

## **Performance and Coherence in Multilateral Development Finance**

**Informal Experts' Workshop**, Berlin, 29-30 January 2007

Hosted by the OECD Development Centre, the OECD DAC/DCD  
and the German Ministry for Economic Co-operation and Development (BMZ)

(by invitation only)

### **Draft Annotated Agenda** 23-Jan-2007

Multilateral organisations have traditionally been regarded as knowledgeable and impartial providers of development finance. Following international commitments to raise aid volumes and achieve the Millennium Development Goals, their performance is now being placed under increasing scrutiny. Policy makers are seeking opportunities to raise synergies between the activities of multilateral organizations and bilateral agencies, and to enhance their joint impact on development.

This Informal Experts' Workshop is part of the new OECD Global Forum on Development.

Workshop participants are invited in their personal – not representative – capacities. The Chatham House Rule will apply.

**Website:** [www.oecd.org/development/globalforum](http://www.oecd.org/development/globalforum)

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## DAY ONE: 29 January 2007

13:00 - 13:30 Registration & coffee

13:30 - 13:45 Welcome: **Karin Kortmann** (Parliamentary State Secretary, BMZ) and **Louka T Katseli** (OECD Development Centre)

### Session I. Multilaterals for development: who is doing what, and why?

13:45 - 15:00

- The landscape of multilateral development finance is complex. How have original multilateral mandates evolved - is there evidence of "mission creep"? Are overlapping activities a problem for developing countries?
- How and to what extent do different parts of government interact with multilaterals? Do treasuries and aid agencies pursue coordinated approaches?
- Who takes care of global public goods?
- How is the role and functioning of regional institutions differentiated from bilaterals and multilaterals?

Chair: **Ruth Jacoby** (Embassy of Sweden, Berlin)

Introductory presentation (15 min.): **George Mavrotas** (UNU-WIDER)/ **Helmut Reisen** (OECD Development Centre)

Panel (7 min. each): **Ramon Fernandez** (Ministry of Finance, France); **Sven Sandström** (International Task Force on Global Public Goods); **Philibert Afrika** (African Development Bank)

15:00 - 15:30 **Coffee**

### Breakout Groups. (In)coherences in the multilateral system

15:30 - 17:30

In six focus groups supported by professional facilitators, participants will examine the functioning of the multilateral system, focusing on sources of incoherence and performance measures at various levels.

#### Groups A1 and A2

**Multilaterals at country-level: competition or coordination?**

Duplications persist between multilateral activities at country-level. Do we need more coordination or competition between multilaterals, or both? Group A2 will focus on a case study of aid for trade, presented by:

**Remigi Winzap** (Swiss State Secretariat of Economic Affairs)  
Rapporteurs:

A1: **Sharmala Naidoo** (National Treasury, South Africa)

A2: **Henri-Bernard Solignac Lecomte** (OECD Development Centre)

#### Groups B1 and B2

**Bilaterals: a dual role as shareholders and aid partners to the multilateral system?**

Multilaterals are funded through treasuries or aid agencies. However, funders also provide bilateral aid. How do donor-side actors cooperate and interact? How can synergies between bi- and multilateral aid be raised?

Rapporteurs:

B1: **Jürgen Zattler** (BMZ)

B2: **Michael Roeskau** (OECD DAC/DCD)

#### Groups C1 and C2

**Regional institutions: bridges between global and national action?**

The role of regional institutions is being reassessed. What is their role at country level? What synergies can be achieved at the national and global level? How can they respond better to regional challenges?

Rapporteurs:

C1: **Christopher MacCormac** (Asian Development Bank)

C2: **Franco Conzato** (European Commission)

### Reporting from the Breakout Groups

17:30 - 19:00

Chair: **Michel Prom** (French Ministry for Foreign Affairs)

In this reporting session, the Rapporteurs will present three key messages from each breakout group.

19:00 **Dinner**

## DAY TWO: 30 January 2007

### Session II. Evaluating multilateral performance: the strengths and weaknesses of current approaches

9:00 - 11:00

Recent DAC peer reviews have revealed that donors need more consistent policies towards multilaterals.

- What are the features, strengths and weaknesses of the various new initiatives to assess organisational effectiveness and efficiency (e.g. MOPAN, MEFF, COMPAS)?
- How is development impact factored into evaluations? To what extent are developing country views considered in evaluations?
- What is the experience of multilaterals' own internal evaluation units? Is there scope for independent external evaluation mechanisms?

Chair: **Finbar O'Brien** (Chair, DAC Network on Evaluation)

Lead presentations (10 min. each): **Peter Wolff** (German Development Institute), **Vinod Thomas** (Independent Evaluation Group, World Bank)

Panel (7 min. each): **Michael Klein** (International Finance Corporation), **Matthew Odedokun** (Commonwealth Secretariat), **Daniel Davis** (UK Department for International Development), **Alf Morten Jerve** (Christian Michelsen Institute, Norway)

11:00 - 11:30 **Coffee**

### Session III. An evolving role for multilaterals: can performance be improved?

11:30 - 12:30 and 14:00 - 15:30

Addressing duplications and coherence issues may require a reallocation of roles among multilaterals, bilaterals and regional actors.

- What criteria might govern the allocation of roles? Can comparative advantages be determined? Could tasks be divided by instrument, by sector, by region or by country?
- If reallocation is needed, how can reform be brought about? What is the role of shareholders? What is the impact of the "One UN" initiative? What would be appropriate incentives and instruments for reform?
- How can developing country ownership of multilateral activities be strengthened?

Chair: **Richard Manning** (Chair, OECD-DAC)

Introductory presentation (15 min.): **Louka T. Katseli** / **Daniel Cohen** (OECD Development Centre)

Panel (7 min. each) **Abbie Shawa** (Member of Parliament, Malawi), **Ricardo Santiago** (Inter-American Development Bank), **Jan Cedergren** (DAC Working Party on Aid Effectiveness), **Kris Panneels** (Ministry of Foreign Affairs, Belgium)

12:30 - 14:00 **Lunch**

14:00 - 15:30 **Session III continued**

15:30 - 16:00 **Coffee**

### Conclusions and next steps for the Global Forum on Development

16:00 - 17:00

Wrap-up (10 min. each): **Richard Manning** (OECD-DAC) and **Jürgen Zattler** (BMZ)