2nd Annual OECD Meeting of Mining Regions and Cities

2018 Program
21–22 November 2018
Darwin Convention Centre
Rio Tinto Gove Operations is situated on Aboriginal Land in North East Arnhem Land and has been supplying the global aluminium industry for over 40 years with world class bauxite. In 2014, Rio Tinto suspended alumina production at Gove to focus on its bauxite operations and in this time, has doubled annual bauxite production rates.

Developing strong and lasting relationships with local people, and recognising and respecting connection to land are principles embedded in Rio Tinto’s culture and policies. These relationships are particularly important with communities close to where we operate, and often established through the agreement processes.

In 2011, the Gove Traditional Owners Agreement was signed with the Gumatj, Rirratjingu and Galpu Traditional Owners. The Agreement formally acknowledges Traditional Owners and provides significant long-term mutual benefits.

In May this year, Rio Tinto purchased and exported the first ore from the nearby Gulkula Mine. Gulkula is Australia’s first 100% indigenous owned bauxite mine, operated by the Gumatj Traditional Owners of the area. Representing innovation and collaboration, this milestone represented a new era of mining in the Northern Territory.

In a competitive international market, Gove’s bauxite supply and rehabilitation is world class. Employing 500 employees and contractors, Gove Operations contributes more than $200 million annually to the Northern Territory economy and supports the township of Nhulunbuy.

Rio Tinto is proud to participate in showcasing the Northern Territory and the Gove Peninsula at this year’s Annual OECD Meeting of Mining Regions and Cities in Darwin.
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Providing work for about 1,000 people, McArthur River Mine is one of the Territory’s largest resource sector contributors. Over the past five years alone we’ve invested more than $2.3 billion through employment, buying goods and services, investing in our operations and local community initiatives.

We have a long and bright future ahead at McArthur River Mine.

Find out more www.mcarthurrivermine.com.au
Welcome

The Organisation for Economic Cooperation and Development and the Northern Territory Government are pleased to welcome you to the 2nd Annual OECD Meeting of Mining Regions and Cities.

The inaugural event in Chile was designed as a starting point for the creation of a platform to share lessons and develop a strategic framework among mining regions and their cities to enhance co-operation and increase productivity and well-being.

We continue this work here in Darwin to develop a truly global framework for the OECD, the mining industry, national and sub-national governments, and non-government organisations to cooperate on addressing shared challenges related to mining, extractive industries and regional development.

We are pleased you have been able to join us in the Northern Territory to engage in these important discussions. We look forward to the wealth of great case studies regarding best practice, innovation and the lessons learnt along the way that will be shared.

We hope you enjoy your time in the Northern Territory and that through this event, and the vast array of opportunities provided in the sidelines, you get to experience all the fantastic things the Northern Territory has to offer.

Andrew Cowan
Deputy Chief Executive
Department of the Chief Minister
Northern Territory Government of Australia

Alain Dupeyras
Head of Division
Centre for Entrepreneurship, SMEs, Regions and Cities
Organisation for Economic Co-operation and Development
The OECD provides an international forum for governments to work together to share experiences and seek solutions to common problems – it has 36 member countries, and also works closely with a number of partner, accession and non-member countries. We also work with representatives of industry and labour through advisory committees, and are actively engaged with civil society organisations. Our work is supported by data and engagement with stakeholders.

**Why this work is important**

Regions and cities with a major presence of mining and resources industries are an engine of national growth. Mining regions have the potential to attract investment and jobs, this being necessary to meet the expanding global demand for minerals, metals, oil and gas. To fully exploit this potential, policies at all levels that take into account the well-being, environmental, and economic diversification needs of regions and cities with a specialisation in mining and resources are essential. This can help regions and cities address challenges such as diversifying regional economies and coping with environmental externalities; managing social issues related to the mining workforce; and combatting rising inequalities.

The OECD work on regional development is designed to support the implementation of better policies and provide a platform for both knowledge-sharing and action among cities and regions. The objectives of the work are to:

1. Provide a framework for the OECD, the mining industry, national and sub-national governments, and non-government organisations to cooperate on addressing shared opportunities and challenges related to mining, extractive industries and regional development.

2. Produce a series of publications that deliver regional specific recommendations and implementation support, and a tool-kit (benchmarking and guidance, indicators and data, and best practices) to support the implementation of better regional development policies in a mining and resources context.

3. Develop a global platform for mining regions and cities through events and peer-review that enable knowledge sharing, advocacy and dialogue between public/private sectors and local communities on better policies to enhance regional productivity and wellbeing.

**Outcomes and next steps**

The 1st OECD Meeting of Mining Regions and Cities was hosted by Antofagasta, Chile in October 2017. It was attended by 275 people across 14 countries, and provided a platform for knowledge exchange and identification of good practices between industry, government and civil society organisations. Alongside regular events, the OECD is now working to undertake case studies that will deliver recommendations for regions and cities, and contribute to a global knowledge-base and tool-kit to support the implementation of better policies for mining regions and cities.

For more information contact chris.mcdonald@oecd.org.
IMPORTANT
Information for Delegates

Conference App
You are invited to use the 2018 OECD Conference App, available at the iOS store and Google Play. Search for ‘OECD Conference’ and the pictured icon to download and turn notifications on.

The Conference App will allow you to;

- Ask questions in real time to Panel Members and Speakers
- View daily schedule of events
- View and search OECD speaker and attendee profiles
- Schedule meetings with other Conference App users
- Exchange business contacts using the scan and capture QR codes
- View the interactive floor plan and access maps
- View and search OECD exhibitors and sponsors

Registration and Queries
- Staff at the registration desk are happy to assist with any queries you may have. An information desk will be set up at the entry of the meeting foyer for the duration of the conference.
- Speaker presentations approved for release will be made available to delegates within five working days after the meeting.

Questions
- You are encouraged to ask questions at the end of each presentation or during allocated Q&A sessions. Questions can be asked in person or through the Conference App.

Dietary needs and special requirements
- If you have pre-advised your dietary requirements, your meals will be provided for and clearly labelled at a designated catering station. If you have not advised us of your requirements, or have any issues on the day, please let the meeting coordinators know as soon as possible and we will endeavour to meet your needs.

Security
- Please wear your name badge at all times and do not leave valuables unattended.

Feedback
- Following each meeting session you will receive a notification through the Conference App requesting your feedback via a short survey. Your feedback is important for us to understand how we can continually improve your experience and ensure that we deliver relevant and informative events. An honest appraisal is encouraged.

Wi-Fi
Wi-Fi will be available throughout Darwin Convention Centre.

Please use the following login details:
Username: oecdconference
Password: oecd2018

Be part of the conversation!
Facebook
@theOECD
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Engage in conversation using
#OECDTerritory
#miningregions
#mining
#miningaustralia
The business lounge area has been designed to provide an authentic Territory experience. We encourage you to explore our collection of Territory inspired showcases of arts and culture, luxury products, food and drink and much more.

**Di CROCO Showcase**
Sourced in the Northern Territory and luxuriously unique to Darwin, Di CROCO are a high end boutique stocked with goods created from the largest reptiles in the world, the saltwater crocodile. Di CROCO boasts a classic collection of handbags, work totes, wallets and purses to belts, card holders, office accessories, key holders. With a recently introduced jewelry range based on artisan executed collections in both belly and horn back skin.

**Paspaley Live Demonstration**
Paspaley is the last of the original pearling families that dived for natural pearls on Australia’s north coast in the early 1900s. Paspaley’s world-famous Kuri Bay pearl farm was established in the early 1950s and produced Australia’s first harvest of cultured pearls in 1956. In the 60 years since that first harvest, Paspaley has become the world’s foremost producer of cultured pearls.

Paspaley pearls are naturally beautiful. Created by nature in Australia’s pristine northern oceans, our pearls are unrivalled in size, nacre quality, natural colour and lustre. These exceptional gems are the world’s rarest and most valuable pearls.

**Golden 8 Skincare**
Introducing Golden 8 Skincare, a revolutionary new skin and body range that harnesses the healing powers of Australian Crocodile Oil to counteract the visible signs of ageing, treat skin conditions and improve the overall health of our skin.

Proudly Australian owned and made, Golden 8 was born out of extensive research into the use of crocodile oil and its positive effects on the skin. Crocodile oil, also commonly known as a ‘miracle oil’, has been used for centuries around the world to speed up the wound healing process and to treat a range of skin conditions.

**Taste the Territory**
**Green Ant Gin & Native Cordial Tasting**
Traditionally favoured by Indigenous societies for their medicinal benefits and protein content, Green Ants display vibrant flavours of Lime and Coriander. This unique bush tucker is hand harvested in the Northern Territory by the Motlop family of the Larrakia people.

Outback Pride brings you a range of refreshing cordials with an exquisite blend of flavors. Experience the richness and variety of Australian native bush essence & ingredients with a collection of locally sourced goods available to purchase.

**Art & Culture**
**Provenance Arts**
Provenance Arts is a social enterprise, 100% Aboriginal owned and governed by Injalak Arts which is a registered Australian charity. Embrace the Territory’s art and the world’s oldest culture. Provenance Arts is a proud supporter of artists from Top End and remote Australia - Indigenous and non-Indigenous. With a culture spanning back over tens of thousands of years and traditions kept alive today, Provenance Arts bring together expertise in arts, culture and cultural tourism.

**Basket Weaving Demonstration**
Passed from generation to generation the ancient art of basket weaving involves delicately using natural fibers and dyes collected from the bush to create beautiful dilly bags, containers, baskets, floor mats and much more. Watch and learn traditional techniques such as such as twining and knotting in an intimate cultural workshop.

**Live Performances**
The NT Dance Company is an Indigenous owned company, the dancers represent the real soul of Darwin, a multicultural melting pot of Aboriginal, Asian, African and European heritage.
AGENDA
Darwin – Nhulunbuy

DAY ONE Wednesday 21 November 2018

7:00am - 7:30am
Wellbeing – Yoga At The Waterfront
Sponsored by:

7:30am - 8:30am
Coffee and Welcome

PLENARY SESSION

Mining and Regional Development in an Australian and South-East Asian Context

Facilitator
Mr Luke Bowen
General Manager, Northern Australia Development and Trade
Northern Territory, Australia

Welcome to Country
Presented by Bilawara Lee an Elder from the Larrakia Nation

Opening speeches
The Honourable Michael Gunner MLA
Chief Minister of the Northern Territory, Australia

Mr Enrique Garcilazo
Head - Regional and Rural Development Unit, OECD

Mr Nigel Browne
Chief Executive Officer, Larrakia Development Corporation
Member, Indigenous Reference Group, Northern Australia Advisory Council

Mr Luke Bowen
General Manager, Northern Australia Development and Trade
Northern Territory, Australia

Facilitated panel discussion
Dr. Van Long Hoang
Deputy General Director, Geophysical Division
General Department of Geology and Minerals Vietnam
Ministry of Natural Resources and Environment

Ms Linda Murry
General Manager Gove Operations, Rio Tinto, Australia

Mr John Bowler
Chair, Australian Mining Cities Alliance

Mr Enrique Garcilazo,
Head - Regional and Rural Development Unit, OECD
PLENARY SESSION

Competitiveness and Growth of Cities in a Resources Context

Facilitator
Mr Adam Fennessy
Partner EY, Advisory, Government and the Public Sector

The growth of Darwin through the lens of the Ichthys LNG Project
Mr Michael Tennant
Chief Executive, Department of Trade Business and Innovation
Mr Sean Kildare
General Manager, Darwin INPEX

Mining innovation and diversification, City of Greater Sudbury
Mr Ian Wood
Economic Development Manager
City of Greater Sudbury, Canada

Competitiveness and quality of life in Antofagasta
Mr Fernando Cortez
Antofagasta Industrial Association, Chile

A Collective Impact Approach to Mining Community Development: the case of Port Hedland
Mr Simon Corrigan
Head of Community and Indigenous Affairs, Australia, BHP Billiton

Ms Angela Rooney
Coordinator, Hedland Collective, Western Australia

Q&A and summary
DAY ONE Wednesday 21 November 2018

10:45am - 11:15am
Morning Tea
Contemporary Dance performance by ‘One Mob Different Country’ in the Business Lounge

PLENARY SESSION
Economic Diversification and Transition in Rural and Remote Areas
Facilitator
Mr Chris McDonald
Policy Analyst, OECD

The Jabiru Transition
Ms Sandra Schmidt Executive Director Top End, Department of the Chief Minister Northern Territory, Australia

Mining and Regional Development, the Case of Lapland
Mr Mika Riipi Governor of Lapland, Finland

The Australian Experience – Trends, Challenges and Opportunities
Mr Jack Archer, CEO Regional Australia Institute

Transition in the Pilbara
Mr Terry Hill, Chief Executive Officer, Pilbara Development Commission

Puna, Argentina: sustainability at centre stage
Mr Juan Biset, University of Buenos Aries

Regional economic development, policies and programs in Queensland
Mr Paul Holden, Regional Director North Queensland, Department of State Development, Manufacturing, Infrastructure and Planning

Q&A and summary

12:30pm - 1:30pm
Lunch
Basket weaving display and Paspaley Pearl demonstration in the Business Lounge
PLENARY SESSION

Delivering Infrastructure and Services for Rural and Remote Communities
Facilitator
Mr Enrique Garcilazo
Head - Regional and Rural Development Unit, OECD

Remote infrastructure investment in the Northern Territory
Mr Jamie Chalker, Chief Executive Officer, Department of Housing and Community Development, Northern Territory, Australia

Delivering infrastructure to enable opportunity
Mr Michael Consolo
Head of Government Business Relations, Telstra
Ms Kathleen Robinson, Chief Executive Officer, Department of Corporate and Information Services Northern Territory, Australia

Infrastructure and local services: the case of Hamilton, Victoria
Professor John Martin
La Trobe University, Australia

Working with rural communities in Vietnam
Dr. Van Long Hoang
Deputy General Director, Geophysical Division, General Department of Geology and Minerals Vietnam, Ministry of Natural Resources and Environment

Q&A and summary

2:30pm - 2:45pm

Afternoon Tea
PLENARY SESSION
Investing Resources Revenues For Long-Term Regional Development
Facilitator
Mr Jim Rogers
Executive Director East Arnhem Region, Northern Territory Australia
Transformational development
Mr Ian Sweeney
Central Land Council, Northern Territory, Australia
Gumatj: anchoring our future through sustainable investment
Mr Klaus Helms
CEO, Gumatj
Lessons from the ALC experience
Mr Mark Hewitt
Chief Executive Officer, Anindilyakwa Land Council, Northern Territory Australia
Mr Tony Wurramarrba
Chairman, Anindilyakwa Land Council, Northern Territory Australia
Investing Resource revenues for the longer term
Mr Simon Kot
Director Strategic Projects and Infrastructure, City of Karratha
Invest in Planning
Mr Eddie Fry
Chair, Indigenous Business Australia
Q&A and summary
AGENDA
Darwin – Nhulunbuy

DAY ONE Wednesday 21 November 2018

PLENARY SESSION
Global Vision and Priorities for Mining and Regional Development
Facilitator
Mr Chris McDonald
Policy Analyst, OECD

Report back from representatives of the pre-conference sessions

Mr Cristian Rodríguez
Institute of Public Policy, Catholic University of the North

Mr Andres Letelier
CREO Region Antofagasta, Chile

Ms Bridgette Bellenger
Regional Network Leader, Department of the Chief Minister, Northern Territory, Australia

Mr Ian Wood
City of Greater Sudbury, Canada

Mr James Kernaghan
Circle Advisory

Mr Mika Riipi
Governor of Lapland, Finland

Mr Jonas Lundström
Region Västerbotten, Sweden

WELCOME RECEPTION AT PARLIAMENT HOUSE
The Honourable, Michael Gunner MLA, Chief Minister of the Northern Territory
The Honourable, Ken Vowles MLA, Minister for Aboriginal Affairs and Minister for Primary Industry and Resources
ConocoPhillips holds a unique position in Australia’s oil and gas industry with operations geographically spread, processing offshore conventional and onshore unconventional gas. The company has been in Australia for nearly three decades, operating the Darwin LNG facility and associated Bayu-Undan field, as downstream operator of Australia Pacific LNG, and with exploration and appraisal projects across northern Australia including the Barossa, and Greater Poseidon projects.

For over 12 years, the local Darwin and wider community in the Northern Territory have supported ConocoPhillips in the operation of its Darwin Liquified Natural Gas Facility at Wickham Point.

Darwin LNG is a crown jewel in the ConocoPhillips global portfolio, delivering over 650 cargoes with the highest standards of safety, environmental and operational excellence. Our NT operations are underpinned by a residential workforce policy, which provides 320 direct jobs in Darwin. We are also proud of our work with local industry to develop capability in the Darwin supply chain to service both Darwin LNG and Bayu-Undan.

ConocoPhillips is proud to support the 2nd Annual OECD Meeting of Mining Regions and Cities.

*Darwin LNG operates on Larrakia country. We acknowledge the Larrakia people as the Traditional Custodians of the Darwin region, and pay our respects to Larrakia elders past and present.*
AGENDA
Darwin – Nhulunbuy

DAY TWO Thursday 22 November 2018

8:00am - 9:00am
Coffee and Welcome

PLENARY SESSION
Indigenous Peoples and the Resources Sector
Facilitator
Ms Mischa Cartwright
Executive Director, Office of Aboriginal Affairs, Department of the Chief Minister
Northern Territory, Australia

Introduction
The Honourable, Ken Vowles MLA,
Minister for Aboriginal Affairs and Minister for Primary Industry and Resources

Presentation
Gulkula Bauxite mining operation
Ms Linda Murry
General Manager Gove Operations, Rio Tinto
Mr Klaus Helms
CEO, Gumatj

Panel Discussion
Ms Dawn Madahbee Leach
Vice Chair, National Indigenous Economic Development Board of Canada
Ms Agneta Granström
County Council Commissioner, Region Norrbotten, Sweden
Mr Derek Flucker
Chair, Aboriginal Enterprises in Mining, Energy and Exploration Ltd (AEMEE)
Ms Linda Murry
General Manager Gove Operations, Rio Tinto
Mr Klaus Helms
CEO, Gumatj

10:30am - 10:45am
Morning Tea
Contemporary Dance Performance in the Business Lounge
PLENARY SESSION
Good Practices in Benefit Sharing and Working with Communities

Facilitator
Ms Luana Cormac
Director Economic Development and Environment Policy,
Department of the Chief Minister, Northern Territory, Australia

West Arnhem Land Fire Abatement Project
Mr Patrick Hastwell
Government Affairs Adviser, Conoco Phillips
Ms Jen Ansell
CEO, Arnhem Land Fire Abatement

The experience of Valor Minero
Mr Álvaro García
Valor Minero, Chile

Good practices in benefit sharing and working with communities – examples from Thailand
Mr Phairat Charernkit
Department of Primary Industries and Mines, Thailand

Uranium Mining and Economic and Social Development
Ms Luminita Grancea
Nuclear Energy Agency

Working with First Nations and Metis in Alberta
Ms Trish Merrithew-Mercredi
Executive Director, Indigenous Relations, Province of Alberta, Canada

McArthur River Mine Community Benefits Trust
Mr Greg Ashe
COO, Zinc Assets Australia, Glencore

Partnering for economic development and inclusion:
An industry perspective on what we’ve learnt and where to next
Mr Chris Combe
Senior Adviser, Environment
Mr Drew Wagner
NT Executive Director, Minerals Council of Australia

Q&A and summary

LUNCH
Didgeridoo player in the Business Lounge
PLENARY SESSION
The Future of Social Licence with Local Communities in the Context of Technological Change

Facilitator
Mr Chris McDonald
Policy Analyst, OECD

Social license to support thriving communities
Mr Adam Fennessy, Partner EY, Advisory, Government and the Public Sector

Role of universities in supplying future competencies and technologies to drive regional development
Dr. María Cecilia Hernández, Vice Chancellor of Research
Catholic University of the North, Chile

The social license of mining and the digital evolution: preparing communities for the future
Dr. Leeora Black, Principal Sustainability Services, Deloitte Risk Advisory

People at the heart of mining and development: questions and ideas for the tech age
Ms Wendy Tyrrell, Executive Director, Development Partner Institute

Queensland's METS 10-year roadmap and action plan
Ms Allison Bambrick, Director, Mining Equipment, Technology and Services (METS) Sector Team, Queensland Government

Q&A and summary

PARALLEL POLICY WORKSHOPS
Dialogue for Indigenous Peoples - sharing experiences from around the world

Facilitator
Professor Anthony Bebbington, the University of Melbourne
Mr Matt Storey, Native Title Council
Ms Dawn Madahbee Leach, National Indigenous Economic Development Board of Canada
Ms Agneta Granstrom, Region Norrbotten, Sweden
Mr Derek Flucker, Chair Aboriginal Enterprises in Mining, Energy and Exploration Ltd

Creating local business eco-systems linked to mining and resources

Facilitator
Mr Chris McDonald, Policy Analyst, OECD
Mr Ilkka Nykanen, Joensuu Regional Development Company
Mr Ilari Havukainen, Regional Council of Lapland
Ms Wendy Tyrrell, Development Partner Institute
Mr Oscar Benavente, Director of the School of Engineering from UCN

Building resilient local economies through economic diversification

Facilitator
Ms Melissa Beasley, Policy Analyst, Department of the Chief Minister
Mr Kris Starcevich, Goldfields-Esperance Development Commission, Western Australia
Ms Athina Pascoe Bell, City of Palmerston, Australia
Professor John Martin, La Trobe University, Australia
Mr Jim Rogers, Executive Director East Arnhem Region, Northern Territory Government, Australia
Professor Christine Robertson, Charles Darwin University, Australia
PARALLEL POLICY WORKSHOPS

Social license – strong relationships with host communities
Facilitator
Mr Enrique Garcilazo, Head - Regional and Rural Development Unit, OECD
Ms Angela Rooney, Hedland Collective
Ms Sarah Louise Knoll, SLK Collaborate
Mr Andres Letelier, CREO, Antofagasta
Ms Kathryn Sturman, Sustainable Minerals Institute, University of Queensland
Ms Corinne Harmer, Corporate Affairs Lead, GEMCO

Preparing for the future: Mining closure and transition
Facilitator
Professor John Martin, La Trobe University, Australia
Mr Rezki Syahrir, Phd, University of Exeter, UK
Mr John Bray, Regional Director Jabiru, Northern Territory Government, Australia
Professor David Freshwater, University of Kentucky, USA
Mr Jim Rogers, Executive Director East Arnhem Region, Northern Territory Government, Australia

Inclusion of women in mining: skills, employment, and entrepreneurship
Facilitator
Ms Lisanne Raderschall, Policy Analyst, OECD
Ms Daniele Van Kampen – BHP
Ms Shari Freeman, Advisory Manager, Deloitte
Ms Linda Murry, General Manager Gove Operations, Rio Tinto, Australia
Ms Tiur Jenny Monica, Blackspace, Indonesia
Ms Sally Horsnell, Environmental Manager, Kirkland Gold

PLENARY SESSION

CLOSING REMARKS
Facilitator
Ms Luana Cormac
Director Economic Development and Environment Policy
Department of the Chief Minister, Northern Territory, Australia

Mr Jonas Lundström
Region Västerbotten, Sweden

Ms Jodie Ryan
CEO Department of the Chief Minister, Northern Territory Government

Mr Enrique Garcilazo
Head - Regional and Rural Development Unit, OECD
South32 is a global diversified mining and metals company with high quality operations in Australia, Southern Africa and South America.

Our GEMCO Operation, located on Groote Eylandt in the East Arnhem Region, is one of the largest, lowest cost manganese ore producers in the world.

www.south32.net
Networking and Social Events

Sunset Harbour Cruise
5:15pm - 8:00pm
Tuesday 20 November 2018 | Stokes Hill Wharf
Join us for the perfect opening to the 2nd Annual OECD Meeting of Mining Regions and Cities. Relax as you enjoy our famous Territory sunsets and take in the sites.
A seafood buffet will be served.
Drinks can be purchased on board the vessel.
For delegates with pre-purchased tickets only

Official Welcome Reception hosted by the Chief Minister of the Northern Territory
5:30pm - 7:00pm
Wednesday 20 November 2018 | Parliament House
Explore our exhibition and discuss the day’s events with delegates over a drink and canapes.
Complimentary for all delegates

Morning Yoga
7:00am - 7:30am
Wednesday 21 November 2018 | Waterfront Lawns Darwin Convention Centre
Kick start your day with an early morning yoga session, focused on health and wellbeing. This class is for everybody, from the beginner to the very experienced.
Complimentary for all delegates

Nhulunbuy Site Tour
Friday 23 and 24 Saturday November 2018 | Nhulunbuy
The Nhulunbuy site tour is a unique opportunity to build upon the conference discussions in Darwin, experience the Territory, our industry and best practice.
For delegates with pre-purchased tickets only.
Sponsored by:
The Northern Territory economy is characterised by an abundance of natural resources, a large public sector and a large defence force presence. It has a relatively small open economy which is heavily influenced by external economic conditions such as exchange rates, commodity prices, interstate and international migration flows and investment in complex and major projects.

The distinctive structure of the economy is also influenced by the relative small population which is distributed over a large and mostly remote area. Significant distances also separate the Northern Territory’s main population centres from each other, and from the rest of Australia.

The Territory’s distinctiveness provides a competitive advantage and massive potential. It is strategically located through its proximity to key markets by sea and air. With 400 million people within five hours flight north and 24 million people within five hours south, the Northern Territory is has the experience and capability to deliver complex and major projects. It is young and growing, it has space and capacity to grow and its cultural diversity both with its Indigenous peoples and multicultural communities brings significant strengths.

The Northern Territory has globally significant onshore and offshore energy reserves and a long history as a supplier of oil, gas and uranium to global markets. The Territory can contribute to improving global and national energy security, and in doing so deliver significant local economic growth opportunities.

The economic potential of the Territory’s rich minerals deposits is substantial and includes metals, gold ore, manganese, zinc/lead concentrate, bauxite and uranium. It also produces a range of non-metallic mineral resources such as salts, crushed rock, sand and gravel. World class mineral projects contribute significantly to its economic growth, and the Territory government is continuing to invest in obtaining and disseminating pre-competitive geological information to attract investment in exploration and to support projects commencing.

More information regarding the Northern Territory economy can be found here: https://nteconomy.nt.gov.au/outlook