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Egyptian Tax Reform Agenda

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- In July 2004, a new cabinet took office with a mandate to reform aiming to increase employment through investment.
- A high priority was placed on amending the tax laws and customs tariffs.
- The customs tariff restructuring reduced the number of categories from 27 to 6 and the average rate from 14.6% to 8.9% made the biggest reductions in the tariff on basic and essential goods.

Income Tax Reform

- In October 2004, the government announced the intention to change the tax law to reduce rates and improve tax collection.
- An income tax law closer to international practice would increase Egypt's competitiveness.



- Simplifying a tax law meant to us as:
 - every business faces the same tax burden: no exemptions, tax holidays, or special treatments for large or foreign businesses.
 - involving tax cuts and widening of the tax base.
 - clear rules for filing and severe punishment for noncompliance.
 - effective tax collection & tax refund methods.
 - effective tax appeals process to ensure the protection of the taxpayers' rights.

Passing the Reform

- ➤ In late August 2004, the IMF received a request to assist with drafting the new law.
- By the end of October the draft law was finalized and in November the cabinet approved the new.
- Roundtables were held with chambers of commerce, major accountants, and taxpayers in the 6 months before the law was passed.
- In June 2005, the Egyptian parliament approved Law 91/2005.

Passing the Reform

- Late December 2005, a Ministerial Decree approved and enacted the Executive Regulations to the law.
- These regulations are a workbook that clarifies the new tax law, an essential piece of tax reform implementation.
- After that came the tax forms and the awareness campaign and training.

Passing the Reform

- Beside the law and regulations reform, there was a major effort for administrative reform within the tax authority.
- The first large taxpayers' office ("LTO") launched late September 2005.
- An extra step was taken in May 2006 when the sales tax department and the income tax department were merged into the Egyptian tax department.

Taxpayers' Segmentation

- Large taxpayers
- Med-size businesses
- > Small businesses
- > Individuals



Goals of Egypt's Tax Reform

- > First Goal: increase tax revenues.
 - Egypt is no exception.
- Second Goal: to make the tax administration more transparent and fair.
- > Third Goal: Improve economic performance.



Post Reform Assessment

Income tax revenues grew as a share of GDP, even with rate cuts.

> Egypt's economic performance also improved.



The Prize

Adding a million taxpayers in the first year of the reform and 610 k returns in 2006.

Tax Administration has improved.

Increase employment through investment

Implementation Challenges

- The following points give a snapshot of the scope of the task undertaken:
 - We responded to over 2 million phone inquiries (in 2005-06).
 - Around 400 advisory visits have been conducted.
 - 230 seminars conducted during the same period which included separate seminars for business people from a non-Arabic speaking background.
 - 9 million individual awareness products in all were distributed.
 - Registering around 1 million new taxpayers.

Implementation Challenges

- Improving the Integrity of the Tax System
 - Recognizing that people were always going to make some genuine errors in the first year of operation of a new system
 - We have not penalized them for this. We see this as another way of promoting long-term compliance.
 - We developed a detailed Tax Return that sets out all needed information.



Implementation Challenges

- Have more and more direct contact with taxpayers and answer their questions.
- The training of tax officers.
- The new law brought more sophisticated concepts, such as thin capitalization or transfer pricing rules, which are more difficult to implement.

Still A Long Way To Go

- Tax reform is an on-going process.
- With 5.2 million people in the informal sector, 37% of the workforce, there was a great opportunity for broadening the tax base and increasing revenues.
- > The cash economy.
- Aggressive Tax Planning.



Still A Long Way To Go

- Large Corporate and High Wealth.
- Integrity in Egyptian Tax Administration Operations.
- Making it Easier for Everyone.
- Important role of tax practitioners.
- > E-delivery.



Still A Long Way To Go

- The momentum of successful reform creates room for further reform.
- After we have reformed the Income Tax and the Stamp Duties, we are committed to reform:
 - The Real Estate Tax (2007).
 - The Transformation of the Sales into a full fledged VAT(2008).

THANK YOU

