



Recent Developments in Performance Budgeting and the SBO Network on Performance and Results

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Current trends in performance budgeting (I)

- Performance budget survey 2012: PB practices widely implemented in OECD countries, but varied.
- PB generally decentralized within the central government (to line ministries and agencies).
- PI in the budget process depends on
 - the need it is meant to address
 - the administrative culture
 - the place in the cycle the country finds itself
 - the particular sector

Current trends in performance budgeting (II)

- Many countries are currently in a readjustment phase of their PB frameworks
 - Shift from extensive indicator sets to few, but clear objectives
 - Shift towards using PI for management and accountability purposes, rather than for allocation of resources
 - People matter! Shift from detailed PI systems to relying on chief executives as being agents of change and accountability
 - Shift towards better accommodating the needs of the demand side of PI (public, parliament)
 - Increasing importance of spending reviews

The performance and results network's future work (I)

- Possible future topics:
 - After the crises: Re-evaluating the role and limits of performance budgeting (methodology / economics / political economy)
 - Role of performance and results as part of a crisis prevention / crisis reaction mechanism
 - Promoting greater public ownership / addressing communication issues
 - The role of long-term projections / fiscal sustainability in performance budgeting
 - Taking a closer look at the revenue side, e.g. tax expenditures, subsidies

The performance and results network's future work (II)

- Special issue: Performance budgeting & management in federal countries (also with a view to the EU dimension)
- Re-evaluating the institutional design in general (MoF, line ministries, agencies)
- Holistic view: Bringing together performance actors and stakeholders. Parliamentarians, NGOs, civil society. → Cooperation with other networks
- Allocation of budgetary resources and political challenges (such as economic growth / population ageing / climate change / general sustainability)
- Consequences of EU / other multilateral regulations on national performance budgeting
- ...?

The performance and results network's future work (III)

The 9th annual meeting of the SBO network on performance and results will take place in Berlin, Germany (7-8 November 2013)



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Bundesministerium der Finanzen
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Berlin
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**Thank you very much
for your attention!**