Working Party of Senior Budget Officials

10th ANNUAL MEETING OF THE OECD SENIOR BUDGET OFFICIALS
PERFORMANCE AND RESULTS NETWORK

AGENDA

OECD Conference Centre, Paris
24-25 November 2014

Meeting Chair: Peter van den Berg, Project Leader, Council of State, Netherlands

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AGENDA

Monday, 24 November 2014

from 8:30  Registration (please note that Delegates must pass through a security check at the main entrance).

9:00-9:15  Welcome remarks by Chairman, Peter van den Berg, Project Leader, Council of State, Netherlands and Luiz de Mello, Deputy Director, Public Governance and Territorial Development Directorate (GOV), OECD Secretariat.

Delegates’ Introductions

9:15-10:15  SESSION 1 – Country Case Studies: The Good, the Bad and the Ugly: Lessons from the US performance management experience

This session will review the evolution of the US federal performance system, in particular emerging lessons from the implementation of the GPRA Modernization Act (2010). There is evidence that the federal system has identified and adopted organizational routines that promote purposeful use of performance data. At the same time, in some policy areas, performance systems have resulted in data manipulation and perverse behaviour.

Donald Moynihan, Professor of Public Affairs, Robert M. La Follette School of Public Affairs, University of Wisconsin – Madison, United States.

Mark Bussow, Performance Team Lead, Office of Management and Budget (OMB), United States.

10:15-10:45  Coffee Break
10:45-11:45 **SESSION 2 – Country Case Studies: Using Performance Data to Inform Budgeting at the Subnational Level: North America**

Provincial and state governments in Canada and the United States have implemented performance budgeting projects and programmes for many years now, yielding both success stories and failed attempts. This session will look at lessons learned from a subnational perspective. How are subnational governments using performance measures, data, and evidence in budgeting and government management? What special challenges do they face? Are their efforts linked to efforts at the federal level? The presentation on the United States will draw on a new report from the National Association of (US) State Budget Officers: [www.nasbo.org/investing-in-results](http://www.nasbo.org/investing-in-results)

*Greg Orencsak*, Deputy Minister, Treasury Board Secretariat, Secretary, Treasury Board and Management Board of Cabinet, Ontario, Canada.

*Scott Pattison*, Executive Director, the National Association of State Budget Officers (NASBO), United States.

11:45-12:45 **SESSION 3 – Country Case Studies: France and Korea**

Within the framework of lessons learned and recent or planned evolutions or reforms, delegates from Korea and France, both with over a decade of experience in performance budgeting will present their current thinking and initiatives.

*Véronique Fouque*, Head of the Performance Department, Budget Directorate, Ministry for the Economy, Industrial Renewal and Digital Affairs, France.

*Jangro Lee*, Director, Performance Management Division, Ministry Of Strategy and Finance, Korea and *Nowook Park*, Head, Center for Performance Evaluation and Management, Korea Institute of Public Finance (KIPF), Korea.

12:45-14:15 Luncheon

14:15-15:15 **SESSION 4a – Performance Informed Budgeting in Practice using a Sectoral Perspective**

Through the lens of performance budgeting in the education sector, this session will provide a concrete discussion of choices countries face in their performance budgeting systems. Following a lead presentation from the OECDs Directorate for Education and Skills, Delegates from Austria, Canada, and Poland will present specific examples of how, and what types, of performance information are included in their budget documentation in this sector.

*Paulo Santiago*, Senior Analyst, Directorate for Education and Skills, OECD.


*Kiran Hanspal*, Executive Director, Expenditure Management Sector, Treasury Board Secretariat, Canada.

*Marta Postula*, Director, Public Finance Reform Department, Ministry of Finance, Poland.
15:45-17:00  **SESSION 4b – Breakout Discussion**

Following the presentations in plenary session, Delegates will form three separate groups to discuss how performance oriented budgeting works in practice in their systems. The themes for each group discussion are below.

- **Group One**: The structure and scrutiny of the budget document.

- **Group Two**: The nature and range of performance information used in the budget document.
  Chair/Rapporteur: *Astri Tverstol*, Deputy Director General, Financial Control Systems Section, Budget Department, Ministry of Finance, Norway.

- **Group Three**: Relationships between the centre and sectoral actors in planning and delivering results.
  Chair/Rapporteur: *Paula Darville*, Head of Management and Control Division, Budget Directorate, Ministry of Finance, Chile.

17:00-17:30  **SESSION 4c – Reporting back by Rapporteurs**

*from 17:30*  Reception
Tuesday, 25 November 2014

9:30-11:00  SESSION 5 – Implementing Spending Reviews: Dilemmas and Choices

As a result of the Coalition Agreement adopted in late 2013, Germany is planning a first spending review process at the federal level. Through the lens of the German experience so far, this session will explore the process of introducing spending reviews, including debates on key questions such as who should conduct the review, who should oversee and steer the review, what areas should be reviewed, what the output of the review process should be, and how the review could potentially be linked to other developments in modern budgeting. Martin Kelleners, Deputy Director General, Budget Department, Federal Ministry of Finance, Germany, will make a lead presentation with a series of questions that will be taken up by three discussants: Niels Gotfredsen, Director General, Agency for Modernisation, Ministry of Finance, Denmark; Johannes Wolff, Deputy Director, Planning and Performance, Public Spending Group 1, HM Treasury, United Kingdom, and Fiachra Kennedy, Assistant Principal, Central Expenditure Evaluation Unit, Department of Public Expenditure and Reform, Ireland.

11:00-11:30  Coffee Break

11:30-12:30  SESSION 6 – Accountability Institutions: Performance Budgeting and Parliamentary Oversight

Reforms that initiate a transition from traditional line-item budgeting towards a performance orientation can have profound effects on the way in which legislative bodies control public finances, and on executive-legislative relations. While some parliaments have embraced performance budgeting, others have rejected it or instigated a reversal of earlier reforms. This session reviews the implications of output and outcome-focused approaches to budgeting for parliamentary oversight, and analyses the potential benefits and challenges inherent in each approach with reference to country experiences.

Joachim Wehner, Associate Professor in Public Policy, London School of Economics and Political Science.

12:30-14:00  Luncheon
14:00-15:30 SESSION 7 – Accountability Institutions: Performance Budgeting and Supreme Audit Institutions

Against the background of an increasingly complex governance environment, limited fiscal space, and growing demands for transparency and accountability, governments are challenged to demonstrate better performance and management of available resources. This session will look at the practical scope for SAIs to promote better design and use of performance informed budgeting and management systems and to enhance accountability. How is the work of SAIs evolving to fulfil this role and what new skills are needed? How can SAIs leverage the value of performance audits? Within their various mandates, what can SAIs do to ensure that their work in this area has the maximum impact, for example, by ensuring strong links with other accountability institutions such as parliament?

J. Christopher Mihm, Managing Director, Strategic Issues, United States Government Accountability Office (GAO), United States (via videoconference).

Michael Kell, Chief Economist and Director of Analysis, National Audit Office, United Kingdom.

Kevin Cardiff, Member, European Court of Auditors.

15:30-16:00 SESSION 8 – Report by OECD Secretariat and Future Work Programme

Delegates will be asked to identify future work priorities for the OECD’s Programme of Work in the area of performance and results, and indicate their interest in particular studies.

16:00 Closing by Chairman and Secretariat
MEETING INFORMATION

Registration Form
All Delegates must complete the attached registration form and return it to the Secretariat ahead of the meeting.

Accommodations
Delegates are responsible for their own accommodation. Information on hotels close to the OECD at special rates and our online booking system can be found at: http://www.oecd.org/site/conferencecentre/hotels-close-to-oecd.htm

Meeting Location
The meeting will take place at the Conference Centre at OECD Headquarters – Château de la Muette – which is located at: 2, rue André Pascal in the 16th arrondissement (district) of Paris. The closest metro station is “La Muette” on line 9 or “Boulaivilliers” or “Henri Martin” on line C of the RER. More information on getting to the OECD can be found at: http://www.oecd.org/site/conferencecentre/gettingtotheoecd.htm

Security and Badges
Please be advised that OECD Headquarters is a secure complex. Badges can only be issued to registered Delegates, and a passport or national identity card is required in order to receive a badge. Delegates must go to the main entrance and pass through the security checkpoint in order to pick up badges. Please allow up to 15 minutes to complete these formalities.

Catering
The OECD Conference Centre has several dining options:

- A coffee bar in the heart of the conference centre, open all day from 8:30 to 17:00 for coffee and sandwiches;
- A snack bar with 132 seats, open from 08:00 to 17:00 offering breakfast, lunch, salads, sandwiches and snacks throughout the day;
- A self-service cafeteria, open from 11:45 until 14:15 and seating 700 per service. It provides a range of set menus and a wide choice of starters, main courses, grill-cook food and sweets;
- A restaurant with waiter service offering simple and refined dishes and open from 12:00 until 14:00.

Wi-Fi Internet Access and Business Centre
The OECD Conference Centre features complimentary Wi-Fi Internet Access throughout its facilities. Internet access is available in the Espresso Café. There is also a Business Centre located in the Conference Centre offering complimentary desktop computers with standard Microsoft Office software, Internet connections and printers.

Simultaneous Translation
Simultaneous translation between English and French, the OECD’s two official languages, will be available throughout the meeting.

Cocktail Reception
All Delegates are invited to a Welcome Cocktail on the evening of the first day of the meeting, Monday, 24 November at 17:30.
MEETING REGISTRATION FORM
(TO BE COMPLETED BY EACH PARTICIPANT)

Mr. [ ] Ms. [ ]

LAST NAME:

(please use CAPITAL letters)

First Name:

JOB TITLE:

ORGANISATION:

MAILING ADDRESS:

COUNTRY:

TELEPHONE:

E-MAIL ADDRESS:

Please return the completed form to:
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