PUBLIC MANAGEMENT SERVICE
PUBLIC MANAGEMENT COMMITTEE

AGENDA

Implementation Challenges in Result Focused Management and Budgeting
Paris, 11-12 February 2002

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AGENDA

Monday 11 February 2002

9.00 – 9.30 Coffee outside the meeting room

9.30 – 11:00 Introductory remarks by the Secretariat

**Results, politics and bureaucrats. The cases of Brazil and the United States.**
The focus of this session will be on the challenges and solutions in Brazil and the United States with special attention being given to:

- How to make result information relevant to political and top executive decision-makers.
- How to make result information relevant to budget negotiations at the political level.
- How to find the balance and relationship between outcomes and outputs.
- How to find a system that meet the requirements of the executive as well as the legislative branches of government.

11.00 – 11.30 Coffee break

11.30 – 13.00 **Legalism, reform and performance. The cases of Germany, France and the European Commission**

The focus of this session will be on the challenges and solutions in Germany, France and the European Commission with special attention being given to:

- The challenges of introducing a result focus to budgeting and management in organisations and countries having a strong legal tradition.
- The implementation strategies in such an environment.
- The differences, challenges and potentials of introducing a result focus to budgeting and management in different policy sectors.

13.00 – 14.30 Lunch

14.30 – 16.00 **Integrating results and budgeting. The cases of Australia, Ireland and the Netherlands**

The focus of this session will be on the challenges and solutions in Australia, Ireland and the Netherlands with special attention being given to:

- The integration of result information in the budget documentation and associated processes.
- The integration of result information in accounting documentation and associated processes – including audit.
- The potential connection between a result focus and accrual accounting and budgeting. What are the costs, benefits and challenges?

16.00-16.30 Coffee break
16.30 – 18.00 From guidelines and concepts to real life implementation. The cases of Norway and Denmark

The focus of this session will be on the challenges and solutions in Norway and Denmark with special attention being given to:

- How to make the general result frameworks written by Ministries of Finance work in line ministries and government bodies delivering on public policies.
- How a result focus to management and budgeting can be made meaningful to the individual public sector employee.
- How to drive reform and ensure conformance.
- How to balance different kind of result information and reporting against each other – how to balance internal steering with external accountability – the pure output/outcome approach vs. the balanced scorecard.

The Secretariat organises a no-host dinner at the restaurant La Gare, 19, Chaussée de la Muette, 75016 Paris, at 19.30, Monday 11 January. The restaurant is just near Métro La Muette.

Tuesday 12 February

9.30 – 11.00 Managing and budgeting government bodies for result. The cases of the United Kingdom, Iceland and New Zealand

The focus of this session will be on the challenges and solutions in the United Kingdom, Iceland and New Zealand with special attention being given to:

- The benefits and risk of a purchaser/provider approach to funding and managing government bodies.
- The extent to which performance data is sufficient to judge the quality and effectiveness of services.
- How to relate internal management and external reporting.
- How to ensure “joined up government” in a performance directed management and budgeting environment.

11.00 – 11.30 Coffee break

11.30 – 13.00 Summing up the issues
This discussion will be kicked off by consultant Mr. Perrin, a critical observer of result-focused management and budgeting.

13.00-14.00 Lunch

14.00-15.30 Continued discussion
Concluding remarks by the Secretariat