Actionable Governance Indicators

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The World Bank
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Outline

- What are AGIs?
- Uses of AGIs
- How can we actually measure AGIs?
- AGI Data Portal: Creating a public good
- Making AGIs relevant for Operations
What are AGIs?

Exogenous factors

Rules of the game

Organizational Capacities

Governance system performance
HRM: Attracting & Retaining Skills

**Rules:**
- Competitive pay
- On-the-job learning opportunities

**Capacities:**
Staffing ratios of central agency overseeing personnel management practices

**Performance:**
- Qualified applicants per advertised vacancy
- Average annual turnover rates of recent recruits

Exogenous factors
PEFA: Quality and timeliness of in-year budget reports

**Rules:**
- Classification of data allows comparison to the original budget
- Information includes all items of budget estimates

**Capacity:**
Reports are prepared quarterly or more frequently, and issued within 4 weeks of end of period.

**Performance:**
There are no material concerns regarding data accuracy

Exogenous factors
Uses of AGIs

Design
- Guide the design of specific governance systems reforms

Implement
- Hold governance reform efforts accountable for results
- Help to manage governance reform implementation

Learn
- How rules and capacities shape governance systems performance
- How governance systems performance contribute to ultimate policy outcomes
AGIs shed light on specific governance systems. AGIs help us to identify actions that can improve specific governance systems.

**AGIs vs. broad governance indicators?**

| Broad governance indicators summarize general governance conditions in a country. | Aggregation of AGIs can be misleading. |

**What are the benefits of AGIs?**

| AGIs target specific governance systems, which may be lost in broad or governance indicators. | AGIs can track country progress in a relatively short time span. | AGIs are actionable. |
AGI Data Portal: Creating a public good
AGI Product Lines

Tools

- Instruments (*diagnostics, data collection*)
- Guidance materials
- Data (*collection and dissemination*)
- Analyses (*papers, graphs, tables, etc.*)

Data

- One stop shop access to existing AGI data (WB and external)
- Data analysis platform
## Tools: Development of Selected AGIs

<table>
<thead>
<tr>
<th>Category</th>
<th>Tools</th>
<th>Resources</th>
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</table>
| **Public Accountability Mechanisms (PAM)** | • Methodology & diagnostic instrument  
• Library of laws  
• Country profiles  
• Data  
• Descriptive statistics | |
| **Human Resource Management (HRM)** | • Diagnostic instrument  
• Guidance materials: Analysis template, Guidance note  
• Analyses  
• Data | |
| **Public Expenditure Tracking Surveys (PETS)**  
**Quality of Service Delivery Surveys (QSDS)** | • Survey questionnaires  
• Guidance materials: Field manuals, Sampling notes  
• Reports  
• Data | |
| **Sectors** | • Health  
• Education  
• Infrastructure  
• Others | |
AGI Sources

Content Summary:
- 6 thematic areas, 1182 indicators
- 13 sources

Note: The total includes the main indicators & sub-indicators.
## Country coverage by year

<table>
<thead>
<tr>
<th>Sources</th>
<th>2005</th>
<th>2006</th>
<th>2007</th>
<th>2008</th>
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<td>Press Freedom Index by Reporters without Borders</td>
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## AGI Resources Available

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<tr>
<th>AGI Data Portal</th>
<th>AGI website</th>
<th>PAM</th>
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Thank You

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The Data Portal

HTTP://AGIData
Extra Slides