

Plan Avanza Peer Review

*Workshop: “Common Challenges and Shared Solutions: Good Governance in
Information Society Strategies
The case study of Spain”*



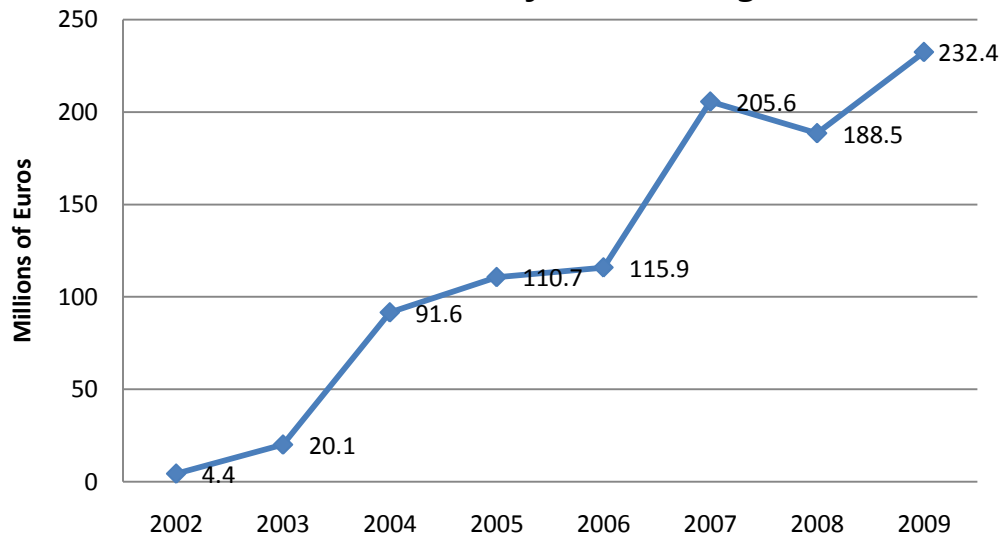
***November 18, 2009
Madrid
Natalia Nolan GOV/OECD***

Information Society strategies require financial stability for long-term planning

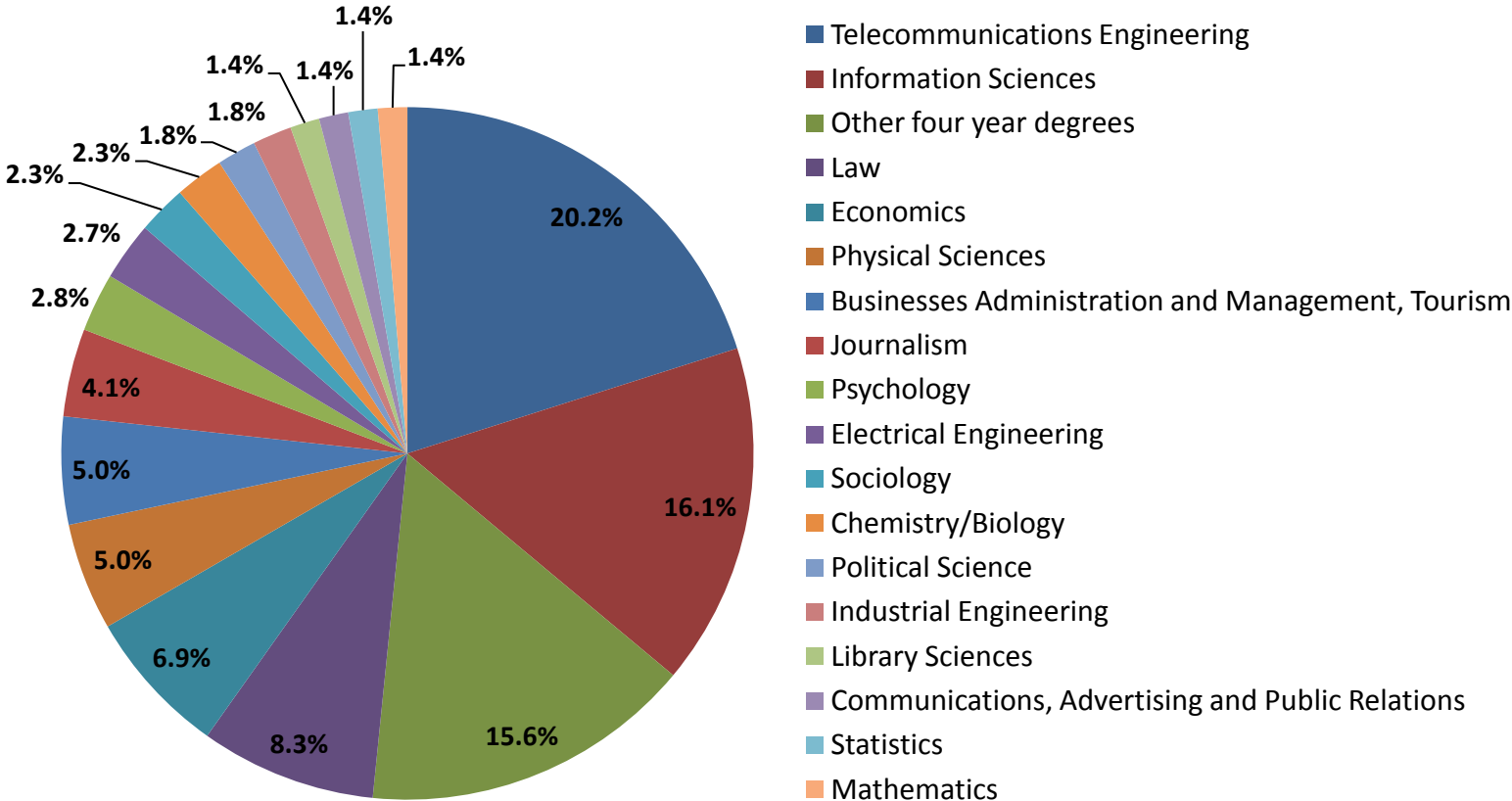
- Plan Avanza sources of funding:
 - Ministry of Industry, Tourism and Trade
 - Directly from national budget (as of 2009)
 - Private sector
 - Budget transfers from other ministries (Presidency, Interior, Health, Education, Justice...)
 - Co-financing from regional and local governments, firms, civil society
 - European funds

- Of total funds mobilised for Plan Avanza 2006-2008,
 - Approximately **32% of budget** contributed by implementation stakeholders.
 - Proportion of red.es funds increasing (from 6.3% in 2006 to over 10% in 2009).

Evolution of red.es budget



And multidisciplinary capabilities...



Break down of red.es staff by area of expertise

Some current challenges...

- Competing with private sector for human capital
- Mobility of expertise within organisation
- Long-term planning with some short-term resource commitments?