# A Supportive Financing Framework for Social Economy Organizations

#### Katerina Hadzi-Miceva Legal Advisor *European Center for Not-for-Profit Law*

OECD LEED International Conference
"The Social Economy in Central, East and South-East Europe:
Emerging trends of social innovation and local development",
Trento, Italy, 22-23 September 2005

### Laws and Sustainability

- Basic SEO rights
  - Framework laws, permissibility of economic activities, basic tax exemptions
- Recognition of SEO contribution to public good
  - Public benefit status, tax incentives for philanthropy, transparent funding mechanisms
- Framework for public-private partnerships
  - Volunteering, social contracting, percentage laws, endowment schemes



## Revenue Sources: Country Examples

Country	Gov't	Income Gen.	Philanthropy
Hungary	42	46	12
Czech R.	39	47	14
Sweden	29	62	9
Romania	45	29	26
Netherlands	59	39	2
UK	47	45	9

Source: JHU Research



#### Who Benefits?

Gov't funding	Economic act.	Philanthropy
Health	Culture	Religion
Social services	Regional development	International development
	Environment	
	Advocacy	
	Education	

source: JH Project



#### **Income-Generating Activities**

- Sales, fees for services, membership fees, rent, investments, business venture
- Non-distribution constraint
- <u>Benefits</u>: partnership with beneficiaries, customer relationships, unrestricted income, support of diversified needs, innovation and creativity, increased quality of services, improved effectiveness and accountability
- Challenges: permissibility, criteria and taxation, SEO capacity, economic context, fair market competition

#### **Government Funding**

- Direct subsidies, grants, vouchers, per capita fees, endowments – central and local level
- Indirect tax exemptions
- Benefits: partnership in addressing local needs, diversified service providers, flexibility, better quality of services, "best value" concept, greater reliability
- Challenges: transparency, accountability and independence, image of SEOs, recognizing opportunities



# **Philanthropy**

- Tax deductible donations, fundraising
- Volunteering
- Benefits: local community partnerships, mobilizing support and awareness, image of SEOs, increased participation
- Challenges: economic situation, awareness and trust in SEOs, low philanthropic culture, SEO capacity



# <u>Innovative Models of Support</u>

- Distribution of privatization proceeds (Czech R.)
- National Civil Fund (Hungary)
- Percentage mechanism (Hungary, Lithuania, Poland, Romania, Slovakia and Japan)



# Ingredients of Successful SEO Financing Policies

- Legal environment supportive of diversified funding resources
- Analysis of local circumstances and existing opportunities
- Holistic approach and regard of all factors, e.g.,
  - Economic context
  - Diverse needs and types of SEOs
  - SEO capacity and image
  - Awareness of society
- Cross-sector partnerships
- Carefully drafted implementation plans.

