Strengthening leadership and institutional capacities for policy coherence in support of the SDGs

Proposal for a Hub on the Governance for the SDGs

19th Meeting of the informal network of National Focal Points for Policy Coherence
31 March 2020, Paris, France

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### Consultation and needs assessment process

**Meetings w committees, bodies and networks – initial concept**
- Ambassadorial briefing (Sep ‘19)
- PGC meeting (Nov ‘19)
- Focal Point for PCSD meeting (Dec ‘19)
- DAC meeting (Jan ‘20)

**Regional consultations and need assessments**
- ARFSD (Feb ‘20)
  - UNECE (Mar ‘20)*
  - Focal Point for PCSD meeting (Mar ‘20)
- ECLAC*
- ESCAP*
- AFSD*
  - Survey among policy makers, with 350 responses to date
  - UNDP MAPS assessments (ongoing)
  - Previous online consultation on PCSD Recommendation (sum. ‘19)

**Meetings w committees and bodies – refined concept**
- Focal Point for PCSD meeting (Mar ‘20)
- PGC meeting (Apr ‘20)
- DAC Policy Community
- Other OECD Bodies (TBD)

**Hub set-up and piloting phase**
- Detailing of Hub’s organisational contours
- Detailing and refinement of collaboration with UNDP in pilot projects
- Development of standard operating procedures and budget
- Operational set-up of Hub
  - Proposal: Regular reporting to Focal Points for PCSD

* In view of the Covid-19 crisis, the UNECE consultation took place during an online meeting, the ESCAP consultation was replaced through an online survey and a similar approach is being considered for the (cancelled) AFSD forum and the (postponed) ECLAC Forum.
Survey: In which area(s) do you see governance related challenges as an obstacle to achieving policy coherence for SDGs in your country?

Areas where governance related challenges are seen as an obstacle to achieve policy coherence (percentage of respondents)

- Strategic long-term vision: 82%
- Stakeholder engagement: 77%
- Political commitment and leadership: 76%
- Whole-of-government integration: 76%
- Policy and financing impacts: 75%
- Policy integration: 74%
- Monitoring, reporting and evaluation: 74%
- Subnational engagement: 73%
- I do not know: 2%
- Others: 1%

Initial results – based on 350 policy maker responses
Survey: In which area(s) do you see the need to strengthen skills for achieving policy coherence for SDGs in your country by 2030?

Areas that need to strengthen skills for achieving policy coherence

(percentage of respondents)

- Understanding and changing complex public systems: 82%
- Leading reform form a people-centred perspective: 75%
- Defining a clear purpose and mission: 74%
- Linking leaders’ objectives with SDG achievements: 74%
- Enabling and encouraging leaders to collaborate across institutional silos: 73%
- Enabling and encouraging leaders to collaborate with stakeholders: 72%
- Encouraging developing new solutions to SDG challenges: 70%
- I don’t know: 2%
- Others: 1%

Initial results – based on 350 policy maker responses
Survey: What kind of support could help overcome the governance or leadership-related challenges in your country to achieve policy coherence in order to accelerate progress on the SDGs?

Kind of support that could help overcome the governance or leadership-related challenges

(percentage of respondents)

- Access to knowledge and recommendations: 81%
- Experience from other policy makers having successfully tackled the same challenge(s): 78%
- Workshops and trainings to tackle the challenge(s) in my country: 75%
- Expert reviews and analysis to identify challenges and their root causes: 74%
- Collaboration with experts and peers to tackle the challenge(s) in my country: 72%
- Technical guidance from thematic experts: 70%
- I don’t know: 2%
- Other: 0%

Initial results – based on 350 policy maker responses
We want to hear your voice too!

Please participate in the online survey:
oe.cd/sdgFocalPoints
Proposed thematic focus on PCSD & governance for SDGs, supported by OECD governance standards

Governance for the SDGs

OECD Policy Coherence for Sustainable Development Recommendation

Vision and Leadership
- Political Commitment and Leadership
  - COG Network
  - Recommendation on Public Service Leadership and Capability

- Strategic Long-term Vision
  - COG Network

Policy Integration
- Recommendations on Budgetary Governance
  - Recommendation on Public Procurement
  - Recommendation on Regulatory Policy and Governance

Whole-of-Government Coordination
- PGR building block: Linking the sub-national level with the national strategy
  - COG Network
  - Strategy implementation across the central government

Sub-national Engagement
- PGR building block: Trust in government and partnerships with civil society
  - Recommendation on Open Government
  - Recommendation on Regulatory Policy and Governance

Stakeholder Engagement
- Recommendation on Regulatory Policy and Governance

Policy and Financing Impacts
- Recommendation on Regulatory Policy and Governance

Monitoring, Reporting and Evaluation
- Governance at a Glance Indicators
- Framework for Regulating Policy and Evaluation
- PGC engagement on programme and policy evaluation

Cross-cutting capacity-building across the public administration

OECD Network of Focal Points on PCSD ● Working Party on Public Employment and Management ● OECD Network of Schools of Government
Policy Framework on Sound Public Governance ● Observatory for Public Sector Innovation ● Effective Institutions Platform

● Global Partnership for Development Cooperation ● Effective Institutions Platform ● Observatory on Effective Development Cooperation
## Proposed activities under Hub to strengthen governance capacity for SDG implementation

The **OECD-UNDP Hub on Governance for the SDGs**

<table>
<thead>
<tr>
<th>Online knowledge platform to support countries in strengthening capacities, knowledge and skills to advance the SDGs</th>
<th>Demand-based country support through SDG leadership knowledge and governance accelerator actions</th>
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</thead>
<tbody>
<tr>
<td>• OECD Standards (PCSD Recommendation, Leadership and Capability Development in the Civil Service, other governance standards, etc.)</td>
<td>• Disseminating standards and implementation guidance</td>
</tr>
<tr>
<td>• Practical toolkits (e.g., PCSD Toolkit, Leadership)</td>
<td>• Peer learning and exchange of experiences</td>
</tr>
<tr>
<td>• Results and lessons learned from country-level work</td>
<td>• Country reviews and scans</td>
</tr>
<tr>
<td>• Building on existing online platforms</td>
<td>• Providing implementation support (incl. through expert roster)</td>
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</tbody>
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Concept to be refined after consultations

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A UNDP-OECD expert roster could support countries through on-demand knowledge and experience

**Purpose**
- On-demand technical support provided to countries to share knowledge and build skills on necessary PCSD capacities through real time, “learning by doing” approach

**Composition**
- Pool of experts from OECD Members, UNDP and other UN professionals, along experts from the beneficiary countries to provide contextual information
- Expert mobilisation on voluntary basis and subject to VC funding

**Approach**
- Experts to work directly with local government officials to help strengthen skills and institutional capacities to develop effective PCSD mechanisms

**Roles and responsibilities**
- UNDP to host expert roster, administer expert profiles and manage matchmaking process between experts and governments (with OECD support as appropriate)
- OECD to help mobilise experts from OECD bodies, related networks and further forums

Concept to be refined after consultations
Outlook: Country pilots to refine collaboration with UNDP and expert roster for developing country context

Piloting an OECD-UNDP approach and expert roster…

In-country pilot projects in selected countries in different world regions to:

- Perform on-demand pilot projects designed as **country-specific activities** to help build leadership, skills and institutional capacity

- Provide assistance through **expert roster** to effectively share knowledge and build skills on the necessary PCSD capacities through a real time, “learning by doing” approach

... to test and refine the approach

**Key outcomes:**

- **Demonstrate concept** for country-specific work and support through **expert roster** to foster governance mechanisms in SDG support

- Provide possibility to **adjust elements** of project design before a roll-out at larger scale

**Proposed pilot projects:**

- Aruba (SIDS)
- Uganda (Africa)
How can you get engaged?

- Participate in needs assessment survey
- Provide feedback on Hub proposal and background note
- Undertake OECD PCSD/leadership for SDGs peer review and implementation support
- Support pilots and engage in expert roster to support other countries, especially in the pilot phase
Discussion

• We would welcome your views on
  – How the initial needs assessment results resonate with your perspective on priority country needs
  – On the thematic and operational approach and scope for the Hub
  – On the proposed reporting approach to the Network of Focal Points for PCSD
WE ARE LOOKING FORWARD TO YOUR COMMENTS – THANK YOU VERY MUCH!

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