The 25th session of the Public Management Committee will start at 9h30 on Thursday, 21 March 2002.

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PUBLIC MANAGEMENT COMMITTEE
PROVISIONAL ANNOTATED AGENDA

25th Session of the Committee, Château de la Muette, Paris,
21-22 March 2002

Wednesday 20 March 2002

14h30-17h30 Consultations between the PUMA Bureau and the Trade Union Advisory Committee (TUAC)  PUMA(2002)10

Thursday 21 March 2002

Morning session: 9h30-12h30

1. Adoption of the Agenda  PUMA/A(2002)1/REV1

2. Election of Committee Officers

3. Approval of the Summary Record of the 24th meeting of the Public Management Committee  PUMA/M(2001)2

4. Opening remarks by the Chair including the report on the PUMA Bureau consultations with TUAC

5. Update on the 2002 Budget  C/PWB(2001)02/ADD1

Coffee break


Lunch

Afternoon session: 14h30-18h00


Coffee break

    PUMA/REG(2001)10
    PUMA/REG(2001)10/ANN
    OCDE/GD(95)95

18h00 Cocktail, Salle George Marshall, Château
Friday 22 March 2002

Morning session: 9h00-12h30

9. Sustainable Development: Towards Policy Coherence and Integration

Coffee break

10. Modernising Government

- Distributed Public Governance: Agencies, authorities, and other government bodies

- Governing for Results

Afternoon session: 14h30-17h30

Modernising Government (cont.)

- E-Government Project: Report on initial findings of the first OECD E-Government Seminar

- Budgeting for the Longer Term Future: Report on upcoming SBO meeting
NOTES

Wednesday, 20 March 2002

Consultations between the PUMA Bureau and the Trade Union Advisory Committee (TUAC) PUMA(2002)10

Bureau members will meet with TUAC to discuss how to enhance dialogue between TUAC and PUMA. Interested Committee members are welcome to attend.

Thursday 21 March 2002

Item 1. Adoption of the Agenda PUMA/A(2002)1REV1

Committee Action: Adopt/revise proposed agenda.

Item 2. Election of Committee Officers

This election will replace Committee members leaving the Bureau, confirm Bureau members who are staying on in the Bureau and elect a new Chair for the PUMA Committee.

Committee Action: Elect additional members of the Bureau and the PUMA Chair and confirm existing Bureau members.

Item 3. Approval of the Summary Record of the 24th meeting of the Public Management Committee PUMA/M(2001)2

Committee Action: Approve/amend the summary record.

Item 4. Opening remarks by the Chair including the report on the PUMA Bureau consultations with TUAC

The Chair will make opening remarks, including a report to the Committee on the consultations with the Trade Union Advisory Committee held on 20 March.

Committee Action: For information.
Item 5. Update on the 2002 Budget

The Director will update the Committee on budget decisions for 2002 and the consequences for the PUMA work programme.

Committee Action: For information.

Item 6. Mid-term Review of Committee Mandate, 2000-2004

At its meeting on 28-29 October 1999, the PUMA Committee agreed, as part of its proposed mandate renewal, that “it would review progress in achieving the goals of the Mandate at the mid-point of the Mandate” which covers the period 2000-2004. After an introduction by the Secretariat, the Committee will discuss the focus and direction of PUMA activities over the last two years under the new Mandate and directions for the next two years.

Committee Action: The Committee is invited to discuss the progress made towards meeting the Mandate and identify future directions for carrying out the Mandate.

Item 7. Discussion of the PUMA Work Programme for 2003-2004

The Secretariat will present to the Committee key strategic directions and themes for the PUMA programme of work for the period 2003-2004. After a short presentation, the Committee will be asked to prioritise among the proposed themes and activity areas.

Committee Action: The Committee is invited to express their priorities within the proposed framework for the programme of work for 2003-2004.

Item 8. Lessons Learned: From Interventionism to Regulatory Governance

Responding to the 1995 Ministerial Mandate on Regulatory Reform, this report provides a comparative analysis of the experience of OECD Member countries from the perspective of institutions, instruments and procedures for high quality regulation. It identifies the emerging issues of the global regulatory policy debate and suggests an update of the 1995 Council Recommendations on “Improving the Quality of Government Regulation” [OCDE/GD(95)95]. After a short presentation by the Secretariat, the Committee will be invited to discuss the report and to recommend submission to the Council at Ministerial level.

Committee Action: The PUMA Committee is invited to: 1) take note of the report; 2) comment on and discuss the key messages of the report; and 3) recommend submission to this year’s Council at Ministerial level.
Friday 22 March 2002

Item 9. Sustainable Development: Towards Policy Coherence and Integration

A draft Checklist with concrete guidelines has been prepared on the basis of PUMA experience in this field and the discussions at the seminar on Improving Governance for Sustainable Development. This document will be of key relevance for the OECD mandate on Sustainable Development and for providing a policy relevant message at the World Summit on Sustainable Development in Johannesburg, September 2002.

Committee Action: The PUMA Committee is invited to: 1) review the draft checklist on improving policy coherence and integration for sustainable development; 2) examine proposals to further integrate the sustainable development goals into PUMA activities.

Item 10. Modernising the Public Sector

As follow-up to the discussion at the last Committee meeting, three dimensions of public sector modernisation will be explored in greater detail. Committee members are invited to comment and make suggestions for further work.

- Distributed Public Governance:
  Agencies, authorities, and other government bodies

“Distributed Public Governance: The Governance of Agencies, Authorities and other Government Bodies” refers to the protection of the public interest in the wide variety of government organisational forms. The project is complemented by a specialised study on “Governance of Regulatory Authorities and Institutions”. The focus of PUMA’s programme of work is to help governments find the right balance between the collective interest in the monitoring, accountability and control of departmental agencies, authorities, autonomous government bodies or specialised regulators, and the advantages in terms of results provided by greater autonomy and independence. This session will review some preliminary findings of the work carried out by PUMA.

Committee Action: For information and discussion. Committee members are invited to comment and make suggestions for continuing work.

- Governing for Results

This session will look at issues of performance at both the individual and institutional levels. Concerning the former, two questions are raised: “how to strengthen individual performance of the civil service?” and “how to link organisational and individual performance?” Following a brief report on the March Symposium on Governing for Performance in Berlin, delegates may comment on the substantive issues and their dissemination.

Regarding the institutional level, the introduction of results focussed management and budgeting raises a wide range of issues connected to public sector modernisation, including: how to make a result focus relevant to the individual employee; whether to use performance related pay; how to integrate result information and financial information; how to make result information relevant to decision makers; how to balance audit, evaluation and management; how to determine the role of parliaments; how to go from general guidelines and policies to real life implementation etc. This session will discuss the connections between the different areas of result focussed reforms and present the Secretariat’s work to date and future plans.
Committee Action: For information and discussion. Committee members are invited to comment on the governance implications and implementation challenges of introducing a results focus to budgeting and management.

- **E-Government Project:**

  Report on initial findings of the first OECD E-Government Seminar

  The first OECD/Germany E-Government Seminar in early March 2002 will look at the vision and context for e-government as well as the measurement and evaluation of the success (or failure) of e-government initiatives. The Secretariat will briefly introduce initial outcomes from the Seminar, followed by a presentation by one of the seminar participants who will present his vision of what is the meaning of increased government “responsiveness” in the context of e-government. Committee members are invited to comment on the focus and direction of the work currently being undertaken.

  Committee Action: For information and discussion. Committee members are invited to comment on the focus and direction of the project.

- **Budgeting for the Longer Term Future: Report on upcoming SBO meeting**

  The Senior Budget Officials’ (SBO) meeting in June 2002 will consider the long term budget issue from several angles: tools to capture future costs in today’s budgets, the limits and benefits of long term projections, the political economy of reforming entitlement programs and a comparison of conceptual frameworks for reforming the budget process. After a short Secretariat presentation, the Committee will be invited to comment on the work as well as their own experiences in meeting the challenges of budgeting for the longer term future.

  Committee Action: For information and discussion. Committee members are invited to comment on their own experiences in meeting the challenges of budgeting for the longer term future.

**Other Background Documents:**

- Calendar of Meetings - PUMA(2002)11