The university and its communities

Presentation for the IMHE/OECD conference track on “values, ethics, governance and internal management.”
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“First order engagement”

- “being there”
- graduates
- civil society
- treasures
“Second order engagement”

- partnerships
- “stakeholders”
- stewardship
- governance
- the public interest
- public confidence
“Third order engagement”

- academic citizenship
- membership
- strategic choices
Academic membership: the “deal”

- Honesty (inc. scientific procedure)
- Reciprocity
- Manners
- Self-motivation
- Discipline
- Respect for the environment
- Collective agreement
“A hippocratic oath for the academic profession?”

- Bentham
- Kant
- McIntyre/Macfarlane
Macfarlane’s “virtues”

- respectfulness
- sensitivity
- pride
- courage
- fairness
- openness
- restraint
- collegiality.
HE: the ten commandments

- Strive to tell the truth.
- Take care in establishing the truth.
- Be fair.
- Always be ready to explain.
- Do no harm.
- Keep your promises.
- Sustain the community.
- Guard your treasure.
- Never be satisfied.
Three “value domains”

- Knowledge creation and use
- Relationships within the academy
- The academy and its host society