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PUBLIC GOVERNANCE AND TERRITORIAL DEVELOPMENT DIRECTORATE
PUBLIC GOVERNANCE COMMITTEE

Working Party of Senior Budget Officials

Draft Agenda: AGENDA

12th Annual Meeting of the OECD Senior Budget Officials Performance and Results Network

24-25 November 2016
Paris, France

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Draft Agenda: AGENDA**12th Annual Meeting of the OECD Senior Budget Officials Performance and Results Network****24-25 November 2016****Paris, France**

Chair: Véronique Fouque, Head, Performance Department, Ministry of Economy and Finance, France

Thursday, 24 November 2016

From 8:30: Registration

9:00-9:15: Welcome remarks by the Chair and the OECD Secretariat and Delegates' introductions

9:15-9:30: Keynote Speech "Sustainable Development Goals: Delivering on Universal Goals and Targets" by **Douglas Frantz**, Deputy Secretary General, OECD.

Thursday, 24 November 2016 cont'd ...

9:30-10:30 1. Performance budgeting practices - Where are we now?

This session will highlight key messages from the 2016 OECD Performance Budgeting Survey on performance budgeting, evaluation and spending review, along with the results of case studies of performance budgeting experiences in seven countries.

Lisa von Trapp, , Senior Policy Analyst, Budgeting and Public Expenditures, Public Governance and Territorial Development, OECD

Ivor Beazley, Lead Public Sector Specialist, The World Bank

10:30-11:00 Coffee Break

11:00-12:30 2. The LOLF at 15 - Has the revolution taken hold?

The introduction of France's public finance act or loi organique relative aux lois de finances (LOLF) fifteen years ago aimed to transform budgetary and accounting rules and strengthen the budgetary role of the parliament. Commentators went so far as to call it 'revolutionary'. Fifteen years later, what has been achieved and how has the initial vision for the LOLF evolved? How has the focus on results changed management culture? How successful have ministries and agencies been in setting meaningful targets and indicators? What challenges have been particular to the French context and what lessons might be drawn for OECD member countries?

This session will be chaired by Karl-Erik Tender, Deputy Head, State Budget Department, Ministry of Finance, Estonia

Renaud Duplay, Deputy Budget Director, Ministry of Economy and Finance , France

Véronique Fouque, Head, Performance Department, Ministry of Economy and Finance, France

Guy Cazenave-Lacroutz, Général, Adjoint au Directeur des soutiens et des finances de la Direction générale de la Gendarmerie nationale, France

Nicolas Berland, professeur des universités à l'Université de Paris-Dauphine

12:30-14:00	Luncheon
14:00-15:30	<p>3. EU Budget Focused on Results initiative (BFOR)</p> <p>The challenges facing the EU performance budgeting framework are mirrored in many OECD member countries. The “EU Budget Focused on Results” initiative is an effort to review and reform this framework, addressing these challenges at both the technical and political levels. The Commission is determined to increase the EU Budget's focus on results in four key areas: where money is spent, how it's spent, how results are assessed and how they are communicated. This implies a significant commitment from EU member states as they spend 80% of EU funding directly, overseeing performance on the ground.</p> <p><i>Marco Carnaccini, Head of Unit, Performance-based budgeting, Directorate-General for Budget, European Commission</i></p> <p><i>Discussants:</i></p> <p><i>Gabriele Cipriani, Principal Adviser to the Dean of the Chamber V, European Court of Auditors</i></p> <p><i>Ronnie Downes, Deputy Head of Division, Budgeting and Public Expenditures, Public Governance and Territorial Development, OECD</i></p>
15:30-16:00	Coffee
16:00-17:30	<p>4. Aligning the Centre and Line Ministries</p> <p>What are the respective roles of the Central Budget Authority (CBA) and the other institutions at the centre of government (e.g. presidency, prime minister's office, cabinet office) and line ministries in performance budgeting frameworks? How can they work together through the budget process towards achievement of government policies? Among other points, this session will explore issues around development and communication of performance information and the use of performance information in budget negotiations and management.</p> <p><i>Mark Bussow, Performance Team Lead, White House Office of Management and Budget, United States</i></p> <p><i>Jitinder Kohli, Managing Director, Public Sector Strategy, Deloitte Consulting</i></p> <p><i>Roland Schneider, Expert, Federal Performance Management Office, Federal Chancellery, Austria</i></p>
From 17:30	Family Photo and Reception

Friday, 25 November 2016

9:00-10:30 5. Public sector productivity: Measurement challenges, performance information and prospects for growth

Government services make up a sizeable part of GDP and have the potential to increase citizens' wellbeing – they should be measured. In order to understand how well, or how efficiently, they are carrying out their key functions, governments are dependent on their ability to collect information on what they do, to analyse this information, and to find ways to do it better. Revealing more information on the performance of individual organisations is an essential step, bringing greater transparency and scrutiny, and encouraging competition. This session will discuss the rationale for measuring public sector productivity, measurement and implementation challenges, how we might better use performance data, and how we might begin to achieve useful comparisons across countries. A background paper will be made available in advance of the meeting.

*This session will be chaired by **Lembit Suur**, First Assistant Secretary, Department of Finance, Australia*

***Patrick Dunleavy**, Professor of Political Science and Public Policy, London School of Economics*

***Peter Van de Ven**, Head of National Accounts, Statistics Directorate, OECD*

***Johannes Wolff**, Deputy Director, Public Spending Group, HM Treasury, United Kingdom*

10:30-11:00 Coffee Break

11:00-12:30 6. Incentivising good performance

With budgets under pressure, many governments are promising to do more with less – the perennial productivity issue. To achieve this, some have attempted to introduce incentives at the individual or organisational level (for example, performance pay schemes, performance reserves, or ability to carry forward unused funds), with varying levels of success. Portugal will make a lead presentation on the Portuguese government's plans to introduce incentives in the public sector with a series of questions that will be taken up by discussants from Austria, Korea, and the United States.

***Miguel Castro Coelho**, Policy Advisor to the Secretary of State to the Budget, Ministry of Finance, Portugal*

Discussants:

***Friederike Schwarzenborfer**, Deputy Director General of the budget department, Federal Ministry of Finance, Austria*

***Nowook Park**, Director, Center for Performance Evaluation and Management, Korea Institute of Public Finance, Korea*

***Mark Bussow**, Performance Team Lead, White House Office of Management and Budget, United States*

12:30-14:00 Luncheon

14:00-15:30 **7. Did we get it right the first time? Thoughts and lessons from Germany's first spending review**

Spending reviews are becoming a significant channel for performance and results systems to inform budgets. The 2016 OECD Performance Budgeting Survey showed spending reviews are now used in roughly two-thirds of OECD member countries, with more considering introducing spending reviews in the future. In 2015 Germany undertook a first spending review exercise at the federal level. This session will explore Germany's design choices, the results, and lessons learned for future spending review exercises. Comment and comparative experience will be provided by the Netherlands and Luxembourg.

Ulf Rosner, Executive Officer, Federal Ministry of Finance, Germany

Discussants:

Marjon Schols, Senior Adviser, Strategic Analysis Unit, Inspectorate of the Budget, Ministry of Finance, the Netherlands

Raymond Bausch, Inspecteur des Finances, Inspection générale des finances, Luxembourg

15:30-16:00 **8. Report by OECD Secretariat and future work programme**

Delegates will be asked to identify future work priorities for the OECD's Programme of Work in the area of performance and results, and indicate their interest in particular studies.

16:00 **Closing by Chair and Secretariat**
