Canada’s public finances have faced a major shock from COVID-19. Canada’s primary balance fell from +2.0% of GDP in 2019 to -9.2% in 2020. This was the largest fall in primary balance of the 26 OECD members for which data is available for 2020 (Figure 2.2).

Chapter 2 – Public finance and economics

Canada is performing well on digital government. Canada ranked 6 of 30 OECD countries in the OECD Digital Government Index (Figure 10.1), and is one of only 4 OECD countries with a dedicated public sector data policy (Figure 10.4).

Chapter 10 – Digital government

Canada’s risk preparedness pre-COVID varied. Canada was one of six OECD countries which had protocols or procedures to respond to crisis in both the Centre of Government and Ministry of Health pre-COVID-19 (Figure 4.1). However, it was also one of seven OECD countries which did not have guidelines in place for managing mis- and disinformation pre-COVID, either at the Centre of Government nor at Ministry of Health (Figure 4.4).

Chapter 4 – Institutions
Government resources

**Government expenditures (2019, 2020) % of GDP**

- 2019: 41%
- 2020: 42%
- 2019: 53%
- 2020: 56%

**Government investment (2019, 2020) % of GDP**

- 2019: 3.3%
- 2020: 3.3%
- 2019: 6.3%
- 2020: 6.3%

**Fiscal balance (2019, 2020) % of GDP**

- 2019: -3.2%
- 2020: -10.7%

**Government gross debt (SNA definition, 2019) % of GDP**

- 2019: 13%
- 2020: 92%
- 2019: 109%
- 2020: 227%

**Government expenditures by selected functions (2019) % of GDP**

- Environmental protection: 0.5%
- Education: 5.1%
- General public services: 5.4%
- Health: 7.9%
- Social protection: N.A.

**General government employment as a % of total employment (2019)**

- 18-34: 19.9%
- 35-54: 17.9%
- 55+: 5.9%

**Central government workforce by age (2020)**

- 18-34: 25%
- 35-54: 55%
- 55+: 20%

**Share of women in management positions in the central government (2020)**

- Senior management: 45%
- Middle management: 51%
## Public governance practices

### Composite indices of public service leadership and capability (2020)

<table>
<thead>
<tr>
<th>Composite index</th>
<th>2020</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Development of a diverse workforce</td>
<td>0.68</td>
<td>0.83</td>
</tr>
<tr>
<td>Policies to manage senior civil servants</td>
<td>0.49</td>
<td>0.49</td>
</tr>
</tbody>
</table>

Source: OECD Survey on the composition of the workforce in central/federal governments and OECD Survey on public service leadership and capability.

### Green budgeting tools (2021)

<table>
<thead>
<tr>
<th>Tool</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ex ante or ex post environmental assessment</td>
<td>YES</td>
<td>2 NO</td>
</tr>
<tr>
<td>Ex ante or ex post green budget tagging</td>
<td>NO</td>
<td>7 NO</td>
</tr>
</tbody>
</table>


### Objectives included in infrastructure and public procurement strategies (2020)

<table>
<thead>
<tr>
<th>Objective</th>
<th>Public procurement strategy</th>
<th>Infrastructure strategy</th>
</tr>
</thead>
<tbody>
<tr>
<td>Environment</td>
<td>YES</td>
<td>21 YES 5 NO</td>
</tr>
<tr>
<td>Human rights</td>
<td>YES</td>
<td>13 YES 13 NO</td>
</tr>
<tr>
<td>Gender</td>
<td>YES</td>
<td>8 YES 18 NO</td>
</tr>
</tbody>
</table>

Source: OECD Survey on infrastructure governance and OECD Survey on leveraging responsible business conduct through public procurement.

### Citizen and stakeholder participation (2020 or 2021)

<table>
<thead>
<tr>
<th>Participation</th>
<th>systematic</th>
<th>not systematic</th>
</tr>
</thead>
<tbody>
<tr>
<td>Early consultation in the regulation-making process</td>
<td>SYSTEMATIC</td>
<td>8 SYSTEMATIC 2 NEVER 27 NOT SYSTEMATIC</td>
</tr>
<tr>
<td>Centres of government consulted stakeholders on COVID-19 recovery</td>
<td>YES</td>
<td>18 YES 8 NO</td>
</tr>
<tr>
<td>Centres of government consulted stakeholders on strategies to manage the COVID-19 crisis</td>
<td>YES</td>
<td>20 YES 6 NO</td>
</tr>
</tbody>
</table>

Source: OECD Survey on centres of government’s role in managing the COVID-19 crisis, OECD open government Survey and OECD indicators of regulatory policy and governance (iREG) Survey.

### Digital government index (2019)

<table>
<thead>
<tr>
<th>OECD</th>
<th>Canada</th>
<th>Range of OECD country values</th>
</tr>
</thead>
<tbody>
<tr>
<td>Index</td>
<td>0.63</td>
<td>0.51 0.63 0.74</td>
</tr>
</tbody>
</table>

Source: OECD Survey on digital government 1.0.
Government results

Citizens who express satisfaction with public services (2020)

- Police: 83% (38 - 92%)
- Healthcare: 78% (26 - 93%)
- Education: 72% (27 - 92%)
- Judiciary: 66% (15 - 91%)

Source: Gallup World Poll

Citizens who express trust in public institutions (2020)

- Civil service: 49% (8 - 71%)
- Parliament: 34% (5 - 70%)
- Government: 60% (15 - 85%)

Source: Gallup World Poll, World Values Survey and European Values Study.

Citizens who believe they have a say in what government does (2018)

- 40% (N. A.)

Source: OECD calculations based on rounds 8 and 9 of the ESS and the 2017-2020 round of the World Values Survey

Government at a Glance 2021

Published every two years, Government at a Glance provides reliable, internationally comparable indicators on government activities and their results in OECD countries.

The 2021 edition includes input indicators on public finance and employment; while processes include data on institutions, budgeting practices and procedures, human resources management, regulatory governance, public procurement, the governance of infrastructure, public sector integrity, open government and digital government. Outcomes cover core government results (e.g. trust, political efficacy, inequality reduction) and indicators on access, responsiveness, quality and citizen satisfaction for the education, health and justice sectors. Governance indicators are especially useful for monitoring and benchmarking governments’ progress in their public sector reforms.

Each indicator in the publication is presented in a user-friendly format, consisting of graphs and/or charts illustrating variations across countries and over time, brief descriptive analyses highlighting the major findings conveyed by the data, and a methodological section on the definition of the indicator and any limitations in data comparability.

The Excel spreadsheets used to create the tables and figures in Government at a Glance 2021 are available via the StatLinks provided throughout the publication: https://doi.org/10.1787/1c258f55-en

For more information on the data (including full methodology and figure notes) and to consult all other Country Fact Sheets: www.oecd.org/gov/govataglance.htm

Figure notes

- Data on Public finance and economics, which are based on the System of National Accounts (SNA), were extracted on 11 May 2021 and data on General government employment were extracted on 12 April 2021. The range of country values refers to year 2019.
- Fiscal balance as reported in SNA framework, also referred to as net lending (+) or net borrowing (-) of government, is calculated as total government revenues minus total government expenditures.
- Government gross debt is reported according to the SNA definition, which differs from the definition applied under the Maastricht Treaty. It is defined as all liabilities that require payment or payments of interest or principal by the debtor to the creditor at a date or dates in the future. All debt instruments are liabilities, but some liabilities such as shares, equity and financial derivatives are not debt.
- The range of country values for the central government workforce by age refers to the 18-34 group.
- Data on trust in the civil service and parliament are 2018 for most countries.
- The range of country values for share of women in management positions in the central government refers to senior management.
- Citizens who express satisfaction with public services: for the judiciary and the police, the data reflect the proportion of citizens who express having confidence in the institution.
- The range of country values for income inequality before taxes and post taxes and transfers refers to GINI after taxes and transfers for the working age population.