



DEVELOPING A FRAMEWORK FOR MEASURING REGULATORY PERFORMANCE IN OECD COUNTRIES

3rd Expert Meeting on Communicating and Measuring Progress in Regulatory Reform

SPEAKER PROFILES

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Christiane Arndt

Policy Analyst, Regulatory Policy Division, OECD

Christiane Arndt joined the OECD in 2004 to work on governance indicators and the impact of governance on economic outcomes at the Development Centre. She currently co-ordinates the programme Communicating and Measuring Progress in Regulatory Reform in the Public Governance and Territorial Development Directorate. Christiane Arndt is a member of the advisory committee of Transparency International's Corruption Perceptions Index and was previously a research fellow at the Harvard Kennedy School of Government. She holds a Ph.D. in political economy, a master's degree in international business studies from the University of Maastricht, and a master's degree in international politics from Sciences Po in Paris.



Gregory Bounds

Senior Policy Analyst, Regulatory Policy Division, OECD

Gregory Bounds joined the Regulatory Policy Division of the OECD in January 2007, working on country reviews of regulatory reform, international indicators of regulatory management, policy frameworks and practices for regulatory impact assessment, and studies on improving the governance of risk in regulatory policy. Previously, he managed a program of economic regulation of third party access to ports, the regional rail network, and export grain facilities with the Essential Services Commission (ESC), the Competition and Monopoly Infrastructure Regulator within the Government of the State of Victoria, Australia. Mr Bounds' section also undertook periodic reviews of regulation at the request of Ministers. Mr Bounds was also a senior officer in the Victorian Office of Regulation Reform responsible for ensuring a whole of Government approach to regulatory quality and managing the RIS process. He holds a master's degree in public administration from the Australia and New Zealand School of Government and was a contributing editor of OECD publications *Risk and Regulatory Policy: Improving the Governance of Risk* (OECD 2010) and *Regulatory Impact Analysis: A Tool for Policy Coherence* (OECD 2009).



Cary Coglianese

Deputy Dean and Edward B. Shills Professor of Law and Professor Political Science; Director, Penn Program on Regulation, University of Pennsylvania

Mr. Coglianese specialises in the study of regulation and regulatory processes, with a particular emphasis on the empirical evaluation of alternative regulatory strategies and the role of conflict and cooperation in business-government relations. His recent books include: *Import Safety: Regulatory Governance in the Global Economy*; *Regulation and Regulatory Processes*; and *Leveraging the Private Sector: Management-Based Strategies for Improving Environmental Performance*. He has also recently written on climate change policy, public participation and transparency in federal rulemaking, and voluntary environmental programs. Coglianese was a founding editor of the peer-reviewed journal *Regulation & Governance*.



Jenny Gordon

Principal Advisor Research, Productivity Commission, Australia

Jenny Gordon is the Principal Advisor Research in the Productivity Commission's Canberra Office. She joined the Commission in March 2008, after 14 years at the Centre for International Economics, six as a Director and partner in the firm. While at the Commission, Jenny has led two commissioned studies.

The study into the contribution of the not-for-profit sector in 2009 developed a framework for measuring the contribution and evaluating the efficiency and effectiveness of social investments by the sector. She is currently leading a study into identifying and evaluating regulation reform. Jenny completed a PhD in economics from Harvard University in 1993. She was a graduate fellow at the Centre for International Affairs, and received a Fulbright and the Harvard Knox Fellowships. She was an Associate Professor at Wellesley College, where she taught econometrics, macroeconomics and international economics.



Brian B.W. Huijts

Policy Advisor Better Regulation, Regulatory Reform Group, Ministry of Economic Affairs, Agriculture and Innovation, The Netherlands

Brian Huijts has worked for several years as a project manager and policy advisor with the Regulatory Reform Group in the Netherlands. He has substantial knowledge in the field of Better Regulation, in particular on the subjects of the Standard Cost Model, the measurement and reduction of Administrative Burdens and Substantive Compliance Costs, Business Consultation, the Measurement of Regulatory

Performance and Regulatory Impacts Assessments. Brian also has in depth knowledge of the European Commission's Better Regulation Programme.

Brian has extensive experience in teaching and training on the topic of better regulation and regulatory reform in general. Several times per year he teaches policy makers, civil servants and government officials on a wide variety of subjects both in the Netherlands and abroad.



Isabell Koske

Senior Economist, Structural Surveillance Division, OECD

Isabell Koske joined the OECD in 2006, holding successive posts in the Economics Department. She is currently working in the Structural Surveillance Division where she heads the Structural Indicators Team. In this position, she is responsible for the construction of structural policy indicators feeding into the OECD's *Going for Growth* publication, in particular the Product Market Regulation indicator. In addition, she is involved in cross-country research projects on the links between structural policies and macroeconomic outcomes such as income inequality or external balances. Isabell

Koske studied business administration and applied mathematics and holds a PhD in economics from WHU – Otto Beisheim School of Management in Germany.



Peter Ladegaard

Senior Investment Policy Officer, Investment Climate Advisory Services, World Bank Group

Peter Ladegaard is Principal Operations Officer in the World Bank Group's Investment Climate Department. Since 2010, he has managed the IFC/World Bank Group's Investment Climate programs in Eastern and Southern Africa. He also maintains a number of global knowledge management projects. Prior to taking up his recent assignment, Peter Ladegaard was the World Bank Group's "Global Product Specialist" on Regulatory Governance and Business Licensing. He is the main author and editor of a series of regulatory reform studies under the World Bank Group's "Better Regulation for Growth" initiative. Until joining the World Bank Group in 2005, Peter Ladegaard worked for OECD's Regulatory Reform Program. Before the OECD, Peter Ladegaard worked in management consulting and for the Danish Ministry of Finance. He holds an MA in political science, and currently lives in Nairobi, Kenya.



Esben Larsen

Head of Section, Danish Commerce and Companies Agency, Division for Better Business Regulation, Ministry of Economic and Business Affairs

Esben Larsen holds a masters degree in political science from the University of Aarhus. He has been working with the Better Regulation agenda in the Danish Commerce and Companies Agency for 5 years. He is currently involved in developing a renewed program for better business regulation in Denmark. His experiences include working as a consultant for the OECD Regulatory Policy Division in Paris.



Nikolai Malyshev

Head of Division, Regulatory Policy Division, OECD

Mr. Malyshev, a US national, is currently working on a review of regulatory policy in Indonesia. This review focuses on the overall economic context for regulatory reform, the government's capacity to put in place high-quality regulation and the regulatory framework of public service delivery. While at the OECD, Mr. Malyshev has also worked extensively on the topic of risk and regulation which resulted in the publication *Risk and Regulatory Policy, Improving the Governance of Risk*, he also worked extensively on the economic transition in Russia and China, including analytical and advisory work on a range of topics including regulatory policy and institutional reforms. Prior to joining the OECD, Mr. Malyshev worked as a financial analyst at GlaxoSmithKline, a pharmaceuticals company, and as a securities trader at Wall Street West, an investment bank. Mr. Malyshev holds a graduate degree in economics from Duke University and an undergraduate degree in economics from Colorado College.



Jeroen Nijland

Director, Regulatory Reform Group, Dutch Ministry of Finance, The Netherlands

Jeroen Nijland is currently Director of the Regulatory Reform Group. The Regulatory Reform Group was founded in October 2007 and it is responsible for the formulation and implementation of the Dutch policy dealing with regulatory burdens for business. The organisation is a merger of the former Interministerial Project Directorate on Administrative Burdens (IPAL), which was a part of the Ministry of Finance, and three different project groups dealing with regulatory affairs at the Ministry of Economic Affairs. He represents the Netherlands in the EU's High Level Expert Group for Better Regulation. He is Chair of the OECD's Regulatory Policy Committee, and co-chair of the Program for co-operation between OECD and Middle East and North African countries. From 1990 until 2000 he worked for the Ministry of Economic Affairs, focusing amongst others on SME, technology, innovation and ICT policies. From 2000 until 2003, he was employed at a policy research and consultancy company. In the first half of 2003, he returned to the Ministry of Finance to set up IPAL.



Hildegunn Nordås

Senior Trade Policy Analyst, Trade in Services Division, OECD

Ms Nordås joined the OECD in 2005 as a senior policy analyst in the Trade Directorate where she is working on trade in services, including leading a project on services trade restrictiveness. Before joining the OECD, she worked as a councillor at the WTO, research fellow and research director at the Chr. Michelsen Institute in Norway, Associate Professor at the Department of Economics of the University of Bergen, and senior analyst in Statoil. Her work has included research, teaching and policy advising to governments in developing as well as developed countries, and she has served on the board of several committees at the Norwegian Research Council.



Claudio Radaelli

Professor Political Science, Director, Centre for European Governance, University of Exeter

Claudio Radaelli (born in Milan, 1960; PhD in political science) is Professor of Political Science in the Department of Politics, University of Exeter, where he directs the Centre for European Governance, a Jean Monnet Centre of Excellence. He is co-editor of the European Journal of Political Research - a leading political science journal - and the chair of the standing group on Regulation and Governance of the European Consortium for Political Research. He is currently directing a large research project on Analysis of Learning in Regulatory Governance (ALREG), funded by the European Research Council. Claudio is the author of some 70 scientific publications on regulatory reform, international tax policy, Europeanization, and the role of knowledge in the policy process. His research team has carried out research and training projects on regulatory reform for the World Bank, the OECD, the European Commission, the Dutch, Italian, Portuguese and Swiss governments and several UK funding bodies.



María del Consuelo Rumí Ibañez

Secretary of State for Public Service, Ministry of Territorial Policy and Public Administration, Spain

Ms. Rumí was born in Almeria in October 1957. She graduated in psychology in the University of Almeria and entered the public service as a primary school teacher in 1978. She has served in several management posts in public education centers. Since 1982, Ms. Rumí has been a member of the "Unión General de Trabajadores" (Socialist Trade Union), and since 1990, a member of the "Partido Socialista Obrero Español" (Socialist Party), having served as Secretary for Social Policy and Migration in the latter organization. She was a member of the National Parliament between 2000 and 2004, where, among other activities, she took part in the working committees of social policies and health systems. Re-elected as a member of parliament in 2004, she resigned in order to assume the post of Secretary of State for Immigration and Emigration within the Ministry of Labour and Social Policy. She remained in this position until February 2010, when she became Secretary of State for Public Service in the Ministry of the Presidency, and later in the Ministry of Territorial Policy and Public Administration.



Helge Schröder

Junior Policy Analyst, Regulatory Policy Division, OECD

Helge Schröder is a Junior Policy Analyst at the OECD Regulatory Policy Division and part of the “Communicating and Measuring Progress in Regulatory Reform” programme team. He holds master’s degrees in European studies from Sciences Po Paris and in European political economy from the London School of Economics, as well as a bachelor’s degree in history and political science from the Freie Universität Berlin. Prior to joining the OECD in 2010, he worked in the UK House of Commons.



Chris Shapcott

Director, Regulatory Reform, National Audit Office, United Kingdom

Chris Shapcott is a Director at the National Audit Office, leading examinations of the economy, efficiency and effectiveness with which government bodies have used their resources. Chris leads the National Audit Office’s value for money work on regulatory reform, the Foreign and Commonwealth Office, and housing. He has recently produced reports to Parliament and Select Committees on the effectiveness of regulation across a range of sectors, including the postal market, utility industries, and competition law enforcement; and on public sector regulation, impact assessment, administrative burdens reduction and other regulatory reform initiatives across government. Between 2004 and 2007, Chris led National Audit Office examinations of economy, efficiency and effectiveness in the National Health Service and the Department of Health, and in recent years, he has been responsible for examinations of the Private Finance Initiative and of the Departments for Food and Rural Affairs and for Transport.



Carlo Thomsen

Senior Advisor, Department of ICT policy and Public Sector Reform, Ministry of Administration and Government Reform, Norway

Carlo Thomsen, who is member of the Bureau of the Regulatory Policy Committee, is currently Senior Advisor of the Ministry of the Norwegian Ministry of Government Administration, Reform and Church Affairs where he has worked the last 10 years. Mr. Thomsen has a Master of Political Science from the University of Oslo, specialising in public policy and administration. Professionally, Mr. Thomsen has focused on frameworks for public organisations and how to organise public organisations, as well as regulatory policy and frameworks for good decision making. He has also been engaged in the ministry's work on public sector reform in general.



D. Agustin Herrero Torres

Director-General of Administrative Organization and Procedures, Secretary of State for Public Service, Ministry of Territorial Policy and Public Administration, Spain

Mr. Torres was born in Plasencia in 1965. He has a law degree from the University of Extremadura and is a civil servant in the higher technical section of the Social Security Department since 1991.

In his career, Mr. Torres has held various senior positions, including manager of administration of the Social Security in Ceuta (1994) and provincial director of the National Employment Agency in Ceuta (1995-1996). In 1997, he held public office as Program Director at the Secretary of the Ministry of Public Administration, where he was as well Head of Unit, and from April 2004 to November 2005, Chief of Staff of the Vice-Secretary of the Ministry of Public Administration. From November 2005 to July 2009, he was Director-General of Emigration, and from July 2009 to March 2010, Director General of Immigration. Since March 2010, he has been the Director-General of Administrative Organization and Procedures, and as such, is responsible for the successful fulfilment of the aim of the Government of Spain to cut administrative burdens on businesses and citizens by 30% by the end of 2012.



Benoit D. Turcotte

Director, Treasury Board of Canada Secretariat

Benoit D. Turcotte was called to the Bar of Ontario in 1998 after completing his studies at the University of Ottawa. He practiced insurance law before joining the federal government at the Office of the Superintendent of Bankruptcy. A brief stint at the Corporate Law Policy Directorate of the Department of Industry was followed by work at the Privy Council Office, Regulatory Affairs Division, where he managed the Cabinet Committee Operations group that advises the Treasury Board Cabinet Committee on various regulatory matters. During his time at the Privy Council Office, he was involved in the development of various initiatives under the Federal Government's Smart Regulation Initiative. More recently, he was Manager of the Regulatory Policy Group at Health Canada. In 2007 he established and led the Centre of Regulatory Expertise within the Regulatory Affairs Sector of the Treasury Board of Canada Secretariat. Since November 2009 he has been the Director of the Policy Division.