

## **Final seminar**

### ***Promoting integrity in SOEs: contributing to the development of new international guidance***

**Friday 8 June, 2018**

**Lotte Hotel, Novinskiy boulevard, 8, etp. 2, Moscow**

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This seminar will be the final seminar in the series organised by the OECD in partnership with Deloitte CIS and with the support of the Federal Antimonopoly Service, thanks to the funding provided by the Siemens Integrity Initiative.

This seminar is the culmination of a multi-year forum for discussion and sharing of international and domestic expertise on issues relative to business integrity and corporate governance, with a special focus on the experience of companies in the Russian Federation. Each seminar has been supported by tailored materials and research relevant to the topic area. Destined to corporate representatives, public sector stakeholders as well as others interested in the topics, the seminars have focused on promoting business integrity and compliance through effective corporate governance measures.

This final seminar will offer participants the opportunity to concretely contribute to an international dialogue on integrity in state-owned enterprises (SOEs), and to provide comments on proposed OECD Guidance for integrity in state-owned enterprises. The topic has been named a priority for the G20 Anti-Corruption Working Group, under the 2018 Argentinian Presidency, and is being discussed also within the B20.

Such attention has been placed on SOEs in view of their increasing international presence, greater market share and importance for national economies. Yet this evolution has sometimes been marked by high-profile scandals and occasional evidence of vulnerability to exploitation or of waste, mismanagement and abuse from within. This can have financial, performance and reputational risk for the private sector too.

Participants of this full-day seminar will first explore the most pertinent challenges and latest developments in promoting integrity in state-owned enterprises at the international and national levels. The OECD presented these new results to the G20 earlier this year.

In the afternoon, seminar panellists and audience members will have a unique opportunity to join a consultation on an OECD initiative on integrity in state-owned companies. In particular, participants will have a chance to help shape the development of international guidance for governments as owners of state-owned enterprises on promoting integrity and combatting corruption.

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## Agenda

(\*Simultaneous interpretation will be provided)

09:00 – 09:30 Welcome coffee and registration

09:30 – 09:45 Opening remarks

- **Héctor Lehuedé**, Senior Policy Analyst, OECD

### Part I – Identifying challenges and good practices for integrity in State Owned Companies

- International evidence on challenges and solutions for integrity in SOEs  
**Alison McMeekin**, Policy Analyst, OECD
- 09:45 – 11:15
  - Compliance challenges and solutions in Russian SOEs  
**Aygul Abdullina**, Senior Manager, Forensic Fraud Investigations, Deloitte CIS
  - Mechanisms for integrity in state-owned enterprises: an Italian case  
**Marco Reggiani**, General Counsel, Snam Ltd.

11:15 – 11:45 Coffee break

### Part II – Towards international guidance on anti-corruption and integrity in SOEs for the state

#### Part II Introduction:

- New OECD guidance for the state as SOE owner  
**Hans Christiansen**, Senior Economist, OECD
- 11:45 – 12:45
  - Anti-Corruption Principles for State-Owned Enterprises  
**Anton Pominov**, Executive Director, Transparency International Russia
  - Anticorruption Measures in Legal Persons and Corporate Liability for the Breaches of AC Law  
**Aslan Yusufov**, Deputy Head, Department of Supervision over Execution of Anticorruption Legislation, Prosecutor General's Office of the Russian Federation

12:45 – 14:00 Lunch – provided by Siemens Integrity Initiative

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### Panel 1: Company perspectives

This panel of state-owned and non-state-owned companies will provide perspectives on the proposed OECD Anti-Corruption and Integrity Guidance for State-Owned Enterprises, based on their companies' experiences in promoting company integrity.

- 14:00 – 15:30
- **Andrey Zhemchugov**, *First Deputy Chief Financial Officer, TransContainer*
  - **Maria Birenberg**, *CIS Ethics & Compliance Director, GSK*
  - **Vadim Solovyev**, *Adviser to the Chairman of the Board of Special Projects, Avtodor*

*Moderated by Héctor Lehedé, Senior Policy Analyst, OECD*

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15:30 – 16:00 Coffee break

### Panel 2: Institutional perspectives

This panel of Russian institutions will provide perspectives on the proposed OECD Anti-Corruption and Integrity Guidance for State-Owned Enterprises, based on their institutions' specific role and expertise in their domain, and experiences with promoting business integrity and a level playing field in Russia.

- 16:00 – 17:30
- **Dmitry Artyushenko**, *Deputy Head of the Anticartel department, the Federal Anti-Monopoly Service of the Russian Federation*
  - **Mikhail Kuznetsov**, *Executive Director, National Association for Corporate Directors*
  - **Alexander Shevchuk**, *Executive Director, Association of Institutional Investors*
  - **Denis Spirin**, *Corporate Governance Director, Prosperity Capital Management*

*Moderated by Hans Christiansen, Senior Economist, OECD*

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17:30 – 17:45 Conclusions and closing remarks