Building capacities for better policies, the MENA-OECD approach

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The MENA-OECD GOVERNANCE PROGRAMME
Focus on relevance, impact and results

Regional Dialogue
- MENA-OECD ministerial conferences
- MENA-OECD WGs:
  - Civil Service and Integrity
  - MENA-SBO
  - Open and Innovative Government
  - Regulatory Reform, PPP’s and public service delivery
- Focus Groups:
  - Gender
  - Territorial Development

Policy Analysis Monitoring
- Benchmark Reports
- Peer Reviews
- Joint Learning Studies
- MENA Progress Report
- Practitioner’s Guides
- Indicators
- Regional charters

Capacity Building and training
- Country-specific and regional capacity-building activities
- Regional Centres, networks, and partnerships
  - Rabat
  - Tunis
  - Cairo
  - Gift-MENA
  - IMF – Kuwait
  - Distance learning for innovative public sector
<table>
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<tr>
<td>The Legislative Drafting Manuals of the PA assessment report</td>
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<td>Designing and Implementing a Code of Conduct in the Civil Service</td>
<td>Benchmarking the Palestinian Draft Code of Conduct (2011)</td>
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<td>Modernising the Public Administration: The Case of E-Government in</td>
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<td>Regulatory Consultation in the PA for engaging stakeholders in</td>
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<td>Implementing a Code of Conduct for the Public Sector in Jordan</td>
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<td>Enhancing Integrity in Public Procurement in Yemen OECD JLS</td>
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Busola: MENA Governance Indicators and Capacity Project

The Arab Governance Busola will benefit conceptually and methodologically from the OECD flagship publication “Government at a Glance”, a major exercise of collecting quantitative data and developing comparable indicators in the field of public governance.

Permanent collection of data

- Institutional frameworks
- Policy making and consultation
- Civil society and citizens participation
- Gender policies
- ICT and service delivery
- Transparency, integrity and rule of law
- Open and accountable governments
- Public employment and Human Resources Management
- Public Finance
- Regulatory Policies

Special Thematic Focus

- Social inclusion
- Education
- Health
- Youth Policies
- Small and Medium Enterprises (SMEs)
- Regional economic integration
- Trade
- Employment
### MENA-OECD Capacity Building

#### Why is it different?

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<tr>
<th>Cutting-edge activities at the national, regional and international level</th>
<th>Connection of the policy and the practitioners’ level</th>
<th>Peer-to-Peer approach</th>
<th>Comparative perspective</th>
<th>Whole-of Government approach</th>
<th>Analysis in the context of MENA</th>
<th>Network of MENA and OECD decision-makers</th>
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Example bi-lateral projects: Capacity Building for the PA

Policy Analysis
- Benchmark report CoC
- Assessment report Law Drafting
- Assessment Public Consultation
- Review E-government strategy

Capacity Building
- Technical Assistance
- Implement. support
- Pilot Project
- Workshops
- Peer-to-peer advice

Intermediate Results
- New Code of Conduct
- Revised Law Drafting Manual
- Action Plan ‘Manuals’
- Code of Practice
- Public Consultation
- Action Plan ‘E-government Strategy’

Results
- Strong integrity standards to prevent corruption
- Better regulation, legal security and access to information
- More efficient and effective public administration and better public service delivery
“Fostering public policy evaluation practices in MENA countries”, a regional workshop on “Public Policy Evaluation”, held on 23-24 March 2010 in Rabat

Results:

- Develop an assessment of public policy evaluation capacities in the MENA region.

- Launch a Network of Evaluation Practitioners to train professionals about evaluation experiences and good practices, and to establish links between experts.
Regional Centre of Expertise for Regulatory Quality

Training Course “Public Consultation”, Tunis 2011

Training Course ‘Regulatory Quality’, Euro-Arab Institute, November 2011

Applied Research:
Gender Equality Report, 2010

Training Course “Regulatory Impact Analysis”, Tunis 2010
Capacity Building
Cooperation with the IMF-CEF

Five-day workshop
“Capacity and Frameworks to Ensure Value for Money from PPPs “

PROGRAMME

OECD Principles on PPP Governance;
- PPP units’ requirements;
- Comparing traditional infrastructure procurement
- Value for money and risk and case studies from OECD countries.

OTHER TRAINING COURSES:
- Constructing baseline forecasts and risk management
- Building capacity on MENA and OECD Good Practices in E-Procurement

TARGET GROUP:
Mid-level officials from Ministries of Finance and other relevant Ministries designing, procuring, and implementing PPPs and e-procurement systems.
## Lessons learnt and MENA-OECD Co-operation

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<th>Changes introduced</th>
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<td>Implementation of policy recommendations is faced with capacity building challenges at all levels of government</td>
<td>Capacity building is now integral part of the MENA-OECD Governance Programme in both bi-lateral and regional projects</td>
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<th>Challenges for the future</th>
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<td>Implementation support for soft laws (e.g. Regional Charter for Regulatory Quality) and peer reviews are powerful drivers for changes</td>
<td>Develop data collection strategies and indicators on government performance to monitor and benchmark progress</td>
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Future outlook

Reinforcing partnerships with Training Institutes and Post-graduate Programmes

Building integrated peer-to-peer implementation support

Creating indicators and data collection strategy for monitoring process and providing learning material

Conducting applied research (peer reports)

To support the Deauville Partnership in Budget Reforms, PPPs, and Public Procurement Reforms