up (ii)

| Country | PPP Unit | Size of Staff | Relationship with Government |
|-------------------------------|-----------------------|---------------|------------------------------|
| Korea | PIMAC | ~68 | Independent |
| South Africa | PPP Unit | 22 | integrated |
| United Kingdom | Partnerships UK | ~60 | Independent |
| State of Victoria (Australia) | Partnerships Victoria | 12 | Integrated |

Good practise ? (i)

PPP Unit in Ministry of Finance

- Appropriate when a new endeavour
- Ensures in depth knowledge at centre
- Close alignment with budget proces
- Political interference ?

Good Practise? (ii)

PPP consultancy, “partnership”

- Appropriate for a more mature market
- Flexible and focused organization
- Taps into private sector expertise
- “Self-financing”
- Conflict of interest(s)?
- Codes of conduct, transparency