OECD Global Forum on Governance
Public Governance

AGENDA

Modernising Government: How Well Have Public Administration Policy and Practices Transferred From Developed To Transitional Countries?

London School of Economics
2-3 December 2002

This Round Table is the result of collaboration between OECD, IADB, IPMN and the IIM at LSE.

This event is within the frame-work of the Global Forum on Governance administered by the OECD’s Coordinating Committee for Relations with Non-Members (CCNM)

The Round Table will take place in the Vera Anstey Room in the old/Main Building of the London School of Economics: Houghton Street, London WC2A2AE. The nearest tubes are Temple & High Holborn.

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MODERNISING GOVERNMENT: HOW WELL HAVE PUBLIC ADMINISTRATION POLICY AND PRACTICES TRANSFERRED FROM DEVELOPED TO TRANSITIONAL COUNTRIES?

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Monday, 2 December

9:30 – 10:05 Opening Remarks

This session introduces the theme of the Round Table, which is to examine the challenges and problems with transferring reform polices and practices from developed countries to transitional nations.

10:05 – 11:00 Session 1: Governing for Performance

This session will focus on the transfer of what have been presented as “uniform” practices and methods of performance-based budgeting and performance management to transitional countries. It will address the challenges and problems encountered with transferring these complex concepts to countries with diverse cultural and economic backgrounds and different political and institutional structures.

Presentation

(1) Professor Allen Schick, University of Maryland will give a presentation on the general theme of this session. This will be followed by a discussion.

11:00 – 11:30 Coffee break

11:30 – 13:00 Session 1 (continued) – Country Presentations

There will be two presentations discussing individual countries’ experiences of introducing performance based budgeting and management. These presentations will be followed by a discussion.

Presentations

(1) Chile: Mr. Mario Marcel, Director of Budget Office, Ministry of Finance
(2) Colombia: Mr. Fernando Grillo, Director, Departamento Administrativo de la Función Pública

13:00 – 14:30 Lunch
14:30 – 15:25 Session 2: Transferring Policy and Practices on New Organisational Forms for Public Service Delivery

This session will discuss the transfer of policies and practices on reforming central government structures to transitional countries. It will concentrate on efforts to transfer the often misinterpreted “agency concept” or “Next Step agency model” to these countries with very different organisation structures. It will examine if this model has proven adaptable to different institutional and political structures. The session will discuss the challenges that have been encountered with the transfer of this concept and what can be learned from this experience of policy transfer. These presentations will be followed by a discussion.

Presentations

(1) Professor Christopher Pollitt, Erasmus University Rotterdam will give a presentation on the general theme of this session.

15:25 – 15:45 Coffee break

15:45 – 17:15 Session 2 (continued) – Country Presentations

There will be two country presentations that discuss individual countries’ experiences with adopting the “agency model”. These presentations will be followed by a discussion.

Presentations

(1) Slovak Republic: Mr. Miroslav Beblavy, State Secretary, Ministry of Labour, Social Affairs and Family
(2) Latvia: Ms. Tatjana Koke, Deputy Head of the Secretariat Ministry for Special Assignment on Public Administration Reform Secretariat of the Minister

17:30 - 18:30 Cocktail Reception (All participants are kindly invited)
Robinson Room, 3rd floor of the Old Building

Tuesday, 3 December

9:15– 10:15 Session 3: The Dynamics of “Modernising Government” Policy Cycles: A Systematic Comparison of Developed and Developing Country Experiences

This session will discuss modernising government policy cycles in a comparative context highlighting the variety in countries’ experiences of cross-nation policy learning/transfer and in their reform processes.

(1) Dr. Michael Barzelay, London School of Economics, will introduce this session.
(2) Brazil: Dr. Francisco Gaetani, Ministry of Planning

10:15 – 10:45 Coffee
10:45 – 11:45  **Session 3 (continued)** These presentations will be followed by a discussion.

**Presentation**

(1) Peru: Dr. Juan Carlos Cortazar, Lecturer, Social Science Department, Pontificia Universidad Catolica Del Peru

(2) Germany: Dr. Natascha Füchtner, Official in Charge of Public Administration Modernisation, Ministry of the Interior of the State Thuringia.

11:45 – 13:15  **Lunch**

13:15-15:00  **Session 4: Transferring Policy and Practices on the Reform of Civil Service Systems**

This session examines the transfer of reforms that sought to change the nature of civil service systems in transitional countries. It will look at civil service systems from a governance perspective. It will address the role of senior civil servants and the relationship between the political and administrative elites and examine the impact of particular reforms such as recruitment, development, and performance pay/contracting for senior officials. The country presentations will address changes in these countries civil service systems and their experiences of adopting reform practices. These presentations will be followed by a discussion on this topic.

**Presentations**

(1) Mr. Francisco Cardona, OECD, SIGMA will discuss what has been learned about the challenges of policy transfer from SIGMA’s experiences with civil service reforms in Eastern European countries.

(2) Russia: Professor Alexei Barabashev, Deputy Dean, SPA MSU

(3) Brazil: Dr. Evelyn Levy, Secretary of Management, Ministry of Planning, Budget & Management

15:00-15:20  **Coffee**

15:20 – 16:30  **Session 5: Discussion – Transfer Of Administrative Reform Policy and Practices – What Have We Learned?**

This session will discuss: (1) the problems that have arisen with existing attempts to transfer reform policy and practices. (2) What can be learned from these experiences about reform and the transfer of reform policy and practices to transitional countries?