Unclassified CCNM(99)19



Organisation de Coopération et de Développement Economiques Organisation for Economic Co-operation and Development

Dist. : 07-May-1999

OLIS : 05-May-1999

Or. Eng.

PARIS

CCNM(99)19 Unclassified CENTRE FOR CO-OPERATION WITH NON-MEMBERS

CCNM TIMETABLE OF EVENTS JANUARY - DECEMBER 1999

### INTRODUCTION

## **Summary of CCNM Programmes**

Events take place in the context of the CCNM's multi-country thematic, regional and country programmes. The multi-country thematic programmes are linked to the core generic work areas of the Organisation (such as trade and investment, taxation, labour market and social policies and the environment); whereas the regional and country programmes focus on the specific policy needs of selected non-Member economies.

Multi-country thematic activities are carried out principally through the *Emerging Market Economy Forum* (EMEF) and the *Transition Economy Programme* (TEP). The EMEF addresses issues of mutual interest and is targeted at relevant non-members, including transition economies. Certain EMEF events are designed, more particularly, for the Dynamic Non-Member Economies (DNMEs)<sup>1</sup> with which the OECD has pursued a programme of policy dialogue for a number of years. The TEP focuses essentially on the transition economies of Central and Eastern Europe and the New Independent States (NIS) of the former Soviet Union, and occasionally on specific groups of countries (e.g. Balkan countries, Transcaucasian and Central Asian NIS) as well as Mongolia and Vietnam.

The CCNM also co-ordinates and manages a *Special Programme of Policy Dialogue on Issues arising from Financial Instability in Non-Member Economies*. This programme provides a forum for policy dialogue on fundamental structural conditions required for the resumption of sustainable growth in the countries most affected by the ongoing financial crisis.

Country and regional programmes are based on policy dialogue and assist countries in transition and emerging market economies, through specific policy recommendations. These programmes include the following: the Slovak Republic, Russia, China, Bulgaria, Romania, Slovenia, the Baltic region (largely funded through voluntary contributions), and Brazil.

\_

The DNMEs are Argentina; Brazil; Chile; Hong Kong, China; Malaysia; the Philippines; Singapore; Chinese Taipei; and Thailand. In addition, China, India and the private and academic sectors of Indonesia are invited to participate in EMEF activities targeted at DNMEs. Russia is also invited to participate in these activities.

In summary, the eleven programmes including the three multi-country thematic programmes and eight country and regional programmes are as follows:

- 1. Emerging Market Economy Forum (EMEF)
- 2. Transition Economy Programme (TEP)
- 3. Special Programme of Policy Dialogue on Issues Arising from Financial Instability in Non-Member Economies
- 4. Slovak Republic
- 5. Russia
- 6. China
- 7. Bulgaria
- 8. Romania
- 9. Slovenia
- 10. Baltic Regional Programme
- 11. Brazil

## **Principle Themes that Drive the CCNM Programmes**

Each of the eleven CCNM Programmes is organised around nine key themes as follows:

- 1. Interaction of sound macroeconomic management and structural reforms economy-wide.
- 2. Integrating non-member economies into the multilateral trading system.
- 3. Integrating non-member economies into global capital markets.
- 4. Strengthening the public sector's capacities for economic management.
- 5. Implementing sustainable development.
- 6. Strengthening human resource development and utilisation.
- 7. Promoting social stability and equity.
- 8. Operationalising the Development Partnerships Strategy.
- 9. Supporting structural adjustment through sectoral and territorial policies, as well as innovation and technological development.

## **CCNM Timetable of Events**

The Timetable of Events provides a comprehensive listing of CCNM events. Participation in these events is by invitation only.

### **CONTENTS**

		Page
1.	CCNM Timetable of Events	5
2.	CCNM Contacts List	31

## **OECD ABBREVIATIONS**

AGR	Directorate for Agriculture, Fisheries and Food
CCNM	Centre for Co-operation with Non-Members
DAF	Directorate for Financial, Fiscal and Enterprise Affairs
DCD	Development Co-operation Directorate
DEV	Development Centre
ECH	Trade Directorate
ECO	Economics Department
ELS	Directorate for Education, Employment, Labour and Social Affairs
<b>ENV</b>	Environment Directorate
IEA	International Energy Agency
NEA	Nuclear Energy Agency
<b>PUMA</b>	Public Management Service
SAH	Club du Sahel
STD	Statistics Directorate
STI	Directorate for Science, Technology and Industry
TDS	Territorial Development Service

# **CCNM TIMETABLE OF EVENTS**

#### **JANUARY** DATE **PROGRAMME** TITLE OF EVENT LOCATION **IMPLEMENTING** CONTACT DIRECTORATE 18 - 20 Russia WORKSHOP: Moscow DAF Ms. A. Wijmenga Collection of Tax Arrears (International Tax Centre) 18 - 22 **Baltic Regional** WORKSHOP: Riga DAF Ms. A. Wijmenga Programme Personnel Management (Organised in co-operation with EU - Phare) 18 - 29 WORKSHOP: DAF Ms. A. Wijmenga Russia Moscow Train the Trainers (International Tax Centre) 23 - 27 Brazil CONFERENCE: DAF Ms. A. Wijmenga Brazil Commission Economica para America Latina y el Caribe (CEPAL) Regional Conference on Tax Reform 25 - 27 Russia WORKSHOP: Moscow DAF Ms. A. Wijmenga Techniques for Dealing with the (International Largest Taxpayers Tax Centre) Ms. A. Wijmenga 25 - 29 Special Asia SEMINAR: Singapore DAF Programme Tax Implications of the Asian Financial Crisis CONFERENCE: 28 - 29 **Emerging Market** The Hague **ENV** Mr. C. Chung Conference on Foreign Direct Economy Forum Investment and the Environment 29 Russia MEETING: Paris DAF Ms. A. Wijmenga Meeting with Directors of the State Tax Service (STS) and State Tax Academy of the Russian Federation

#### **FEBRUARY** DATE **PROGRAMME** TITLE OF EVENT LOCATION **IMPLEMENTING** CONTACT DIRECTORATE Emerging Market Economy Forum 1 - 2 CONFERENCE: Singapore DAF Mr. T. Saiuchi Insurance Regulation and Supervision in Asia [jointly organised with Singapore authorities and the International Association of Insurance Supervisors (IAIS)] WORKSHOP: 1 - 12 **Emerging Market** DAF Ms. A. Wijmenga Ankara Economy Forum Administration of Value Added (Multilateral Tax (VAT) Tax Centre) Ms. A. Wijmenga 3 - 5 Russia WORKSHOP: Moscow DAF VAT Control Techniques (International Tax Centre) 8 - 19 Russia SEMINAR: Moscow DAF Ms. A. Wijmenga VAT Control Techniques (International Tax Centre) WORKSHOP: 10 - 12 Russia Moscow DAF Ms. A. Wijmenga (International Special VAT Implementation Problems Tax Centre) 10 - 12 MEETING: Mr. T. Saiuchi Transition Moscow AGR Second Expert Meeting on (DAF) **Economies** Agricultural Finance and Credit DAF Infrastructure in Transition Economies (Joint DAF/AGR event)

#### **FEBRUARY** DATE **PROGRAMME** TITLE OF EVENT LOCATION **IMPLEMENTING** CONTACT DIRECTORATE 14 - 18 Baltic Regional WORKSHOP: Riga DAF Ms. A. Wijmenga Personnel Management Programme 15 - 19 Transition WORKSHOP: Smilovice DAF Ms. A. Wijmenga **Economies** Application of Tax Treaties 22/02 -SEMINAR: DAF Mr. P. Sabaw Transition Vienna 5/03 Economies Competition Policy (Joint Vienna Institute) 23 Special Asia MEETING: Paris STI Mr. P. Avery Industry Committee – The Programme Global Financial Crisis: Challenges and Opportunities for Business and Industry 23 - 25 Transition WORKSHOP: Istanbul DAF Ms. D. Binks Working Group on Investment (Private **Economies** Promotion Sector Development Centre) Brasilia 24 - 27 **Emerging Market** SEMINAR: DAF Mr. T. Winslow Economy Forum Case Study Competition Policy Seminar for Latin American Countries 25 Bulgaria MEETING: Paris ECO Mr. J. Litwack Economic and Development Review Committee (EDRC) Economic Survey of Bulgaria

Ms. E. Thiel

#### **MARCH** DATE **PROGRAMME** TITLE OF EVENT LOCATION **IMPLEMENTING** CONTACT DIRECTORATE 1 - 5 **Baltic Regional** WORKSHOP: Vilnius DAF Ms. A. Wijmenga Programme Tax Policy 1 - 5 Baltic Regional WORKSHOP: Riga DAF Ms. A. Wijmenga Programme Internal Audit (Organised in co-operation with EU – Phare) 1 - 5 Russia WORKSHOP: St. Petersburg DAF Ms. A. Wijmenga Personal Income Tax Control Techniques 1 - 12 **Emerging Market** WORKSHOP: Ankara DAF Ms. A. Wijmenga **Economy Forum** Risk Analysis and Special (Multilateral Questions of Tax Audit Tax Centre) 3 - 5 Special Asia CONFERENCE: Seoul DAF Ms. M-C Du Programme Corporate Governance in Asia Bouetiez Ms. A. Wijmenga 8 - 12 **Baltic Regional** WORKSHOP: Riga DAF Programme Internal Audit (Organised in co-operation with EU - Phare) 8 - 12 **Emerging Market** WORKSHOP: Vienna DAF Ms. A. Wijmenga **Economy Forum** Transfer Pricing: Special Issues (Multilateral Tax Centre) 8 - 12 China WORKSHOP: Beijing DAF Ms. A. Wijmenga Transfer Pricing and the (China Tax Taxation of Multinational Centre) Enterprises 11 - 12 **ROUND TABLE:** Novgorod Russia **ECH** Mr. J. Martens Round Table on the Interface between the Central and Sub-National Levels of Government in Russia's Trade Policy

Paris

DAF

WORKSHOP:

Account Liberalisation

15

Special Asia

Programme

#### **MARCH** DATE **PROGRAMME** TITLE OF EVENT LOCATION **IMPLEMENTING** CONTACT DIRECTORATE 22 Transition MEETING: Brussels **ENV** Mr. B. Gillespie **Environmental Action** Ms. E. Kiiskinen **Economies** Programme (EAP) Task Force Meeting WORKSHOP: 22 - 23 Transition Istanbul DAF Ms. D. Binks **Economies** Capital Markets Development (Private Part I Sector Development Centre) 22 - 26 WORKSHOP: Chonan DAF Ms. A. Wijmenga **Emerging Market** Economy Forum Tax Treaties: Special Issues (Korea Tax Centre) 29 - 30 Russia MEETING: Moscow DAF Ms. A. Wijmenga Steering Group for the Moscow International Tax Centre Slovak Republic ECO 30 SEMINAR: Bratislava Mr. J. Oliveira Follow-up Seminar to the Martins Economic Survey of the Slovak Republic Baltic Regional 30/03 -MEETING: Jonkopping DAF Ms. D. Binks Baltic Forum for 1/04 Programme Entrepreneurship and Enterprise Development (FEED) Working Party II

#### APRIL DATE **PROGRAMME** TITLE OF EVENT LOCATION **IMPLEMENTING** CONTACT DIRECTORATE 5 - 12 SEMINAR: DAF Mr. T. Saiuchi **Emerging Market** Tokyo Economy Forum/ Second Tokyo Seminar on Special Asia Securities Market Regulation Programme 5 - 16 Russia WORKSHOP: Moscow DAF Ms. A. Wijmenga Control Techniques for the (International Largest Taxpayers Tax Centre) 8 - 9 **Emerging Market** ROUND TABLE: Tokyo DAF Mr. T. Saiuchi Economy Forum Round Table on Securities Market Reforms in the Context of the Asian Financial Crisis 8 - 9 **Emerging Market** CONFERENCE: **Buenos Aires** DAF Ms. A. Wijmenga Economy Forum **Transfer Pricing** 12 - 16 Transition SEMINAR: Vienna DAF Ms. A. Wijmenga **Economies** Tax Modelling (Joint Vienna Institute) 12 - 16 **Emerging Market** WORKSHOP: Chonan DAF Ms. A. Wijmenga Economy Forum / Special Issues in Income (Korea Tax Special Asia Taxation Centre) Programme 12 - 23 WORKSHOP: China Vienna DAF Ms. A. Wijmenga Developing and Maintaining **Training Organisations** 19 - 21 WORKSHOP: Moscow Ms. D. Binks Russia DAF Russian Forum for Entrepreneurship and Enterprise Development (FEED) Working Party I 19 - 23 Transition COURSE: Vienna ELS Mr. M. Förster (Joint Vienna Ms. P. Comte **Economies** Social Policy Segment of the Applied Economic Policy Institute) Course 19 - 30 Transition SEMINAR: Vienna CCNM Ms. A. De **Economies** Forecasting (Joint Vienna Miramon Institute)

#### **APRIL** DATE **PROGRAMME** TITLE OF EVENT LOCATION **IMPLEMENTING** CONTACT DIRECTORATE Slovak Republic MEETING: Paris CCNM Mr. N. Malyshev 21 Liaison Committee between the Ms. M. Greene (Direction and OECD and the Slovak Republic Co-ordination) Mr. J. Schuijer 23 Baltic Regional MEETING: **CCNM** Paris Ms. S. Siikamäki Programme Evaluation Meeting for the (Direction and Baltic Regional Programme Co-ordination) Non-CCNM 26 - 27 MEETING: Paris **ECO** Short-term Economic Prospects Activity (STEP) (participation by OECD non-Member Economies) EXPERT GROUP: 27 Russia Paris ELS Mr. D. Lippoldt Informal Seminar for Ms. P. Comte Presentation of the Principal Findings of a Joint OECD/TACIS Project on Enterprise Restructuring and the Russian Labour Market 28 Transition WORKSHOP: Moscow **ENV** Mr. K. Michalak **Economies** First Workshop on Economic Instruments in the New Independent States (NIS) EXPERT GROUP: Mrs. A. Trzeciak-28 - 30 **Emerging Market** Paris **AGR** Forum on Agricultural Policies **Economy Forum** Duval in Non-Member Countries 29 Transition MEETING: Moscow **ENV** Mr. G. Peszko Third Meeting of the NIS **Economies** Ms. L. Manderino **Environmental Financing** Ms. N. Petkova Network

#### **MAY** DATE **PROGRAMME** TITLE OF EVENT LOCATION **IMPLEMENTING** CONTACT DIRECTORATE Emerging Market 3 - 7 WORKSHOP: DAF Ms. A. Wijmenga Ankara Taxation of Agriculture **Economy Forum** (Multilateral Tax Centre) 3 - 7 China WORKSHOP: Beijing DAF Ms. A. Wijmenga **Exchange of Information** (China Tax Centre) 4 - 5 **Emerging Market** WORKSHOP: Vienna DAF Ms. A. Wijmenga Economy Forum (Multilateral Income Tax Tax Centre) 10 - 14 **Emerging Market** WORKSHOP: Ankara DAF Ms. A. Wijmenga Economy Forum Tax Systems for Small (Multilateral Businesses Tax Centre) 11 - 15 Transition WORKSHOP: Istanbul DAF Ms. D. Binks Economies Economic Reform (Private Sector Development Centre) 11 - 15 Transition WORKSHOP: Istanbul DAF Ms. D. Binks Economies Securities Markets and Fraud (Private Sector Development Centre) 17 - 21 **Emerging Market** WORKSHOP: Mexico DAF Ms. A. Wijmenga Introduction to Transfer Pricing Economy Forum 17 - 21 WORKSHOP: **Emerging Market** Vienna DAF Ms. A. Wijmenga **Economy Forum** Taxation of Financial (Multilateral Innovation in a Global Tax Centre) Economy 17 - 21 Russia WORKSHOP: Moscow DAF Ms. A. Wijmenga Organisation of Training (International Centres Tax Centre) 17 - 28 Russia WORKSHOP: St. Petersburg DAF Ms. A. Wijmenga Train the Trainers

	MAY						
DATE	PROGRAMME	TITLE OF EVENT	LOCATION	IMPLEMENTING DIRECTORATE	CONTACT		
20 - 21	Slovak Republic	MEETING: Follow-up Meeting to the OECD Review of Labour Market and Social Policies in the Slovak Republic	Bratislava	ELS	Mr. J-P. Garson Ms. P. Comte		
24	Transition Economies	WORKSHOP: First Workshop on Regional Environmental Action Programmes (REAPs)/Local Environmental Action Programmes (LEAPs)	Odessa	ENV	Ms. O. Savran		
24 - 28	Baltic Regional Programme	SEMINAR: Seminar on Competition Law and Policy in the Baltic States	Riga	DAF	Mr. T. Winslow		
27 - 28	Special Asia Programme	CONFERENCE: International Conference on Competition Policy and Economic Restructuring (organised jointly with the World Bank)	Bangkok	DAF	Mr. T. Winslow		
27 - 30	Transition Economies	WORKSHOP: Public Procurement in Eastern Europe and the Former Soviet Union	Istanbul (Private Sector Development Centre)	DAF	Ms. D. Binks		
31/05 - 2/06	Special Asia Programme	SEMINAR: Thailand's Competition Law Response to the Economic Crisis	Bangkok	DAF	Mr. T. Winslow		
31/05 - 2/06	Russia	CONFERENCE: Corporate Governance in Russia	Moscow	DAF	Ms. F. Jesover		

#### **JUNE** DATE **PROGRAMME** TITLE OF EVENT LOCATION **IMPLEMENTING** CONTACT DIRECTORATE Transition WORKSHOP: Paris **ENV** Mr. V. Expert Workshop on Cleaner **Economies** Arbaciauskas Production (CP) Programmes in the NIS 7 - 11 **Baltic Regional** WORKSHOP: Tallinn DAF Ms. A. Wijmenga Programme International Taxation 7 - 11 **Emerging Market** WORKSHOP: Vienna DAF Ms. A. Wijmenga Application of Tax Treaties (Multilateral Economy Forum Tax Centre) 7 - 11 **Emerging Market** WORKSHOP: Chonan DAF Ms. A. Wijmenga Economy Forum Transfer Pricing: Special Issues (Korea Tax Centre) 7 - 18 Emerging Market WORKSHOP: Ankara DAF Ms. A. Wijmenga Economy Forum (Multilateral Administration of Income Tax Tax Centre) 8 - 10 Transition WORKSHOP: Istanbul DAF Ms. D. Binks **Economies** Transition Economies Forum (Private for Entrepreneurship and Sector Enterprise Development Development (FEED) Working Party I Centre) 10 - 11 Transition Paris ECH Ms. B. Kalinova MEETING: Economies/ Informal Meeting of the Working Party of the Trade Russia Committee

#### **JUNE** DATE **PROGRAMME** TITLE OF EVENT LOCATION **IMPLEMENTING** CONTACT DIRECTORATE Sarajevo 14 - 15 Transition MEETING: DAF Ms. A. Wijmenga Bosnia's National Forum on **Economies** Fiscal Decentralisation 14 - 16 Russia WORKSHOP: Moscow DAF Ms. A. Wijmenga Imputed Taxes and Sales Taxes (International Tax Centre) 14 - 18 China WORKSHOP: Beijing DAF Ms. A. Wijmenga **Enforced Tax Collection** (China Tax Centre) 14 - 18 Transition WORKSHOP: Kiev DAF Mr. P. Saba **Economies** Competition Law Workshop for Enforcement Officials and Judges in Ukraine 15 - 17 Transition WORKSHOP: Ms. D. Binks Istanbul DAF **Economies** Banking Supervision and (Private Reform Sector Development Centre) 15 - 17 Transition WORKSHOP: Istanbul DAF Ms. D. Binks **Economies** Tourism (Private Sector Development Centre) 17 - 18 Kiev DAF Mr. R. Frederick Transition MEETING: Economies Mr. S. Molineus "Eurasian" Regional Federation of Accountants and Auditors 21 - 22 Transition SEMINAR: Budapest DAF Ms. A. Wijmenga Economies Tax Administration Management 21 - 25 China WORKSHOP: Beijing DAF Ms. A. Wijmenga (China Tax Taxation of Financial Institutions and Instruments Centre)

	JUNE						
DATE	PROGRAMME	TITLE OF EVENT	LOCATION	IMPLEMENTING DIRECTORATE	CONTACT		
22 - 24	Transition Economies	WORKSHOP: Transition Economies Forum for Entrepreneurship and Enterprise Development (FEED) Working Party II	Istanbul (Private Sector Development Centre)	DAF	Ms. D. Binks		
24 - 25	Transition Economies	SEMINAR: Tax Administration Management	Budapest	DAF	Ms. A. Wijmenga		
29 - 30	Emerging Market Economy Forum	CONFERENCE: Trade and Competition	Paris	DAF/ ECH	Mr. T. Winslow (DAF) Ms. B. Kalinova (ECH)		
29 - 01	Transition Economies	WORKSHOP: Investments in Tourism	Istanbul (Private Sector Development Centre)	DAF	Ms. D. Binks		
TBD*	Special Asia Programme	MEETING: Expert Meeting on Regulatory Governance	Paris	PUMA	Mr. S. Jacobs		
TBD	Transition Economies	WORKSHOP: Tax Treaties	TBD (Kazakhstan)	DAF	Ms. A. Wijmenga		

<sup>\*</sup> TBD = To be determined

#### **JULY** DATE **PROGRAMME** TITLE OF EVENT LOCATION **IMPLEMENTING** CONTACT DIRECTORATE 2 - 6 Brazil SEMINAR: Brazil DAF Ms. A. Wijmenga Joint Inter-American Centre of (TBD) Tax Administrations (CIAT)-OECD Seminar on Transfer Pricing 5 - 9 Baltic Regional WORKSHOP: Paris STD Mr. D. Blades Programme National Accounts Ms. E. Bright 6 - 7 **Emerging Market** WORKSHOP: Vienna DAF Ms. A. Wijmenga **Economy Forum** Managing a Tax Reform (Multilateral Tax Centre) 6 - 8 Russia WORKSHOP: St. Petersburg DAF Ms. D. Binks Russian Forum for Entrepreneurship and Enterprise Development (FEED) Working Party II 12 - 16 **Emerging Market** WORKSHOP: Mexico DAF Ms. A. Wijmenga Economy Forum Auditing Multinational (TBD) Enterprises 13 - 15 Transition EXPERT GROUP: Helsinki or DAF Ms. D. Binks **Economies** Working Group on Anti-Brussels Corruption (TBD) WORKSHOP: 14 - 16 Special Asia ELS Mr. J-P Garson Darwin Workshop to Evaluate Issues (Mr. P. Scherer) Programme Raised As Part of an Ms. P. Comte OECD/NARU Project on Social Safety Nets in Indonesia, Malaysia, the Philippines and Thailand TBD China EXPERT GROUP: Mr. T. Winslow Paris DAF Expert Meeting on China's Draft Antimonopoly Law

	AUGUST						
DATE	PROGRAMME	TITLE OF EVENT	LOCATION	IMPLEMENTING DIRECTORATE	CONTACT		
23 - 27	Russia	SEMINAR: Competition Enforcement Case Seminar	Moscow	DAF	Mr. P. Saba		
30/08 - 2/09	Emerging Market Economy Forum	SEMINAR: Asian Competition Law Training Programme	Seoul	DAF	Mr. P. Saba		

	SEPTEMBER							
DATE	PROGRAMME	TITLE OF EVENT	LOCATION	IMPLEMENTING DIRECTORATE	CONTACT			
1	Transition Economies	WORKSHOP: Second Workshop on Regional Environmental Action Programmes (REAPs)/Local Environmental Action Programmes (LEAPs)	TBD	ENV	Ms. O. Savran			
1 - 3	Transition Economies	MEETING: Intra-European Organisation of Tax Administrations (IOTA) General Assembly on Tax Administration and Voluntary Compliance	Budapest	DAF	Ms. A. Wijmenga			
3	Transition Economies	MEETING: Environmental Action Programme (EAP) Task Force Bureau Meeting	Chisinau	ENV	Mr. B. Gillespie Ms. E. Kiiskinen			
6 - 17	Emerging Market Economy Forum	WORKSHOP: Corporate Income Tax Control Techniques	Ankara (Multilateral Tax Centre)	DAF	Ms. A. Wijmenga			

	SEPTEMBER						
DATE	PROGRAMME	TITLE OF EVENT	LOCATION	IMPLEMENTING DIRECTORATE	CONTACT		
9 - 10	Baltic Regional Programme/Russia	WORKSHOP: Enterprise Development and Foreign Investment	St. Petersburg	DAF/ CCNM	Mr. A. Bayhan (DAF) Mr. M. Forst (TDS)		
13 - 17	Emerging Market Economy Forum	WORKSHOP: Auditing Multinational Enterprises	Chonan (Korea Tax Centre)	DAF	Ms. A. Wijmenga		
13 - 17	Russia	WORKSHOP: Exchange of Information	Moscow (International Tax Centre)	DAF	Ms. A. Wijmenga		
14 - 15	Russia	MEETING: Steering Group for the Moscow International Tax Centre	Moscow	DAF	Ms. A. Wijmenga		
16 - 17	Emerging Market Economy Forum	MEETING: Meeting between Tax Treaty Experts from OECD Member and Non-Member Countries	Paris	DAF	Ms. A. Wijmenga		
20 - 22	Emerging Market Economy Forum	MEETING: Thirteenth Plenary Session of the Advisory Group on Privatisation (AGP) "Privatisation, Capital Market Development and Pension Systems Reform"	Paris	DAF	Mr. S. Nestor Ms. E. Miteva		
20 - 24	China	WORKSHOP: Property Taxation	Beijing (China Tax Centre)	DAF	Ms. A. Wijmenga		
20 - 24	Emerging Market Economy Forum	WORKSHOP: Income Tax: Special Issues	Vienna (Multilateral Tax Centre)	DAF	Ms. A. Wijmenga		
21	Transition Economies	MEETING: Annual Meeting of Chief Executive Officers (CEOs)	Istanbul (Private Sector Development Centre)	DAF	Ms. D. Binks		

	SEPTEMBER						
DATE	PROGRAMME	TITLE OF EVENT	LOCATION	IMPLEMENTING DIRECTORATE	CONTACT		
22 - 23	Transition Economies	WORKSHOP: Liberalising Cross Border Investments	Istanbul (Private Sector Development Centre)	DAF	Ms. D. Binks		
22 - 25	Emerging Market Economy Forum	CONFERENCE: Inter-American Centre of Tax Administrations (CIAT) Technical Conference on Electronic Commerce	Porto	DAF	Ms. A. Wijmenga		
23	Transition Economies	MEETING: Meeting on Enforcement and Compliance in the NIS	Chisinau	ENV	Mr. K. Michalak		
27 - 28	Transition Economies	SEMINAR: Tax Administration Management	Budapest	DAF	Ms. A. Wijmenga		
27 - 29	Emerging Market Economy Forum	SEMINAR: Tokyo Seminar on Insurance Regulation and Supervision	Tokyo	DAF	Mr. T. Saiuchi		
27/09 - 1/10	Emerging Market Economy Forum	SEMINAR: Principles of International Taxation	Mexico	DAF	Ms. A. Wijmenga		
28 - 30	Baltic Regional Programme	MEETING: Baltic Forum for Entrepreneurship and Enterprise Development (FEED)	TBD	DAF	Ms. D. Binks		
TBD	Romania	MEETING: Meeting of the Education Committee to Review Education Policies in Romania	Bucharest	ELS	Mr. I. Whitman Ms. P. Comte		
TBD	Transition Economies	MEETING: Ninth Meeting of the OECD- Commonwealth of Independent States (CIS) Co-ordinating Council on Accounting Methodology	TBD	DAF	Mr. R. Frederick		

SEPTEMBER							
DATE	PROGRAMME	TITLE OF EVENT	LOCATION	IMPLEMENTING DIRECTORATE	CONTACT		
TBD	Emerging Market Economy Forum	WORKSHOP: Barriers on Trade in Goods and Services in the Post-Uruguay Round Context	Paris	ЕСН	Mr. R. Safadi		
TBD	China	WORKSHOP: Workshop on Investment Promotion in China	TBD	DAF	Ms. M-F Houde		
TBD	Emerging Market Economy Forum	CONFERENCE: Review of Brazilian Competition Law Enforcement	Brazil	DAF	Mr. T. Winslow		
TBD	Special Asia Programme	WORKSHOP: Audit of Small Businesses	TBD	DAF	Ms. A. Wijmenga		

	OCTOBER						
DATE	PROGRAMME	TITLE OF EVENT	LOCATION	IMPLEMENTING DIRECTORATE	CONTACT		
4 - 8	Transition Economies	SEMINAR: Intra-European Organisation of Tax Administrations (IOTA) Transfer Pricing Seminar	Budapest	DAF	Ms. A. Wijmenga		
4 - 8	Emerging Market Economy Forum	WORKSHOP: Tax Evasion and the Underground Economy	Ankara (Multilateral Tax Centre)	DAF	Ms. A. Wijmenga		
4 - 8	Baltic Regional Programme	WORKSHOP: Tax Policy	Riga	DAF	Ms. A. Wijmenga		
5 - 7	Transition Economies	WORKSHOP: Annual Anti-Corruption Meeting	Istanbul (Private Sector Development Centre)	DAF	Ms. D. Binks		
6 - 8	Special Asia Programme	MEETING: Modernising Tax Policy to Adapt to Open Financial Markets	Tokyo	DAF	Ms. A. Wijmenga		
7 - 8	China	SYMPOSIUM: Policies for the Development of Agro-Processing Industries in China and OECD Member countries	Beijing	AGR	Mr. J. Schmidhuber		
11 - 15	China	WORKSHOP: Application of Tax Treaties	Beijing (China Tax Centre)	DAF	Ms. A. Wijmenga		
11 - 15	Emerging Market Economy Forum	WORKSHOP: Taxation of Financial Innovation in a Global Economy	Chonan (Korea Tax Centre)	DAF	Ms. A. Wijmenga		
11 - 15	Emerging Market Economy Forum	WORKSHOP: Enforced Tax Collection	Ankara (Multilateral Tax Centre)	DAF	Ms. A. Wijmenga		
11 - 15	Russia	SEMINAR: Physical Income Tax Control Techniques	Nizhniy Novgorod	DAF	Ms. A. Wijmenga		

#### **OCTOBER** DATE **PROGRAMME** TITLE OF EVENT LOCATION **IMPLEMENTING** CONTACT DIRECTORATE 14 - 15 **Emerging Market** WORKSHOP: Vienna DAF Ms. A. Wijmenga **Economy Forum** (Multilateral Income Tax (By Special Invitation Only) Tax Centre) 18 - 19 Transition MEETING: Szentendre **ENV** Mr. B. Gillespie Ms. E. Kiiskinen Eleventh Environmental Action **Economies** Programme (EAP) Task Force Meeting WORKSHOP: 18 - 22 Russia DAF Ms. A. Wijmenga Moscow Personnel Management (International Tax Centre) 18 - 22 **Baltic Regional** WORKSHOP: **Budapest** DAF Ms. A. Wijmenga Programme Property Tax 18 - 22 Emerging Market WORKSHOP: DAF Ms. A. Wijmenga Vienna Economy Forum (Multilateral Tax Incentives and Tax Sparing Tax Centre) 19 - 21 Transition WORKSHOP: Istanbul DAF Ms. D. Binks **Economies** Constitutional Courts (Private Sector Development Centre) 21 - 22 Baltic Regional WORKSHOP: Vilnius DAF Ms. F. Jesover Programme Corporate Governance 25 - 29 **Emerging Market** SEMINAR: Santiago de DAF Ms. A. Wijmenga Chile Economy Forum Tax Incentives at Federal, Regional and Local Level 27 - 28 **Emerging Market** WORKSHOP: Kobe STI Mr. W. Hübner Economy Forum Maritime Transport Policies (a.m.) China WORKSHOP: STI Mr. W. Hübner 28 (p.m.) Kobe - 29 Maritime Transport Policies

#### **OCTOBER** DATE **PROGRAMME** TITLE OF EVENT LOCATION **IMPLEMENTING** CONTACT DIRECTORATE TBD Russia ROUNDTABLE: Moscow or DAF Mr. A. Laboul St. Petersburg Liberalisation of Insurance (TBD) Markets WORKSHOP: TBD China Beijing DAF Mr. T. Winslow Workshop on the Role of Competition Policy in Economic Reform TBD **Emerging Market** SEMINAR: Bratislava ELS Mr. J-P Garson Ms. P. Comte Economy Forum Migration and Labour Markets in Central and Eastern Europe in the Context of the Enlargement of the European Union TBD Transition CONFERENCE: Moscow DAF Mr. F. Wehrle **Economies** Sixth Conference of West-East Ministers of Economy, Industry and Trade of G7 and Reforming Countries TBD Transition SEMINAR: Bucharest $\mathsf{D}\mathsf{A}\mathsf{F}$ Mr. P. Saba Economies Competition Law Enforcement in the Balkans

NOVEMBER						
DATE	PROGRAMME	TITLE OF EVENT	LOCATION	IMPLEMENTING DIRECTORATE	CONTACT	
1 - 5	Russia	WORKSHOP: Property Taxes	Moscow (International Tax Centre)	DAF	Ms. A. Wijmenga	
2 - 3 (a.m.)	Transition Economies	WORKSHOP: Steel in the NIS: Problems and Prospects	Paris	STI	Mr. W. Hübner	
2 - 4	Transition Economies	WORKSHOP: Capital Markets Development Part II	Istanbul (Private Sector Development Centre)	DAF	Ms. D. Binks	
4 - 5	Emerging Market Economy Forum/Transition Economies	CONFERENCE: Corporate Governance in the NIS	Istanbul (Private Sector Development Centre)	DAF	Mr. S. Nestor	
8	Baltic Regional Programme	SEMINAR: Discussions on the Regional Economic Assessment	Paris	ECO	Mr. J. Oliveira Martins	
8 - 10	Emerging Market Economy Forum	EXPERT GROUP: Forum on Agricultural Policies in Non-Member Countries	Paris	AGR	Mrs. A. Trzeciak- Duval	
8 - 12	Transition Economies	COURSE: Social Policy Segment of the Applied Economic Policy Course	Vienna (Joint Vienna Institute)	ELS	Mr. M. Förster Ms. P. Comte	
8 - 12	China	WORKSHOP: Corporate Income Tax	Beijing (China Tax Centre)	DAF	Ms. A. Wijmenga	
8 - 12	Emerging Market Economy Forum	WORKSHOP: Application of Tax Treaties	Ankara (Multilateral Tax Centre)	DAF	Ms. A. Wijmenga	
9 - 11	Transition Economies	FORUM: Competition Law and Policy	Istanbul (Private Sector Development Centre)	DAF	Mr. T. Winslow Ms. D. Binks	

#### **NOVEMBER** DATE LOCATION **PROGRAMME** TITLE OF EVENT **IMPLEMENTING** CONTACT DIRECTORATE 13 - 17 Special Asia SEMINAR: Beijing DAF Ms. A. Wijmenga (TBD) Programme Intergovernmental Fiscal Relations (organised jointly with the World Bank) 15 - 16 **Emerging Market** MEETING: Paris DAF Ms. A. Wijmenga Economy Forum Harmful Tax Practices 15 - 16 Transition SEMINAR: Budapest DAF Ms. A. Wijmenga Economies Tax Administration Management 15 - 19 **Emerging Market** WORKSHOP: Ankara DAF Ms. A. Wijmenga Economy Forum Counteracting Corruption in the (Multilateral Tax Administration Tax Centre) 15 - 26 Russia WORKSHOP: Moscow DAF Ms. A. Wijmenga Corporate Income Tax Control (International Techniques Tax Centre) 16 - 18 Transition MEETING: DAF Ms. D. Binks Istanbul **Economies** Management Committee (Private Meeting Sector Development Centre) 23 - 25 Transition WORKSHOP: Istanbul DAF Ms. D. Binks **Economies** Investments in Oil and Gas (Private Sector Development Centre) 29/11 -WORKSHOP: Ms. A. Wijmenga **Emerging Market** Vienna DAF Economy Forum 3/12 (Multilateral Tax Competition and International Tax Avoidance Tax Centre)

	NOVEMBER						
DATE	PROGRAMME	TITLE OF EVENT	LOCATION	IMPLEMENTING DIRECTORATE	CONTACT		
30/11 - 2/12	Transition Economies	WORKSHOP: Corporate Governance Share Ownership/Labour	Istanbul (Private Sector Development Centre)	DAF	Ms. D. Binks		
TBD	Transition Economies	MEETING: Transition Economies Forum for Entrepreneurship and Enterprise Development (FEED) Annual Meeting	Paris	DAF	Ms. D. Binks		
TBD	Special Asia Programme	CONFERENCE: The Insolvency Framework in Asia and the OECD Experience	Manilla	DAF	Mr. S. Nestor		
TBD	Transition Economies/ Russia	MEETING: Working Party of the Trade Committee	Paris	ЕСН	Ms. B. Kalinova		
TBD	Romania	MEETING: Ad Hoc Meeting with the Education, Labour and Social Affairs (ELSA) Committee to discuss the Review of Labour Market Policies in Romania	Bucharest	ELS	Mr. A. Reutersward Ms. P. Comte		
TBD	China	WORKSHOP: Workshop on Foreign Direct Investment (FDI) Statistics of China	Beijing	DAF	Ms. M-F Houde		
TBD	Special Asia Programme	MEETING: Regulatory Reform and Economic Recovery	TBD	PUMA	Mr. S. Jacobs		

	NOVEMBER				
DATE	PROGRAMME	TITLE OF EVENT	LOCATION	IMPLEMENTING DIRECTORATE	CONTACT
TBD	Transition Economies	WORKSHOP: Housing Finance in Transition Economies	TBD	DAF	Mr. T. Saiuchi
TBD	China	WORKSHOP: Workshop on Impact of FDI on China's Economic Development	Beijing	DAF	Ms. M-F Houde
TBD	Baltic Regional Programme	CONFERENCE: Conference on FDI Policy in the Baltic Countries	Tallinn	DAF	Ms. M-F Houde
TBD	Special Asia Programme	WORKSHOP: Development of a Domestic Institutional Investor Sector	TBD	DAF	Mr. H. Blommestein
TBD	Special Asia Programme	SEMINAR: Joint Malaysia/Commonwealth Association of Tax Administrators (CATA)/OECD Tax Treaties and Transfer Pricing	Kuala Lumpur	DAF	Ms. A. Wijmenga

	DECEMBER				
DATE	PROGRAMME	TITLE OF EVENT	LOCATION	IMPLEMENTING DIRECTORATE	CONTACT
6 - 9	Russia	MEETING: Annual Meeting of the Russian Forum for Entrepreneurship and Enterprise Development (FEED)	TBD	DAF	Ms. D. Binks
7	Russia	MEETING: Economic and Development Review Committee (EDRC)	Paris	ECO	Mr. J. Litwack
13 - 17	Transition Economies	SEMINAR: Pension Policy and Pension Reform	Vienna (Joint Vienna Institute)	ELS	Mr. M. Förster Ms. P. Comte
16 - 17 (p.m.)	China	WORKSHOP: Shipbuilding Policies	Paris	STI	Mr. W. Hübner
TBD	Special Asia Programme	MEETING: Experts Meeting on the Strengthening of Government Securities Markets and the Development of Private Debt Markets	TBD	DAF	Mr. H. Blommestein
TBD	Baltic Regional Programme	MEETING: Forum for Entrepreneurship and Enterprise Development (FEED) Working Group	TBD	DAF	Ms. D. Binks
TBD	Russia	CONFERENCE: Judicial Interpretation of Competition Law	Rostov	DAF	Mr. T. Winslow
TBD	Emerging Market Economy Forum	CONFERENCE: Competition Law and Policy in Latin America	Lima	DAF	Mr. T. Winslow
TBD	China	MEETING: Corporate Governance of State- Owned Enterprises	Beijing	DAF	Mr. S. Nestor Ms. E. Miteva
TBD	Russia	ROUND TABLE: Meeting with Ministry Officials to discuss the Regional Social Assistance Review	Moscow	ELS	Ms. E. Duskin Ms. P. Comte

# **CCNM CONTACTS LIST**

## **CCNM CONTACTS**

Area of responsibility	Name	Co-ordinates
CCNM Director	Eric BURGEAT Director	Tel. 33 1 45.24.80.27 Office. Château 207 E-Mail. eric.burgeat@oecd.org
CCNM Deputy Director	André BARSONY Deputy Director	Tel. 33 1 45.24.90.55 Office. Château 201 E-Mail. andre.barsony@oecd.org
CCNM Programme of Work and Budget (PWB) and Transition Economy Programme (TEP)	Marilyn YAKOWITZ Programme Head	Tel. 33 1 45.24.16.92 Office. Château 205 E-Mail. marilyn.yakowitz@oecd.org
CCNM Programme of Work and Budget (PWB) and Transition Economy Programme (TEP)	Lynn ROBERTSON Administrator, Communications, Observerships, Liaison	Tel. 33 1 45.24.18.77 Office. Château 202 E-Mail. lynn.robertson@oecd.org
CCNM Programme of Work and Budget (PWB) and Transition Economy Programme (TEP)	François PINSARD Administrator, Budget Management	Tel. 33 1 45.24.88.95 Office. Château 204 E-Mail. françois.pinsard@oecd.org
Brazil, Baltic Regional Programme and Special South-East Asia Programme	Jan SCHUIJER Programme Head	Tel. 33 1 45.24.85.61 Office. Château 200 E-Mail. jan.schuijer@oecd.org
Baltic Regional Programme	Sirkka Liisa SIIKAMAKI Administrator	Tel. 33 1 45.24.92.00 Office. Château 108 E-Mail. siirka.siikamaki@oecd.org
Russia, Central and Eastern Europe and the New Independent States (NIS)	Nick MALYSHEV, Programme Head	Tel. 33 1 45.24.16.69 Office. Château 107 E-Mail. nikolai.malyshev@oecd.org
Russia, Central and Eastern Europe and the New Independent States (NIS)	Malory GREENE Deputy Programme Head	Tel. 33 1 45.24.17.32 Office. Château 104 E-Mail. malory.greene@oecd.org
Financial sector issues in CEECs/NIS including Mongolia and Vietnam	Makoto ASANO Administrator	Tel. 33 1 45.24.78.85 Office. Château 106 E-Mail. makoto.asano@oecd.org
China and Emerging Market Economy Forum (EMEF)	Frédéric LANGER Programme Head	Tel. 33 1 45.24.76.68 Office. Château 101 E-Mail. frederic.langer@oecd.org

<b>CCNM Direction and Co</b>	CCNM Direction and Co-ordination			
CCNM Programme of Work and Budget (PWB) and Transition Economy Programme (TEP)	Alexandra DE MIRAMON Documentation/Publications Visiting experts, JVI, Internet/Intranet	Tel. 33 1 45.24.19.87 Office. Château 102 E-Mail. alexandra.demiramon@oecd.org		
CCNM Programme of Work and Budget (PWB) and Transition Economy Programme (TEP)	Catherine FINDLAY-BROSSARD Activity Implementation Monitoring (AIM)	Tel. 33 1 45.24.19.86 Office. Château 3 E-Mail. catherine.findlay-brossard@oecd.org		
CCNM Programme of Work and Budget (PWB) and Transition Economy Programme (TEP)	Andrew MACINTYRE CCNM Newsletter, Internet	Tel. 33 1 45.24.19.17 Office. Château 7 E-Mail. andrew.macintyre@oecd.org		
CCNM Programme of Work and Budget (PWB) and Transition Economy Programme (TEP)	Brigitte JULE Planning and Development, Information Technology, Personnel, Budget Control - China, East Asia	Tel. 33 1 45.24.90.49 Office. Château 2 E-Mail. brigitte.jule@oecd.org		
CCNM Programme of Work and Budget (PWB) and Transition Economy Programme (TEP)	Joan TASSY Budget - CCNM grants, EMEF	Tel. 33 1 45.24.19.88 Office. Château 103 E-Mail. joan.tassy@oecd.org		
CCNM Programme of Work and Budget (PWB) and Transition Economy Programme (TEP)	Gillian CHALMERS Annick DESNE Budget - Bulgaria, Romania, Russia, Slovakia, Slovenia, TEP Administration of Moscow Office	Tel. 33 1 45.24.84.47 Office. Château 103 E-Mail. gillian.chalmers@oecd.org E-Mail. annick.desne@oecd.org Tel. 7095 229 7089 (Moscow Office)		

Food, Agriculture and Fisheries (AGR)				
Agricultural Policies in No	Agricultural Policies in Non-Member Economies (APNME) Division			
EMEF	Alexandra TRZECIAK-DUVAL Head of Division	Tel. 33 1 45.24.95.09 Office. Ingres 172 E-Mail. alexandra.trzeciak-duval@oecd.org		
China, Brazil, Asian Region	Joseph SCHMIDHUBER Principal Administrator	Tel. 33 1 45.24.16.31 Office. Ingres 145 E-Mail. joseph.schmidhuber@oecd.org		
Russia, NIS, Romania	Andrzej KWIECINSKI Administrator	Tel. 33 1 45.24.95.08 Office. Ingres 164 E-Mail. andrzej.kwiecinski@oecd.org		
CEECs, India	Michael RYAN Administrator	Tel. 33 1 45.24.85.58 Office. Ingres 162 E-Mail. michael.ryan@oecd.org		

Financial, Fiscal and En	terprise Affairs (DAF)	
Programme of Work and Budget	Rolf ALTER Counsellor	Tel. 33 1 45.24.14.10 Office. Ingres 264 E-Mail. rolf.alter@oecd.org
Privatisation and Enterpris	e Reform Unit (PERU)	
Privatisation and Corporate Governance	Stilpon NESTOR Head of Unit	Tel. 33 1 45.24.79.65 Office. Ingres R. 4 E-Mail. stilpon.nestor@oecd.org
Disclosure and Accounting	Richard FREDERICK Administrator	Tel. 33 1 45.24.18.02 Office. Ingres R. 8 E-Mail. richard.frederick@oecd.org
Privatisation and Corporate Governance	Elena MITEVA Administrator	Tel. 33 1 45.24.19.20 Office. Ingres R. 6 E-Mail. Elena.miteva@oecd.org
Privatisation and Corporate Governance	Fianna JESOVER Consultant	Tel. 33 1 45.24.98.13 Office. Ingres 273 E-Mail. Fianna.jesover@oecd.org
	Marie-Christine DU BOUETIEZ Assistant	Tel. 33 1 45.24.18.12 Office. Ingres R. 3 E-Mail. marie-christine.dubouetiez@oecd.org
Private Sector Developmen	t Unit (PSDU)	
Private Sector Development (including the Centre for Private Sector Development, Istanbul)	Abdul BAYHAN Head of Unit	Tel. 33 1 45.24.18.47 Office. Ingres R. 54 E-Mail. abdul.bayhan@oecd.org
Forum on Entrepreneurship and Enterprise Development (FEED)	Declan MURPHY Project Manager	Tel. 33 1 45.24.17.04 Office. Ingres R. 49 E-Mail. declan.murphy@oecd.org
Anti-Corruption Network for Transition Economies	Bryane MICHAEL Project Manager	Tel. 33 1 45.24.76.37 Office. Ingres R. 55 E-Mail. bryane.michael@oecd.org
	Debbie BINKS Assistant	Tel. 33 1 45.24.78.45 Office. Ingres R. 53 E-Mail. debra.binks@oecd.org

Capital Movements, Interna	tional Investment and Service	es (CMIS) Division
Capital Movements, International Investment and Services	Robert LEY Head of Division	Tel. 33 1 45.24.91.19 Office. Ingres 211 E-Mail. robert.ley@oecd.org
Outreach Co-ordinator	Marie-France HOUDE Principal Administrator	Tel. 33 1 45.24.01.26 Office. Ingres 201 E-Mail. marie-france.houde@oecd.org
Foreign Direct Investment	Stephen THOMSEN Principal Administrator	Tel. 33 1 45.24.84.48 Office. Ingres 213 E-Mail. stephen.thomsen@oecd.org
Foreign Direct Investment and Financial Sector Issues (Russian Federation)	Eva THIEL Principal Administrator	Tel. 33 1 45.24.96.63 Office. Ingres 212 E-Mail. eva.thiel@oecd.org
Financial Markets Division	(FIN)	
Financial Markets Policy	Hans BLOMMESTEIN Acting Head of Division	Tel. 33 1 45.24.79.90 Office. Ingres 280 E-Mail. hans.blommestein@oecd.org
Financial Markets Policy - Private Pensions and Insurance	André LABOUL Principal Administrator	Tel. 33 1 45.24.91.27 Office. Ingres 278 E-Mail. andre.laboul@oecd.org
Financial Statistics	Ayse BERTRAND Administrator	Tel. 33 1 45.24.91.24 Office. Ingres 270 E-Mail. ayse.bertrand@oecd.org
Outreach Unit for Financial	Sector Reform	
Financial Sector Reform	Fujiki HAYASHI Principal Administrator	Tel. 33 1 45.24.18.38 Office. Ingres 202 E-Mail. fujiki.hayashi@oecd.org
Financial Sector Reform	Takahiro YASUI Principal Administrator	Tel. 33 1 45.24.18.26 Office. Ingres 275 E-Mail. takahiro.yasui@oecd.org
Anti-Corruption Unit		
Unit Head	Enery QUINONES Head of Unit	Tel. 33 1 45.24.91.02 Office. Ingres 218 E-Mail. enery.quinones@oecd.org
Anti-Corruption	Frédéric WEHRLE Administrator	Tel. 33 1 45.24.18.55 Office. Ingres 204 E-Mail. frédéric.wehrle@oecd.org

Financial, Fiscal and	Enterprise Affairs (DAF)	
Fiscal Affairs (FA) Div	ision	
Taxation	Jeffrey OWENS Head of Division	Tel. 33 1 45.24.91.08 Office. Ingres 245 E-Mail. jeffrey.owens@oecd.org
Taxation	Michael ENGELSCHALK Head of Unit	Tel. 33 1 45.24.96.60 Office. Ingres 244 E-Mail. michael.engelschalk@oecd.org
Taxation (Russian Federation)	Susan HIMES Principal Administrator	Tel. 33 1 45.24.89.99 Office. Ingres 242 E-Mail. susan.himes@oecd.org
Taxation (China)	Masahiro KAN Principal Administrator	Tel. 33 1 45.24.17.94 Office. Ingres 239 E-Mail. masahiro.kan@oecd.org
	Alexandra WIJMENGA Assistant	Tel. 33 1 45.24.96.92 Office. Ingres 249 E-Mail. alexandra.wijmenga@oecd.org
Competition Law and P	Policy (CLP) Division	·
Competition Policy	Bernard PHILLIPS Head of Division	Tel. 33 1 45.24.91.39 Office. Ingres 226 E-Mail. bernard.phillips@oecd.org
Competition Policy	Terry WINSLOW Principal Administrator	Tel. 33 1 45.24.19.72 Office. Ingres 225 E-Mail. terry.winslow@oecd.org
Competition Policy	Paolo SABA Administrator	Tel. 33 1 45.24.91.44 Office. Ingres 224 E-Mail. paolo.saba@oecd.org

Development Co-operation (DCD)				
Director's Office	Director's Office			
Development Co-operation Co-ordination	Fritz MEIJNDERT Counsellor	Tel. 33 1 45.24.90.20 Office. Ranelagh 1642 E-Mail. fritz.meijndert@oecd.org		
Reporting Systems Division	Reporting Systems Division			
Financial Flows	Simon SCOTT Principal Administrator	Tel. 33 1 45.24.15.60 Office. Ranelagh 1410 E-Mail. simon.scott@oecd.org		
Debt Stocks	Jane SAINT-SERNIN Deborah GUZ Administrators	Tel. 33 1 45.24.90.40 / 33 1 45.24.17.80  Office. Ranelagh 1503  E-Mail. jane.saint-sernin@oecd.org  E-Mail. deborah.guz@oecd.org		

Trade (ECH)			
Outreach and Analysis (OA) Division			
Division Head	Hartmut SCHEELE Head of Division	Tel. 33 1 45.24.89.35 Office. New Building R.122 E-Mail. hartmut.scheele@oecd.org	
Transition Economies	Blanka KALINOVA Principal Administrator	Tel. 33 1 45.24.89.23 Office. New Building R.13 E-Mail. blanka.kalinova@oecd.org	
Transition Economies	John MARTENS Principal Administrator	Tel. 33 1 45.24.89.13 Office. New Building R.129 E-Mail. john.martens@oecd.org	
Non-member Economies, Except Transition Economies	Raed SAFADI Principal Administrator	Tel. 33 1 45.24.19.09 Office. New Building R.108 E-Mail. raed.safadi@oecd.org	
Export Credits Division			
Division Head	Janet WEST Head of Division	Tel. 33 1 45.24.89.10 Office. New Building R.19 E-Mail. janet.west@oecd.org	
Outreach on Export Credit Activities	Stephen CUTTS Administrator	Tel. 33 1 45.24.82.66 Office. New Building R.15 E-Mail. steve.cutts@oecd.org	

Economics (ECO)				
Non-Member Economies D	Non-Member Economies Division (NMED)			
Macroeconomic Policy	Silvanna MALLE Head of Division	Tel. 33 1 45.24.87.70 Office. New Building 3023 E-Mail. silvana.malle@oecd.org		
Macroeconomic Policy (Bulgaria, NIS, Russia)	John LITWACK Principal Administrator	Tel. 33 1 45.24.90.38 Office. New Building 3011 E-Mail. john.litwack@oecd.org		
Macroeconomic Policy (Baltics, Brazil, Romania, Slovak Republic, Slovenia)	Joaquim OLIVEIRA MARTINS Principal Administrator	Tel. 33 1 45.24.88.53 Office. New Building 3017 E-Mail. joaquim.oliveira@oecd.org		
Macroeconomic Policy (China, South-East Asia)	Charles PIGOTT Principal Administrator	Tel. 33 1 45.24.18.94 Office. New Building 3013 E-Mail. charles.pigott@oecd.org		

Education, Employment, Labour and Social Affairs (DEELSA)				
Non-Member Economies a	Non-Member Economies and International Migration Division (NEIM)			
Division Head	Jean-Pierre GARSON Head of Division	Tel. 33 1 45.24.91.74 Office. Monaco 108 E-Mail. jean-pierre.garson@oecd.org		
Social and Labour Market Policies	Elizabeth DUSKIN Principal Administrator	Tel. 33 1 45.24.91.82 Office. Monaco 128 E-Mail. elizabeth.duskin@oecd.org		
Education and Training	Ian WHITMAN Administrator	Tel. 33 1 45.24.92.99 Office. Monaco 129 E-Mail. ian.whitman.@oecd.org		
Labour Market Policies	Anders REUTERSWARD Principal Administrator	Tel. 33 1 45.24.92.85 Office. Monaco 105 E-Mail. anders.reutersward@oecd.org		
Joint Vienna Institute Programme (Labour market and social policies)	Michael FÖRSTER Programme Manager	Tel. 33 1 45.24.92.80 Office. Monaco 101 E-Mail. michael.forster@oecd.org		
	Patricia COMTE Assistant	Tel. 33 1 45.24.18.72 Office. Monaco 126 E-Mail. patricia.comte@oecd.org		

Environment (ENV)  Non-Member Countries Branch (NMC)		
China, Economic Linkages	Chris CHUNG Administrator	Tel. 33 1 45.24.98.63 Office. Maillot 5012 E-Mail. chris.chung@oecd.org
Environmental Policy	Krzysztof MICHALAK Administrator	Tel. 33 1 45.24.96.00 Office. Maillot 5004 E-Mail. krzysztof.michalak@oecd.org
Russia, NIS - EAP Task Force	Eija KIISKINEN Administrator	Tel. 33 1 45.24.18.40 Office. Maillot 5006 E-Mail. eija.kiiskinen@oecd.org
	Grzegorz PESZKO Consultant	Tel. 33 1 45.24.19.47 Office. Maillot 2018 E-Mail. grzegorz.peszko@oecd.org
	Laurie MANDERINO Consultant	Tel. 33 1 45.24.16.25 Office. Maillot 2018 E-Mail. laurie.manderino@oecd.org
Statistics	Carla BERTUZZI Statistical Assistant	Tel. 33 1 45.24.19.13 Office. Maillot 2005 E-Mail. carla.bertuzzi@oecd.org
Budget and Administration	Anne CARIOU Assistant	Tel. 33 1 45.24.87.21 Office. Maillot 5016 E-Mail. anne.cariou@oecd.org
	Nelly PETKOVA Assistant	Tel. 33 1 45.24.17.66 Office. Maillot 2017 E-Mail. nelly.petkova@oecd.org

<b>Public Management (PU</b>	MA)	
Regulatory Reform	Scott JACOBS Principal Administrator	Tel. 33 1 45.24.90.67 Office. New Building 2020 E-Mail. scott.jacobs@oecd.org
Support for Improvement in	Governance and Management (S.	IGMA)
Programme Head	Bob BONWITT Head of Programme	Tel. 33 1 45.24.13.10 Office. Franqueville 562 E-Mail. bon.bonwitt@oecd.org
Financial Management (Internal Financial Control for SIGMA Operations)	Rudy VOET Principal Administrator	Tel. 33 1 45.24.13.07 Office. Franqueville 582 E-Mail. rudy.voet@oecd.org
Finance and Administration	Johanna STRANG Finance and Administration Officer	Tel. 33 1 45.24.13.02 Office. Franqueville 558 E-Mail. johanna.strang@oecd.org
Policy-Making, Co-ordination and Regulation	Michal BEN-GERA Senior Counsellor	Tel. 33 1 45.24.13.98 Office. Franqueville 531 E-Mail. michal.ben-gera@oecd.org
Budgeting and Resource Allocation	Richard ALLEN Senior Counsellor	Tel. 33 1 45.24.13.01 Office. Franqueville 580 E-Mail. richard.allen@oecd.org
Public Service Management	Staffan SYNNERSTROM Senior Counsellor	Tel. 33 1 45.24.13.15 Office. Franqueville 534 E-Mail. staffan.synnerstrom@oecd.org
Administrative Oversight, Financial Control and Audit	Kjell LARSSON Senior Counsellor	Tel. 33 1 45.24.13.73 Office. Franqueville 575 E-Mail. kjell.larsson@oecd.org
Information Services	Bart ÉDES Principal Administrator	Tel. 33 1 45.24.79.00 Office. Franqueville 557 E-Mail. bart.edes@oecd.org

Statistics (STD)			
Division for Non-Members (DNM)			
Division Head	Derek BLADES Head of Division	Tel. 33 1 45.24.88.19 Office. New Building 4007 E-Mail. derek.blades@oecd.org	
Statistics (Short-term Economic Indicators and Hidden Economy)	Michael COLLEDGE Principal Administrator	Tel. 33 1 45.24.88.25 Office. New Building 4008 E-Mail. michael.colledge@oecd.org	
Statistics (Purchasing Power Parities, National Accounts)	David ROBERTS Principal Administrator	Tel. 33 1 45.24.88.44 Office. New Building 4027 E-Mail. david.roberts@oecd.org	
Statistics (Economic Indicators and Business Tendency Surveys)	Ronny NILSSON Administrator	Tel. 33 1 45.24.76.88 Office. New Building 4139 E-Mail. ronny.nilsson@oecd.org	
	Esther BRIGHT Assistant	Tel. 33 1 45.24.16.93 Office. New Building 4004 E-Mail. esther.bright@oecd.org	

Science, Technology as	nd Industry (STI)		
Industry Division (IND)			
Division Head	Candice STEVENS Head of Division	Tel. 33 1 45.24.93.24 Office. New Building 3136 E-Mail. candice.stevens@oecd.org	
	Peter AVERY Principal Administrator	Tel. 33 1 45.24.93.63 Office. New Building 3125 E-Mail. peter.avery@oecd.org	
Science and Technology	Policy (STP) Division		
Division Head	Daniel MALKIN	Tel. 33 1 45.24.93.80 Office. New Building 3043 E-Mail. daniel.malkin@oecd.org	
Science and Technology Policies	Jean-Eric AUBERT Principal Administrator	Tel. 33 1 45.24.93.55 Office. New Building 3047 E-Mail. jean-eric.aubert@oecd.org	
Economic Analysis and S	Statistics (EAS) Division		
Statistics	Laudeline AURIOL Statistical Assistant	Tel. 33 1 45.24.92.05 Office. New Building 3099 E-Mail. laudeline.auriol@oecd.org	
Division of Transport (Tr	ransport/Shipbuilding/Steel)		
Division Head	Wolfgang HUBNER	Tel. 33 1 45.24.91.32 Office. New Building 3083 E-Mail. wolfgang.hubner@oecd.org	

Territorial Development Service (TDS)			
Urban Affairs Division			
China, EMEF	Josef KONVITZ Head of Division	Tel. 33 1 45.24.97.47 Office. Maillot 3090 E-Mail. josef.konvitz@oecd.org	
Local Economic and Employment Programme (LEED)			
Russia, Central Europe Initiative (CEI), Latin America	Sergio ARZENI Head of Division	Tel. 33 1 45.24.91.96 Office. Maillot 3084 E-Mail. sergio.arzeni@oecd.org	
LEED - FEED	Martin FORST Administrator	Tel. 33 1 45.24.91.70 Office. Maillot 5006 E-Mail. martin.forst@oecd.org	
	Paul PARADIS Administrator	Tel. 33 1 45.24.90.99 Office. Maillot 5012 E-Mail. paul.paradis@oecd.org	

CCNM Direction and Co-ordination			
OECD Moscow Office			
	Taras KOBUSHKO Sergei PONOMAREV Svetlana VOLKOVA Victoria ALEXANDROVSKAYA	Tel. 7503 956 4721 / 7095 229 7089 / 7095 956 4721 E-Mail via Internet: oecdmo@glas.apc.org	