

Public Governance and Territorial Development Directorate  
Public Governance Committee

**WORKING PARTY OF SENIOR PUBLIC INTEGRITY OFFICIALS**

**Draft Agenda: Meeting of the Working Party of Senior Public Integrity Officials (SPIO)**

**18 April 2016**

**OECD Conference Centre - Paris, France / Room CC4**

*The meeting of the Working Party of Senior Public Integrity Officials (SPIO) will be held on 18 April back-to-back with the OECD Integrity Forum on 19-20 April.  
The meeting will focus on discussing with a view to finalising the draft Recommendation on Public Integrity. Delegates are also invited to participate in the sessions of the Integrity Forum, particularly the "Integrity Track" which will focus on pressing integrity issues.  
Delegates are invited to share their written comments to the draft Recommendation (GOV/PGC/INT(2015)3/REV4) before 9 May.*

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**Draft Agenda: Meeting of the Working Party of Senior Public Integrity Officials (SPIO)****18 April 2016****OECD Conference Centre - Paris, France / Room CC4**

| <b>documents</b> |   |
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| 08:30 - 09:30    | <b>Registration and Coffee</b>  |
| 09:30 – 09:45    | <p><b>1. Welcome and Introductory Remarks</b></p> <p>GENERAL OBJECTIVE</p> <p>The meeting of the SPIO will take stock of the results of the public consultation on the draft Recommendation on Public Integrity, in order to build consensus and consolidate the draft. The SPIO is also invited to indicate interest in practical tools and benchmarking to increase the relevance and impact of the draft Recommendation.</p> <p><i>Mary Anne Stevens</i>, Senior Director, Workplace Policies, Programs, Engagement and Ethics, GPP/OCHRO, Treasury Board Secretariat, Canada</p> <p><i>Janos Bertok</i>, Head, Public Sector Integrity Division, OECD Public Governance and Territorial Development Directorate</p>   |
| 09:45 – 11:15    | <p><b>2. Session 1: How to Increase Relevance of the Revised Draft Recommendation</b></p> <p>OBJECTIVES</p> <p>This session will launch the dialogue on the revised draft Recommendation, and share views about how the draft Recommendation could guide future work of the SPIO and contribute to the public integrity agenda. Delegates can indicate their needs for practical guidance. Delegates are also invited to share good practices on how the principles of the draft Recommendation could be effectively implemented within a specific country context.</p> <p><i>Terry Lamboo</i>, Senior Policy Analyst, Public Sector Integrity Division, OECD Public Governance and Territorial Development Directorate – Introduction to the revised draft Recommendation</p> <p><i>Tour de Table</i>, delegates are invited to bring forward their views and experiences and to keep their contributions up to 5 minutes in order to allow sufficient time for discussion</p> <p>Questions for discussion:</p> <ul style="list-style-type: none"> <li>● What are your overall views on the revised draft Recommendation (e.g. the approach, structure and content)?</li> <li>● How can the updated draft Recommendation give a new impetus to the efforts in your country to enhance integrity?</li> <li>● How can the OECD support implementation of the draft Recommendation and increase its practical relevance? How could a toolbox, benchmarking, thematic reviews or sessions contribute to its relevance?</li> <li>● What issues would have support and priority for benchmarking and thematic reviews?</li> </ul> <p>Background documents:</p> |

- Revised draft OECD Recommendation on Public Integrity
- Fighting the Hidden Tariff: Global Trade without Corruption (2016 OECD Integrity Forum Background Report)
- Strengthening Anti-corruption and Integrity for Productivity, Inclusiveness and Development

11:15 – 11:45 **Coffee Break**

11:45 – 13:00 **3. Session 2. A Coherent and Comprehensive Integrity System**

#### OBJECTIVES

Ensuring a coherent and comprehensive integrity system that incorporates a whole-of-government perspective provides challenges for many countries. The objective of this session is to better understand the policy options and trade-offs of formal and informal collaboration mechanisms and incentives for multilevel governance.

*Silvia Späth*, Detective Chief Inspector, Federal Ministry of the Interior, Germany - Formal and informal coordination and cooperation mechanisms at the central level

*Dora Ruiz*, Head of Framework Agreement Division, Observatorio ChileCompra - Monitoring the bidding process: Business intelligence as an anticorruption tool for monitoring and prevention

*Nikos Passas*, Distinguished Inaugural Professor of Collective Action, Business Ethics and Compliance, International Anti-Corruption Academy, Vienna – Reflections on the draft Recommendation

Questions for discussion:

- How formal and informal horizontal collaboration mechanisms at the central level function and how have you attempted to improve them?
- What are the formal or informal efforts in your country to enhance integrity at the subnational levels of government, and other public sectors?
- How is the risk-based approach to integrity and misconduct incorporated at the strategic level? What are the main risks identified?
- How is the responsibility for monitoring and evaluating integrity system(s) organised?

Background document:

- Room document: T. Lamboo, W. Van Dooren and P. M. Heywood (ed.), (2016) 'Prime witnesses? Case studies of staff assessments for monitoring integrity in the European Union', Ministry of the Interior and Kingdom Relations, The Netherlands

13:00 – 14:30 **Lunch Break**

14:30 – 16:00 **4. Session 3: Building a Culture of Integrity**

#### OBJECTIVES

The debate aims to share insights in the practical implications of a whole-of-society approach to creating cultures of integrity. What role can political leadership, management or employees play in establishing a public sector dedicated to public service values?

*Kamel Ayadi*, Minister for Civil Service, Governance and Anti-Corruption, Tunisia – Reflections on creating cultures of integrity

*Dario Quintavalle*, Board Member SNA (Italian National School of Government) Alumni Association, Italy - Merit based civil service and cultures of integrity

*Michael Johnston*, Charles A. Dana Professor of Political Science, Colgate University- A culture of integrity and democratization – reflections on the draft Recommendation

Questions for discussion:

- How to bring a whole-of-society perspective into the debate on public integrity? How is the role of civil society, private sector and citizens acknowledged?
- How can the merit-based civil service be strengthened to promote an open organisational culture?
- How managers are supported and held accountable for their role within the integrity system?

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16:00 – 16:30 **Coffee Break**

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16:30 – 17:30 **5. Session 4: Promoting Accountability, Control and Enforcement**

OBJECTIVES

The draft Recommendation recognises the need to balance a value oriented approach to integrity with a compliance approach. Delegates will be invited to share their experience and discuss how a focus on compliance, through audit and control institutions, may support integrity in the public sector. Discussions may also include delegates' experience with balancing the benefits and disadvantages of a focus on compliance.

*Juan Manuel Portal Martínez*, Auditor General, Supreme Audit Office of the Federation of Mexico – Practical reflections on the role of SAIs to promote effective integrity policies

*Linda Miller*, Assistant Director, Government Accountability Office, United States of America – A whole of governance perspective to fraud risk management: lessons learned

*H.E. Saad bin Ibrahim Al-Mahmoud*, President of Administrative Control and Transparency Authority (ACTA), Qatar – Reducing corruption through control and transparency

Questions for discussion:

- How can internal control and audit reinforce the integrity system?
- What incentives Supreme Audit Institutions use to increase the effectiveness of the integrity system?
- What are the forms and sources of policy capture and which sectors or stages of the policy cycle are most at risk? What effective measures can be taken to prevent policy capture (e.g. awareness, regulations, transparency)

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17:30 – 18:00 **6. Closing Remarks**

*Rolf Alter*, Director, OECD Public Governance and Territorial Development Directorate

*Mary Anne Stevens*, Senior Director, Workplace Policies, Programs, Engagement and Ethics, GPP/OCHRO, Treasury Board Secretariat, Canada

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18:00 – 20.00 **Cocktail: Roger Ockrent Room in the Château**