PUBLIC GOVERNANCE DIRECTORATE
PUBLIC GOVERNANCE COMMITTEE

Working Party of Senior Budget Officials

PROVISIONAL AGENDA
12th Annual Meeting of the OECD Network of Senior PPP and Infrastructure Officials

OECD Conference Centre, Paris
16 April 2019

The meeting will be chaired by Gabriele Pasquini, Head of PPP and Public Utilities and Infrastructure Regulation Unit, Presidency of the Council of Ministers, Italy

Ana Maria RUIZ RIVADENEIRA, Tel. +33 1 85 55 47 27 Email: anakmaria.ruiz@oecd.org

JT03446165
12th Annual Meeting of the OECD Network of Senior PPP and Infrastructure Officials

Better governance for better investment decisions

16th April 2019
OECD Headquarters, Paris

DRAFT-AGENDA

9:00-9:15 Opening Session
- **Chair**: Mr. Gabriele Pasquini, Head of PPP and Public Utilities and Infrastructure Regulation Unit, Presidency of the Council of Ministers, Italy.
- **Mr. Edwin Lau**, Head of Division, Budgeting and Public Expenditure Division, OECD

9:15-10:00 SESSION 1: New developments in infrastructure governance
This session aims to update delegates on developments and new trends in infrastructure governance. After an introduction on global trends, selected countries will share highlights from recent institutional reforms and developments in the infrastructure and PPP sectors.
- **Mr. Salim Bensmail**, Group Managing Director, Strategy & Partnerships, John Laing
- **Mr. Marco Tranquilli**, Expert, Public Infrastructure Regulation Unit, Presidency of the Council of Ministers, Italy and **Ms. Valentina Milani**, Coordinator, PPP Inter-institutional Working Group, Ministry of Economy and Finance, Italy
- **Mr. Guido Rangugni**, National Director, Public Investment, Secretariat of Budgetary Evaluation, Public Investment and PPP, Argentina

10:00-11:00 SESSION 2: Strategic planning to reconcile multiple objectives
Strategic planning is a critical component of a successful infrastructure programme. However, infrastructure investment can involve multiple institutions, jurisdictions, and levels of government, which can make it difficult to design a clear and coherent strategic vision.

Further, infrastructure planning needs to respond to multiple objectives, such as economic, environmental, fiscal and social objectives. However, not all the objectives will necessarily align or will occur at the same time, which can create uncertainty about whether the proposed infrastructure will produce the intended results. This session aims to identify good practices for promoting strategic planning across a multiple objective environment.
- **Ms. Jagoda Egelan**, Project Manager, Aviation and Infrastructure, International Transport Forum (ITF), OECD
- **Mr. Ed Hearne**, Principal, Government Investment Projects and Programmes Office, Department of Public Expenditure, Ireland
• Ms. Lisa Mitchell, Senior Director, Investment, Partnership and Innovation, Infrastructure Canada

Discussant: Ms. Katie Black, Director of Policy, UK National Infrastructure Commission

11:00-11:30 Coffee

11:30-12:30 SESSION 3: Working Session on the OECD Infrastructure Governance Indicators

The Secretariat is preparing infrastructure governance indicators, which aim to measure the processes, tools and practices supporting governance processes. Countries can use the indicators to assess the adequacy of infrastructure governance systems and to identify key strengths and challenges.

This session will focus on two steps required to develop the indicators: (i) developing the framework and (ii) selecting the contributing measures. The Secretariat will present a proposal to the delegates for discussion.

• Mr. Edwin Lau, Head of Division, Budgeting and Public Expenditure Division, OECD
• Ms. Ana María Ruiz Rivadeneira, Policy Analyst, Budgeting and Public Expenditure Division, OECD

12:30-14:00 Lunch

14:00-15:00 SESSION 4: Working session – Kazakhstan PPP Review

Kazakhstan has put in place a well-structured legal and institutional framework for preparing Public Private Partnerships (PPPs) at both the national and regional level. The government has prioritised PPPs as a delivery mode for both economic and social infrastructure. In terms of priority areas for reform, the report outlines capacity building (particularly during the project preparation phase), the need to promote quality over quantity of PPPs, strengthening the methods used to guide the choice of delivery mode, and transparency and accounting of contingent liabilities.

This session will present the main conclusions and recommendations of the OECD Review of PPPs in Kazakhstan.

• Ms. Ana María Ruiz Rivadeneira, Policy Analyst, Budgeting and Public Expenditure Division, OECD
• Mr. Nurlan Shokbarbayev, Advisor, Eurasian Economic Commission
• Mr. Frédéric Bobay, Directeur de Projet, Mission d’appui au financement des infrastructures (FIN INFRA), France

15:00-16:00 SESSION 5: Strengthening capacities to manage infrastructure better

Capacity building to manage infrastructure refers to the institutional arrangements, technical capabilities, economic resources and policy practices that affect the life cycle of infrastructure projects. It is a “learning-by-doing” process to equip national and subnational governments with the necessary tools and competencies.

This session aims to identify good practices for strengthening capacities for public infrastructure.
<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>16:00-16:30</td>
<td>Coffee</td>
</tr>
<tr>
<td>16:30-17:15</td>
<td>SESSION 6: Choosing the mode of delivery: Managing risk and uncertainty</td>
</tr>
<tr>
<td>17:15-17:30</td>
<td>SESSION 7: Closing remarks</td>
</tr>
<tr>
<td>17:30</td>
<td>Cocktail</td>
</tr>
</tbody>
</table>

- **Mr. Andrew Carty**, Member of Senior Management Team, Infrastructure and Projects Authority, UK
- **Ms. Yolanda Tayler**, Practice Manager, Solutions and Innovations in Procurement (SIP) Department, World Bank
- **Ms. Morag Baird**, Director, Leading Practices, Global Infrastructure Hub

*Moderator:* **Mr. Andrew Blazey**, Deputy Head, Budgeting and Public Expenditures Division, OECD

---

**SESSION 6: Choosing the mode of delivery: Managing risk and uncertainty**

Choosing how to implement an infrastructure project impacts on the degree of control a government can exert during the implementation process. In many countries, that choice (or mode) is based on past practices and lacks specific criteria to assess alternatives. Depending on the allocation of risk, the size of the project, and the level of control desired, a government can identify an efficient mode, ranging from public works through to a public private partnership – or a hybrid approach that combines the two.

This session will identify key challenges that countries face when deciding on the mode with which to deliver an infrastructure asset, and will identify good practices to manage the challenges.

- **Mr. Dejan Makovsek**, Project Manager, Procurement and Private Investment in Infrastructure Lead, International Transport Forum, OECD
- **Mr. Yann Le Tourneur**, DG Trésor, Mission d’appui au financement des infrastructures (FIN INFRA), France
- **Mr. Katsuhiko Yamaguchi**, Visiting Researcher, Graduate School of Public Policy, University of Tokyo

*Discussant:* **Mr. François Bergère**, Executive Director, Long Term Infrastructure Investors Association (LTIIA)

*Moderator:* **Mr. Ian Halvdan Ross Hawkesworth**, Senior Public Sector Specialist, Governance Global Practice, World Bank

---

**SESSION 7: Closing remarks**

- **Mr. Edwin Lau**, Head of Division, Budgeting and Public Expenditure Division, OECD
MEETING INFORMATION

Registration Form
All Delegates must complete the attached registration form and return it to the Secretariat (helene.leconte-lucas@oecd.org) ahead of the meeting.

Accommodations
Delegates are responsible for their own accommodation. Information on hotels close to the OECD at special rates and our online booking system can be found at: http://www.oecd.org/site/conferencecentre/hotels-close-to-oecd.htm

Meeting Location
The meeting will take place at the Conference Centre at OECD Headquarters – Château de la Muette – which is located at: 2, rue André Pascal in the 16th arrondissement (district) of Paris. The closest metro station is “La Muette” on line 9 or "Bouainvilliers” or “Henri Martin" on line C of the RER. More information on getting to the OECD can be found at: http://www.oecd.org/site/conferencecentre/gettingtotheoecd.htm

Reception
Participants are kindly invited to a cocktail reception on Tuesday 16 April.

Security and Badges
Please be advised that OECD Headquarters is a secure complex. Badges can only be issued to registered Delegates, and a passport or national identity card is required in order to receive a badge. Delegates must go to the main entrance and pass through the security checkpoint in order to pick up badges. Please allow up to 15 minutes to complete these formalities.

Simultaneous Translation
Simultaneous translation between English and French, the OECD’s two official languages, will be available throughout the meeting.

Wi-Fi Internet Access and Business Centre
The OECD Conference Centre features complimentary Wi-Fi Internet Access throughout its facilities. Internet access is also available in the Espresso Café. There is a Business Centre located in the Conference Centre offering complimentary desktop computers with standard Microsoft Office software, Internet connections and printers.

Social Media
Delegates are asked to observe Chatham House rules when using social media related to the event, and to use #OECDSbo when tweeting.

Contacts
If you have questions please contact: helene.leconte-lucas@oecd.org.