PUBLIC GOVERNANCE AND TERRITORIAL DEVELOPMENT DIRECTORATE
PUBLIC GOVERNANCE COMMITTEE

SUMMARY RECORD OF THE 32ND SESSION
OF THE PUBLIC GOVERNANCE COMMITTEE

held on 29 November 2005 in The Hague, Netherlands

This summary record is presented to the Committee for approval at its 33rd session.

For further information, please contact Ms. Andrea Uhrhammer, Executive Secretary of the Committee (tel. +33-1-45.24.78.32, email andrea.uhrhammer@oecd.org).

JT00196358

Document complet disponible sur OLIS dans son format d'origine
Complete document available on OLIS in its original format
SUMMARY RECORD OF THE 32ND SESSION
OF THE PUBLIC GOVERNANCE COMMITTEE

1. On 29 November 2005, 58 delegates from 29 member countries as well as Slovenia attended the 32nd session of the Public Governance Committee (PGC) in The Hague, Netherlands. This half-day meeting was kindly hosted by the Dutch Ministry of Foreign Affairs, following the meeting of the PGC at Ministerial Level on 28 November in Rotterdam.

2. The main objective of this session was to discuss the results of the Ministerial meeting and the implications for future work, notably possible themes for the 2007/8 work programme. Also on the agenda was a proposal for a project on “Management in Government: Comparative Country Data”. Finally, delegates were asked to approve new guidelines for the election of Committee Officers.

Item 1 – Adoption of the agenda

3. With a slight scheduling change, the agenda was adopted.

Item 2 – Approval of the Summary Record of the 31st session of the Public Governance Committee

4. The Summary Record of the 31st session was approved without comment.

Item 4 – Results of the meeting of the PGC at Ministerial level: Implications for 2007/8 Programme of work

5. Delegates agreed that the previous day’s Ministerial meeting had been very successful, and they thanked the Dutch hosts for their hospitality and the excellent organisation of the meeting. The Director of the Public Governance and Territorial Development Directorate (GOV), Ms. Odile Sallard, also expressed satisfaction with the meeting, from which she drew several lessons. First, strengthening public trust is indeed an important challenge for countries, and a theme that could guide PGC work over the next several years. Second, PGC’s activities are all clearly within the scope of countries’ current interests. In terms of future work, four main themes emerged from the Ministerial:

- assessing the results of reform and policy effectiveness;
- risk management;
- citizen engagement; and
- the impact of decentralisation and devolution on the state and on accountability mechanisms.

Underlying these four themes is a need, expressed by ministers, to invest in evidence-based assessment.

6. Delegates were asked to identify key challenges for their countries over the next 3-5 years, highlighting where the OECD could add value. The four themes identified by the Secretariat all received strong support. Other themes that were mentioned included: ethics, innovation, managing change,
importance of civil servants in the reform process, demographic change, and intra-government communications. It was noted that e-government is relevant to all the different themes.

7. It was agreed that the Secretariat would prepare a proposal of activities for 2007/8, to be sent to PGC delegates in late January for comment and discussion at the Enlarged Bureau meeting on 20 February. Based on comments received from countries, a draft programme of work would then be prepared for discussion at the Committee on 6-7 April 2006, with a view to finalising a formal draft proposal by June 2006.

8. It may be useful to organise a workshop to look at how best to approach the topics of risk assessment and risk management. Such a workshop would involve countries that have some experience in this domain, as well as other experts.

9. Delegates were also asked to respond to the questions about the Programme Implementation Reporting (PIR) exercise in document [GOV/PGC(2005)12], by 10 December 2005.

**Item 5. Management in Government: Feasibility report on the development of comparative country data**

10. As part of its work programme for 2005-2006, the Public Governance Committee of the OECD has asked the Public Governance and Territorial Development Directorate (GOV) to assess the feasibility of developing comparable data and indicators of good government and efficient public services. The Head of the Public Sector Management and Performance Division, Mr. Nick Manning, presented a report [GOV/PGC(2005)10] setting out the findings of this feasibility study as well as a proposed strategy for a project on “Management in Government: Comparative Country Data”. This strategy includes a phased approach towards gathering better data on efficient government and public administration, leading towards eventual publication, in 2009, of the first in a series of publications on “Government at a Glance”. The work would involve collaboration both within the GOV Directorate and with other Directorates of the OECD such as Education; Employment, Labour and Social Affairs; Economics; and Statistics.

11. Delegates were asked to approve the strategy, noting that there would be several “decision points” at which the Committee could decide whether to pursue the work or not.

12. The Committee welcomed the project, while noting that it was ambitious. Several countries requested further clarification on the conceptual framework, but there was general agreement that a phased approach is best, starting with descriptive data. Moving toward more evaluative data could be explored at a later point. It was agreed that countries could send further written comments by end January.

**Item 6. Bureau election guidelines**

13. At its last meeting, the Committee agreed that the Bureau would draw up guidelines for the election of its Bureau members. Ms. Roberta Santi of Canada presented the draft guidelines set out in document GOV/PGC(2005)11. These guidelines had been reviewed by the OECD Legal Directorate, and covered the size of the Bureau, enlargement and elections.

14. The Committee approved the Guidelines, which will take effect for the next elections. It was noted that the Committee would need to elect a new Chair at its April 2006 meeting. Countries were invited to put forward candidates to the Secretariat by end January.
FINAL PARTICIPANTS LIST FOR 32ND SESSION OF THE PUBLIC GOVERNANCE COMMITTEE (PGC)

29 November 2005 - 29 November 2005
The Hague, The Netherlands

Australia / Australie

Ms. Lynne TACY
Deputy Public Service Commissioner
Australian Public Service Commission
Edmund Barton Building
BARTON
ACT 2601
Australia

Tel : +61 2 6272 3714
Fax : +61 2 6272 3763
Email : lynne.tacy@apsc.gov.au

Austria / Autriche

Ms. Elisabeth DEARING
Director
Federal Chancellery
Administrative Development
Hohenstaufenpasse 3
A-1010 Vienna
Austria

Tel : +43/1/53115-7148
Fax : +43/1/53115-7490
Email : elisabeth.dearing@bka.gv.at

Belgium / Belgique

Mr. Jacques DRUART
Advisor
Federal Civil Service Personnel and Organisation
International Coordination
Rue de la Loi, Wetstraat 51
Brussels
Belgium

Tel : +32 2 7905565
Fax : +32 2 7905590
Email : jacques.druart@p-o.be

Canada / Canada

Ms. Roberta SANTI
Assistant Secretary to the Cabinet
Privy Council Office
Machinery of Government
Langevin Block, 80 Wellington Street
OTTAWA
Ontario K1A 0A3
Canada

Tel : +1-613-957-5491
Email : rsanti@peco-bcp.gc.ca
**Czech Republic / République Tchèque**

Ms. Ivana KLIMOVA  
Advisor  
Ministry of Foreign Affairs  
Department of External Economic Relations and International Organisations  
Prague Czech Republic  

Tel: +420 224 18 2580  
Fax: +420 224 18 2082  
Email: Ivana_klimova@mzv.cz

**Ms. Eva REZKOVA**  
Unit for International Relations in PA  
Ministry of Interior  
Modernisation of Public Administration  
Nam. Hrdinu 3  
140 21 Prague 4  
Czech Republic  

Tel: + 420 974 816 266  
Fax: + 420 974 816 807  
Email: rezkova@mvcr.cz

**Denmark / Danemark**

Ms. Elisabeth HVAS  
Head of Division for Public Management  
Ministry of Finance  
Christiansborg Slotsplads 1  
DK-1218 COPENHAGEN K  
Denmark  

Tel: +45 33923860  
Fax: +45 33924055  
Email: ehv@fm.dk

**Finland / Finlannde**

Ms. Katju HOLKERI  
Counsellor  
Ministry of Finance  
Public Management Department  
P.O. Box 28  
00023 Government  
Finland  

Tel: +358 40 7649880  
Fax: +358 9 16033235  
Email: katju.holkeri@vm.fi

**France / France**

M. Bernard BLANC  
Adjoint au Délégué  
Délégation à la Modernisation de la Gestion Publique et des Structures de l'Etat (DMGPSE)  
35, rue Saint-Dominique  
75007 PARIS  
France  

Tel: +33 (0)1 42 75 80 00  
Email: bernard.blanc@dmgpse.pm.gouv.fr
Mme Christiane AVELINE
Conseillère
Délégation Permanente
5 RUE OSWALDO CRUZ
75016 PARIS
France
Tel : +33 (0)1 43 17 57 01
Fax : +33 (0)1 43 17 58 32
Email : christiane.aveline@diplomatie.gouv.fr

Mr. Friedrich-Wilhelm MOOG
Head of Division
Federal Ministry of the Interior
Unit O5
Graurheindorfer Str. 198
53117 Bonn
Germany
Tel : 49 1888 681 3232
Fax : 49 1888 681 53232
Email : friedrichwilhelm.moog@bmi.bund.de

Mrs Dimitra FRAGGI
Director General
Ministry of Interior and Public Administration
Vas. Sophias 15
Athens
Greece
Email : D.Fraggi@syzefxis.gov.gr

Dr. Panagiotis KARKATSOU LIS
Policy Advisor/Professor
Ministry of the Interior, Public Administration and Decentralisation
National School of PA
15, Vassilissis Sofias Avenue
106 74 Athens
Greece
Tel : +30 21 03393541
Fax : +30 21 08670014
Email : pkark@otenet.gr

Ms. Alexandra MAKRI
Conseiller
Permanent Delegation
15, Villa Said
75116 Paris
France
Tel : 01 45 02 24 00
Fax : 01 45 00 71 55
Email : a.makri@greece-oecd.org
Hungary / Hongrie

Mr. Imre VEREBÉLYI
Envoy Extraordinary and Minister Plenipotentiary
Permanent Delegation
140, avenue Victor Hugo
F-75116 Paris
France
Tel : + 33 (0) 1 53 65 65 00
Fax : + 33 (0) 1 47 55 80 60
Email : imre.verebelyi@delhongrie-ocde.fr

Iceland / Islande

Mr. Gunnar BJORNSSON
Director-General
Ministry of Finance
Department of Personnel Policy
Arnarhváll
REYKJAVIK
IS-150
Iceland
Tel : +354 545 9346
Fax : +354 562 8280
Email : gunnar.bjornsson@fjr.stjr.is

Mr. Baldur GUDLAUGSSON
Permanent Secretary General
Ministry of Finance
Arnarhváll
Reykjavik
IS-150
Iceland
Tel : +354 560 9200
Fax : +354 562 8280
Email : baldur.gudlaugsson@fjr.stjr.is

Ireland / Irlande

M. John O'CONNELL
Assistant Secretary
Department of Finance
73-79 Lower Mount Street
2 Dublin
Ireland
Tel : +353 1 604 54 00
Email : john.o'connell@finance.gov.ie

Italy / Italie

Dr. Pia MARCONI
Director General, UIPA
Dipartimento della Funzione Pubblica
Ufficio per l'innovazione delle pubbliche amministrazioni
Via del Sudario, 49
I-00187 ROMA
Italy
Tel : +39 06 68997583
Fax : +39 06 68997411
Email : p.marconi@funzionepubblica.it
Japan / Japon

Mr. Yoichi INAGAKI
Section Chief
Ministry of Internal Affairs and Communications
Policy Planning Division
Chiyoda-ku
2-1-2 Kasumigaseki
100-8926 Tokyo
Japan

Email: y3.inagaki@soumu.go.jp

Korea / Corée

Mr. Kyu-Chul HWANG
Deputy Director
Ministry of Government Administration and Home Affairs (MOGAHA)
E-government Policy Division
Chong ro-gu
Central Government Complex
100-760 Seoul
Korea

Tel: +82-2-3703-4266
Fax: +82-2-3703-5538
Email: kchwang@mogaha.go.kr

M. Sun-Hee RYU
Deputy Director
MOGAHA
Asian Centre for Public Governance

Mexico / Mexique

Mr. Roberto J. Quintana Manzanilla
Deputy Director General
Ministry of Public Administration
Insurgentes Sor 1735
I Biso Alla Norte
Mexico D.F. CP 01020

Netherlands / Pays-Bas

Mr. Koos ROEST
Adviser on Strategic Policy
Ministry of the Interior and Kingdom Relations
Directorate-General for Governance and Kingdom Relations
P.O.Box 20011
NL-2500 EA The Hague
Netherlands

Tel: +31 70 4267179
Fax: +31 70 4267634
Email: koos.roest@minbzk.nl

Mr. Peter VAN DER GAAST
Head of International Civil Service Division
Ministry of the Interior and Kingdom Relations
Postbox 20011
Room H 935
NL-2500 EA THE HAGUE
Netherlands

Tel: +31 70 4266921
Fax: +31704266076
Email: peter.gaast@minbzk.nl
Norway / Norvège

Mr. Finn MELBØ
Director-General
Ministry of Labour and Government Administration
Postboks 8004 Dep.
Akersgt. 59
N-0030 OSLO
Norway

Email: finn.melbo@mod.dep.no

Ms. Emma STENSETH
Senior Advisor
Ministry of Finance
P.O. Box 8008, Dep
NO-0030 OSLO
Norway

Tel: +47 22 24 43 45
Fax: +47 22 24 95 05
Email: Emma.Stenseth@finans.dep.no

Mr. Carlo THOMSEN
Senior Adviser
Ministry of Modernisation
PO Box 8004 Dep.
NO030 Oslo
Norway

Tel: 4722244625
Fax: 4722249517
Email: Carlo.Thomsen@mod.dep.no

Poland / Pologne

Dr. Jacek CZAPUTOVICZ
Deputy Head of Civil Service
Office of Civil Service/Urzad Sluzby Cywilnej
Aleja J. Szucha 2/4
PL-00-582 Warsaw
Poland

Tel: +48 22 6947120
Fax: +48 22 6947488
Email: jacek_czaputowicz@taranis.usc.gov.pl

Portugal / Portugal

M. José Maria SOUSA REGO
Secrétaire Général
Présidence du Conseil des Ministres
Rua Prof. Gomes Teixeira, 7°
1350-265 Lisboa
Portugal

Tel: +351 21 392 7613
Fax: +351 21 392 7615
Email: sousarego@sg.pcm.gov.pt
Slovak Republic / République Slovaque

Mme Eva CHMELOVA
Directeur
Ministere de l'Intérieur; Direction de la servise publique
Département pour la coopération internationale
Drienová 22
SK-812 72 Bratislava
Slovak Republic

Tel : + 421-2-4333 8660
Fax : + 421-2-4333 4228
Email : eva.chmelova@mvsr.vs.sk

Spain / Espagne

Ms. Lucia ORTIZ
Deputy Director of International Relations
Ministry of Public Administration
International Relations
Paseo de la Castellanna 3
28071 MADRID
Spain

Tel : + 34 91 273 10 55
Fax : + 34 91 273 10 18
Email : lucia.ortiz@map.es

Sweden / Suède

Mr. Thomas Pålsson
Deputy Director General
Statskontoret
Box 8110
S-104 20 Stockholm
Sweden

Tel : 0046+46 8 454 4601
Fax : 0046+46 8 454 4601
Email : anders.johansson@statskontoret.se

Switzerland / Suisse

M. André NIETLISBACH
Chancellerie Fédérale
Section planification et stratégie
Palais fédéral ouest
CH-3003 BERNE
Switzerland

Tel : 00 41 31 3223890
Fax : 00 41 31 3225978
Email : andre.nietlisbach@bk.admin.ch

Turkey / Turquie

Mrs. Ilgin ATALAY
Head of the Department
Prime Ministry
Foreign Relations Department
Dis İlişkiler Baskanlığı
Baskanlik Merkez Bina
Bakanliklar
Ankara Turkey
Turkey

Tel : +90 312 419 11 52
Fax : +90 312 419 11 56
Email : ilgin@basbakanlik.gov.tr
United Kingdom / Royaume-Uni

Mr. Bob STEPHENSON
National School of Government
Cabinet Office
Room 1.4,
Admiralty Arch
The Mall
LONDON
SW1A 2WH
United Kingdom

Tel.: +44 (0) 20 7276 1682/1683
Fax.: +44 (0) 20 7276 1307
Email: Bob.Stephenson@nationalschool.gsi.gov.uk

Mr. Andrew MCHALLAM
First Secretary Education, Employment & Social Affairs, Public Governance, Science & Technology
Permanent Delegation
Education, Employment & Social Affairs, Public Governance, Science & Technology
140 avenue Victor Hugo
75116 Paris
France

Tel.: +33 10 53 70 45 80
Fax.: +33 10 53 70 45 86
Email: andrew.mchallam@fco.gov.uk

United States / Etats-Unis

Ms. April COHEN
Education and Public Governance Advisor
Permanent Delegation
France

Tel.: + 33 (0) 1 45 24 74 27
Email: cohena@state.gov

Brazil / Brésil

Mr. Paulo TAFNER
Public Service Economic Research and Analysis IPEA
Rua Senador Euzebio 10/03
Brazil

Slovenia / Slovénie

Dr. Ales DOBNIKAR
Ministry of Public Administration
SI-1000
Ljubljana
Slovenia

Tel.: +386 1 478 8646
Email: Ales.Dobnikar@gov.si

Ms. Darja FABJANCIC
Counsellor
Embassy of Slovenia
28 rue Bois le Vent
75116 Paris
France

Tel.: 01 44 96 50 68 (direct line)
Fax.: 01 45 24 67 05
Email: darja.fabjancic@mzz-dkp.gov.si
Mlle. Martine BRETON
OECD
Public Governance and Territorial Development
2, rue André Pascal
75016 Paris
France
Tel : +33 (1) 45 24 15 94
Fax : null
Email : martine.breton@oecd.org

M. Martin FORST
OECD
Public Governance and Territorial Development
2, rue André Pascal
75016 Paris
France
Tel : +33 (1) 45 24 91 70
Fax : +33 1 45 24 87 96
Email : Martin.FORST@oecd.org

Mr. Josef KONVITZ
Head of Division, Regulatory Policy
OECD
Public Governance and Territorial Development
2, rue André Pascal
75016 Paris
France
Tel : +33 (1) 45 24 97 47
Email : Josef.KONVITZ@oecd.org

Mr. Edwin LAU
Administrator, E-Government Task Force, GOV
OECD
Public Governance and Territorial Development
2, rue André Pascal
75016 Paris
France
Tel : +33 (1) 45 24 80 36
Fax : +33 1 45 24 85 63
Email : Edwin.LAU@oecd.org

Ms. Jana MALINSKA
OECD
Public Governance and Territorial Development
2, rue André Pascal
75016 Paris 75016
France
Tel : +33 (1) 45 24 15 21
Fax : null
Email : Jana.MALINSKA@oecd.org
Mr. Nick MANNING  
OECD  
Public Governance and Territorial Development  
2, rue André Pascal  
75016 Paris  
France  
Tel : +33 (1) 45 24 16 45  
Email : Nick.MANNING@oecd.org

Mlle. Patrizia MUSARRA  
OECD  
Public Governance and Territorial Development  
2, rue André Pascal  
75016 Paris  
France  
Tel : +33 (1) 45 24 14 37  
Email : Patrizia.MUSARRA@oecd.org

Mrs. Katherine POINSARD  
OECD  
Public Governance and Territorial Development  
2, rue André Pascal  
75016 Paris  
France  
Tel : +33 (1) 45 24 90 61  
Email : Katherine.POINSARD@oecd.org

Ms. Andrea UHRHAMMER  
Executive Secretary of the Public Governance Committee  
OECD  
Public Governance and Territorial Development  
2, rue André Pascal  
75016 Paris  
France  
Tel : +33 (1) 45 24 78 32  
Fax : 01 45 24 17 06  
Email : Andrea.UHRHAMMER@oecd.org

M. Christian VERGEZ  
Principal Administrator  
OECD  
Public Governance and Territorial Development  
2, rue André Pascal  
75016 Paris  
France  
Tel : +33 (1) 45 24 90 44  
Fax : +33 1 45 24 85 63  
Email : Christian.VERGEZ@oecd.org