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TASK FORCE FOR THE IMPLEMENTATION OF THE ENVIRONMENTAL ACTION
PROGRAMME FOR CENTRAL AND EASTERN EUROPE, CAUCASUS AND CENTRAL ASIA

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**"GREENING ECONOMIES IN THE EASTERN NEIGHBOURHOOD" (EaP GREEN) PROGRAMME:
Draft plan of work for 2013-2014**

Second EaP GREEN Steering Committee Meeting

16-17 September 2013, Tbilisi, Georgia

Agenda item: 3

ACTION REQUIRED: For discussion and endorsement.

For additional information, please contact: Ms. Angela Bularga, Environmental Performance Information Division, Environment Directorate, tel: +33 1 45 24 98 63, fax: + 33 1 44 30 61 83, e-mail: angela.bularga@oecd.org

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English - Or. English

DRAFT EAP GREEN PLAN OF WORK FOR 2013-2014

Introduction

1. This document presents a revised and completed version of the Draft Plan of Work for 2013-2014 of the “*Greening Economies in the European Union’s Eastern Partnership Countries*” programme. It updates the previous version [ENV/EPOC/EAP(2013)2] and includes additional activities planned for 2014.

2. The overall aim of the programme is to promote green growth in six countries of the Eastern Partnership (EaP): Armenia, Azerbaijan, Belarus, Georgia, Republic of Moldova and Ukraine. In particular, the programme is intended to help these countries to decouple economic growth from environmental degradation and resource depletion. More specifically, the EaP GREEN aims to:

- Mainstream sustainable consumption and production into national development plans, legislation and regulatory framework with a view to providing a sound legal basis for future policy development, in line with the regional and international agreements and processes and consistent with existing EU *acquis* in the relevant policy areas;
- Promote the use of the Strategic Environmental Assessment (SEA) and Environmental Impact Assessment (EIA) as essential planning tools for an environmentally sustainable economic development; and
- Achieve a shift to green economy through the adoption of sustainable consumption and production practices in selected economic sectors (manufacturing, agriculture, food production and processing, construction).

3. Accordingly, the EaP GREEN is structured around three components: (1) Governance and financing tools; (2) SEA and EIA: accompanying SCP policy implementation; and (3) Demonstration Projects.

4. The EaP GREEN will support partner countries' commitment to move towards a green economy as stated in the Joint Declaration of the Warsaw Eastern Partnership Summit and in the Declaration of the Seventh “Environment for Europe” Ministerial Conference held in Astana (September 2011). Its objectives are consistent with the vision agreed in the outcome document of the Rio+20 Summit.

5. The EaP GREEN programme will be implemented over 48 months with budget of 12.5 million Euros. Of this, 10 million is provided by the European Union and the rest by several OECD and EU governments and institutions, in particular Norway, The Netherlands, Slovenia, Switzerland, and the Austrian Development Bank. The four implementing partners - OECD, UNECE, UNEP, and UNIDO – are also providing co-financing. Project implementation started in January 2013. During the first half of 2013, programme activities were identified in all six countries and implementation began. The first intermediary results are expected towards the end of 2013. Two meetings of the Steering Committee were scheduled in 2013 to help launch the programme and start the process of experience sharing and peer learning.

6. Table 1 below describes activities identified for implementation in 2013-2014. A detailed description of the EaP GREEN activities planned for 2013-16 is available from [ENV/EPOC/EAP(2013)1]. The timeline and identification of pilot countries are indicative.

Table 1. Draft EaP GREEN Plan of Work for 2013-2014

Task title and lead partner	Intermediate and final outcomes	Activities and outputs planned in 2013-2014	Indicative timeline	Comments
PROGRAMME COMPONENT 1				
1.1: Supporting strategic policy setting (UNEP)	<p>Intermediate outcomes:</p> <ul style="list-style-type: none"> • Awareness about SCP is increased and lessons learnt and successful experience on SCP are shared. • Improving cooperation between different ministries • Raising public understanding and support by involving relevant stakeholders • National production and consumption status and trends are identified • Economic and social cost and benefits of GE/SCP be understood <p>Final outcomes:</p> <ul style="list-style-type: none"> • SCP/GE strategies and programmes, and possibly National Roadmaps (upon request from the countries) 	<p>Regional level work</p> <ul style="list-style-type: none"> • Organisation of a regional workshop; • Production of a SCP review paper; • Setting up and making operational the Regional Information Exchange Platform ; <p>National level work (Belarus, Moldova, Ukraine)</p> <ul style="list-style-type: none"> • Selection of countries; • National stakeholder workshop; • Conducting situation analysis and-or sectoral scenario analysis; <ul style="list-style-type: none"> • Draft SCP strategy/policies, programmes and national consultations 	<p>Nov 2013 Q3-Q 4 2013</p> <p>December 2013</p> <p>Q1 Q2 2013 – Q1 2014 Q3 2013 – Q3 2014</p> <p>Q4 2013 – Q4 2014</p>	<p>Activities will be carried out in coordination with OECD, UNIDO, and in collaboration with European Environmental Agency.</p> <p>The work will be closely coordinated with 10 YFP SCP secretariat.</p>

Task title and lead partner	Intermediate and final outcomes	Activities and outputs planned in 2013-2014	Indicative timeline	Comments
1.2: Progress measurement: Green Growth Indicators	<p>Intermediate outcomes:</p> <ul style="list-style-type: none"> Awareness about the value of green growth indicators and the EU and OECD country experience is raised within at least four EaP governments and the NGO community; Support and capacity for national-level progress measurement is built by informing, consulting and involving all relevant stakeholders in pilot projects <p>Final outcomes:</p> <ul style="list-style-type: none"> Better integration of economic and environmental decision-making Evidence-based policy debate and more effective monitoring of transition towards green economy 	<p>Regional level work</p> <ul style="list-style-type: none"> Organisation of a regional expert meeting on the use of green growth indicators (Prague, Czech Republic); Development of a policy brief; Producing a toolkit in support to the development and use of green growth indicators <p>National level work</p> <ul style="list-style-type: none"> National workshops in: <ul style="list-style-type: none"> Georgia; Moldova Armenia Ukraine Azerbaijan Data gathering for the projects in Moldova and Ukraine; Analysis and development of recommendations for national adaptation of the OECD set of green growth indicators; Producing draft reports based on work in Moldova and Ukraine Conducting scoping work in Armenia, Azerbaijan and Georgia 	<p>March 2013</p> <p>Q3 2013 Q3-Q4 2013</p> <p>May 2013 June 2013 June 2013 Q4 2013 Q2-Q3 2014</p> <p>Q4 2013- Q3 2014</p> <p>Q2-Q4 2014</p> <p>Q3-Q4 2014</p> <p>Q1-Q4 2014</p>	<p>Activities will be coordinated with UNEP, EEA and UNECE. Regional work will involve Ministries of Environment and Economy and, to the extent possible, National Statistical Offices.</p> <p>Co-financing for this project is available from Norway, the Netherlands and Switzerland.</p>

Task title and lead partner	Intermediate and final outcomes	Activities and outputs planned in 2013-2014	Indicative timeline	Comments
1.3: Identifying environmentally-harmful subsidies (EHS) and launching subsidy reform (OECD)	<p>Intermediate outcomes:</p> <ul style="list-style-type: none"> • Enhancing decision-making by evidence on the magnitude and level of EHS and their environmental and fiscal consequences in the pilot EaP countries • Improving cooperation between ministries • Raising public understanding and support by involving relevant stakeholders <p>Final outcomes:</p> <ul style="list-style-type: none"> • Opportunities created to reduce the subsidy burden on public budgets and improve environmental performance in a cost-effective way • Agreement on necessary reforms vis-à-vis EHS 	<p>Regional level work</p> <ul style="list-style-type: none"> • Regional-level activities will start in 2015; <p>National level work</p> <ul style="list-style-type: none"> • Data gathering in Moldova; • National-level meeting; • Finalising the country case study on the identification of EHS in the energy sector in Moldova and disseminating its results among relevant actors, with a focus on decision-makers • Implementing another country level project on the identification and measurement of EHS in the energy sector in a selected EECCA country 	<p>Q3 2013 June 2013</p> <p>Q2-Q3 2014</p> <p>Q1-Q4 2014</p>	<p>This work will require a close cooperation among key government ministries in the selected countries, including sectoral ministries (e.g. ministries of energy).</p> <p>In Moldova, the project is implemented in close cooperation with UNDP Moldova.</p> <p>This work is also supported by Norway and the Netherlands.</p>

Task title and lead partner	Intermediate and final outcomes	Activities and outputs planned in 2013-2014	Indicative timeline	Comments
<p>1.4: Reforming tax policies: creating market incentives for greener products (OECD)</p>	<p>Intermediate outcomes:</p> <ul style="list-style-type: none"> • Awareness raised in all EaP countries about good OECD practices in the design and implementation of product-related economic instruments • Involvement of all relevant stakeholders in the pilot projects in at least two EaP countries <p>Final outcomes:</p> <ul style="list-style-type: none"> • Improved design and enhanced environmental impact of product-related economic instruments • Opportunities created for generating additional fiscal revenue 	<p>Regional level work</p> <ul style="list-style-type: none"> • Review of the experience of OECD countries in the application of economic instruments targeting environmentally harmful products (taxes, tax differentiation, deposit-refund and extended producer responsibility schemes); • Elaboration of a draft toolkit for developing or reforming product-related economic instruments in EaP countries. Annotated outline to be endorsed by written procedure. • Conducting a regional expert meeting to present and discuss the draft policy manual for developing or reforming product-related economic instruments in the EECCA region <p>National level work: Moldova and Ukraine</p> <ul style="list-style-type: none"> • Kick-off missions and fact-finding for a pilot project to design or reform economic instruments for environmental management of products. • Implementing pilot projects in Moldova and Ukraine , including stakeholder meetings • Drafting pilot project reports for Moldova and Ukraine 	<p>Q1-Q2 2013</p> <p>Q3-Q4 2013</p> <p>Q1 2014</p> <p>Q3 2013</p> <p>Q1-Q3 2014</p> <p>Q4 2014</p>	<p>Activities will involve ministries of environment, economy and finance.</p>

Task title and lead partner	Intermediate and final outcomes	Activities and outputs planned in 2013-2014	Indicative timeline	Comments
1.5: Improving investment policies and access to finance (OECD)	<p>Intermediate outcomes:</p> <ul style="list-style-type: none"> • Level of IFIs and local banks involvement • Shared agreement, within selected EaP governments, on the reforms needed to remove barriers and improve the incentive framework for the banking sector to extend lending to low carbon projects, beyond IFI credit lines <p>Final outcomes:</p> <ul style="list-style-type: none"> • Contributing towards an increased share of green investments by the private sector 	<p>Regional level work</p> <ul style="list-style-type: none"> • Identifying IFIs and local banks that had/have specific credit lines in the EaP countries in support to green investments; <p>National level work</p> <ul style="list-style-type: none"> • Kick off mission to launch a case study aiming to analyse existing experience and challenges with private sector's access to credit lines for green investment; • Data gathering; • National stakeholder meetings; • Drafting the case study report. 	<p>As of May 2014</p> <p>Q1 2014</p> <p>Q1-Q3 2014</p> <p>Q3-Q4 2014</p> <p>By Q4 2014</p>	<p>Activities will involve close cooperation with IFIs active in the EaP region and selected local commercial banks providing credit to green investments</p>

Task title and lead partner	Intermediate and final outcomes	Activities and outputs planned in 2013-2014	Indicative timeline	Comments
1.6: Promoting more sustainable production processes: greening of SMEs (OECD)	<p>Intermediate outcomes:</p> <ul style="list-style-type: none"> Extent of involvement of stakeholder organizations and experts in the preparation of a regional review <p>Final outcomes:</p> <ul style="list-style-type: none"> Providing a package of incentives to the private sector for the greening of production practices, without damaging its competitiveness 	<p>Regional level work</p> <ul style="list-style-type: none"> Development of an analytical framework and a questionnaire for reviewing policy tools and conditions to promote the greening of SMEs in EaP countries; Conducting a regional review based on the developed framework; Discussing with EECCA experts the outline of the regional “SME Greening Toolkit” Drafting the SME Greening Toolkit <p>National level work:</p> <ul style="list-style-type: none"> Launching pilot projects on SME greening in Armenia and Georgia Conducting stakeholder meetings in the pilot countries 	<p>April 2013</p> <p>Q2-Q3 2013</p> <p>Q1 2014</p> <p>Q4 2013</p> <p>Q1-Q2 2013</p>	<p>Activities will benefit from coordination with UNIDO and UNEP.</p>
1.7: Promoting public consumption changes through green procurement practices (UNEP)	<p>Intermediate outcomes:</p> <ul style="list-style-type: none"> Extent of involvement of stakeholder organizations and experts in the preparation of a regional review <p>Final outcomes:</p> <ul style="list-style-type: none"> Providing a package of incentives to the private sector for the greening of production practices, without damaging its competitiveness 	<p>Regional level work</p> <ul style="list-style-type: none"> Organisation of a regional awareness raising and capacity building workshop including training materials; <p>National level work:</p> <ul style="list-style-type: none"> Consultation/capacity building workshops; Selection of 3 countries; Establishment of baselines; Data collection; Assessment of market’s capacity. 	<p>Q4</p> <p>Q3 2013 – Q2 2014</p> <p>Q1 2014</p> <p>Q3 2013 – Q2 2014</p> <p>Q3 2013 – Q4 2014</p>	<p>Activities will benefit from collaboration with OECD. National level work will be completed in 2014.</p>

Task title and lead partner	Intermediate and final outcomes	Activities and outputs planned in 2013-2014	Indicative timeline	Comments
PROGRAMME COMPONENT 2				
2.1: Revision of the existing national regulatory and legislative framework	<p>Intermediate outcomes:</p> <ul style="list-style-type: none"> National legislative and institutional framework for SEA in five countries (Armenia, Azerbaijan, Belarus, Georgia and Republic of Moldova) reviewed, weaknesses identified, and recommendations for their strengthening prepared and discussed. Improved awareness, understanding and acceptance of the necessary legal, regulatory and administrative measures for proper implementation of SEA systems in compliance with the SEA Protocol and Directive at national and regional level. <p>Final outcomes:</p> <ul style="list-style-type: none"> SEA is integrated into the national regulatory framework and is more regularly and effectively used in all decision making impacting environment. Opportunities for public participation in decision-making and strengthened governance provided. 	<p>Regional level work</p> <ul style="list-style-type: none"> Holding of first regional awareness raising, coordination and experience sharing event Financial support to participation of representatives from Armenia, Azerbaijan, Belarus, Georgia, the Republic of Moldova and Ukraine at a third meeting of the Working Group on EIA and SEA and to the Meetings of the Parties of the Espoo Convention and the Protocol on SEA (in Kiev, Ukraine) <p>National level work: Legislative reviews in Armenia, Azerbaijan (to be confirmed), Belarus, Georgia Republic of Moldova,</p> <ul style="list-style-type: none"> Review of national SEA legislation and procedures (Involving in-country data gathering and desk-based review by an international consultant assisted by a local expert). Consultation of the national authorities on the results of the reviews at round-table events. <p>Development of final recommendations for legislative changes and for process and institutional improvements to ensure implementation of SEA in compliance with the SEA Protocol/Directive.</p>	<p>2014 (Q3)</p> <p>11–15 November 2013 and 2-5 June 2014</p> <p>Q1-Q2, 2014</p> <p>BY: May - Sept, 2013</p> <p>GE: Aug-Nov, 2013</p> <p>MD: Jun-Oct, 2013</p>	<p>The reviews will be conducted as joint activities between the national governments and external legal experts. Therefore, the commitment and active involvement of the national authorities is key for successful project implementation.</p>

Task title and lead partner	Intermediate and final outcomes	Activities and outputs planned in 2013-2014	Indicative timeline	Comments
<p>2.2: Capacity building on SEA/EIA procedures, following good practices including those in use in the EU</p>	<p>Intermediate outcomes:</p> <ul style="list-style-type: none"> National and local authorities across the relevant sectors involved and trained in SEA. Tailored training material available and widely disseminated for reference and use in further trainings. National authorities provided with the necessary knowledge and capacities for advising and training local authorities on SEA. <p>Final outcomes:</p> <ul style="list-style-type: none"> Improved awareness of national and regional authorities, NGOs as well as general public of SEA and EIA as a planning tool for sustainable economic development. Co-operation between authorities improved at national and local levels (including in border provinces of neighboring States). Improved capacities of stakeholders on effective application of SEA and EIA at national and local level <p>Opportunities for public participation in decision-making and strengthened governance provided.</p>	<p>National level work: Armenia, Azerbaijan, Belarus, Moldova, and Ukraine</p> <p>Development of training materials and case-studies tailored to national and local conditions and needs</p> <ul style="list-style-type: none"> Armenia: National training workshop on SEA Azerbaijan: national training workshop on SEA Belarus: Three provincial training workshops on SEA in Brest, Gomel and Grodno. Moldova: National training workshop on SEA Ukraine: National training workshop on SEA <p>National level work: Armenia, Azerbaijan, Belarus, Moldova and Ukraine</p> <ul style="list-style-type: none"> Belarus and Ukraine: Pilot project on post project analysis of a transboundary EIA, including a kick-off meeting, establishment of a standing bilateral working group on monitoring of transboundary environmental impacts of a mining activity, bilateral monitoring programme, and a task force to review the results of the pilot project (two meetings, workshop to present the results of the project. Armenia, Moldova, Azerbaijan: Pilot project on SEA. 	<p>26-29 Sept, 2013</p> <p>Q1, 2014</p> <p>7-9 Oct., 21-26 Oct. 2013</p> <p>Q1, 2014</p> <p>1-4 Sept, 2013</p> <p>Apr, 2013 –Jan, 2014</p> <p>Q2, 2014-Q1 - 2015</p>	<p>The <u>workshops</u> are 4-5 day long participative, <u>training of trainers</u>, events delivered by international consultant(s) with support of local consultants.</p> <p>The trainings aim to train participants from relevant ministries (environment, economics, health, industry, agriculture), planners, practitioners and NGOs.</p> <p>The three events in Belarus will train relevant provincial authorities, including from border provinces from the neighboring States (Ukraine, Poland and Lithuania) to improve cross-border co-operation e.g.in relation land-use planning</p> <p>The <u>pilot projects</u> build capacity of national and local authorities through supporting the application of SEA/EIA procedure to a Government plan or programme selected by the country.</p> <p>Armenia initially proposed a land fill plan in Sevan Basin as a target for the pilot but is yet to confirm this. Negotiations with Moldova and Azerbaijan are ongoing.</p> <p>Pilot in Belarus and Ukraine focuses on post project analysis of transboundary EIA of the exploitation of the chalk deposit “Hotislavskoe” in Belarus close to the border with Ukraine. The involvement engagement of the national and local authorities and the public is essential for successful project execution.</p>

Task title and lead partner	Intermediate and final outcomes	Activities and outputs planned in 2013-2014	Indicative timeline	Comments
PROGRAMME COMPONENT 3				
3.1: Development of human and institutional capacity for RECP (Resource Efficient and Cleaner Production) (UNIDO)	<p>Intermediate Outcomes</p> <ul style="list-style-type: none"> • Involvement of national government, business organizations and academia in governance for RECP activity at national level • Training of national experts, in particular in enterprise service delivery • Increase awareness and understanding of RECP methods and practices and their benefits among national stakeholders in business and government sector <p>Final Outcome</p> <ul style="list-style-type: none"> • A nationally appropriate mechanism established or strengthened for delivery of RECP services to enterprises and other organizations in each EaP country 	<p>Regional</p> <ul style="list-style-type: none"> • Participation of lead national experts in global RECP networking conference • First EaP regional RECP networking meeting (to be hosted by UKR) <p>National (ARM, AZB, BEL and GEO)</p> <ul style="list-style-type: none"> • Set up of national steering function with relevant government and business stakeholders • Selection and contracting of national coordinating entity <p>National (ARM, AZB, BEL, GEO, MDA, UKR)</p> <ul style="list-style-type: none"> • Identification and selection of national experts for training as RECP experts • Delivery of RECP training and coaching programme for national experts 	<p>4-6 Sept 2013</p> <p>Q2, 2014</p> <p>Q2-Q3, 2013</p> <p>Q2-Q3, 2013</p> <p>Q3, 2013</p> <p>Q4 2013 – Q2 2014</p>	<p>Tasks 3.1, 3.2 and 3.3 are co-financed by Government of Slovenia and UNIDO, and in case of Georgia also by the Austrian Development Bank. The tasks are delivered to achieve synergies with ongoing cleaner production programmes in the Republic of Moldova and Ukraine, by the Governments of Austria and Switzerland (Ukraine only).</p>

Task title and lead partner	Intermediate and final outcomes	Activities and outputs planned in 2013-2014	Indicative timeline	Comments
3.2: RECP implementation, dissemination and replication (UNIDO)	<p>Intermediate Outcome</p> <ul style="list-style-type: none"> RECP assessments completed for first batch of demonstration companies <p>Final Outcome</p> <ul style="list-style-type: none"> RECP concepts, methods, practices and technologies have been implemented by enterprises and other organizations in the EaP countries and their environment, resource use and economic benefits have been monitored and verified 	<p>Regional</p> <ul style="list-style-type: none"> No regional activities foreseen <p>National (ARM, AZB, BEL, GEO, MDA and UKR)</p> <ul style="list-style-type: none"> Confirmation of target sub-sectors Identification and recruitment of demonstration companies (6-10/country) for first round Execution and completion of RECP assessments in selected demonstration companies Preparation of impact reports/success stories for ~ 5 demonstration enterprises in each country Identification and recruitment of demonstration companies for second round (~10-12/country) Start of second round of RECP assessments in selected demonstration companies 	<p>Q3, 2013</p> <p>Sept-Oct 2013</p> <p>Q3 2013 – Q2 2014</p> <p>Q3, 2014</p> <p>Q3, 2014</p> <p>Q3, 2014</p>	
3.3: RECP technology support (UNIDO)	<p>Intermediate Outcome</p> <ul style="list-style-type: none"> Key equipment and technology needs for target sectors identified and evaluated <p>Final Outcome</p> <ul style="list-style-type: none"> Appropriate and affordable RECP techniques and technologies for the target sectors have been identified and promoted for transfer and widespread deployment in EaP countries 	<p>National (ARM, AZB, BEL, GEO, MDA and UKR)</p> <ul style="list-style-type: none"> Technology gap assessments for sectors covered in first round of demonstration companies (from 3.2) 	<p>Q3-Q4, 2014</p>	<p>Equipment and technology needs will be determined following completion of the first sets of RECP assessments in enterprises, which is only foreseen from Q3, 2014</p>

Task title and lead partner	Intermediate and final outcomes	Activities and outputs planned in 2013-2014	Indicative timeline	Comments
3.4: Stimulating innovation and more sustainable goods and services through sustainable public procurement (UNEP)	<p>Intermediate Outcome</p> <ul style="list-style-type: none"> Increase in awareness and capacity for SPP and eco-labelling Priority products and services for SPP are identified and products guidelines developed <p>Final Outcome</p> <p>Public tender system for sustainable goods and services are established and implementation started.</p>	<ul style="list-style-type: none"> No activities foreseen in 2013. 		<p>This activity will start in 2015 building on the outcomes of 2.2.3</p>
3.5: Promoting organic agriculture (UNEP)	<p>Intermediate outcomes:</p> <ul style="list-style-type: none"> Information collection and analysis for the promotion of organic agriculture are carried out. <p>Final outcomes:</p> <ul style="list-style-type: none"> Increase in volume of organic agriculture production and trade of selected farms and companies. Increase in capacity of government, companies and farms for the promotion of Organic Agriculture 	<p>Regional Level</p> <ul style="list-style-type: none"> Development of training materials and guides; Development of studies: market information, tariff and non-tariff trade barriers, best practices and lessons learnt; Feasibility study for sub-regional organic standards. <p>National level work</p> <ul style="list-style-type: none"> Update of national Organic Agriculture studies (3 countries) National activities: consultation, capacity building, demonstration activities 	<p>Q3 2013 - Q4 2014</p> <p>Q3 2013- Q4 2014 -</p> <p>Q3 2013 – Q4 2014</p> <p>Q 3 2013 – Q4 2014 –</p> <p>Q1 – Q4 2014</p>	<p>This activity will benefit from the coordination with UNIDO's work on foods.</p>

Task title and lead partner	Intermediate and final outcomes	Activities and outputs planned in 2013-2014	Indicative timeline	Comments
COORDINATION AND VISIBILITY				
Coordination and progress monitoring (OECD)	<ul style="list-style-type: none"> • Ensure effective and efficient implementation of the Programme 	<ul style="list-style-type: none"> • Organising meetings of the Programme Implementation and Coordination Committee; • Establishing and maintaining the Clear Space page for the Programme; • Establish and keep updated distribution lists; • Establish and keep updated lists of meetings, missions and reports; • Conducting bilateral meetings with UN partners to monitor progress; • Preparing progress reports for the EC and donors that co-finance the Programme; • Responding to ad-hoc requests. 	Q1-Q4 January 2014 Q1-Q4 Q3 Q4 As needed	
Implementation of the EaP GREEN Communication Strategy (OECD)	<ul style="list-style-type: none"> • Ensure the EaP GREEN's visibility 	<ul style="list-style-type: none"> • Organising a regional meeting to launch EaP GREEN; • Organising national-level kick-off; <ul style="list-style-type: none"> ○ 27 May 2013, Ukraine; ○ 30 May 2013, Georgia; ○ 6 June 2013, Moldova; ○ 20 June 2013, Armenia ; ○ 26 June 2013, Belarus; ○ 3 July 2013, Azerbaijan; • Organising a second regional meeting (Steering Committee Meeting); • Establishing the Programme's web page in English and Russian; • Developing and publishing the Programme's brochure in English and Russian, and possibly national languages; • Disseminating information about EaP GREEN during relevant EU and other international meetings. 	April 2013 May-July 2013 September 2013 April 2013 Q4 2013 As needed	