

Composite indexes: use of performance budgeting-additional information

		Existence of Performance Information (65%)	
Survey Question	Scoring	Total Weight	
11a	Does the CBA have in place a standard performance budgeting framework? (16.7%)	a) Yes, it applies to all central government Line Ministries and Agencies: 0.25 b) Yes, but it applies only to Line Ministries: 0.25 c) Yes, but it is optional for Line Ministries and Agencies to abide by 0. it: 0.25 d) No, Line Ministries/Agencies have their own performance budgeting frameworks: 0.25	a) 0.271 b) 0.0271 c) 0.0271 d) 0.0271
11b	What are the key elements of this standard framework? (16.7%)	a) General guidelines and definitions for the performance budgeting process: 0.1667 b) Standard template(s) for reporting performance information back to the CBA: 0.1667 c) Standard performance rating system: 0.1667 d) Standard set of performance indicators and/or targets: 0.1667 e) Standard ICT tool/application for entering and reporting performance information to the CBA: 0.1667 f) Other: 0.1667	a) 0.0181 b) 0.0181 c) 0.0181 d) 0.0181 e) 0.0181 f) 0.0181
22	When setting performance targets, against what benchmark(s) are they generally set against? (16.7%)	a) Relative to the programme's past performance 0.20 b) Relative to the performance of a similar programme 0.20 c) Relative to international benchmarks of similar programmes 0.15 d) According to the performance objectives of the programme 0.20 e) Other 0.15 f) None 0.10 g) Not applicable, performance targets are not used 0	a) 0.0217 b) 0.0217 c) 0.0163 d) 0.0217 e) 0.0163 f) 0.0108 g) 0.0000
13	Please indicate which institutions play important roles in: c generating performance information (8.34%)	a) Chief executive or elected governing body 0.15 b) Legislature or legislative body 0.15 c) Supreme Audit Institution 0 d) Internal audit institution 0 e) CBA 0.15 f) Line ministries 0.15 g) Agencies 0.15 h) Private consultants 0.00 i) Civil society organisations 0.10 j) Other 0.15 k) Not applicable 0.00	a) 0.0081 b) 0.0081 c) 0.0000 d) 0.0000 e) 0.0081 f) 0.0081 g) 0.0081 h) 0.0000 i) 0.0054 j) 0.0081 k) 0.0000
13	Please indicate which institutions play important roles in: Conducting evaluations (8.34%)	a) Chief executive or elected governing body 0.15 b) Legislature or legislative body 0.15 c) Supreme Audit Institution 0.00 d) Internal audit institution 0.00 e) CBA 0.15	a) 0.0081 b)0.0081 c) 0.0000 d) 0.0000 e) 0.0000

		f) Line ministries 0.15 g) Agencies 0.15 h) Private consultants 0.00 i) Civil society organisations 0.10 j) Other 0.15 k) Not applicable 0.00	e) 0.0081 f) 0.0081 g) 0.0081 h) 0.0000 i) 0.0054 j) 0.0081 k) 0.0000
18	Please estimate what percentage of the total performance information provided by Line ministries/agencies to the CBA as part of their budget submissions falls into the following categories (16.67%)	a. Input measures a1) 0-20% of PI: 0.20 a2) 20-40% of PI: 0.40 a3) 41-60% of PI: 0.60 a4). 61-80% of PI: 0.80 a5) 81-100% of PI: 1 a6) Not Applicable: 0 b. Output measures b1) 0-20% of PI: 0.20 b2) 20-40% of PI: 0.40 b3) 41-60% of PI: 0.60 b4) 61-80% of PI: 0.80 b5) 81-100% of PI: 1 b6) Not Applicable: 0 c. Outcome measures c1) 0-20% of PI: 0.20 c2) 20-40% of PI: 0.40 c3) 41-60% of PI: 0.60 c4) 61-80% of PI: 0.80 c5) 81-100% of PI: 1 c6) Nota applicable: 0 d. Performance ratings d1) 0-20% of PI: 0.20 d2) 20-40% of PI: 0.40 d3) 41-60% of PI: 0.60 d4) 61-80% of PI: 0.80 d5) 81-100% of PI: 1 d6) Not applicable: 0 e. Efficiency measures e1) 0-20% of PI: 0.20 e2) 20-40% of PI: 0.40 e3) 41-60% of PI: 0.60 e4) 61-80% of PI: 0.80 e5) 81-100% of PI: 1 d6) Not applicable: 0	a1)0.0043 a2)0.0087 a3)0.0130 a4)0.0173 a5)0.0216 a6)0.0000 b1)0.0043 b2)0.0087 b3)0.0130 b4)0.0173 b5)0.0216 b6)0.0000 c1)0.0043 c2)0.0087 c3)0.0130 c4)0.0173 c5)0.0216 c6)0.0000 d1)0.0043 d2)0.0087 d3)0.0130 d4)0.0173 d5)0.0216 d6)0.0000 e1)0.0043 e2)0.0087 e3)0.0130 e4)0.0173 e5)0.0216 e6)0.0000
61g	Are non-financial performance targets included in the budget documents to the legislature? (16.67%)	a) Yes: 1 b) No: 0	a)0.10840 b)0.00000
Use of performance information in the budget negotiations (20%)			
14	How often do the Central Budget Authority (CBA) and Line Ministries utilise the following kinds of performance information in their budget negotiations? (10%)	a. Financial data a1) Never: 0 a2) Rarely/Occasionally: 0.50 a3) Usually/Always: 1 a4) Not applicable: 0	a1)0.0000 a2)0.0017 a3)0.0033

		<p>b. Operational data and performance reports b1) Never: 0 b2) Rarely/Occasionally: 0.50 b3) Usually/Always: 1 b4) Not applicable: 0</p> <p>c. Performance evaluations c1) Never: 0 c2) Rarely/Occasionally: 0.50 c3) Usually/Always: 1 c4) Not applicable: 0</p> <p>d. Spending Reviews d1) Never: 0 d2) Rarely/Occasionally: 0.50 d3) Usually/Always: 1 d4) Not applicable: 0</p> <p>e. Independent performance information e1) Never: 0 e2) Rarely/Occasionally: 0.50 e3) Usually/Always: 1 e4) Not applicable: 0</p> <p>f. Statistical information f1) Never: 0 f2) Rarely/Occasionally: 0.50 f3) Usually/Always: 1 f4) Not applicable: 0</p>	<p>a4)0.0000 b1)0.0000 b2)0.0017 b3)0.0033 b4)0.0000 c1)0.0000 c2)0.0017 c3)0.0033 c4)0.0000 d1)0.0000 d2)0.0017 d3)0.0033 d4)0.0000 e1)0.0000 e2)0.0017 e2)0.0033 e3)0.0000 f1)0.0000 f2)0.0017 f3)0.0033 f4)0.0000</p>
16	How often do Line Ministries and Agencies utilise the following kinds of performance information in their budget negotiations? (25%)	<p>a. Financial data a1) Never: 0 a2) Rarely/Occasionally: 0.50 a3) Usually/Always: 1 a4) Not applicable: 0 a5) Varies across ministries 0.50</p> <p>b. Operational data and performance reports b1) Never: 0 b2) Rarely/Occasionally: 0.50 b3) Usually/Always: 1 b4) Not applicable: 0 b5) Varies across ministries 0.50</p> <p>c. Performance evaluations c1) Never: 0 c2) Rarely/Occasionally: 0.50 c3) Usually/Always: 1 c4) Not applicable: 0 c5) Varies across ministries 0.50</p> <p>d. Spending Reviews d1) Never: 0 d2) Rarely/Occasionally: 0.50 d3) Usually/Always: 1 d4) Not applicable: 0</p> <p>e. Independent performance information</p>	<p>a1)0.0000 a2)0.0042 a3)0.0083 a4)0.0000 a5)0.0042 b1)0.0000 b2)0.0042 b3)0.0083 b4)0.0000 b5)0.0042 c1)0.0000 c2)0.0042 c3)0.0083 c4)0.0000 c5)0.0042 d1)0.0000 d2)0.0042 d3)0.0083 d4)0.0000 e1)0.0000</p>

		e1) Never: 0 e2) Rarely/Occasionally: 0.50 e3) Usually/Always: 1 e4) Not applicable: 0	e2)0.0042 e3)0.0083 e4)0.0000
		f. Statistical information f1) Never: 0 f2) Rarely/Occasionally: 0.50 f3) Usually/Always: 1 f4) Not applicable: 0	f1)0.0000 f2)0.0042 f3)0.0083 f4)0.0000
19	How do the sectors of central government generally utilise PI in their budget negotiations with the CBA? The scores are based on averages of the following sectors: education, health, social protection, defence, public order and general public services (65%)	a) Setting allocations for LM/ Agencies 0.1111 b) Setting allocations for programmes 0.1111 c) Reducing spending 0.1111 d) Eliminating programmes 0.1111 e) Increasing spending 0.1111 f) Proposing new areas of spending 0.1111 g) Developing mngt reform proposals 0.1111 h) Strategic planning/prioritisation 0.1111 i) Other 0.1111 j) Not used 0	a)0.0144 b)0.0144 c)0.0144 d)0.0144 e)0.0144 f)0.0144 g)0.0144 h)0.0144 i)0.0144 j)0.0000
Consequences of not achieving the targets			(15%)
24	If performance targets are not met by line ministries/agencies, how likely is it that any of the following consequences are triggered? (15%)	c. More intense monitoring of organisation and/or programme in the future c1) Never 0 c2) Rarely/Occasionally 0.50 c3) Usually/Always 1 h. Negative consequences for performance evaluations of individuals responsible for programme/organisation h1) Never 0 h2) Rarely/Occasionally 0.50 h3) Usually/Always 1 i. Organisational or programme's poor performance made public i1) Never 0 i2) Rarely/Occasionally 0.50 i3) Usually/Always 1 k. More training provided to staff assigned to programme/organisation k1) Never 0 k2) Rarely/Occasionally 0.50 k3) Usually/Always 1	c1)0.0000 c2)0.0188 c3)0.0375 h1)0.0000 h2)0.0188 h3)0.0375 i1)0.0000 i2)0.0188 i3)0.0375 k1)0.0000 k2)0.0188 k3)0.00375