OECD Global Forum on Governance
Public Governance

PROVISIONAL AGENDA

Forum on Modernising Government

OECD, Château de la Muette, Paris,
6-7 November 2001

The meeting will start at 14h30, Tuesday 6 November. The objectives of the meeting are to:

- Broaden the debate on public governance and promote a better understanding of the issues and challenges facing public administration in all countries;

- Review and share the experience to date in implementing reform and modernisation programmes;

- Identify the direction which such programmes may take in the future.

For further information, please contact Carmel McGregor, Tel: (33-1) 45 24 94 09, e-mail: carmel.mcgregor@oecd.org
Tuesday 6 November 2001

14.00-14.30 Registration: OECD, 2 rue André Pascal, 75116 Paris

14.30-14.45 Introduction and Welcome by the Chair, Adam Wolf (Ministry of Finance, Denmark)

14.45-16.00 KEYNOTE SESSION - MODERNISING GOVERNMENT: THE LESSONS OF THE LAST 10 YEARS AND THE CHALLENGES FOR THE FUTURE

Followed by questions and discussion

Keynote Speaker: Dr. Mathias Finger, Director, Management of Public Enterprises Unit, Swiss Graduate Institute of Public Administration

16.00-16.30 SESSION 1 - KEY ELEMENTS OF MODERNISATION

Chair: Mr. Adam Wolf, Deputy Permanent Secretary for Public Management, Ministry of Finance, Denmark

Panel Speakers: Mr. Jonathan Breul, Senior Adviser to the Deputy Director for Management, Office of Management and Budget, United States

Mr. Klaus-Henning Rosen, Director General, Federal Ministry of the Interior, Germany

A high proportion of governments, whether OECD Member countries or not, have launched or are in the course of launching reform programmes to respond to the rising expectations and demands of their citizens for higher standards of responsiveness, integrity, accountability, openness and efficiency. This process very often also includes the integration of information and communication technology (ICT) into the governmental and administrative process, in itself a major challenge.
The purpose of the first session is to review how far the reform process has gone, how far it has succeeded in its objectives and what lessons can be learnt, including the mistakes to avoid as well as the best practice to follow. The session - and the Forum - will end with some conclusions on the future direction of government modernisation programmes and the objectives they are seeking to achieve. Although such programmes have to reflect the particular characteristics of each country and its system of administration, work in OECD has demonstrated that there are general experiences and principles which can usefully be shared.

The format of the session will be an opening address by a keynote speaker who is well-placed to give an overview of the steps which governments have taken over the last 10 or so years to modernise and the extent to which change has been achieved. Two panel speakers will then introduce two specific aspects of modernisation budget and financial management reform and the decentralisation of administration to agencies.

There will be an opportunity for wider discussion both before and after the workshop sessions during which participants will be invited to contribute their views and experience.

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<td>16.30-16.45</td>
<td>Coffee Break</td>
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<td>16.45-17.45</td>
<td><strong>Workshop I - Budgeting for Results</strong></td>
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<td><strong>Chair:</strong> M. Philippe Adhemar, Conseiller Maître, Cour des Comptes, France</td>
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<td><strong>Rapporteur:</strong> Mr. Marcelo Tokman, Chief Economist, Budget Office, Ministry of Finance, Chile</td>
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<td><strong>Workshop II - Devolving Power to and Controlling Public Bodies: the Governance of Public Agencies and Authorities</strong></td>
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<td><strong>Chair:</strong> Mr. Knut Rexed, Director General, Swedish Agency for Public Administration</td>
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<td><strong>Rapporteur:</strong> Ms. Svetlana Proskurovska, Deputy Head, Secretariat for Minister for Special Assignment on Public Administration Reform, Latvia</td>
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<td>17.45-18.15</td>
<td>Reports from Workshops</td>
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<td>18.15</td>
<td><strong>Cocktail, Salle George Marshall, Château</strong></td>
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Wednesday 7 November 2001

SESSION 2 - THE SEARCH FOR REGULATORY QUALITY

9.30-10.45 Chair: Mr. Adam Wolf

Speakers: Mr. Andrey Tsyganov, Ministry for Antimonopoly Policy and Support of Entrepreneurship, Russia

Ms. Janet Russell, Director for Environment and Transport, Kirklees Metropolitan Council (UK Better Regulation Task Force), United Kingdom

Followed by questions and discussion

Sound and effective regulation lies at the heart of good governance. It forms a large part of the transactions between the state, citizens and businesses. It is often the main vehicle by which government policies are realised in the economic, social and environmental fields. Sound regulation has become even more important as a result of privatisation, particularly of state-owned utilities such as those in the telecommunications and energy sectors. The way in which the new markets are created and regulated not only affects the consumers but the economic competitiveness of the country. Similarly, social and labour regulation together with other forms of business regulation can have a major impact on the functioning and health of the economy.

Within the OECD Regulatory Reform programme, PUMA carries out the comparative analysis of how countries apply sound regulatory principles in their particular circumstances and identifies best practice. Speakers will principally, but not exclusively, be drawn from those countries which have undergone a regulatory review and have first hand experience of reforming their systems within their overall context of modernising government.

The session is intended to enable all participants to relate the lessons learnt to their own needs.

10.45-11.00 Coffee Break

11.00-12.00 Workshop I - Reducing permits and licences

Chair: Mr. Amador Elena Cordoba, Director General, Inspeccion General de Servicios de la Administracion publica, Ministerio de Administraciones Publicas, Spain

Rapporteur: Mr. Ruben Tansini, Uruguay
(to be confirmed)

Workshop II - Establishing a Regulatory Impact Analysis

Chair: Mr. Antonio La Spina, Professor of Sociology, University of Palermo, Faculty of Education Sciences, Italy

Rapporteur: Mr. Armando Caceres, Senior Researcher Group of Analysis for Development, Peru
Democratic Government is based on the principle that the purpose of the State is to serve its citizen and to respect and advance their interests. The relationship between Government and Citizens is a critical element in this process. And central to this, is the trust which citizens place in the public service, its integrity, objectivity and transparency. Government Citizen relations has become the focus of new interest with the rise of NGOs and the emphasis which modernisation programmes place on citizen involvement and citizen/customer satisfaction. At the same time, many governments have launched anti-corruption initiatives as part of a wider effort to build greater trust in government.

The session, drawing upon recent PUMA work, will examine the way in which Government Citizen relations are evolving and what steps can be taken to promote more active engagement. It will also examine the factors which contribute to the creation of a non-corrupt culture in public administration and the range of measures and instruments available to achieve that aim.
16.00-17.00  **Workshop I - Government Citizen Relations**

*Chair:*  
Ms. Debbie Cook, Senior Adviser, Privy Council Office, Canada

*Rapporteur:*  
Ms. Katju Holkeri, Counsellor, Public Management Department, Ministry of Finance, Finland

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**Workshop II - Fighting Corruption**

*Chair:*  
H.E. Mr. Javier Arrigunaga, Ambassador, Mexican Delegation to the OECD

*Rapporteur:*  
Mr. Kang-soon Shin, Minister Counsellor, Delegation of the Republic of Korea to the OECD

17.00-17.30  Reports from Workshops

17.30-18.00  **Conclusions and the way ahead**

*Chair:*  
Mr. Adam Wolf
BACKGROUND DOCUMENTS

• Government of the Future (June 2001)  PUMA Policy Brief No.9
• Public Sector Modernisation: A Ten Year Perspective  PUMA(2001)13

SESSION ONE

Workshop I - Budgeting for Results

• Does Budgeting Have a Future?  PUMA/SBO(2001)4
• Outcome Focused Management and Budgeting  PUMA/SBO(2001)5

Workshop II - Devolving Power To and Controlling Public Bodies: the Governance of Public Agencies and Authorities

• The Governance of the Wider State Sector: Definitions and Issues  CCNM/GF/GOV/PUBG(2001)1

SESSION TWO

Workshop I - Reducing Permits and Limits

Workshop II - Establishing a Regulatory Impact Analysis

The papers identified below apply to both workshops

• Regulatory Reform in OECD Countries - Economic Growth and Good Governance (September 2001)
• Recommendation of the Council of the OECD on Improving the Quality of Government Regulation  OCDE/GD(95)95

SESSION THREE - BUILDING TRUST IN GOVERNMENT

Workshop I - Government Citizen Relations

• Engaging Citizens in Policy-Making: Information, Consultation and Public Participation (July 2001)  PUMA Policy Brief No. 10

Workshop II - Fighting Corruption

• Building Public Trust: Ethics Measures in OECD Countries, (September 2000)  PUMA Policy Brief No. 7