AGENDA

OECD
BETTER POLICIES FOR BETTER LIVES

REPÚBLICA PORTUGUESA

ama ADMINISTRATIVE MODERNIZATION AGENCY
PRESIDENCY OF THE COUNCIL OF MINISTERS

AGENDA

Closing the regulatory cycle: effective *ex post* evaluation for improved policy outcomes

DAY 1 (morning): OPENING CONFERENCE

Open to all registered participants.
Participants are kindly invited to be seated at 9.20am.

Room: *Sophia de Mello Breyner*

Chair: Luiz de Mello, *Deputy Director, Public Governance, OECD*

9:30 - 10:00 Keynote speech

Speaker: Maria Manuel Leitão Marques, *Minister of the Presidency and Administrative Modernization, Portugal*

10:00 - 10:30 Effective *ex post* evaluation: purpose and challenges

Objective: Share reflections on the rationale and importance of effective *ex post* evaluation as well as some of the political and technical obstacles it may face in practice.

Speaker: Gary Banks, *Chair of the OECD Regulatory Policy Committee*

10:30 - 11:00 Evaluation methods for improved policy outcomes

Objective: Share experiences on evaluation methods that help improve policy outcomes by focussing on net benefits of laws and regulations and their underlying policy objectives.

Speaker: Manuel Cabugueira, *Head of the Legislative Impact Evaluation Unit, Presidency of the Council of Ministers, Portugal*

11:00 - 11:30 Coffee break

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11:30 - 13:00 *Panel discussion*: Fostering a culture of evaluation

Objective: Identify approaches that help foster a "culture of evaluation" across the administration and amongst stakeholders so as to improve the quality of evaluation and avoid "evaluation fatigue".

Questions for discussion:

- *How can* ex post *evaluation be better integrated into the policy-making process to create effective feedback loops and improve the regulatory frameworks?*
- *What type of incentive structure can help raise awareness and highlight the benefits of evaluation to regulators, so as to avoid evaluation being perceived as an unnecessary burden?*
- *How can training and development of civil servants help foster a culture of evaluation to ensure set methodologies are consistently applied in practice?*

Panellists:

- João Ribeiro, *Member of the Board of the Administrative Modernization Agency, Portugal*
- Lotte Dalgaard, *Special Advisor, Team Smart Regulation, Danish Business Authority, Ministry of Industry, Business and Financial Affairs*
- Emmanuel Sangra, *Head of Evaluation and Performance Audit Unit, Swiss Federal Audit Office, President of the Swiss Evaluation Society*
- Pedro Capucho, *Director, Economics Department, Confederation of Portuguese Business (CIP), representing BIAC*
- Pierre Habbard, *Senior Policy Advisor, TUAC*

Introduction and moderator: Luiz de Mello, *Deputy Director, Public Governance, OECD*

13:00 - 14:00 Lunch break

DAY 1 (afternoon) – CLOSED-DOOR WORKSHOP

Processes and institutions for effective ex post *evaluation*

Open to RPC Delegates and invited experts only.

Please note the closed-door workshop is held under **Chatham House *rules***, *i.e. "participants are free to use the information received, but neither the identity nor the affiliation of the speaker(s), nor that of any other participant."*

Room: *Sophia de Mello Breyner*

Chair: Gary Banks, *Chair of the OECD Regulatory Policy Committee*

14:00 - 14:45 Introduction to closed-door workshop

Objective: Provide an overview of the existing practices of *ex post* evaluation in OECD countries.

Speakers:

- Nick Malyshev, *Head of Regulatory Policy Division, OECD*; Christiane Arndt, *Head of Measuring Regulatory Performance Programme, OECD*
- Ronnie Downes, *Deputy Head of Budgeting and Public Expenditures Division, OECD*

15:00-17:00 Breakout sessions

Coffee break held at the moderators' discretion after 3.30pm.

Breakout session 1

Institutionalising *ex post* evaluation to feed back into the regulatory process

Room: *Maria Helena da Silva*

Objective: Identify mechanisms and institutional arrangements to institutionalise *ex post* evaluation and ensure it contributes to the ongoing improvement of regulatory frameworks.

Questions for discussion:

- *What oversight arrangements and allocation of institutional responsibility are needed to support high-quality* ex post *evaluation? How can the contribution of institutions for evaluation at arm's length from government be maximised?*
- *How can effective oversight mechanisms support a feedback loop to ensure insights from evaluation lead to better policy outcomes?*
- *How can* ex ante *and* ex post *evaluation be linked more effectively to avoid regulation being adopted without a prior analysis of the existing regulatory framework in a given sector?*

Introduction and moderator: Céline Kauffmann*, Deputy Head of Regulatory Policy Division, OECD;* Rebecca Schultz*, Policy Analyst, Regulatory Policy Division, OECD.*

Kick-off presentations:

- Professor Licínio Lopes Martins, C*enter for Studies in Public Law and Regulation, Faculty of Law of the University of Coimbra, Portugal*
- Jennifer Jones, *Senior Policy Advisor, Better Regulation Executive, Department for Business, Enterprise and Industrial Strategy, United Kingdom*

Breakout session 2

Engaging stakeholders effectively for a targeted approach in evaluation

Room: *Amadeo de Souza-Cardoso*

Objective: Identify tools and methods of engagement that ensure stakeholders' views are effectively taken into account in *ex post* evaluations in a citizen-centred and outcome-driven way.

Questions for discussion:

- *How can effective stakeholder engagement help target scarce resources for evaluation exercises where they yield the highest benefits?*
- *Which tools and methods of engagement can ensure stakeholders' inputs are effectively taken into account when laws and regulations are being reviewed while avoiding "consultation fatigue"?*
- *What are realistic objectives for stakeholders' contribution to the evaluation process and what are the limitations? How can transparency of stakeholder help ensure better policy outcomes?*

Introduction and moderator: Daniel Trnka*, Senior Policy Analyst, Regulatory Policy Division, OECD;* Tobias Querbach*, Junior Policy Analyst, Regulatory Policy Division, OECD*

Kick-off presentations:

- Fernando Marta, *Director of the Department for Remote Contact and Training, Administrative Modernization Agency, Portugal*
- Sara Piller, *Evaluation, Regulatory Fitness and Performance, Secretariat-General, European Commission*

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Breakout session 3

Developing a more systematic approach to evaluation across policy instruments

Room: *Vianna da Motta*

Objective: Identify methods and appropriate institutional frameworks that help develop a more systematic approach to *ex post* evaluation taking into account the cumulative impact of different policy instruments, including regulatory and fiscal policies as well as public investment programmes.

Questions for discussion*:*

- *How can countries align budgetary and regulatory tools and public sector audit to facilitate joined-up approaches to evaluation?*
- *Which institutions are best placed to prepare evaluations across different policy instruments and provide outcome-driven policy recommendations?*
- *Which methodological approaches can underpin the evaluation of the cumulative impacts of different policy instruments against counterfactuals to provide tangible policy conclusions?*

Introduction and moderator: Ronnie Downes, *Deputy Head of Budgeting and Public Expenditures Division, OECD and* Christiane Arndt*, Head of Measuring Regulatory Performance Programme, OECD*

Kick-off presentations:

- Professor Bruno Damásio, *NOVA Information Management School, New University of Lisbon*
- Stephan Naundorf, *Counsellor to the Minister of State Helge Braun and Representative of the Better Regulation Office Federal Chancellery, Germany*

17:00 End of breakout sessions

17:00 Cocktail

19:00 SOCIAL: "LISBON BY NIGHT – DINNER ON A BOAT"

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DAY 2 (MORNING) – CLOSED-DOOR WORKSHOP

Open to RPC Delegates and invited experts only.

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Room: *Sophia de Mello Breyner*

Chair: Gary Banks, *Chair of the OECD Regulatory Policy Committee*

9:00 - 9:30 Simplex programme

Objective: Share the experience of the Simplex programme to promote a more efficient and citizen-centred public administration and reduce burdens on businesses and citizens.

Speaker: Graça Fonseca, *Secretary of State Assistant and of Administrative Modernisation, Portugal*

9:30 - 10:15 Regulatory budgets and stock-flow linkage rules

Objective: Explore the merits, challenges and limitations of the use of regulatory budgets and stock-flow linkage rules such as "one-in one-out".

Speakers:

- Jeannine Ritchot, *Executive Director, Regulatory Cooperation, Treasury Board of Canada Secretariat*
- Nick Malyshev, *Head of Regulatory Policy Division, OECD*

Questions for discussion:

- *How do stock-flow linkage rules fit into the broader framework for* ex post *evaluation? What are its merits and limitations compared to other tools?*
- *How can one-in one-out rules be used to effectively reduce regulatory burdens on business and citizens? How can perverse effects like accumulating a stock of redundant regulation to be deleted when needed or preventing beneficial regulation from going ahead be avoided?*
- *How can stock-flow linkage rules and regulatory budgets, e.g. one-in one-out rules, help incentivise evaluation that goes beyond regulatory costs and helps improve regulatory frameworks?*

10:15-10:45 Coffee break

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10:45 - 12:15 Processes and institutions for effective *ex post* evaluation

Objective: Identify key policy conclusions on the processes and institutions that support the effective review of laws and regulations and help improve the existing regulatory framework.

Rapporteur, breakout session 1: Caroline Wigerstad, *Head of Section, Better Regulation, Agency for Economic and Regional Growth, Sweden*

Rapporteur, breakout session 2: Iveta Šimončičová, *Director, Department for Business Environment, Ministry of Economy, Slovak Republic*

Rapporteur, breakout session 3: Knut Klepsvik, *Deputy Director General, Budget Department, Ministry of Finance, Norway*

Introduction: Céline Kauffmann, *Deputy Head of Regulatory Policy Division, OECD*

Moderator: Christiane Arndt, *Head of Measuring Regulatory Performance Programme, OECD*

12:15 - 12:30 Closing remarks

Speakers:

- Gary Banks, *Chair of the OECD Regulatory Policy Committee*
- Nick Malyshev, *Head of Regulatory Policy Division, OECD*

[DAY 2 (AFTERNOON) – MEETING OF THE STEERING GROUP ON MEASURING REGULATORY PERFORMANCE]

Room: *Maria Helena da Silva*

Chair: Jeannine Ritchot, *Executive Director, Regulatory Cooperation, Treasury Board of Canada Secretariat*

13:30 - 16:00 Steering group meeting

Session open to Steering group members only. RPC Delegates interested in joining the group are kindly asked to contact the OECD Secretariat.

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