AGENDA
DAY 1 (morning): OPENING CONFERENCE

Open to all registered participants. Participants are kindly invited to be seated at 9.20am.

Room: Sophia de Mello Breyner

Chair: Luiz de Mello, Deputy Director, Public Governance, OECD

9:30 - 10:00 Keynote speech

Speaker: Maria Manuel Leitão Marques, Minister of the Presidency and Administrative Modernization, Portugal

10:00 - 10:30 Effective ex post evaluation: purpose and challenges

Objective: Share reflections on the rationale and importance of effective ex post evaluation as well as some of the political and technical obstacles it may face in practice.

Speaker: Gary Banks, Chair of the OECD Regulatory Policy Committee

10:30 - 11:00 Evaluation methods for improved policy outcomes

Objective: Share experiences on evaluation methods that help improve policy outcomes by focussing on net benefits of laws and regulations and their underlying policy objectives.

Speaker: Manuel Cabugueira, Head of the Legislative Impact Evaluation Unit, Presidency of the Council of Ministers, Portugal

11:00 - 11:30 Coffee break
AGENDA

Closing the regulatory cycle: effective ex post evaluation for improved policy outcomes

11:30 - 13:00  Panel discussion: Fostering a culture of evaluation

Objective: Identify approaches that help foster a “culture of evaluation” across the administration and amongst stakeholders so as to improve the quality of evaluation and avoid “evaluation fatigue”.

Questions for discussion:
» How can ex post evaluation be better integrated into the policy-making process to create effective feedback loops and improve the regulatory frameworks?
» What type of incentive structure can help raise awareness and highlight the benefits of evaluation to regulators, so as to avoid evaluation being perceived as an unnecessary burden?
» How can training and development of civil servants help foster a culture of evaluation to ensure set methodologies are consistently applied in practice?

Panellists:
» João Ribeiro, Member of the Board of the Administrative Modernization Agency, Portugal
» Lotte Dalgaard, Special Advisor, Team Smart Regulation, Danish Business Authority, Ministry of Industry, Business and Financial Affairs
» Emmanuel Sangra, Head of Evaluation and Performance Audit Unit, Swiss Federal Audit Office, President of the Swiss Evaluation Society
» Pedro Capucho, Director, Economics Department, Confederation of Portuguese Business (CIP), representing BIAC
» Pierre Habbard, Senior Policy Advisor, TUAC

Introduction and moderator: Luiz de Mello, Deputy Director, Public Governance, OECD

13:00 - 14:00  Lunch break
DAY 1 (afternoon) – CLOSED-DOOR WORKSHOP

Processes and institutions for effective ex post evaluation

Open to RPC Delegates and invited experts only.

Please note the closed-door workshop is held under Chatham House rules, i.e. “participants are free to use the information received, but neither the identity nor the affiliation of the speaker(s), nor that of any other participant.”

Room: Sophia de Mello Breyner
Chair: Gary Banks, Chair of the OECD Regulatory Policy Committee

14:00 - 14:45  Introduction to closed-door workshop

Objective: Provide an overview of the existing practices of ex post evaluation in OECD countries.

Speakers:
» Nick Malyshev, Head of Regulatory Policy Division, OECD; Christiane Arndt, Head of Measuring Regulatory Performance Programme, OECD
» Ronnie Downes, Deputy Head of Budgeting and Public Expenditures Division, OECD

15:00-17:00  Breakout sessions

Coffee break held at the moderators’ discretion after 3.30pm.

Breakout session 1
Institutionalising ex post evaluation to feed back into the regulatory process

Room: Maria Helena da Silva

Objective: Identify mechanisms and institutional arrangements to institutionalise ex post evaluation and ensure it contributes to the ongoing improvement of regulatory frameworks.

Questions for discussion:
» What oversight arrangements and allocation of institutional responsibility are needed to support high-quality ex post evaluation? How can the contribution of institutions for evaluation at arm’s length from government be maximised?
» How can effective oversight mechanisms support a feedback loop to ensure insights from evaluation lead to better policy outcomes?
» How can ex ante and ex post evaluation be linked more effectively to avoid regulation being adopted without a prior analysis of the existing regulatory framework in a given sector?

Introduction and moderator: Céline Kauffmann, Deputy Head of Regulatory Policy Division, OECD; Rebecca Schultz, Policy Analyst, Regulatory Policy Division, OECD.

Kick-off presentations:
» Professor Licínio Lopes Martins, Center for Studies in Public Law and Regulation, Faculty of Law of the University of Coimbra, Portugal
» Jennifer Jones, Senior Policy Advisor, Better Regulation Executive, Department for Business, Enterprise and Industrial Strategy, United Kingdom
Breakout session 2
Engaging stakeholders effectively for a targeted approach in evaluation

Room: Amadeo de Souza-Cardoso

Objective: Identify tools and methods of engagement that ensure stakeholders’ views are effectively taken into account in ex post evaluations in a citizen-centred and outcome-driven way.

Questions for discussion:

» How can effective stakeholder engagement help target scarce resources for evaluation exercises where they yield the highest benefits?

» Which tools and methods of engagement can ensure stakeholders’ inputs are effectively taken into account when laws and regulations are being reviewed while avoiding “consultation fatigue”?

» What are realistic objectives for stakeholders’ contribution to the evaluation process and what are the limitations? How can transparency of stakeholder help ensure better policy outcomes?

Introduction and moderator: Daniel Trnka, Senior Policy Analyst, Regulatory Policy Division, OECD; Tobias Querbach, Junior Policy Analyst, Regulatory Policy Division, OECD

Kick-off presentations:

» Fernando Marta, Director of the Department for Remote Contact and Training, Administrative Modernization Agency, Portugal

» Sara Piller, Evaluation, Regulatory Fitness and Performance, Secretariat-General, European Commission

AGENDA

Closing the regulatory cycle: effective ex post evaluation for improved policy outcomes
Breakout session 3
Developing a more systematic approach to evaluation across policy instruments

**Room:** Vianna da Motta

**Objective:** Identify methods and appropriate institutional frameworks that help develop a more systematic approach to *ex post* evaluation taking into account the cumulative impact of different policy instruments, including regulatory and fiscal policies as well as public investment programmes.

**Questions for discussion:**
- How can countries align budgetary and regulatory tools and public sector audit to facilitate joined-up approaches to evaluation?
- Which institutions are best placed to prepare evaluations across different policy instruments and provide outcome-driven policy recommendations?
- Which methodological approaches can underpin the evaluation of the cumulative impacts of different policy instruments against counterfactuals to provide tangible policy conclusions?

**Introduction and moderator:** Ronnie Downes, Deputy Head of Budgeting and Public Expenditures Division, OECD and Christiane Arndt, Head of Measuring Regulatory Performance Programme, OECD

**Kick-off presentations:**
- Professor Bruno Damásio, NOVA Information Management School, New University of Lisbon
- Stephan Naundorf, Counsellor to the Minister of State Helge Braun and Representative of the Better Regulation Office Federal Chancellery, Germany

17:00 End of breakout sessions

17:00 Cocktail

19:00 SOCIAL: “LISBON BY NIGHT – DINNER ON A BOAT”
DAY 2 (MORNING) – CLOSED-DOOR WORKSHOP

Open to RPC Delegates and invited experts only.

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Room: Sophia de Mello Breyner

Chair: Gary Banks, Chair of the OECD Regulatory Policy Committee

9:00 - 9:30 Simplex programme

Objective: Share the experience of the Simplex programme to promote a more efficient and citizen-centred public administration and reduce burdens on businesses and citizens.

Speaker: Graça Fonseca, Secretary of State Assistant and of Administrative Modernisation, Portugal

9:30 - 10:15 Regulatory budgets and stock-flow linkage rules

Objective: Explore the merits, challenges and limitations of the use of regulatory budgets and stock-flow linkage rules such as “one-in one-out”.

Speakers:

» Jeannine Ritchot, Executive Director, Regulatory Cooperation, Treasury Board of Canada Secretariat

» Nick Malyshev, Head of Regulatory Policy Division, OECD

Questions for discussion:

» How do stock-flow linkage rules fit into the broader framework for ex post evaluation? What are its merits and limitations compared to other tools?

» How can one-in one-out rules be used to effectively reduce regulatory burdens on business and citizens? How can perverse effects like accumulating a stock of redundant regulation to be deleted when needed or preventing beneficial regulation from going ahead be avoided?

» How can stock-flow linkage rules and regulatory budgets, e.g. one-in one-out rules, help incentivise evaluation that goes beyond regulatory costs and helps improve regulatory frameworks?

10:15-10:45 Coffee break

AGENDA

Closing the regulatory cycle: effective ex post evaluation for improved policy outcomes
10:45 - 12:15 Processes and institutions for effective ex post evaluation

Objective: Identify key policy conclusions on the processes and institutions that support the effective review of laws and regulations and help improve the existing regulatory framework.

Rapporteur, breakout session 1: Caroline Wigerstad, Head of Section, Better Regulation, Agency for Economic and Regional Growth, Sweden

Rapporteur, breakout session 2: Iveta Šimončičová, Director, Department for Business Environment, Ministry of Economy, Slovak Republic

Rapporteur, breakout session 3: Knut Klepsvik, Deputy Director General, Budget Department, Ministry of Finance, Norway

Introduction: Céline Kauffmann, Deputy Head of Regulatory Policy Division, OECD

Moderator: Christiane Arndt, Head of Measuring Regulatory Performance Programme, OECD

12:15 - 12:30 Closing remarks

Speakers:
» Gary Banks, Chair of the OECD Regulatory Policy Committee
» Nick Malysh, Head of Regulatory Policy Division, OECD

[DAY 2 (AFTERNOON) – MEETING OF THE STEERING GROUP ON MEASURING REGULATORY PERFORMANCE]

Room: Maria Helena da Silva

Chair: Jeannine Ritchot, Executive Director, Regulatory Cooperation, Treasury Board of Canada Secretariat

13:30 - 16:00 Steering group meeting

Session open to Steering group members only. RPC Delegates interested in joining the group are kindly asked to contact the OECD Secretariat.