



ASSESSING BEST PRACTICE AND PROGRESS IN THE IMPLEMENTATION OF THE OECD 2012 RECOMMENDATION OF THE COUNCIL ON REGULATORY POLICY AND GOVERNANCE

5th Expert Meeting on Measuring Regulatory Performance

WHO'S WHO ON THE AGENDA?

3-4 June 2013

Stockholm, Sweden



David Alves

Head of Department, Strategic Projects Department, Water and Waste Services Regulation Authority (ERSAR), Portugal.

David Alves joined the Water and Waste Services Regulation Authority (ERSAR) in the Strategic Projects Department in 2007 and took over the position of Head of Department in 2011. He has been involved in several studies in the areas of economic regulation, water services tariff definition, social tariffs, affordability of water services, quality of service regulation and regulatory best practices, among others.

David Alves has been a contributor to several publications developed by ERSAR, with special emphasis to “Regulation of Water and Wastewater Services – An International Comparison”. He is currently involved in several international groups related to the implementation of the human right to water and sanitation and in disseminating governance and regulation best practices. His other areas of expertise are project management (mainly related with IT), economic and strategic policy, water services management and knowledge production and dissemination.

David Alves has an academic background in Public Administration (MSc), Economics (BSc) and a training in Public Management, Utility Regulation and Strategy and Competition.



Virgilio Andrade Martinez

General Director, Federal Commission on Regulatory Improvement, Mexico.

Virgilio Andrade was Electoral Councilor at the Federal Electoral Institute (2003-2010), Executive Secretary at BANRURAL and Deputy General Director of Promotion at Financiera Rural (2002-03), and Deputy General Director of Financial Legislation Analysis at the Ministry of Finance (2001-02). He also worked as advisor in several public institutions, such as the Mexican Presidency Office; the Ministry of the Interior; Petroleos Mexicanos; the Chamber of Deputies; and the Senate. Furthermore, he was a commentator for CNN on Mexican issues. In the academic field, Virgilio was professor in the Law Department and the Economics Department at ITAM. He taught public law, administrative law; state theory; law and economics; and law and public policy.



Christiane Arndt

Programme Co-ordinator, Measuring Regulatory Performance, Regulatory Policy Division, OECD.

Christiane Arndt leads the OECD Programme on Measuring Regulatory Performance, aimed at assisting countries assess the impact of their regulations and regulatory policy. This work includes developing a framework for regulatory policy evaluation, providing guidance on the use of perception surveys, and developing indicators of regulatory policy. Ms. Arndt also works on OECD country reviews, and has participated in the public governance reviews of Poland and Hungary, while also leading implementation support activities for one-stop-shops in Hungary. Prior to joining the OECD Public Governance and Territorial Development Directorate in 2008, she worked at the OECD

Development Centre, the Harvard Kennedy School of Government, and the World Bank on governance indicators and the impact of governance on economic outcomes. Ms. Arndt is a member of the advisory committee of Transparency International's Corruption Perceptions Index. She holds a Ph.D. in Political Economy and a Master's Degree in International Business Studies, both from the University of Maastricht, as well as a Master's Degree in International Politics from Sciences Po in Paris.



Doug Band

Executive Director, Treasury Board Secretariat's (TBS), Regulatory Affairs Sector, Canada.

Doug Band joined TBS in 2006 and the Regulatory Affairs Sector in 2010. He has played a key role in the policy design and implementation of Canada's Red Tape Reduction Action Plan, including Canada's Small Business Lens, One for One Rule, Forward Planning and Service Standards initiatives. He also works with U.S. counterparts on central agency aspects of the Canada-US Regulatory Cooperation Council. Prior to joining TBS, Mr. Band worked twelve years for the Department of Agriculture and Agri-Food Canada, including as a Chief of Staff to a Deputy Minister. For several years he worked with senior public and private sector leaders to help build industry-government agreements on strategies, including regulatory reforms, to improve the competitiveness of Canadian agri-food value chains in world markets. Mr. Band holds a Master's degree from Carleton University and lives in Ottawa.



Gary Banks

Dean, Australia and New Zealand School of Government, Australia.

Until 2012 Gary Banks was the Chairman of the Productivity Commission, Australia's independent research and advisory body on major economic, social and environmental issues affecting the wellbeing of the community. In addition to overseeing the Commission's activities, Gary has personally headed national inquiries on such topics as National Competition Policy, the National Reform Agenda and the Economic Implications of an Ageing Australia. He also chaired the Prime Minister's Regulation Taskforce, which issued its influential report 'Rethinking Regulation' in 2006. For many years Gary Banks was responsible for the Office of Regulation Review, a gate keeper for good regulatory practice, and he established its successor body, the Office of Best Practice Regulation.

He has degrees in economics from Monash University and the Australian National University, and is a Fellow of the Academy of Social Sciences in Australia. In 2007 he was made an officer of the Order of Australia for services to the development of public policy in microeconomic reform and regulation.



Rosalyn Bell

Assistant Commissioner on Regulation Analysis in the Australian Productivity Commission.

Rosalyn Bell leads a team analysing and reporting to the Government on leading practices in the delivery of regulation to the business community across Australia. The focus of her other work in recent years has similarly been Australia-wide and regulatory in focus, including: analysis of government regulatory impact analysis processes; the regulation of city planning and zoning; and food safety regulation. Ms Bell has previously directed analysis and reporting for a broad and diverse range of inquiries and reviews, including into retail tenancy leases, rules of origin in preferential trade agreements, assistance to the textiles, clothing and footwear industry, and government drought support. She also has extensive experience in research, stakeholder consultation and policy development for Australia's natural resources, related, in particular, to the management of fisheries and the use of water resources for irrigation and hydro-electricity. Ms Bell holds a masters in economics and econometrics from the University of Manchester (UK) and an undergraduate degree in economics from the University of Tasmania (Australia).



Roger Bengtsson

Roger Bengtsson, Head of Section, Division for Entrepreneurship, Swedish Ministry of Enterprise, Energy and Communications.

Roger Bengtsson has been involved in the work of the OECD on Regulatory Reform and Better Regulation since Spring 2006. Before the establishment of the Regulatory Policy Committee, he was Swedish delegate at the Working Party on Regulatory Management and Reform and at the meetings of the Group on Regulatory Policy. Since 2007 he has been a member of the European Commission's High Level Group of National Regulatory Experts and Swedish delegate at the meetings of the network of Directors & Experts on Better Regulation. During the Swedish Presidency of the EU in the autumn of 2009, he was Project Leader for the work with Better Regulation. He holds

a Master of Laws from Uppsala University and a Master of Science in Business and Economics from Stockholm University, School of Business.



Julia Black

Professor, Law Department, London School of Economics (LSE), UK.

Julia Black joined the Law Department of the LSE in 1994. She completed her first degree in Jurisprudence and her DPhil at Oxford University. Her primary research interest is regulation. In 2001-2 she received a British Academy/Leverhulme Trust Senior Research Fellowship and in 2007-8 was a Visiting Fellow at All Souls College, Oxford. She has written extensively on issues of regulatory dynamics and advised policy makers, consumer bodies and regulators on issues of institutional design and regulatory policy in the UK and overseas. She is Director of the Law Department's Law and Financial Markets Project, and general editor elect of the *Modern Law Review*. She is also a research associate of the [Centre for the Analysis of Risk and Regulation](#) (CARR), and

the ESRC Centre of Systemic Risk, both based at LSE. She has been appointed as a lay member to the Board of the Solicitors Regulation Authority and will take up the post in January 2014.



Gregory Bounds

Deputy Head, Regulatory Policy Division, OECD

Gregory Bounds joined the Regulatory Policy Division of the OECD in 2007, working on country reviews of regulatory reform, international indicators of regulatory management, policy frameworks and practices for regulatory impact assessment, and studies on improving the governance of risk in regulatory policy. Previously, he managed a program of economic regulation of third party access to ports, the regional rail network, and export grain facilities with the Essential Services Commission (ESC), the Competition and Monopoly Infrastructure Regulator within the Government of the State of Victoria, Australia. Mr Bounds' section also undertook periodic reviews of regulation at the request of Ministers. Mr Bounds was also a senior officer in the Victorian Office of Regulation Reform responsible for ensuring a whole of Government approach to

regulatory quality and managing the RIS process. He holds a master's degree in public administration from the Australia and New Zealand School of Government and was a contributing editor of OECD publications *Risk and Regulatory Policy: Improving the Governance of Risk* (OECD 2010) and *Regulatory Impact Analysis: A Tool for Policy Coherence* (OECD 2009).



Julian Farrel

Deputy Director, Better Regulation Executive, and Head, EU and International Team, Department for Business, Innovation and Skills, UK.

Julian Farrel has worked on a range of domestic and EU better regulation issues within the Department of Trade and Industry, the Department for Business, and the UK Permanent Representation to the EU in Brussels, since the UK Government's first administrative burdens exercise in the early 1980s. He is a member of the European Commission's High Level Group of National Regulatory Experts and the network of Medieval Languages (German and French) from Cambridge University.



Christina Fors

Director at the Swedish Better Regulation Council

Christina Fors is Director at the Swedish Better Regulation Council since 2008. The Swedish Better Regulation Council is an independent watchdog which reviews proposals for new and amended legislation that affect the regulatory burden on businesses. Christina Fors has several years of experience in the field of better regulation and impact assessments. Before her current position she was project manager at the Swedish Agency for Economic and Regional Growth, Division for Better Regulation. Christina Fors holds a Degree of Master of Science in Business Administration and Economics - International Business Programme from Uppsala University.



Jens Hedström

President, Board of Swedish Industry and Commerce for Better Regulation (NNR)

Jens. Hedström took up this position in 2006. NNR is an independent, non-party political organisation with a membership of 14 Swedish business organisations and trade associations. NNR works to minimise the amount of information that business has to report to government and for a more business-friendly regulatory environment in Sweden and the EU. In his role, Mr Hedström is responsible for co-ordinating the Swedish business community's activities on better regulation. Mr Hedström also chairs the BUSINESSEUROPE Better Regulation Working Group and the BIAC Governance Committee. He started his career as a Senior Advisor on SME issues, deregulation, public procurement and international affairs and in 2001 became Director of SME and trade policy at the Confederation of Swedish Enterprise. Mr Hedström holds a Master of Law degree from Uppsala University.



Carin Karlsson

Process manager, County Administrative Board of Kronoberg, Sweden.

Carin Karlsson currently coordinates all 21 County Administrative Boards in a government mission to improve and facilitate the contact between businesses and the County Administrative Boards. Ms. Karlsson has a background in regional development and communications where she has been in charge of several large projects and processes – regional and international – as coordinator of creative industries, business development and innovation in the Kronoberg region.



Céline Kauffmann

Senior Economist, Regulatory Policy Division, OECD

Céline Kauffmann joined the OECD in 2000. In the Regulatory Policy Division, she heads the work on international regulatory cooperation. Previously, she was with the Investment Division of the OECD Directorate for Financial and Enterprises Affairs, leading the work on private sector participation in infrastructure and on green investment. Before that she was with the OECD Development Centre coordinating for the Centre the work on the annual African Development Bank/OECD African Economic Outlook Report. Before the OECD, Céline Kauffmann contributed to the 2000 Transition Report of the European Bank for Reconstruction and Development and worked at the London School of Economics. Céline holds a PhD in Economics from the Université Paris I, Panthéon-Sorbonne.



Sara Kincaid

Committee Secretary and Project Assistant, Regulatory Policy Division, OECD

Sara Kincaid is currently working as the Regulatory Policy Committee Secretary and Project Assistant in the Regulatory Policy Division, which she joined in 2010. Previously, she worked in the Evaluation Unit of the OECD where she assisted in the evaluation of OECD Committees. Prior to joining the OECD in 2009, Sara worked as a consultant for the Agence Universitaire de la Francophonie (AUF), where she coordinated a Project on the Reform of the higher education system in Burkina Faso, Africa. Sara Kincaid holds a Masters in International Development and Cooperation, from the Université Paris 5, René-Descartes.



Annie Lööf

Swedish Minister for Enterprise and Party Leader for the Centre Party

Annie Lööf is the Swedish Minister for Enterprise and Party Leader for the Centre Party since 2011. Her areas of responsibility include business development, competition development, innovation, regional growth and entrepreneurship. Previously, she was a Member of the Swedish Parliament (Riksdag) between 2006-2011. During the years in Parliament Annie Lööf was a Member of the Parliamentary Committee on Finance, Member of the Parliamentary Committee on the Constitution and 1st Deputy Group Leader for the Centre Party Group in the Riksdag. Annie Lööf holds a Master's degree in Law (LL.M.) from Lund University, Sweden.



Zsuzsanna Lonti

Head of Unit, Indicators and Statistics, Public Governance and Territorial Development Directorate, OECD.

Zsuzsanna Lonti is currently leading the work on one of the OECD's flagship publication: Government at a Glance. Prior to joining the OECD she was teaching at Victoria University of Wellington, New Zealand. She also worked as senior economist and in various policy advisor positions in the Ontario (Canada) and Hungarian governments . She holds a PHD in Industrial Relations from the University of Toronto (Canada) and master degrees both in industrial relations and economics.



Nick Malyshev

Head, Regulatory Policy Division, OECD

Nick Malyshev currently directs country reviews of regulatory reform in OECD and non-OECD countries and was responsible for updating the OECD recommendations on regulatory reform, now the 2012 Recommendation on Regulatory Policy and Governance. He was a co-author of the 2011 publication, *Regulatory Policy and Governance, Supporting Economic Growth and Serving the Public Interest*. He has worked extensively on the topic of risk and regulation which resulted in the 2010 publication *Risk and Regulatory Policy, Improving the Governance of Risk*. He has also been directing a programme of co-operation on regulatory policy to enhance competitiveness in Mexico. While at the OECD he has also worked extensively on the economic transition in Russia and China, including analytical and advisory work on a range of topics including regulatory policy and institutional reforms. Prior to joining the OECD, Mr. Malyshev worked as a financial analyst at GlaxoSmithKline, a pharmaceuticals company, and as a securities trader at Wall Street West, an investment bank. Mr. Malyshev, a US national, holds degrees in economics from Duke University and Colorado College.



Riccardo Maggi

Deputy Head, Unit for Regulatory Policy and Impact Assessment, Secretariat General of the European Commission.

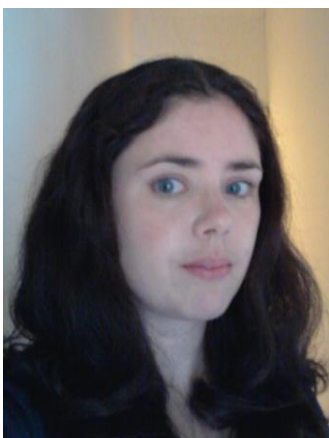
The unit is responsible for the horizontal aspects of the Commission Smart Regulation agenda and acts as secretariat to the Impact Assessment Board, the independent quality control and support mechanism of the Commission. A macro-economist by training, before taking up his current tasks, Mr Maggi worked in the Commission's Directorate General for Economic and Financial Affairs, in the Directorate General for Development and Cooperation and in the International Monetary Fund.



Charles-Henri Montin

Senior regulatory adviser, Ministry of Economy and Finance, France.

In addition to his membership to the RPC Bureau, Charles-Henri Montin is co-chair of Working Group IV on regulatory reform of the MENA-OECD Governance Programme. He is currently seconded by his ministry to support international technical assistance projects in developing and transition countries. Previously, he held positions as a regulatory expert at the European Commission (2007-10) and as head of the interministerial unit in charge of regulatory quality for the French administration (2004-07). Prior to that, Charles-Henri had held managerial positions in three international organisations (CERN-Geneva, UN and NATO from 1989 to 2004) and as a diplomat representing his country. An alumnus of the Ecole Nationale d'Administration, he holds degrees in law, political science and languages. Charles-Henri is the editor of a blog and resource centre on regulatory quality directed at government officials and regulators (<http://smartregulation.net/>).



Jenny Nobes

Policy analyst, Better Regulation Delivery Office (BRDO), UK Department for Business, Innovation and Skills.

BRDO works with businesses and regulators to improve the way regulations are enforced in the UK, making it easier for businesses to start up, grow and thrive whilst ensuring that citizens and the environment are protected. Jenny leads on BRDO's international activity, sharing practice on enforcement and inspections with a range of countries, including organising the first international conference on regulatory enforcement and inspection reform in 2012. Jenny leads BRDO's work as part of a UK Department for International Development programme to provide assistance to other governments on improving business inspections, promoting risk based approaches, improving the skills and knowledge of regulators and improving the effectiveness of regulatory bodies.



David Parker

Emeritus Professor, Cranfield University, and Member of the UK Regulatory Policy Committee.

David Parker is an Emeritus Professor of the Cranfield University having been Dean of the Faculty of Management from November 2007 to September 2009. He was also Co-Director of the Centre for Research in Economics and Finance and a member of the UK Competition Commission between 1999 and 2007. He has advised government and business on privatisation, regulation and competition issues in many parts of the world. He was senior lecturer in economics at Cranfield School of Management between 1989 and 1992. David has published in leading international journals over a number of years. He is Fellow of the Royal Society of Arts and of the British Academy of Management.

David was appointed the UK Government's Official Historian of Privatisation in September 2004. Volume One of the Official History was published in February 2009.



Lena Rooth

Head of Department, Business Support, Swedish Agency for Economic and Regional Growth.

Lena Rooth has previously worked at Swedish Trade Council, SEB (Commercial Bank) and ABB, a global company in power and automation technologies. She has also held board positions at Nordic Investment Bank, Swedish Export Credits Guarantee Fund, Innovationscentrum Foundation, ALMI Företagspartner and Swedfund International AB.



Maija Salo

Ministerial Adviser, Ministry of Justice in Finland.

Maija Salo has been working as a Ministerial Adviser since 2007 focusing on co-ordination of Better Regulation activities in the Finnish Government. Before she worked for fourteen years at the Ministry of Agriculture and Forestry as a counsellor. She holds a Masters of Law degree. Her main areas of expertise are the management of law drafting and consultation procedures.



Rebecca Schultz

Junior Policy Analyst, Regulatory Policy Division, OECD.

Rebecca Schultz is part of the “Measuring Regulatory Performance” programme team. Prior to joining the OECD in 2012, she worked at the Federal Foreign Office of Germany and the Social Science Research Centre Berlin. Rebecca studied International Relations at Humboldt University Berlin and Duke University (USA).



Jens Spendrup

Jens Spendrup is a Swedish businessman and entrepreneur. Mr Spendrup has as CEO and currently Chairman of the family business Spendrups Bryggeri played a key role in developing the company to be the largest brewery in Sweden with around 1 200 employees. Mr Spendrup has also for many years been actively involved in work to promote business interests in the public debate, for example, as Chairman of The Stockholm Chamber of Commerce and of the Swedish Federation of Business Owners. Most recently, at the 2013 AGM, he was elected Chairman of the Confederation of Swedish Enterprise (*Svenskt Näringsliv*) where he has previously been a member of the board. The Confederation of Swedish Enterprise is Sweden’s largest and most influential business federation representing 49 member organisations and 60 000 member companies with over 1.6 million employees.



Carlo Thomsen

Specialist Director, Norwegian Ministry of Government Administration, Reform and Church Affairs.

Carlo Thomsen has been working in the Norwegian Ministry of Government Administration, Reform and Church Affairs for the last 11 years. He is currently working in the Department of ICT Policy and Public Sector Reform, in the field of public governance. Professionally he has been particularly concerned with questions like framework conditions for public organisations and how to organise them, as well as regulatory policy and frameworks for good decision making. He is also engaged in the ministry’s general work on public sector reform. Mr. Thomsen has a master of Political Science from the University of Oslo, specialising in Public Policy and Administration.



Daniel Trnka

Policy Analyst, Regulatory Policy Division, OECD

Daniel Trnka has been working in the area of public administration reform and regulatory reform for more than 13 years both on the national as well as on the international level. Before joining the OECD, he worked as Director of the Department of Regulatory Reform and Public Administration Quality of the Ministry of Interior of the Czech Republic. His main areas of expertise are administrative simplification, regulatory impact assessment and public consultations and recently also regulatory enforcement and delivery. He is an author of the 2010 publication *Cutting Red Tape: Why Is Administrative Simplification So Complicated*, co-author of regulatory policy reviews of Poland, Vietnam and Mexico.

Daniel Trnka is a member of the International Association of Legislation. He graduated in Knowledge Management and Political Science from the Prague University of Economics. In 2003/2004 he undertook a traineeship in the European Commission.