

## AGENDA



# Seminar 1: Actors and methods of social dialogue

## Building Consensus for Economic and Social Reform in Lebanon

**April 17, 2019**

Economic and Social Council of Lebanon  
Downtown, Nejme Square, Building 200  
Beirut, Lebanon

## **First seminar: Actors and methods of social dialogue** ***Building Consensus for Economic and Social Reform in Lebanon***

April 17, 2019 ♦ Economic and Social Council, Beirut, Lebanon

### **About the project**

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“**Building Consensus for Economic and Social Reform in Lebanon**” is a project supported by the German Federal Foreign Office and consists of a training programme for the members of the Economic and Social Council of Lebanon and key stakeholders. The project will be implemented by the OECD under the [MENA-OECD Initiative on Governance and Competitiveness for development](#).

The programme will facilitate first-hand knowledge from other Economic and Social Councils around the world to see how they have articulated their work to become relevant in their respective contexts. It will present consultation mechanisms, participatory approaches and solid analytical tools, which are essential for the ESC to effectively build consensus around complex reform processes. The programme will also focus on key policy areas under the government’s reform agenda, including: anti-corruption, integrity and access to information; the social impact of fiscal reforms; and business climate reforms.

### **Description of the seminar**

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The first seminar, “Actors and methods of social dialogue”, will present the role of Economic and Social Councils (ESCs) and equivalent institutions in different countries. Presentations will address how their mandate and composition has evolved overtime and the role they have played in particular in times of contestation and legitimacy crises. The seminar will also look at different tools to facilitate stakeholder engagement. International examples will be showcased with the participation of representatives from France, the Ivory Coast and Spain.

### **Logistical information**

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- Simultaneous interpretation will be available in Arabic/French/English.
- The seminar will take place at the premises of the Economic and Social Council, Downtown Beirut.

### **Contacts**

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- Mr. Martin LESTRA, Middle East and Africa Division, OECD ([martin.lestra@oecd.org](mailto:martin.lestra@oecd.org))
- Ms. Nayla ABI KARAM, Chargée de mission du Président, Economic and Social Council, Lebanon ([nayla.abk@gmail.com](mailto:nayla.abk@gmail.com))

**Programme**  
**Wednesday 17 April, 2019**

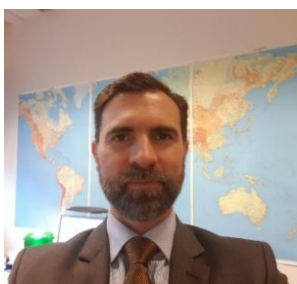
10:00-10:15	<b>Opening session</b>
	<ul style="list-style-type: none"> <li>• <b>Mr. Charles ARBID</b>, President of the Economic and Social Council of Lebanon</li> <li>• <b>Mr. Carlos CONDE</b>, Head of the Middle East and Africa Division, OECD</li> </ul>
10:15-11:30	<b>Session 1: Actors and methods of social dialogue</b>
Speakers	<p>In times of global unrest and social contestation, there is a renewed need for institutions that are established to structure such dialogue, such as Economic and Social Councils, and whose mission is to build consensus and provide governments with informed opinions. Along with most public institutions, ESCs have also been subject to criticism in recent years. But there is a window of opportunity to leverage them as institutions to channel structured dialogue in order to rethink social contracts between the state and society.</p> <p>This session will provide an overview on the notion of dialogue and its importance to support reform processes. It will present different institutional models across the world, including international and regional for a. The session will provide insights into the ways in which ESCs are responding to public demands for more representation and participation.</p> <p>1) Actors and models of social dialogue</p> <ul style="list-style-type: none"> <li>• <b>Ms. Pilar SANCHEZ-BELLA</b>, Policy Analyst, Middle East and Africa Division, OECD</li> </ul> <p>2) Regional and international associations of ESCs</p> <ul style="list-style-type: none"> <li>• <b>Mr. Jean-François YAO</b>, Deputy Director of Prospective and Cooperation, CESEC, Côte d'Ivoire</li> </ul> <p>3) Representation in times of contestation</p> <ul style="list-style-type: none"> <li>• <b>Mr. Michaël CHRISTOPHE</b>, Diplomatic Advisor to the President, CESE, France</li> </ul> <p><b>Open discussion with participants</b></p>
11:30-11:45	<i>Coffee break</i>
11:45-12:45	<b>Session 2: Social dialogue and collective bargaining – Spain</b>
Speaker	<p>The mandate of ESCs varies across countries, usually covering economic and social issues, sometimes also extending to the environmental or cultural domains. In some countries, ESCs play an important role in social dialogue for collective bargaining, such as the case of Spain. This session will discuss the role of ESCs in Spain collective bargaining and tri-partite negotiations.</p> <ul style="list-style-type: none"> <li>• <b>Mr. Juan MOSCOSO DEL PRADO HERNÁNDEZ</b>, Economist and Head of International Relations Department, Consejo Económico y Social, Spain</li> </ul> <p><b>Open discussion with participants</b></p>
12:45-13:30	<b>Session 3: Addressing global challenges: a focus on environment – France</b>
Speaker	<p>Environmental concerns and climate change are one of the top global challenges that have direct social and economic implications for people around the world. Reflecting the growing acknowledgement on the importance of addressing the related challenges, many ESCs have expanded their mandate to include environment among their domains of action. In this session, the CESE of <b>France</b> will present how the organisation has integrated environment in its mandate, and how the work of their organisation contributes to the environmental dimension.</p> <ul style="list-style-type: none"> <li>• <b>Mr. Michaël CHRISTOPHE</b>, Diplomatic Advisor to the President, CESE, France</li> </ul> <p><b>Open discussion with participants</b></p>
13:30-14:30	<i>Lunch</i>

14:30-16:30	<b>Session 4: How to deliver informed and impactful opinions? Lessons learnt from Economic and Social Councils</b>
Moderator Speakers	<p>When consensus is reached by the counsellors of ESCs on the different topics, it is usually expressed in similar types of instruments – opinions, annual reports and studies. However, the working methods to reach them vary as each institution tries to introduce more effective mechanisms and react to the national context. This session will provide a comparative overview of ESCs from France, Côte d’Ivoire, Spain on the type of deliverables they produce and their lessons learnt.</p> <ul style="list-style-type: none"> <li>• <b>Mr. Martin LESTRA</b>, Consultant, Middle East and Africa Division, OECD</li> <li>• <b>Mr. Michaël CHRISTOPHE</b>, Diplomatic Advisor to the President, CESE, France</li> <li>• <b>Mr. Juan MOSCOSO DEL PRADO HERNÁNDEZ</b>, Economist and Head of International Relations Department, Consejo Económico y Social, Spain</li> <li>• <b>Mr. Jean-François YAO</b>, Deputy Director of Prospective and Cooperation, CESEC, Côte d’Ivoire</li> </ul> <p><b>Open discussion with participants</b></p>
16:30-16:45	<b>Conclusions and next steps</b>
	<ul style="list-style-type: none"> <li>• <b>Mr. Charles ARBID</b>, President of the Economic and Social Council of Lebanon</li> </ul>

## Speakers

### ESC Experts

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**Mr. Michaël CHRISTOPHE**, Diplomatic Advisor to the President, CESE, France

Diplomatic advisor at the CESE since January 2018, he was appointed Secretary General by the members of the UCESIF Bureau on 18 September 2018.

His career is characterised by mobility within the national administration and with European and international issues as a guiding principle: as an expert Europe at the beginning of his career, then as a diplomatic advisor in several ministerial cabinets and as a member of the international cabinet of the Director General of Public

Finance (2016-17); experience of managing an independent Authority, before joining the 3rd Constitutional Assembly, the Economic, Social and Environmental Council.

Mr. CHRISTOPHE is a former collaborator in several ministerial cabinets, as diplomatic advisor: Mr. Jean-Louis Borloo, Minister of State, Minister of Ecology, Energy, Sustainable Development and International Climate Negotiations (2009-2010); Ms. Chantal JOUANNO, Secretary of State for Ecology (2009-2010), then Minister of Sports (2010-2011); and Mr. David Douillet, Minister of Sports (2011-2012); former Deputy Chief of Staff of the Secretary of State for Tourism, Mr. Léon Bertrand (2002-2003). He served as Secretary General of the Regulatory Authority for Online Gaming (ARJEL), 2012-2016. He also worked in the General Secretariat for European Affairs (Office of the Prime Minister) from 2003 to 2009: as Deputy Head of the Financial Sector, responsible for the European Budget, then in the Enlargement Sector, responsible for the Balkans and Turkey, in the cell "French Presidency of the European Union" (2007-2008) and finally Head of the Sector "French presence and influence in the European institutions".

Michaël CHRISTOPHE is a graduate of the Grenoble Institute of Political Studies (1997, Public Service Section) and the National School of Public Finance (2001, Théodore Monod Promotion). He was awarded the Gold Medal of Youth and Sports. He teaches regularly at Sciences Po Grenoble (Master of European Governance). He is a former local elected (2008-2014) in the Department of Essone.



**Mr. Juan MOSCOSO DEL PRADO HERNÁNDEZ**, Economist and Head of the International Relations Department, Consejo Económico y Social, Spain

Juan has 26 years of experience in International Economic Relations, Economic Analysis and Research, Finance, Institutional Relations, Diplomacy and European Affairs, and as a professor, both at the public and private sector (Spanish Parliament, Economic and Social Council of Spain, REPSOL, Analistas Financieros Internacionales (AFI), Deusto University, Carlos III University –Madrid–, Banco Español de Crédito (BANESTO), and as an expert for the European Commission and the International

Labour Organisation (ILO), as well as in different educational institutions and in the civil society (Foundations).

He has been a Member of Parliament (MP) -Congreso de los Diputados in Spain- between 2004 and 2016. As MP he was Spokesman of the Economy and Competitiveness Committee, of the European Union Committee and Chairman of the Spanish Delegation to the Council of Europe Parliamentary Assembly, and all that time a member of the Foreign Affairs Committee. He has been a shadow minister in the National Direction of PSOE, among other responsibilities.

Lecturer, speaker, panellist, professor, in all kind of forum (universities, graduate schools, think-tanks, foundations), participant in 200 conferences and seminars in 70 countries. Juan has published 350 articles about politics, economy and international relations in media and specialised magazines, and also two books.

Fellow of the Aspen Institute Spain and of the German Marshall Fund, Juan is trustee and board member of several relevant Foundations and Think Tanks, he studied high school in Pamplona (Spain) and in the United

States. Juan holds a PhD in Economic Sciences from the Universidad Autónoma de Madrid (Spain), a Master in Economic Sciences from the College of Europe, Bruges (Belgium), and a Bachelor in Economics from Kent University (UK). He speaks fluent French and English.



**Mr. Jean-François YAO**, Deputy Director of Prospective and Cooperation, CESEC, Côte d'Ivoire

Mr. Jean-François YAO is an economist by training whose has specialised in analysis and economic policies. After studying at the University Cheikh Anta Diop of Dakar (Senegal), he completed his university training by moving towards development studies, and specialised in international cooperation at the Graduate Institute for International and Development Studies, Geneva, Switzerland.

After completing his Master's degree at the Permanent Mission of Côte d'Ivoire to the UN in Geneva (2009), he was recruited as a consultant at the International Institute of Labor Studies (IILS), to conduct a study on the impact on the labor market of public policies engaged in the mitigation of the economic and financial crisis (60 countries), as part of Global Jobs Pact. He was then hired by the Employment and Labor Market Department of the International Labor Office, where he led a project whose conclusions were used as a basis for the 2nd African Symposium on Decent Work.

He joined the Economic and Social Council in May 2012 as a Senior Committee Officer, before being promoted in July 2016 as Senior Project Officer, Assistant to the Chief of Staff of President Charles Koffi DIBY, President of the Economic, Social, Environmental and Cultural Council.

He participated in the development of CESEC's 2016-2020 Strategic Development Plan and contributes to its implementation. His professional abilities earned him the recognition of his superiors, who confirmed him as Deputy Director of Prospective and Cooperation since September 2017. His international exposure, earned him several contributions to seminars and meetings, including the latest on public policies in the digital field, in Willemstad, Curaçao. He is part of the team that President Charles Koffi DIBY, will put on mission with the goal, the success of the term 2019-2021, at the head of the International Association of Economic and Social Councils and Similar Institutions.

## OECD Experts

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**Mr. Carlos CONDE**, Head of the Middle East and Africa Division, Global Relations Secretariat, OECD

Mr. Carlos Conde is Head of the Middle East and Africa Division in the Global Relations Secretariat of the OECD. On this capacity, he leads the implementation of MENA-OECD Initiative on Governance and Competitiveness for Development. Since 2005, the Initiative promotes policy dialogue on governance, investment and private sector development between MENA and OECD countries. During this period, the MENA Initiative has introduced the process of OECD peer review in the MENA region, supported processes of reform at the national level and conducted capacity building activities. Carlos Conde is also responsible for the collaboration with South Africa as key partner of the OECD. Prior to his current position, Carlos Conde was deputy Head of Division at the Governance Reviews and Partnerships Division of the Public Governance Directorate of the OECD, leading the work of the MENA-OECD Governance programme and promoting the collaboration with Latin American countries. Before joining the OECD, Mr. Conde was associate professor of political science and public policy at the University of Granada in Spain. In this position, Mr. Conde led several projects of academic co-operation, research and network building between Arab and European universities. Mr. Conde had visiting positions at the University of Harvard (1995-96) and Al Akhawayn University of Morocco, where he lectured between 2001 and 2003. Mr. Conde holds a PhD in Political Science and Public Administration from the Complutense University of Madrid.



**Ms. Pilar SANCHEZ-BELLA**, Policy Analyst at the Middle East and Africa Division, Global Relations Secretariat, OECD

Ms. Pilar SANCHEZ-BELLA is a Policy Analyst at the Middle East and Africa Division in the Global Relations Secretariat of the OECD since 2016. She works with MENA governments providing technical assistance and promoting regional policy dialogue on private sector development, SME policies and economic resilience. Before joining the OECD, she was a Private Sector Development Specialist at the World Bank Group, focusing on business regulations with the Subnational Doing Business. Previously she worked on conflict resolution and human rights in different NGOs including Toledo International Center for Peace and Freedom House. She has extensive experience working in fragile contexts including South Sudan, Somaliland, Libya and Syria. Pilar holds a Law degree with a Business diploma from the Universidad Pontificia de Comillas, a Philosophy degree from the Universidad Nacional de Educación a Distancia, and a Master of Science in Foreign Service from Georgetown University. She speaks Spanish, English, French, Italian and intermediate Arabic.



**Mr. Martin LESTRA**, Consultant, Middle East and Africa Division, Global Relations Secretariat, OECD

Martin Lestra is a consultant in the Middle East and Africa Division of the OECD since 2018. He wrote his thesis on the foreign aid of Qatar and the United Arab Emirates at the European University Institute, Florence (2017). He has previously worked on various research projects on online voting applications, radicalization, and the evaluation of public policies at the European University Institute, NYU-Abu Dhabi and the University of Toulouse. He holds a Dual degree in European Studies from the Grenoble Institute of Political Studies and the University of Kent (2012) and in International Relations from the College of Europe (2013).