Working Party of Senior Budget Officials

8th ANNUAL MEETING ON PERFORMANCE AND RESULTS

PROVISIONAL AGENDA

OECD Conference Centre,
Paris, 26-27 November 2012
8th Annual Meeting on Performance and Results
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Chairman: Christian Kastrop, Director, Federal Ministry of Finance, Germany

Monday, 26 November 2012

9:30-11:00 – Session 1

Welcome by Chairman

Keynote address by Mr. Donald Moynihan, Professor of Public Affairs, Robert M. La Follette School of Public Affairs, University of Wisconsin – Madison: "Baby and bathwater issues with performance budgeting". [30 minutes]

Governments have traditionally emphasized some aspects of performance management -- such as building measurement systems to acquire more performance indicators -- but have often neglected wider organizational change that would facilitate the use of such information. In his analysis of why and how governments in the United States have made the move to performance systems, Prof. Moynihan identifies agency leadership, culture, and resources as keys to better implementation, goal-based learning, and improved outcomes.

The keynote address will be followed by comments from Director Mr. Peter van den Berg, Ministry of Finance, Netherlands, and Director Mr. Benjamin Hill, Ministry of Finance and Public Credit, Mexico (tbc), after which the floor is open for discussion.

Coffee break

11:30-13:00 -- Session 2

Post-crisis trends in the budgetary use of performance indicators. Is the use of performance budgeting being trimmed back?

The OECD conducted a survey of performance budgeting practices and procedures in 2012. The results demonstrate changes in the way performance indicators are used in member countries. In the last 20 years, a number of countries developed extensive performance budgeting frameworks which were designed to make systematic use of performance indicators and targets to promote improved government performance. A prime example is the UK’s Public Service Agreements (PSAs) and the PART system in the US. However, the new government in the UK abolished PSAs, the PART system was similarly wound up. In other countries, the role of performance indicators in budgeting is changing as well. There appears to being questions raised as to the value of performance indicators and targets in budgeting and a growing realisation that a more tailored usage of performance information would be beneficial. After the OECD Secretariat presents the results of the survey a panel of country representatives will reflect on the developments and lessons of performance budgeting over the last years and the contours of the future. The panel will consist of Deputy Assistant Director, Mr. Dustin Brown, Office of Management and Budget, US (by videoconference), Ms. Hayley Butcher, Cabinet...
Office, UK, Head, Public Management Division Mr. Emmanuel Millard, Ministry of Economy and Finance, France.

**Luncheon**

14:30-16:00 — **Session 3**

**Performance information, spending reviews and the need for creating fiscal space**

In some countries performance management has been used with success in specific sectors such as health and education. The link to other fiscal tools such as macro fiscal rules, the management of fiscal risks, medium-term expenditure frameworks and managing the composition of public finances has been less clear. Critics have pointed out that without such a link the efficiency, effectiveness and transparency promises of performance budgeting might not be realised. The impact of performance information on saving measures is disputed. In what way did ordinary (non-financial) performance information provide crucial input to spending reviews? Did performance indicators play an important role in fiscal consolidation measures or was it largely ignored? Is performance information in effect only useful in times of plenty? The session will be based on a presentation by Director, Ms. Corina den Broeder, Ministry of Finance, The Netherlands. The Netherlands have shifted budget work from performance indicators towards evaluations and spending reviews. The presentation will discuss the roles and responsibilities of spending ministries and the Ministry of Finance in this respect. Principal Officer Mr. Ronnie Downes, Department of Public Expenditure & Reform, Ireland, Deputy Assistant Secretary, Mr. David Enns, Treasury Board of Canada Secretariat, Canada and Deputy Director Mr. Minhyung Jung, Ministry of Strategy and Finance, Korea (tbc), will comment and share their experiences.

**Coffee break**

16:30-18:00 — **Session 4**

**The executive agency and performance information. Has performance information proven its worth on the operational level?**

One feature of performance information is that not all actors demand the same type of information. The needs of the Ministry of Finance, Parliament, the line ministry and the executive agency can all be very different but are never the less important. For example, at the level of Parliament, outcome and output indicators are arguably most important, whereas at the operational level process and input indicators assume considerable significance. How do executive agencies tackle this? By exploring cases of how executive agencies utilise performance information for their core activities as well as servicing the strategic goals of government this session will seek to answer whether performance information can deliver on its promise to enhance efficiency, effectiveness and transparency. This session will be led by Deputy Director Ms. Ulrika Dackeby, Ministry of Finance, Sweden. Ms. Hayley Butcher, Cabinet Office, UK, and Ms. Hannah Glatz, Ministry of Finance, Austria will reflect on the theme and their own experiences.

18:00 **Cocktail reception hosted by the OECD Secretariat**
Tuesday 27 November 2012
9:30-11:00 -- Session 5

Innovation for better government performance: Delivering on the promise of savings and better policy delivery at the same time?

Government innovation in service delivery, including using ICT, is seen as a way of both saving money and increasing the quality of service performance. Often the implementation of such reforms has been difficult. Results in both financial and performance terms have been less than what was originally assumed. In addition, organisational changes, such as one executive agency serving many ministries, have brought on new challenges for the public sector. What lessons can be learned with respect to managing the performance of such transformations? The session will open with presentations by Mr. Stephen Miners, Department of Finance and Deregulation, Australia (by videolink), and Director General Mr. Niels Gottfredsen, Agency for the Modernisation of Public Administration, Denmark. Head of Management Control Division Ms. Paula Darville, Ministry of Finance, Chile, will provide comments on the presentations. Senior Economist. Ms. Teresa Curristine from the IMF will provide an update on current work on fiscal transparency.

Coffee break

11:30-13:00 -- Session 6

Performance Budgeting in Chile

The performance budgeting framework in Chile is advanced and it has pioneered many initiatives in this area. Chile asked the OECD secretariat to review the Chilean performance budgeting system. This session will discuss the findings from the review and the reforms to the performance and management framework in Chile. The OECD review discusses issues such as reforming the program classification, enhancing links between the program budget and government-wide objectives and introducing a spending review mechanism. After a presentation by the OECD Secretariat the report will be discussed by Head of Management Control Division Ms. Paula Darville, Ministry of Finance, Chile. The reviewers in this session will be Deputy Assistant Secretary Mr. David Enns, Treasury Board Secretariat, Canada, and Ms. Hannah Glatz, Ministry of Finance, Austria.

Luncheon

14:30-16:00 -- Session 7

Future Work

This session will discuss the upcoming activities of the performance and result network. Delegates are invited to indicate their direction and emphasis for the coming year’s work.
Meeting information

Format of discussions
Each session will be introduced by one key presentation (about 20 minutes each), followed by an open discussion among all participants.

Registration Form
All Delegates need to complete the attached registration form and return it to the Secretariat ahead of the meeting.

Meeting Location
The meeting will take place at the OECD Headquarters – Château de la Muette – which is located at: 2, rue André Pascal in the 16th arrondissement (district) of Paris. The closest metro station is “La Muette”.

Security
Please be advised that OECD Headquarters is a secure complex. Entry passes can only be issued to registered Delegates, and a passport or national identity card needs to be presented in order to receive an entry pass. Delegates will also be required to clear an airport-style security checkpoint for entry. Please allow 15 minutes to complete these formalities.

Simultaneous Translation
Simultaneous translation between English and French, the OECD’s two official languages, will be available throughout the meeting.

Accommodations
Delegates will need to book their own accommodation.

Wi-Fi Internet Access
The OECD Conference Centre features complimentary Wi-Fi Internet access throughout its facilities.
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~~~REGISTRATION FORM~~~

Please return the completed form to: helene.leconte-lucas@oecd.org
Fax: +33 1 44 30 63 34

☐ Ms  ☐ Mrs  ☐ Mr

NAME (in block letters please)
First Name

JOB TITLE

ORGANISATION

MAILING ADDRESS

COUNTRY

TELEPHONE

FACSIMILE

E-MAIL ADDRESS

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