

WHO'S WHO OECD \ FORUM 2012

Paris, 22-23 May
www.oecd.org/forum



LAURENT ABADIE

Chairman and CEO, Panasonic Europe Ltd.

Laurent Abadie was appointed Chairman and Chief Executive Officer of Panasonic Europe Limited on 1st April 2009.

Mr. Abadie joined Panasonic France as Managing Director in 2004. The following year he was appointed Chief Executive Officer and, on 1st April 2008, Executive Officer within the Matsushita Electric Industrial Co Ltd. Group – as from October 2008 being known only under its brand name Panasonic.

Under the guidance of Mr. Abadie, Panasonic has led the French digital camera market since the first quarter of 2007 with its Lumix range. Panasonic has also climbed from fifth to second place in the French plasma screen market under his leadership.

Mr. Abadie started his career at Sony France in 1981, joining the marketing department in 1988, and moving into the Corporate Management division in 1991. In 1997, he joined the management team of Sony's Consumer Products division and two years later became the Managing Director of Sony France, and European Sales Manager covering mass distribution. He left Sony in 2003 to become a consultant at IDT.

Born March 1958, Mr. Abadie is a graduate of ISTEK (the Institute of Higher Education in Marketing and Commerce) and of the IMD (International Institute for Management Development) in Lausanne.



HER MAJESTY QUEEN RANIA AL ABDULLAH OF JORDAN

Her Majesty Queen Rania focuses on a variety of causes, the most important of which is education. In Jordan, Her work helps raise the quality of education for Jordanian children. Abroad, She advocates for global education and for world leaders to fulfil their commitments towards universal primary education.

In 2008, Queen Rania launched Madrasati, a public-private partnership to renovate 500 needy public schools and enrich student curricula. In 2010, Queen Rania expanded Madrasati to Palestinian schools in Jerusalem. In line with Jordan's ambition to improve the quality of education, Her Majesty established the Queen Rania Teachers' Academy in 2009, the Kingdom's first interactive Children's Museum in 2007, as well as the Queen Rania Award for Excellence in Education in 2005. Queen Rania heads the Jordan Education Initiative, established in 2003 to introduce technology to schools across Jordan.

Her Majesty is the founder of the Jordan River Foundation, established to improve the livelihoods of communities and protect children from abuse across the Kingdom. Queen Rania is UNICEF's Eminent Global Advocate for Children and Honorary Chair of the United Nations Girls' Education Initiative. To help achieve the Millennium Development Goals, Her Majesty has supported Education for All, the In My Name Campaign, the Global Campaign for Education, and the Global Partnership for Education. During the summer of 2009, Queen Rania launched and was named Co-Founder and Global Co-Chair of 1GOAL.



HAIFA FAHOUM AL KAYLANI

Chairman, Arab International Women's Forum

Haifa Fahoum Al Kaylani, Founder and Chairman of the Arab International Women's Forum, is well-known in international business and government circles as an influential leader vis-à-vis cultural and gender issues. An economist and graduate of the American University of Beirut and Oxford University, Ms. Al Kaylani brings a wide range of skills and experience to her personal mission of encouraging leadership roles for women while promoting greater cultural understanding between Arab and international communities.

Ms. Al Kaylani holds senior positions in several organisations in the United Kingdom, as well as internationally, and is a board member for NGOs, cultural and educational institutions. She is the International Vice-President of The Women's Leadership Board at Harvard University. Ms. Al Kaylani serves as an Advisory Board Member for the University of London's Middle East Institute, and the Institute for Women's Studies in the Arab World at the American University in Beirut.

In 2006, Ms. Al Kaylani was recognised as one of 21 Leaders for the 21st Century by Women's eNews in New York, and in 2007 she received the Education Excellence Award. Ms. Al Kaylani has also received the 2008 World of Difference Lifetime Achievement Award presented by The International Alliance for Women. In 2009, Ms. Al Kaylani was named one of the 20 leading Muslim women in the United Kingdom by The Equality and Human Rights Commission, and in 2011 and 2012, as one of the hundred most powerful women in the Arab World by Arabian Business Monitor.

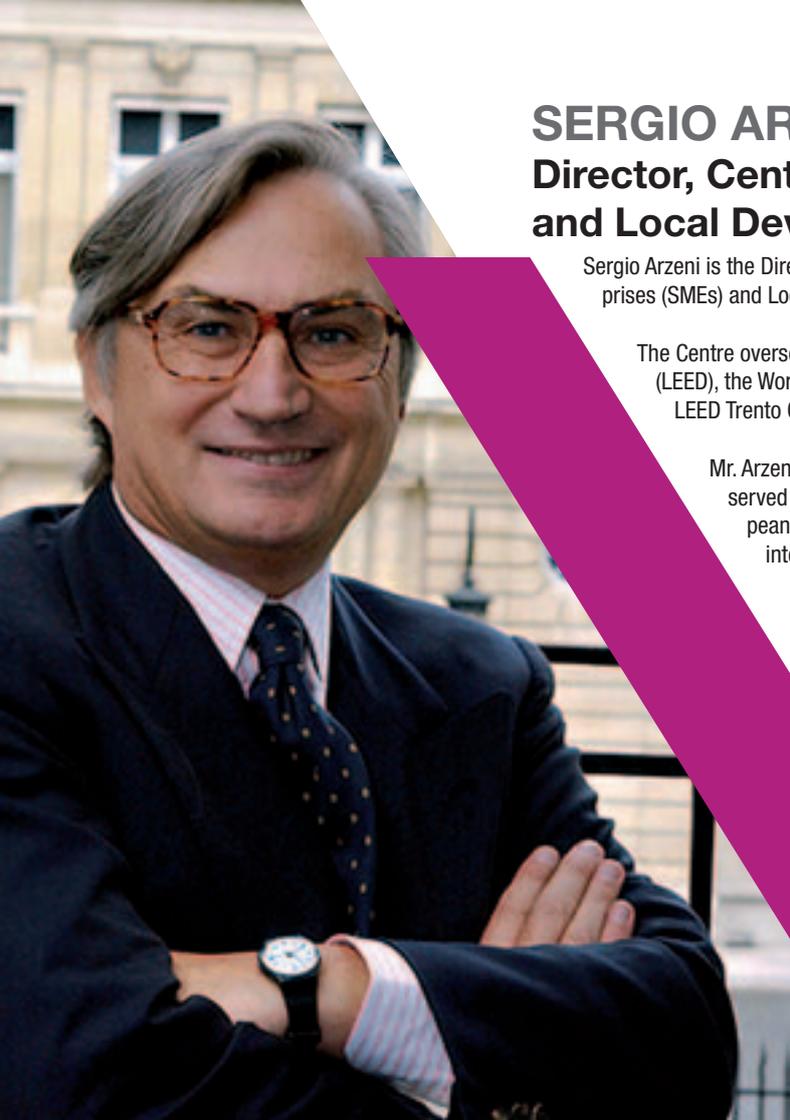


VEDAT AKGIRAY

President, Capital Markets Board, Turkey

Vedat Akgiray was appointed Chairman of Capital Markets Board of Turkey in March of 2009. A graduate of Bogaziçi University, he obtained an MA, MBA and also a PhD in finance from Syracuse University in the United States. Since 1990, he has held an academic position at Bogaziçi University and was promoted to full professorship in 2000. Mr. Akgiray is the founder of the Financial Engineering Master's Programme and served as its Chairman from 2002-2009.

Having held several posts at numerous universities both in the US and Turkey, Mr. Akgiray has published and presented more than 100 articles on various international academic platforms. In addition to his academic role, he has also provided consultancy services to various enterprises in the areas of finance and information technology.



SERGIO ARZENI

Director, Centre for Entrepreneurship, SMEs and Local Development, OECD

Sergio Arzeni is the Director of the OECD Centre for Entrepreneurship, Small and Medium-sized Enterprises (SMEs) and Local Development.

The Centre oversees the work of the Local Economic and Employment Development programme (LEED), the Working Party on SMEs and Entrepreneurship, the Tourism Committee, and the OECD LEED Trento Centre for Local Development (Italy).

Mr. Arzeni has worked at the OECD for over 20 years. Prior to joining the OECD, Mr. Arzeni served as an economist for the Italian Parliament, the Italian Trade Unions and the European Commission. As an economic journalist he has contributed to several Italian and international newspapers.

He holds a First Class Honours Degree in Political Science from the University of Rome and specialised in Industrial Economics at the International University Institute of Luxembourg and in International Economic Relations at the Brookings Institution in Washington D.C., USA. He speaks French, Spanish, English, German and Italian.



KEN ASH

Director, Trade and Agriculture, OECD

Ken Ash, a Canadian national, was a Deputy Director at the OECD from 1999 before becoming Director for Trade and Agriculture in 2009. He played a leading role in the successful merger of the Trade and Agriculture directorates in 2006, to reinvigorate the key policy contributions of the OECD in both areas.

Mr. Ash has effectively led the development, dissemination and communication of evidence-based policy to Ministers, senior officials and major stakeholders to identify pragmatic and concrete policy actions that governments could take to achieve common domestic goals, while avoiding trade conflicts. He has brought forward a widespread and deeper understanding of the benefits of further domestic and trade policy reform.

Upon joining the OECD Mr. Ash brought with him 20 years of extensive experience from the Government of Canada where he held successively several director-level positions in various branches of Agriculture and Agri-Food Canada. As Director General, Economic and Policy Analysis, Policy Branch, from 1995-1999, he provided strategic policy guidance to government on key trade policy issues during GATT/WTO negotiations; in the implementation of the URAA; and in the formulation of a government-wide Programme Review that resulted in major policy and organizational reforms.

Mr. Ash holds a Bachelor of Commerce degree and an MBA (International Business and Resource Management), Memorial University, Canada.



ALI BABACAN

Deputy Prime Minister for Economic and Financial Affairs, Turkey

Ali Babacan was born in Ankara in 1967. He graduated first in his class of 1985 from the TED Ankara High School. In 1989, he received a Bachelor's of Science in Industrial Engineering from the Middle East Technical University in Ankara, where he ranked first among the graduates of that year. In 1990, he was awarded a Fulbright Scholarship and attended the Kellogg School of Management at Northwestern University in Evanston, Illinois, where he received his Master of Business Administration in Marketing, Organisational Behaviour and International Business in 1992. From 1992 to 1994, he worked at a Chicago-based company providing financial consulting services to top executives of major banks in the United States. Subsequently, he returned to Ankara to run his family business from 1994 until 2002. In 2001, he became a founding member and board member of the Justice and Development Party (AkParti), a position which he still retains. At the general elections held in November 2002, he was elected to Parliament and appointed as the Minister of Treasury, a cabinet position he retained throughout the 58th and 59th Governments of the Republic of Turkey until August 2007. In addition to his tenure as Minister of Treasury, on June 3, 2005, he was appointed as Chief Negotiator in Turkey's accession negotiations with the European Union. At the general elections held on 22 July 2007 he was re-elected to the Parliament. On August 29, 2007, he was appointed as the Minister of Foreign Affairs of the 60th Government of the Republic of Turkey. In 2009 he was appointed as Deputy Prime Minister, in charge of Finance and Economy. After the 2011 general election he was appointed as Deputy Prime Minister for Economic and Financial Affairs.



MICHELLE BACHELET

Executive Director, UN Women

Ms. Michelle Bachelet is the first Under-Secretary-General and Executive Director of UN Women, established in July 2010 by the United Nations General Assembly. Under Ms. Bachelet's leadership, UN Women will lead, support and coordinate the work on gender equality and the empowerment of women at global, regional and country levels.

Ms. Bachelet most recently served as President of Chile from 2006 to 2010. A long-time champion of women's rights, she has advocated for gender equality and women's empowerment throughout her career. One of her major successes as President was her decision to save billions of dollars in revenues to spend on issues such as pension reform, social protection programmes for women and children, and research and development, despite the financial crisis. Other initiatives included tripling the number of free early child-care centres for low-income families and the completion of some 3,500 child-care centres around the country.

Ms. Bachelet also held ministerial portfolios in the Chilean Government as Minister of Defence and Minister of Health. As Defence Minister, Ms. Bachelet introduced gender policies intended to improve the conditions of women in the military and police forces. As Minister of Health, she implemented health care reform, improving attention to primary care facilities with the aim of ensuring better and faster health care response for families.

A close-up portrait of John Bangs, a middle-aged man with short grey hair and glasses, wearing a dark suit jacket and a white shirt. The portrait is partially obscured by a large blue diagonal graphic element that runs from the top left towards the bottom right.

JOHN BANGS

Chair, Education, Employment and Training Working Group, TUAC

John Bangs started his career as a teacher. He joined the National Union of Teachers (NUT) in 1990 as the officer responsible for special needs and for the English National Curriculum and its assessment. In 1993 he was appointed Assistant Secretary (Education/Equal Opportunities). His department covered all areas of education and equal opportunities policy.

He was responsible for the NUT's wide-ranging research programme. Research projects have included ground-breaking work on school self evaluation, pupil behaviour, curriculum and assessment and the professional lives of teachers. He initiated and oversaw the NUT's teacher Professional Development Programme and was responsible for the NUT's policies on professional development. He was also responsible for the NUT's work with OECD.

Since leaving the NUT he has focused primarily on teacher policy and the interface between the teaching profession and government. His role in Education International (EI), focusing on OECD education policy making and research, linked with his work at the Faculty of Education at Cambridge University, enables him to be at the leading edge of international teacher policy development and the latest developments on education system comparators. He represents EI in the joint planning group for the International Summit on the Teaching Profession.



NICOLAS BARRE

Deputy Managing Editor, *Les Echos*, France

Nicolas Barré is an experienced journalist and editor. He received degrees from the Institut d'études politiques de Paris and the Centre de formation des journalistes. In 1988 he worked as the Business Correspondent for *Les Echos* in Paris. From 1994-2000, he worked as the Tokyo Bureau Chief.

From 2005-2008, he was Deputy Managing Editor at *Le Figaro*. Nicolas Barré became Deputy Managing Editor of *Les Echos* in 2008.

A portrait of Katrin Bennhold, a woman with long, wavy blonde hair, smiling. She is wearing a dark top with gold buttons. The portrait is partially obscured by a large red diagonal shape that points towards the text on the right.

KATRIN BENNHOLD

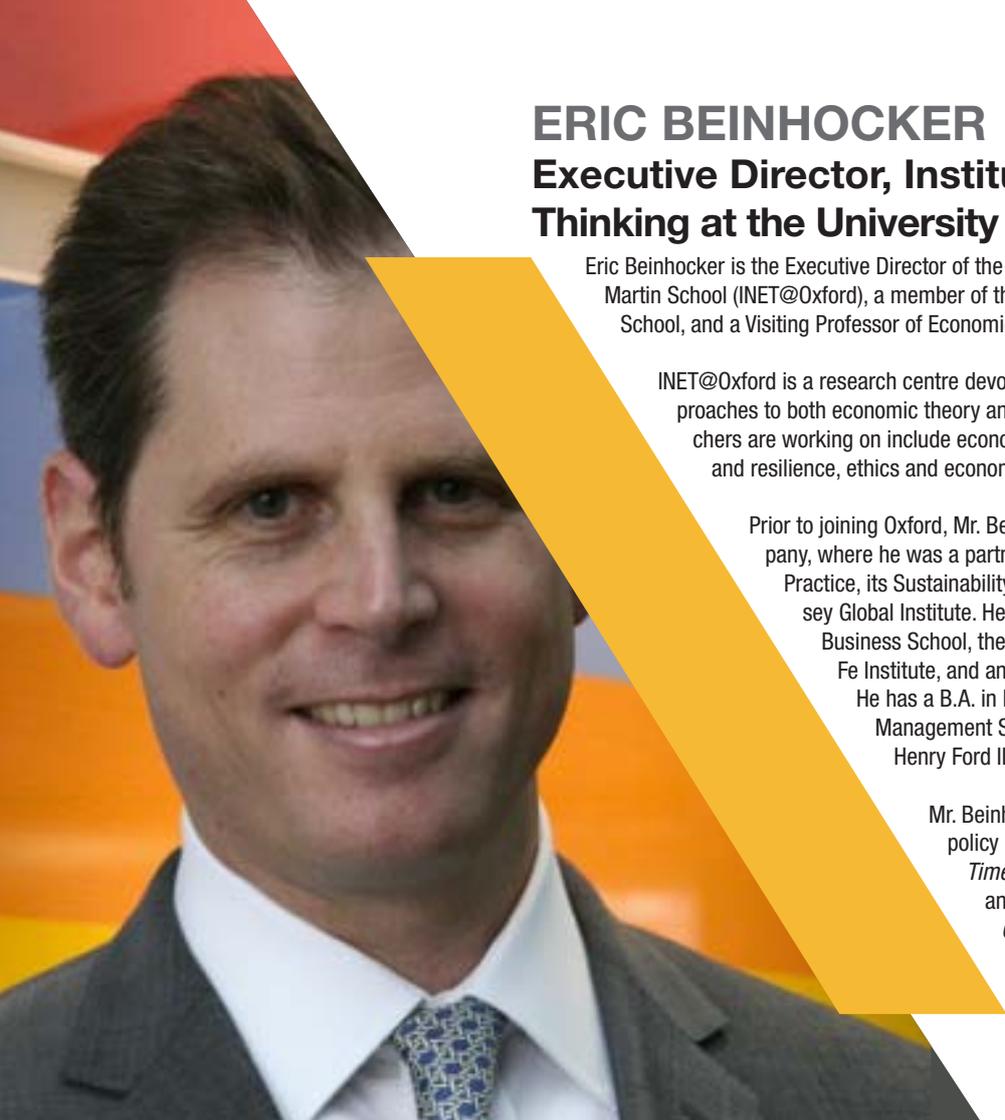
Correspondent, *International Herald Tribune*

Katrin Bennhold is a Correspondent for the *International Herald Tribune* in Paris and one of the main contributors to the Female Factor series on the state of women in the 21st century. She began to take a specific interest in covering work/life balance issues after giving birth to her daughter, Elena, in early 2009.

An economist by training, Ms. Bennhold has been covering French and European politics for the *IHT* and its parent newspaper, *The New York Times*, for more than six years.

Prior to that, she was a senior economics writer for Bloomberg News and a television reporter for Bloomberg TV and N24, a German 24-hour news channel, in London.

Ms. Bennhold obtained her bachelor's and master's degrees in Economics from the London School of Economics in 1997 and 1998.



ERIC BEINHOCKER

Executive Director, Institute for New Economic Thinking at the University of Oxford, United Kingdom

Eric Beinhocker is the Executive Director of the Institute for New Economic Thinking at the Oxford Martin School (INET@Oxford), a member of the faculty of the University of Oxford's Said Business School, and a Visiting Professor of Economics at Central European University.

INET@Oxford is a research centre devoted to applying innovative interdisciplinary approaches to both economic theory and public policy practice. Issues INET@Oxford researchers are working on include economic growth, financial system stability, inequality, risk and resilience, ethics and economics, economic development, and sustainability.

Prior to joining Oxford, Mr. Beinhocker had a 20 year career at McKinsey & Company, where he was a partner and held leadership roles in McKinsey's Strategy Practice, its Sustainability and Resource Productivity Practice, and the McKinsey Global Institute. He has also held research appointments at the Harvard Business School, the MIT Sloan School, been a visiting scholar at the Santa Fe Institute, and an Executive Director of the Corporate Executive Board. He has a B.A. in Economics from Dartmouth College and an M.S. in Management Science from the MIT Sloan School where he was the Henry Ford II Scholar.

Mr. Beinhocker writes extensively on economic, business, and policy issues and his work has appeared in the *Financial Times*, *Newsweek*, *The Times*, *Harvard Business Review*, and various academic journals. He is the author *The Origin of Wealth*, one of Amazon's "Top Ten Business Books" in 2006.

A portrait of Carsten Berg, a man with dark, curly hair, wearing a dark suit jacket over a light-colored shirt. The portrait is partially obscured by a large, diagonal, magenta-colored graphic element that points towards the text on the right. The background of the portrait is blurred, showing hints of blue and orange.

CARSTEN BERG

Deputy Chairman, Democracy International

Carsten Berg is a trained Political Scientist and obtained a degree in Political Sciences from the University Potsdam and an MA in Education from Alanus University Bonn. He has campaigned for participatory and direct democracy at regional, national and transnational levels.

Moreover he has given university lectures on the question of participatory democracy and served as expert and adviser to parliaments and international non-governmental organisations. In 2002-2003, Carsten Berg worked for Mehr Demokratie e.V. in the Convention on the Future of Europe (European Constitutional Convention) and successfully campaigned for the inclusion of the European Citizens' Initiative (ECI) into EU law. The ECI is the first transnational and digital instrument of participatory democracy in world history. Since then he continues to contribute to the emergence of the European Citizens' Initiative as Director of the ECI Campaign www.citizens-initiative.eu. Along with his position as Vice-Chairman of Democracy International, he also founded the Initiative & Referendum Institute Europe, a non-partisan research and educational institute with Headquarters at Marburg University (Germany).

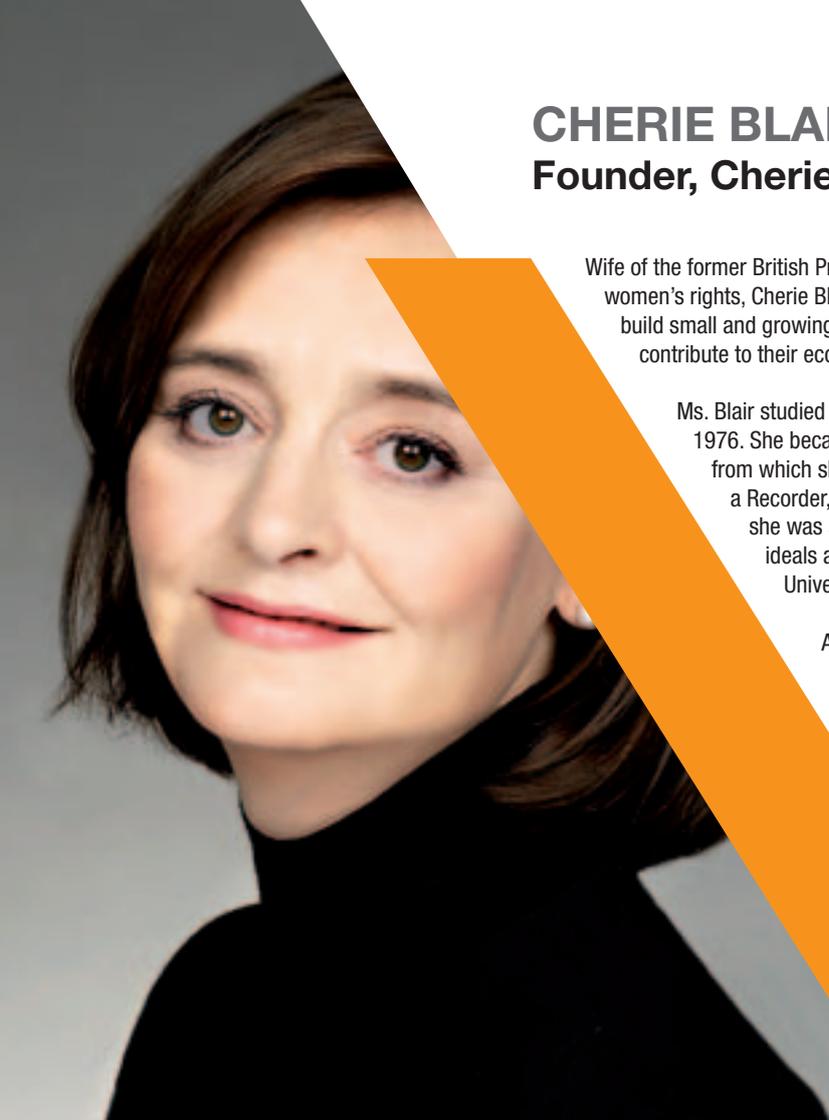


EWA BJÖRLING

Minister for Trade, Ministry for Foreign Affairs, Sweden

Ewa Björling is the Swedish Minister for Trade in the Ministry for Foreign Affairs. As a member of the Parliamentary Committee on Foreign Affairs, Ms. Björling's areas of expertise included trade issues. She is also active in international development and human rights and is working to develop co-operation among all the countries, particularly Africa, where preventing the spread of HIV/AIDS is paramount.

In 1993, Ewa received her doctorate with a thesis dealing with B-cell immunity against HIV. She is a dentist, a qualified dental surgeon, and was appointed an associate professor of virology in 1999. Ewa Björling led a research group at Karolinska Institutet for several years. She has been a member of the board at the Swedish International Development Cooperation Agency and Chair of the National Council for Coordination of HIV Prevention. She was elected an MP for the Moderate Party in 2002, and appointed Minister for Trade in 2007.

A portrait of Cherie Blair, a woman with dark hair, wearing a black turtleneck, looking slightly to the right. The portrait is partially obscured by a large orange diagonal graphic element.

CHERIE BLAIR

Founder, Cherie Blair Foundation for Women

Wife of the former British Prime Minister Tony Blair, leading lawyer and committed campaigner for women's rights, Cherie Blair set up the Cherie Blair Foundation for Women in 2008 to help women build small and growing businesses in Africa, South Asia and the Middle East so that they can contribute to their economies and have a stronger voice in their societies.

Ms. Blair studied law at the London School of Economics and was called to the Bar in 1976. She became a Queen's Counsel in 1995 and in 2000 co-founded Matrix Chambers from which she continues to practice as a barrister. Cherie Blair currently also sits as a Recorder, as part-time judges are known, and is an accredited mediator. In 2007, she was awarded the Eleanor Roosevelt Val-Kill medal in recognition of her high ideals and courageous actions. Cherie also holds Honorary Degrees at the Open University and Liverpool Hope University.

As well as fighting for human rights in her professional career, Ms. Blair is an active campaigner on equality and human rights issues. In addition to founding her own charity, she remains closely involved with charities with a special emphasis on women. She is a member of the International Center for Research on Women's leadership council, Ambassador for the GSMA Women Programme, Honorary Vice President of Barnados, President of the Loomba Foundation, Ambassador for Scope, Trustee of Africa Justice Foundation and patron of a number of charities, including Breast Cancer Care and SolarAid. Ms. Blair is also Vice-Chair of the US Secretary of State's International Council for Women's Business Leadership and Honorary Chair of the World Justice Project.



HENRYKA BOCHNIARZ

President, Polish Confederation of Private Employers

Henryka Bochniarz was named Vice-President of Boeing International and President of Boeing Central and Eastern Europe in July 2006. Before joining Boeing, Bochniarz was President and co-owner of Nic+om Consulting Ltd. In 1999, she became President of the Polish Confederation of Private Employers Lewiatan. She also serves as Vice-Chairwoman of the Tripartite Commission for social and economic issues and as Vice-President of Business Europe. She participates in the works of the Enterprise Policy Group and is also the Chairwoman of the Polish-Japanese Economic Committee. In 1991, Bochniarz served as Minister of Industry and Trade in the cabinet of Prime Minister Jan Krzysztof Bielecki. From 1971 to 1990, she was a university professor and a researcher for the Foreign Trade Research Institute of Poland.

Bochniarz is active in several civic organisations. She is Vice-Chairwoman of Stanisław Ignacy Witkiewicz Arts Foundation and is also a Co-Founder of the “Nike” Literature Prize for the best book of the year. Since 2008, she has also been the Boeing representative on the World Bank’s Private Sector Leaders’ Forum that focuses on gender equality and women’s role in business and in 2009, Bochniarz helped to launch the first Women Congress in Poland.

Bochniarz has written about macro- and micro-economics and in 2003, she co-authored a book with Jacek Santorski entitled *B d sob i wygraj — 10 odpowiedzi dla aktywnej kobiety* (*Be yourself and win — ten hints for an active woman*).



TAMZIN BOOTH

European Business Editor, *The Economist*

Tamzin Booth covers European business for *The Economist*, based in Paris. Before that she was the newspaper's global media correspondent, based in London. She joined *The Economist* in 2001 as a writer on finance, having previously worked for *The Wall Street Journal* and *Institutional Investor magazine*. Before pursuing a career in journalism, Ms. Booth worked in equity research at Salomon Brothers in Hong Kong, specialising in retail banking, and prior to that she was a trainee chartered accountant at Coopers & Lybrand in London.



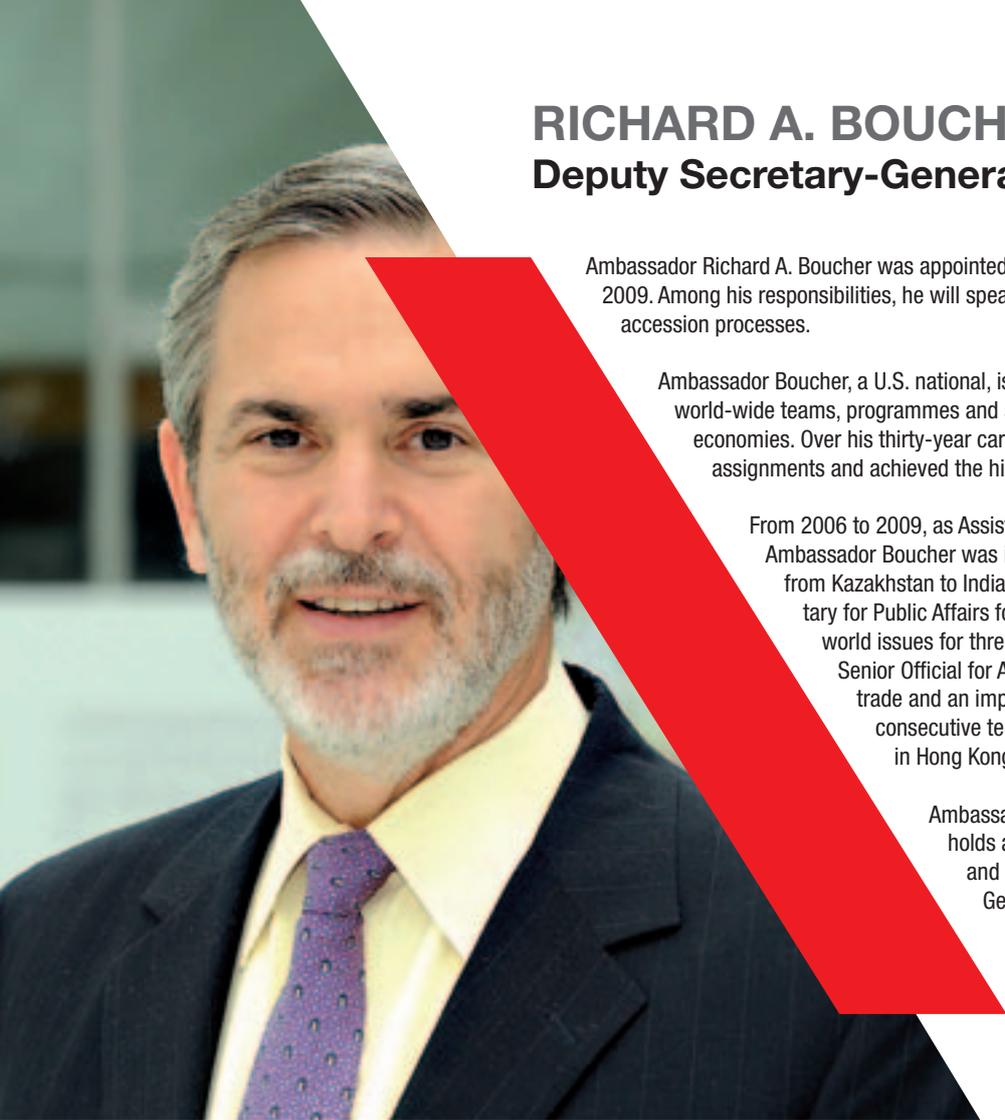
ANDREW BORAINED

Chief Executive, The Cape Town Partnership, South Africa

Andrew Boraine is Chief Executive of the Cape Town Partnership, a cross-sector partnership that focuses on the regeneration of the Cape Town Central City. He was part of leading Cape Town's successful bid for World Design Capital 2014 and is currently facilitating the establishment of a new Economic Development Partnership (EDP) for the Western Cape region that was launched in April 2012. He is Adjunct Professor at the African Centre for Cities at the University of Cape Town and is on the advisory board of the State of Cities in Africa project.

Mr. Boraine has been involved in South Africa's local government and urban development processes for the past 34 years, as activist, adviser, negotiator, government planner, city manager, facilitator, communicator, writer and teacher. He conceptualised and co-ordinated the establishment of the innovative South African Cities Network (SACN) in 2002. Prior to this, he was City Manager of Cape Town (1997-2001) and Deputy Director-General in the Department of Constitutional Development (1995-1997), where he assisted in drafting the local government chapter for the new South African Constitution.

He has taken part in the OECD Local Economic and Employment Development (LEED) Programme Urban Missions to the Cities of Belfast, Derry-Londonderry and Barcelona. He is a board member of the Development Bank of Southern Africa (DBSA) where he chairs the Bank's Development Planning Committee. He chairs the Board of the Cape Town International Convention Centre (CTICC).

A portrait of Richard A. Boucher, a middle-aged man with grey hair and a beard, wearing a dark suit, a light yellow shirt, and a purple patterned tie. The portrait is partially obscured by a large red diagonal graphic element.

RICHARD A. BOUCHER

Deputy Secretary-General, OECD

Ambassador Richard A. Boucher was appointed Deputy Secretary-General of the OECD on 5 November 2009. Among his responsibilities, he will spearhead the Organisation's enhanced engagement and accession processes.

Ambassador Boucher, a U.S. national, is a senior foreign policy executive who has managed world-wide teams, programmes and strategies and brings extensive experience in emerging economies. Over his thirty-year career in foreign policy, he has consistently had challenging assignments and achieved the highest rank in the United States Foreign Service.

From 2006 to 2009, as Assistant Secretary of State for South and Central Asia, Ambassador Boucher was involved in high-level negotiations throughout the region, from Kazakhstan to India. Prior to this, he was Spokesman and Assistant Secretary for Public Affairs for five years, crafting the U.S. public approach on critical world issues for three Secretaries of State. In 1999, he served as the U.S. Senior Official for Asia-Pacific Economic Co-operation promoting more open trade and an improved investment climate. From 1993 to 1999, he served consecutive terms as the U.S. Ambassador to Cyprus and Consul General in Hong Kong.

Ambassador Boucher is fluent in French and Mandarin Chinese. He holds a BA in French and English Literature from Tufts University and undertook further studies in International Economics at George Washington University.



SOUKEINA BOURAOUI

Executive Director, Center of Arab Women for Training and Research, Tunisia

Since 1999, Dr. Bouraoui has been Executive Director of the Center of Arab Women for Training and Research (CAWTAR), a regional organisation established in 1993 and based in Tunisia. The mandate of CAWTAR is to promote the status and role of women in development in the Arab region.

Dr. Bouraoui has taught in her capacity as a professor of law in the Legal, Political and Social Studies Department at the University of Tunis, having obtained a doctoral degree in law in 1982. She was head of the Department of Civil Law & Criminal Sciences from 1987 to 1991. During that time she introduced the “Environment Diploma.” Her areas of expertise are criminal law, civil law, environmental law, human rights, gender justice and globalisation.

Dr. Bouraoui founded and directed for six years (1991-1997) the Tunisian Centre for Information, Documentation, Studies and Research on Women (CREDIF). She also took the role of Chairman of the Women’s Development Plan Committee for the Eighth Tunisian National Economic and Social Development Plan. Dr. Bouraoui is a founding member of the International Forum of Mediterranean Women (1992), which actively fosters dialogue between Arab women and Euro-Mediterranean women and promotes networking among different social groups as key to sustainable development.



PETER BRABECK-LETMATHE

Chairman of the Board, Nestlé S.A.

Peter Brabeck-Letmathe led the Nestlé Group from 1997 to 2008, first as CEO until 2005, and then as Chairman and CEO. In April 2008, he handed over the office of CEO and remained Chairman of the Board of Nestlé S.A.

Born in 1944 in Austria, Mr. Brabeck-Letmathe graduated from the University of World Trade in Vienna with a degree in Economics. After joining the Nestlé Group in 1968, he spent a significant part of his career in Latin America, moving from sales manager and marketing director in Chile, to CEO of Nestlé Ecuador and later to Chairman/CEO of Nestlé Venezuela. In 1987, he was transferred to Nestlé's international headquarters in Vevey as Senior Vice-President in charge of the Culinary Products Division, with a worldwide responsibility for that sector. Appointed Executive Vice-President in 1992, Peter Brabeck-Letmathe assumed worldwide leadership of strategic business groups while simultaneously being in charge of Marketing, Communications and Public Affairs. In this role, he devised and implemented Nestlé's brand strategy, consisting of a clear hierarchy of strategic brands on the global, regional and local level. Peter Brabeck-Letmathe serves as Vice-Chairman of both L'Oréal and Credit Suisse Group. He is also a member of the Exxon Mobil Corporation Board and of Delta Topco Limited (Formula 1). As of March 2011, he is Chairman of the Board of Nestlé Health Science S.A. Institutionally, Mr. Brabeck-Letmathe is active on the Foundation Board of the World Economic Forum, and member of the European Round Table of Industrialists (ERT), where he is part of the Steering Committee and chairs the Foreign Economic Relations workgroup. He is Chairman of the «Water Resources Group», a Public Private Partnership housed in the IFC/World Bank, Washington.



ADELINE BRAESCU-KERLAN

Co-founder and General Secretary, WoMen'Up France

Adeline Braescu-Kerlan is one of the co-founders and the General Secretary of WoMen'Up. WoMen'Up is an association that raises awareness on the issues of gender diversity in the workplace and promotes the benefits of female leadership among Gen Y.

Ms. Braescu-Kerlan graduated from SciencesPo. and ESSEC Business School. She has lived on three different continents (Europe, America and Asia) and has had various experiences in the fields of politics and administration. She has been a consultant in the public sector for two years.



RICHARD BRUTON

Minister for Jobs, Enterprise and Innovation, Ireland

Richard Bruton TD was appointed Minister of Jobs, Enterprise and Innovation in March 2011.

He is an experienced Deputy representing Dublin North Central and is a Research Economist by profession.

He was first elected to the Dáil in 1982. He was Minister for Enterprise and Employment 1994-97 and chaired the European Industrial Council during Ireland's presidency in 1996.

He was Minister of State at the Department of Industry and Commerce 1986-87.

He has had wide experience in the Fine Gael Front Bench, holding eight different portfolios including Finance, Education and Science, Employment, Economic Planning and Public Sector Reform. He also held the post of Director of Policy.



SHARAN BURROW

General Secretary, International Trade Union Confederation (ITUC)

Sharan Burrow was elected General Secretary of the International Trade Union Confederation (ITUC) at its Second World Congress in Vancouver in June 2010. President of the Australian Council of Trade Unions (ACTU) since 1992, she served as inaugural President of the ITUC from its foundation in Vienna in 2006, of its predecessor organisation, the International Confederation of Free Trade Unions from 2004.

Sharan Burrow was born in 1954 in Warren, New South Wales (NSW), and graduated from the University of NSW as a teacher in 1976, after which she taught at high schools until 1980 when she began working for the NSW Teacher's Federation. In 1992 she was elected President of the Australian Education Union, until her election as ACTU President.

A portrait of Celine Charveriat, a woman with long brown hair and green-rimmed glasses, smiling. The portrait is partially obscured by a large blue diagonal graphic element. The background of the portrait shows green foliage.

CELINE CHARVERIAT

Director of Advocacy and Campaigns, Oxfam International

Celine Charveriat is an experienced researcher, advocate, negotiator, and manager in the area of development. She has worked for over 10 years with Oxfam International, as well as previously holding roles in the Inter-American Development Bank and the Institute for International Economics.

Celine began her career in Oxfam as a trade researcher, and then was appointed to establish an Oxfam advocacy office in Geneva, focused on the World Trade Organization. While she continued working in Geneva, she took the responsibility for directing Oxfam's global campaign strategy on trade justice. Celine worked for three years as Deputy Director for Advocacy and Campaigns and has now held the position of Director for Advocacy and Campaigns since 2011.

Throughout her period of working for Oxfam, Celine has managed diverse teams of development policy strategists and campaigners, as well as assisting Oxfam campaigners in Africa and Asia in building their capacity, managing Oxfam's relationships with other civil society organizations and groups, representing Oxfam at high-level meetings with representatives of governments, and presenting Oxfam's position to media outlets.

A portrait of Moís Cherem, a man with a beard and mustache, wearing a dark suit, white shirt, and light-colored tie. He is smiling slightly. The background is a light blue and white geometric design with a large green diagonal shape.

MOÍS CHEREM

CEO, Enova, Mexico

Moís Cherem is one of Enova's founders and its Chief Executive Officer. Enova's main project is the Learning and Innovation Network (*Red de Innovación y Aprendizaje* or RIA), a network of 70 blended learning schools in the state of Mexico. The RIA currently has over 235 thousand members and more than 60 thousand graduates. In four years, Enova grew from a four-person start-up to an organisation with more than 540 employees.

In 2012 Mr. Cherem received the Social Entrepreneur of the Year Award from the Schwab Foundation at the World Economic Forum in Latin America.

Prior to founding Enova, Mr. Cherem worked as a corporate and financial lawyer at White & Case, where he received the *probono* award in 2004. He obtained his law degree from the Instituto Tecnológico Autónomo de México with a special mention, and a Master's in Public Policy from the Harvard Kennedy School.



LAURA CHINCHILLA

President, Costa Rica

Laura Chinchilla was elected President of Costa Rica in February of 2010 for a four-year term, becoming the first woman to lead this Central American nation. Ms. Chinchilla has a long and distinguished record in public service. She was First Vice-President of Costa Rica and Minister of Justice during the Administration of Oscar Arias Sánchez (2006-2008). Previously, she served as member of the Costa Rican Legislative Assembly (2002-2006) and as Minister of Security (1996-1998) and Vice-Minister of Security (1994-1996) during the Administration of José María Figueres Olsen. She also has an extensive experience working as a consultant in Latin America and Africa for various international agencies in the area of institutional reform, with special emphasis on judicial and public security reform. As a consultant, she conducted assessments of the United States justice sector for the U.S. Agency for International Development (USAID), gave advice on police reform for the Inter-American Development Bank (IDB) and co-ordinated studies and projects on judicial reform for the United Nations Development Program (UNDP). She has written and published extensively on judicial reform, police reform and crime prevention. Her career highlights include working in the public sector management while serving as Minister and Vice-Minister of Security. She also was Chairman of the Joint Drug Intelligence Center, Chair of the National Immigration Council, and member of the National Drug Council, National Security Council.

As a Congresswoman, she promoted children and youth programmes, political and institutional reform, trade and investment, competitiveness, innovation and technology.

Ms. Chinchilla has a Master's in Public Policy from Georgetown University and a Bachelor's in Political Science from the University of Costa Rica.



FELIX COHEN

Director, Netherlands Nutrition Centre (NNC)

Felix Cohen was born in The Hague in the Netherlands. After secondary school, he fulfilled his military service as a naval officer. He studied Law and Business Administration, in which he obtained a master's degree, from the Universities of Leiden, Delft and Western Ontario. His prime sphere of interest is innovation in complex environments, in both private and public organisations.

The first 12 years of his career were spent at Philips Electronics in marketing and business development functions, specialising in the fields of computers and media services and at Digital Equipment, an American computer company, as the European Marketing Manager for small and medium account businesses. In 1997, Mr. Cohen became President of the Dutch consumer organisation, a company with 250 employees and 500 thousand paying members. He was elected as Vice-President of Consumers International and served as board member of the European Consumers Organisation BEUC and the Transatlantic Consumer Dialogue. In 2005, he was an adviser to the EU delegation at the WTO Ministerial in Hong Kong.

Since 2011, he is General Manager of the Netherlands Nutrition Centre (NNC) in The Hague. This non-profit organisation, funded by the Dutch government, is the Dutch authority for independent science-based information communication on a healthy, safe and more sustainable food choice for both consumers and businesses. It focuses on preventing youth obesity, increasing food safety, and diminishing food waste and other food-related items.



NAOMI COLVIN

Member, Occupy London Stock Exchange, United Kingdom

Naomi Colvin is a writer and activist who has been working with Occupy London since the beginning of October 2011.

Her work has been published in the *Guardian*, *Financial Times* and *Prospect*.



LUC CORTEBEECK

President, Confederation of Christian Trade Unions

Vice-President, TUAC

Born in Willebroek, Belgium, Luc Cortebeek served as President of the Confederation of Christian Trade Unions of Belgium (ACV/CSC) until January 2012.

He was trained as a social worker and since 1972, has worked for the ACV/CSC. His first assignment was as a responsible for the ACV Youth section in Mechelen and he then later worked in the Service Companies of ACV. In 1983, he was elected National Secretary of the ACV/CSC (Flemish wing).

In September 1999, he was elected National Chairman of the ACV/CSC and in May 2000 was elected Vice-President of TUAC. Since November 2006, he has served as Vice-President of the International Trade Union Confederation (ITUC). Whilst stepping down as President of the CSC, Mr. Cortebeek will continue as Chair of the workers' group on the governing body of the ILO and Vice-chair of the ITUC until 2014.



AART DE GEUS

Member, Executive Board, Bertelsmann Stiftung

Aart Jan De Geus studied law at Erasmus University in Rotterdam. After receiving his Master of Law, he completed a postgraduate course in labour law at the University of Nijmegen.

From 1980, De Geus worked for the Christelijk Nationaal Vakverbond (CNV), a trade union federation in the Netherlands. He became Vice-Chairman in 1993 with responsibility for social security, pensions, health and employment. In this capacity, he was appointed a member of the Social and Economic Council of the Netherlands ("Sociaal-Economische Raad").

In 1998, he became a partner in the consulting firm Boer & Croon in Amsterdam. From 2002 to 2007, De Geus served as Minister of Social Affairs and Employment in the Balkenende administrations.

From 2007, as Deputy Secretary-General of the Organisation for Economic Co-operation and Development (OECD), De Geus was responsible for employment, labour and social affairs (including health, pensions and migration) and education as well as entrepreneurship and governance. He co-ordinated the horizontal project, "Making Reform Happen," and was also in charge of the OECD's activities on gender and diversity issues.

Since September 2011, De Geus has been a member of the Bertelsmann Stiftung Executive Board. He is responsible for the programme areas Europe, employment and globalisation.



JOHANNES DE GEUS

Director, Learning and Development, Schouten Training, Netherlands

Dr. Johannes de Geus (1958) is Director of Learning and Development at Schouten Training (www.schoutentraining.com).

He initiates and supports national (Dutch) and international projects in the field of learning and development, and develops learning programmes in the area of soft skills and human resources.

He publishes on subjects such as communication, innovation, competence management, teaching, training, learning, skills, and sustainable employability.



COBUS DE SWARDT

Managing Director, Transparency International

Cobus De Swardt joined Transparency International in 2004 and was appointed Managing Director in 2007. His experience spans the fields of globalisation, development policy, international relations and business management. Mr. De Swardt has taught and worked at universities, multinational corporations, trade unions and research institutes in managerial and research-related roles around the world. During the 1980s and early 1990s, he was active in the anti-apartheid struggle in South Africa as Chair of the African National Congress in Cape Town.

He is a member and former chair of the World Economic Forum (WEF) Global Agenda Council on Corruption. In addition, he serves on the Board of the WEF Partnering against Corruption Initiative (PACI) and the Berlin Civil Society Centre.

He holds a PhD in Sociology from La Trobe University, Melbourne, and a Master of Philosophy in Political and African Studies from the University of Cape Town.



VUSLAT DOGAN SABANCI

Chairwoman, Hürriyet Gazetecilik, Turkey

Vuslat Dogan Sabancı was appointed President of the Board of Directors of Hürriyet Gazetecilik ve Matbaacılık Anonim Şirketi in May 2010. Ms. Sabancı is an honorary board member of the Vienna-based International Press Institute of which she served as Vice-President until 2008. She is also a member of the Executive Board of Endeavour Turkey. Ms. Dogan Sabancı graduated from the Faculty of Economy from Bilkent University, and continued her education at Columbia University, New York, where she obtained a postgraduate diploma in International Media and Communications.

Previously she worked as President of the Executive Committee of Hürriyet and was responsible for trading strategies. Ms. Sabancı managed the company using a global trading perspective and further reinforced Hürriyet's assets through acquisitions of developing media markets. In addition, she improved the company's competitiveness in the rapidly changing media market by developing successful online projects. As President, Ms. Sabancı also helped increase the visibility of Hürriyet through social responsibility campaigns against domestic violence and another campaign promoting human rights in Turkey.

Before becoming involved in Hürriyet, Ms. Dogan Sabancı worked in the Editor-in-Chief's office for *The New York Times* for one year, and from then on, contributed to the Asian Business World News Channel and *The Wall Street Journal's* Latin America Edition.

A portrait of Pamela Druckerman, a woman with brown hair and blue eyes, resting her chin on her hand. The image is partially obscured by a large red diagonal graphic element.

PAMELA DRUCKERMAN

Journalist and Author

Pamela Druckerman is a journalist and author specialising in cross-cultural issues. Her most recent book is *Bringing Up Bébé: One American Mother Discovers the Wisdom of French Parenting* (known in the U.K. as *French Children Don't Throw Food*), which reached #1 on the *Sunday Times* non-fiction bestseller list and is being translated into 15 languages.

Ms. Druckerman has a Master's in International Affairs from Columbia University. From 1997 to 2002 she was a staff reporter at *The Wall Street Journal*, covering foreign affairs from Buenos Aires, São Paulo and New York.

Her Op-eds and articles have since appeared in *The New York Times*, *The Washington Post*, the *Guardian*, *The Observer*, and the *Financial Times*. She lives in Paris.



PIERRE DUCRET

Chairman and CEO, Caisse des Dépôts Climat, France

Chairman of Caisse des Dépôts Climat – operator for the transition towards a green and low-carbon economy, Pierre Ducret is member of Caisse des Dépôts Group's Executive Committee. He is also Vice-Chairman of the exchange BlueNext.

Pierre Ducret started his career as Executive Manager in local development within the Caisse des Dépôts Group. For 15 years, he contributed to National Planning and regional support, and highly developed initiatives for local governments. He was CEO of the Lyon Urban Community (Greater Lyon) for 6 years.

Within the Caisse des Dépôts Group, he then was Executive Vice-President of the Pension Funds Branch, Group's Chief Administrative Officer, and finally, Senior Executive Vice-President of the Banking Services.

Pierre Ducret graduated from SciencesPo. (IEP de Paris), former student of French National School of Administration (École nationale d'administration) and has a master's degree in Philosophy.



MARTINE DURAND

Director of Statistics and Chief Statistician, OECD

Martine Durand was appointed Director of Statistics and Chief Statistician of the OECD in 2010. She is responsible for providing strategic orientation for the Organisation's statistical policy and oversees all of OECD's statistical activities. She was formerly Deputy-Director of Employment, Labour and Social Affairs where she was responsible for OECD's work on employment and training policies, social policies, health policies and international migration published in OECD flagship reports such as the *OECD International Migration Outlook*, the *OECD Employment Outlook*, *Pensions at a Glance* and *Health at a Glance*.

In 1997, Martine Durand was appointed Counsellor to the OECD Chief Economist, advising him on a wide range of policy issues. In early 2001, Martine Durand took up the position of Deputy-Head of the OECD Secretary-General's Private Office where she worked on a number of national and international policy issues requesting the attention of the Secretary-General and his Deputies.

In 1991, she was appointed senior economist, heading the team responsible for ensuring world consistency of OECD projections published twice yearly in the *OECD Economic Outlook*. Between 1994 and 1997 she was responsible for preparing general assessments of economic and policy developments in OECD Member countries for publication in the *OECD Economic Outlook*. During that period, she also assumed the G-10 Secretariat responsibilities, in collaboration with representatives from the IMF and the BIS.



MOHAMED EL SAWY

Head, Corporate Social Responsibility Committee, Egyptian Junior Business Association

Mohamed El Sawy is the CEO of Encon Group, a group of companies that specialises in the fields of real estate, contracting, agriculture, and entertainment.

Apart from his professional career Mr. El Sawy dedicates a big portion of his time to developing corporate social responsibility (CSR) and anti-corruption initiatives under the umbrella of the Egyptian Junior Business Association as the head of CSR and leading the Anti-Corruption Initiative. He also founded “Nabta”, a newly established civil movement that focuses on increasing the efficiency of civil societies.

Mr. El Sawy was born and raised in Cairo where he received his bachelor’s degree in construction engineering from the American University in Cairo.



ZEYNEP ERATAMAN

Anchor, CNBC-e, Turkey

Zeynep Erataman has worked as a Global Markets Editor and Presenter at CNBC-e since 2008 and anchored Business Turkey on CNBC since 2009. She is an experienced moderator and presenter and publishes on *CNBC-e Business Magazine*. She is also the contact person for CNBC-e's international relations.

Prior to Dogus Yayın Grubu, Ms. Erataman worked as a freelance consultant from 2003 to 2008 and as a CFC for Citibank. She obtained her B.A. in Mathematics and Economics from Tufts University with Magna Cum Laude in 2001. She graduated as valedictorian from Liceo Italiano with Maturita Scientifica in 1997. She is also the Chairperson for Tufts University Alumni Association Turkey Chapter.



ED FAST

Minister of International Trade and Minister for the Asia-Pacific Gateway, Canada

Ed Fast was first elected to the House of Commons in 2006 and re-elected in 2008 and 2011. He had previously served for two terms as an Abbotsford school trustee and for three terms as a member of Abbotsford City Council.

A graduate of the University of British Columbia, Minister Fast practiced corporate and commercial law for 24 years.

On May 18, 2011, Prime Minister Stephen Harper appointed Ed Fast to his cabinet to serve as Minister of International Trade and Minister for the Asia-Pacific Gateway. Minister Fast assumed responsibility for the Government of Canada's Global Commerce Strategy, which aims to create a more competitive Canadian economy by deepening Canada's trade and investment ties in large, dynamic and fast-growing economies around the world. His top trade priorities include oversight of negotiations on free trade agreements with the European Union, India and Japan. Minister Fast is also the lead minister for the Asia-Pacific Gateway and Corridor Initiative.

Prior to his appointment to Cabinet, Minister Fast served on a number of parliamentary committees and chaired the Standing Committee on Justice and Human Rights. In 2011, he was appointed Queen's Counsel for British Columbia and more recently was awarded the Queen's Diamond Jubilee Medal for service to his community and country.



JAMES K. GALBRAITH

Chair in Government and Business Relations, University of Texas at Austin, United States

James K. Galbraith holds the Lloyd M. Bentsen Jr. Chair of Government and Business Relations at the Lyndon B. Johnson School of Public Affairs, University of Texas at Austin, and a professorship in government. His most recent book, *Inequality and Instability: A Study of the World Economy Just Before the Great Crisis*, has just been published by Oxford University Press. He is the author of seven books and several hundred scholarly and policy articles.

Mr. Galbraith holds degrees from Harvard and Yale (Ph.D. in Economics, 1981). He studied economics as a Marshall Scholar at King's College, Cambridge, and served on the staff of the U.S. Congress, including as Executive Director of the Joint Economic Committee in the early 1980s. In public life he organised congressional oversight of the Federal Reserve (the Humphrey-Hawkins hearings). In the 1990s, he served for four years as Chief Technical Adviser for macroeconomic reform to the State Planning Commission of the People's Republic of China.

James K. Galbraith's recent research has focused on the measurement and understanding of inequality in the world economy, and on the financial crisis. He is a Senior Scholar with the Levy Economics Institute, and Chair of the Board of Economists for Peace and Security, an international association of professional economists. He held a Fulbright Distinguished Visiting Lectureship in China in the summer of 2001, and was named a Carnegie Scholar in 2003. In 2010, he was elected to the Lincean Academy. For 2012, he is President of the Association for Evolutionary Economics.



DENNIS GEORGE

General Secretary, Federation of Unions of South Africa (FEDUSA)

Dennis Henry George is the General Secretary of the Federation of Unions of South Africa (FEDUSA). FEDUSA is a politically non-aligned trade union federation in South Africa representing a diverse membership from a variety of sectors in industry. He started his involvement in the labour movement as an organiser for the Transnet Allied Trade Union (TATU) in 1991 and went on to become the Assistant General Secretary of the Technical Workers Union (TWU). He was the Chairperson of the National Board for Further Education and Training until 2010, board member of the South African Qualifications Authority from 1998 until 2004, member of the Tourism Empowerment Council of South Africa for 3 years, member of the National Skills Authority since April 2000 and appointed to serve on the Human Resource Development Council of South Africa in 2010. He is also a member of President Jacob Zuma's Economic Working Group.

Dennis George was born in Cape Town and received an Industrial Relations Diploma from the Damelin Management School and a Labour Law Diploma from the University of the Western Cape.



FEDERICO GHIZZONI

CEO, UniCredit SpA

Since September 2010, Federico Ghizzoni has been Chief Executive Officer of UniCredit and since March 2011, Chairman of the Supervisory Board of UniCredit Bank AG in Munich.

Having worked as the Head of Credit & Marketing Department at Piacenza Branch, Mr. Ghizzoni assumed the position of Branch Director in Trieste between 1988 and 1989. Continuing his career as Director of Seriate Branch between 1990 and 1992, Ghizzoni was appointed Deputy General Manager to Credito Italiano's London Office.

After having been appointed to the Credito Italiano's Singapore Office as General Manager in 1995, Mr. Ghizzoni became Executive Director responsible of Corporate and International Banking between 2000 and 2002 at Bank Pekao S.A, affiliate of the UniCredit Group. In 2003 Ghizzoni started working at Koç Financial Services, a 50-50 joint venture of Koç Holding and UniCredit Group.

In his capacity as Executive Board Member of Koç Financial Services and all its affiliates, Mr. Ghizzoni was responsible for auditing, risk management, planning and control. After the acquisition by Koç Financial Services of Yapı ve Kredi Bankası and its affiliates, he became the COO & Executive Board Member of Koç Financial Services and COO & Vice-Chairman of Yapı ve Kredi Bankası.

In July 2007, he was appointed Head of Poland's Markets Division at UniCredit, Head of CEE Banking Operations and Board Member responsible for the CEE Banking Division at Bank Austria AG. In August 2010 he assumed the position of Deputy CEO and Deputy General Manager of UniCredit.



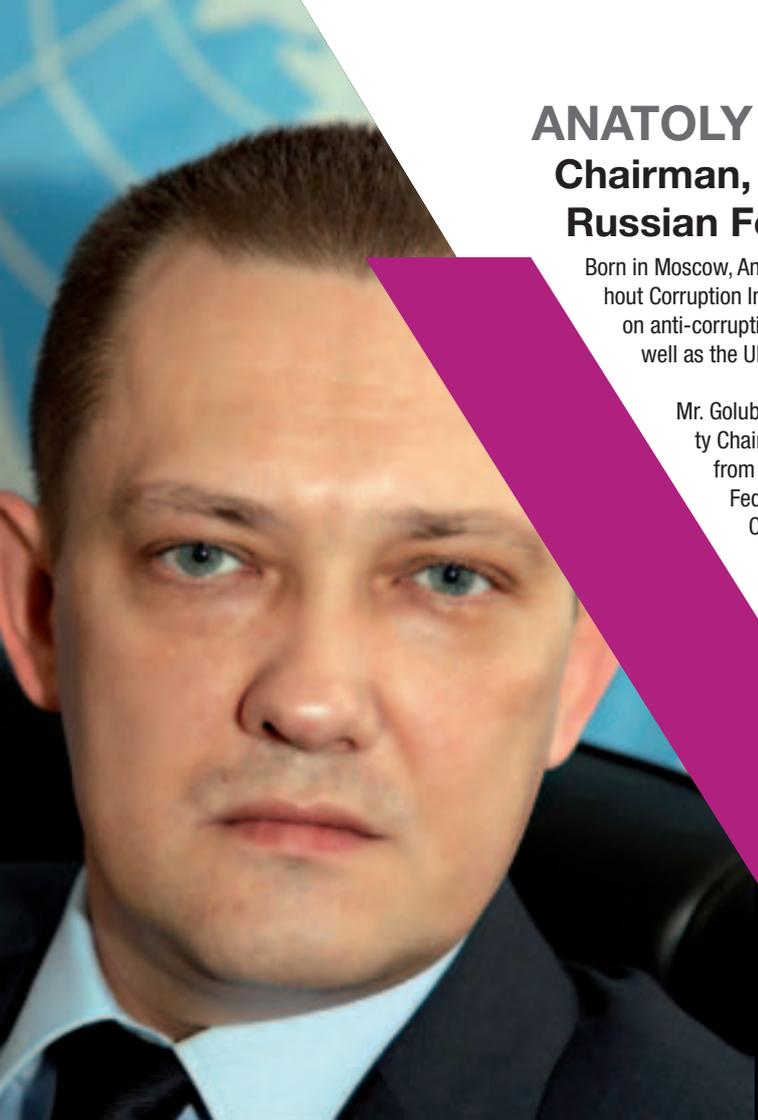
IAN GOLDIN

Director, Oxford Martin School, Oxford University, United Kingdom

Ian Goldin is Director of the Oxford Martin School and Professor of Globalisation and Development at Oxford University.

He was previously Vice-President of the World Bank and its Director of Development Policy after serving as adviser to President Mandela and Chief Executive of the Development Bank of Southern Africa. He holds a Master of Science from the London School of Economics, a Master of Arts, and a Doctorate of Philosophy from Oxford.

He has published 15 books, including *Exceptional People* on Migration (Princeton), *Globalisation for Development* (Oxford), and *The Economics of Sustainable Development* (Cambridge). His awards include being knighted by the French Government.



ANATOLY GOLUBEV

Chairman, Committee for Fighting Corruption, Russian Federation

Born in Moscow, Anatoly Golubev is the Founder and President of the Foundation for a World Without Corruption International Alliance in Brussels, Belgium. He has developed two programmes on anti-corruption, which aim at advancing the 10th principle of the UN Global Compact as well as the UN Convention against Corruption for the private sector and civil society.

Mr. Golubev has a master's degree in Economics and worked as Assistant to the Deputy Chairman of the Russian Federation's Council Committee on security and defense from 2005 to 2008. He then became Assistant to the Chairman of the Russian Federation's Council Committee on constitutional legislation as well as Vice-Chairman of the Expert Council on property rights protection and anti-corruption at the State Duma Committee on economic policy and entrepreneurship from 2008 to 2011. In 2005, he founded the Interregional Committee for Fighting Corruption and still resides as Chairman. Since 2010, he has been Vice-Chairman of the Supervisory Board of Moscow's Anti-corruption Committee at the Moscow Chamber of Commerce. He is a member of the UN Global Compact Network in Russia Steering Committee and Coordinator on the 10th principle.

He is also Editor-in-Chief of *Anti-corruption International* magazine and a member of the International Federation of Journalists.



ANTHONY GOOCH

Director, Public Affairs and Communications, OECD

Anthony Gooch was appointed Director of Public Affairs & Communications at the Organisation for Economic Co-operation and Development (OECD) in April 2008. Prior to this he headed the European Commission's Media and Public Diplomacy operations in the United Kingdom, promoting the EU's major global policy initiatives on issues such as Climate Change.

Between 2003 to 2006, he was based in Washington DC, heading the Commission's Media and Public Diplomacy operations in the United States, focusing on EU-US trade relations, competition cases such as Microsoft, EU global environmental and energy initiatives, bilateral negotiations on Open Skies and homeland security issues. From 2002 to 2003, he was the EU's Visiting Fellow to the University of Southern California Los Angeles Annenberg School, teaching and researching on globalization issues. He has been a Fellow of the USC Center for Public Diplomacy since 2005.

Between 1999 and 2002, he acted as the EU's Trade Spokesman and special adviser to the EU's then chief trade negotiator Commissioner Pascal Lamy, participating in WTO Ministerial Meetings in Seattle and launching the Doha Round, negotiating China's WTO entry, Free Trade Agreements with Latin American and African countries, launching the Everything but Arms Initiative and work to improve access to lifesaving medicines for the world's poorest countries.

From 1995 to 1999, he specialised in EU relations with Latin America, co-ordinating the EU negotiating team to secure a Global Agreement and FTA with Mexico. Prior to joining the European Commission he worked for a strategic EU public affairs consultancy and as a freelance journalist.



TIM GROSER

Minister of Trade, New Zealand

Tim Groser was born in Perth, Scotland and came to New Zealand with his parents in 1958. After completing his education at Victoria University, where he obtained First Class Honours, he served as a policy adviser in a number of key departments including Treasury, Ministry of Foreign Affairs and Trade, and the Prime Minister's Advisory Group.

Mr. Groser is regarded as one of the world's leading experts on international trade. He has served New Zealand with distinction in a number of capacities, including being New Zealand's Chief Negotiator in the GATT Uruguay Round, the Round that brought agriculture into the system of world trade rules for the first time, and has been instrumental in helping to develop the Global Research Alliance on greenhouse gas emissions.

Before being elected to Parliament in 2005, Mr. Groser was New Zealand's Ambassador to the World Trade Organization (WTO), and Chair of Agricultural Negotiations for the WTO.



HALIME GÜNER

Chairwoman, Flying Broom, Turkey

Halime Güner founded the Progressive Women's Association in Izmir in 1975, the same year United Nations announced the Decade of Women. She has actively participated in several platforms and campaigns for equal pay, women's shelters, and other women's issues and participated in the latest World Conference on Women held in Beijing in 1995.

Before joining with other members of the women's movement to found Flying Broom, she worked as the Minister's advisor in the Ministry of State Responsible for Women between 1990-1996. With the purpose of establishing communication and co-operation among women and women's NGOs, Flying Broom has since turned into an organisation that brings together women's organisations, working especially at the local and national levels, as well as independent women that are not affiliated with any NGOs. As the founding force behind one of the most important projects of Flying Broom, she initiated the first women's film festival in Turkey in 1998 and continued to work on this project for 15 years. She played a pioneering role in helping Flying Broom International Women's Film Festival become the only women's film festival in the world in which the FIPRESCI jury also grants awards. She has also been awarded the honorary prize at the 5th Salé International Women's Film Festival held in Rabat, Morocco, due to her efforts and contributions to the Flying Broom International Women's Film Festival both as the founder of Flying Broom and as the originator of the festival. Güner proved herself as an influential activist in the struggle for equality between women and men when she received the Ashoka scholarship, which is awarded to civil society activists who have helped create social change in their fields.

A portrait of Angel Gurría, Secretary-General of the OECD. He is a middle-aged man with short grey hair, wearing glasses, a dark blue pinstriped suit jacket, a light blue striped shirt, and an orange tie with a small floral pattern. The background is a blurred blue and white. A large blue diagonal graphic element is overlaid on the right side of the image.

ANGEL GURRÍA

Secretary-General, OECD

Born on May 8th, 1950, in Tampico, Mexico, Angel Gurría came to the OECD following a distinguished career in public service, including two ministerial posts.

As Mexico's Minister of Foreign Affairs from December 1994 to January 1998, he made dialogue and consensus-building one of the hallmarks of his approach to global issues. From January 1998 to December 2000, he was Mexico's Minister of Finance and Public Credit. For the first time in a generation, he steered Mexico's economy through a change of Administration without a recurrence of the financial crises that had previously dogged such changes.

As OECD Secretary-General, since June 2006, he has reinforced the OECD's role as a 'hub' for global dialogue and debate on economic policy issues while pursuing internal modernization and reform. Under his leadership, OECD has expanded its membership to include Chile, Estonia, Israel and Slovenia and opened accession talks with Russia. It has also strengthened links with other major emerging economies, including Brazil, China, India, Indonesia and South Africa, with a view to possible membership. The OECD is now an active participant in both the G-8 and the G-20 Summit processes.

Mr. Gurría holds a B.A. degree in Economics from UNAM (Mexico), and a M.A. degree in Economics from Leeds University (United Kingdom). He speaks: Spanish, French, English, Portuguese, Italian and some German.



SEYFETTIN GÜRSEL

Director, Centre for Economic and Social Research, Turkey

Professor Gürsel joined Bahçeşehir University in 2007 and is currently the Director of the Bahçeşehir University Centre for Economic and Social Research. A graduate of Galatasaray high school and Grenoble University (BSc in Economics and Political Sciences), Professor Gürsel received his MSc and PhD in Economics from University of Paris-Nanterre in 1979.

In 1980, he started working as a lecturer at Istanbul University, resigning in 1983 to work in İletişim Publishing, as the editor-in-chief for the *Encyclopaedia of Turkey in the Republican Era*. Between 1986 and 1994, he held various managerial positions in private sector. He returned to academics in Galatasaray University in 1994, where he became associate professor in 1995 and professor in 2000. He worked there as the head of the Economics Department between 1996 and 2007, and as the Vice-President from 2004 to 2007. Professor Gürsel has written a number of books, articles and research papers on the economic history and macroeconomics of Turkey, labour market issues, EU-Turkey relations as well as electoral system reform.



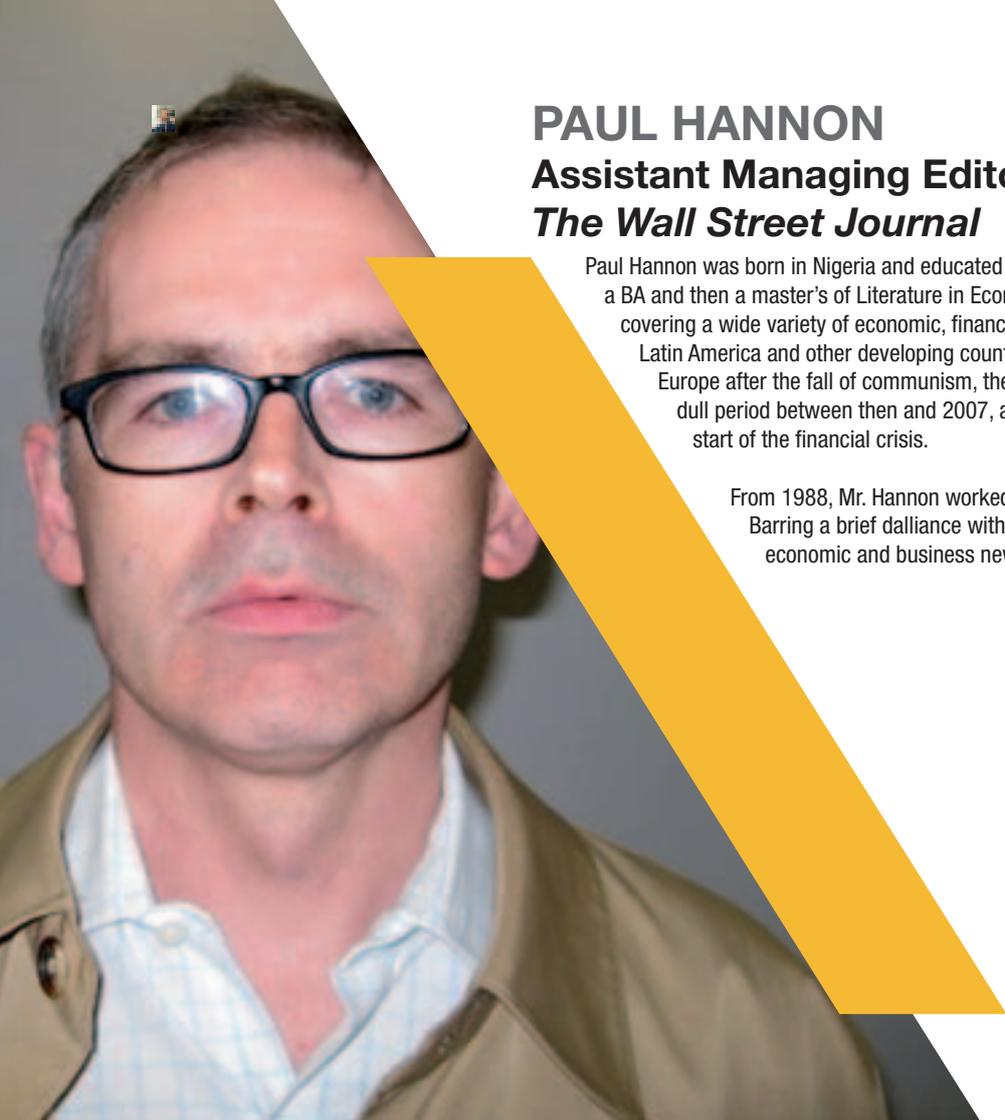
ROMI HAAN

President and CEO, HAAN Corporation, Korea

Romi Haan is the founder of a multi-national company that produces a wide array of household and beauty products. From a young Korean housewife and mother to being named one of *The Wall Street Journal's* "Top 50 Women to Watch" after just one year in the U.S., she continues to garner attention around the world. Her cutting-edge products have been featured on The Today Show and other national outlets, and she is frequently asked to appear on influential panels such as the APEC Women's Entrepreneurship Summit moderated by Tina Brown and Forbes Asia's Power Business Women Forum in Singapore. In 2012, Romi was named one of "150 Fearless Women" by *The Daily Beast-Newsweek*, and one of "Asia's 50 Power Businesswomen" by *Forbes*.

Romi started the HAAN Corporation in Seoul, Korea with the mission to free homemakers from the labourious chore of floor cleaning. Since creating the company's first effective and easy-to-use steam cleaning products, HAAN Corporation has grown to over 300 employees and has added new lines that include garment and travel steamers, home appliances, cookware, beauty and cosmetic products.

With offices in Korea, China, the United States, and distribution of products to more than 10 countries worldwide, HAAN Corporation continues to look for new ways to make consumers lives easier, healthier and more sustainable while remaining synonymous with innovation.



PAUL HANNON

Assistant Managing Editor, Dow Jones Newswires, *The Wall Street Journal*

Paul Hannon was born in Nigeria and educated in Ireland, graduating from Trinity College Dublin with a BA and then a master's of Literature in Economics. Since 1988, he has been based in London, covering a wide variety of economic, financial and political stories, including the emergence of Latin America and other developing countries from the 1980s debt crisis, Central and Eastern Europe after the fall of communism, the emerging markets crises of 1997 and 1998, the very dull period between then and 2007, and the very interesting period for Europe since the start of the financial crisis.

From 1988, Mr. Hannon worked for *Euromoney*, moving to Dow Jones in 1993. Barring a brief dalliance with another media company that focuses on global economic and business news, he has stayed there ever since.



CONNIE HEDEGAARD

European Commissioner for Climate Action

Connie Hedegaard had already been working with climate issues for several years by the time she began her appointment as the EU's first ever Commissioner for Climate Action in February 2010. In August 2004 she was appointed as Danish Minister for the Environment. In 2007 she was in charge of setting up the Danish Ministry of Climate and Energy, where one of the main tasks was to prepare the UN Climate Conference in Copenhagen in December 2009.

Ms. Hedegaard began her political career that encompassed both Danish and international politics when she was a student in Literature and History at the University of Copenhagen. In 1984, at the age of 23, she was elected to the Danish Parliament as a member for the Conservative People's Party, thereby becoming the youngest Danish MP ever at that time, and in 1985 she became Chair of the Atlantic Association of Young Political Leaders. In 1989, Ms. Hedegaard became first spokesperson for the Conservative People's Party, but chose to leave politics for journalism in 1990.

Besides her political career, Ms. Hedegaard has had a long career in journalism. In 1990, she began working as a journalist on the Danish national newspaper *Berlingske Tidende*. In 1998 she became head of the news bulletin service Radioavisen at the Danish Broadcasting Corporation, after which she hosted the current affairs programme *Deadline* on the television channel DR2. Between 1998 and 2004 she also wrote for the Danish national daily newspaper *Politiken*.



CHARLES P. HEETER, JR. **Managing Principal, Global Public Policy,** **Deloitte Touche Tohmatsu Ltd.; Chairman, BIAC**

Charles P. Heeter Jr. is Managing Director, Deloitte Touche Tohmatsu Limited. He directs the Deloitte global public policy programme, is responsible for building co-operative relationships with other capital markets stakeholder groups, and coordinates the organisation's global regulatory programme. Prior to joining Deloitte, Mr. Heeter was a Principal, Associate Principal and Manager with Andersen Worldwide (1984-2002), where he created a service center in Washington, DC to support the organisation's partners, offices and clients on non-technical international issues. From 1975 to 1984, Mr. Heeter was the Director of Trade and International Affairs for the Government Research Corporation, a Washington DC-based public affairs consulting group. He also served as the legislative research assistant to a Member of Congress, working primarily on international issues.

Mr. Heeter was elected in June 2006 as Chairman of the Business and Industry Advisory Committee (BIAC) to the OECD. He is Vice-Chairman of the Financial Services and Insurance Commission of the International Chamber of Commerce (ICC), and is a member of the ICC's Commission on International Trade and Investment. Mr. Heeter also serves as a member of the Executive Committee of the United States Council for International Business, the US affiliate of BIAC and ICC.

Mr. Heeter is Chairman of the Executive Council on Diplomacy, and is Co-chair of the Joint Policy Committee of the Trans-Atlantic Business Dialogue. He is a member and former Chairman of the Industry Trade Advisory Committee for Services and Finance, which advises the US Secretary of Commerce and the US Trade Representative. He serves on the Advisory Board of the Washington International Business Council and is Vice-Chairman of the AICPA-NASBA joint International Qualifications Appraisal Board.

A close-up portrait of Kathrin Hoeckel, a young woman with light brown hair, smiling warmly. She is wearing a white collared shirt. The background is a soft, out-of-focus blue. A large, diagonal orange graphic element is overlaid on the right side of the image, partially obscuring her face and the text to the right.

KATHRIN HOECKEL

Policy Analyst, Directorate for Education, OECD

Kathrin Hoeckel is a policy analyst in the OECD's Directorate for Education in Paris, France where she is currently developing the OECD Skills Strategy.

From 2007 to 2010 she worked on the OECD VET Policy Review. She was responsible for country reviews of Australia, Austria, Germany, the UK (England and Wales) and Switzerland and for analytical work on costs and benefits in VET.

Prior to this activity, Kathrin worked on the issue of school leadership (*Improving School Leadership*, OECD, 2008) and took part in writing the final comparative report and disseminating the findings of a thematic review on adult learning (*Promoting Adult Learning*, OECD, 2005) at the OECD. Before joining the OECD, she worked in the field of development cooperation, inspecting and evaluating development projects of local NGOs in Morocco (including on special education and vocational education and training) and carried out a research project with field visits on post-war reconstruction and state-building in Lebanon.

Kathrin holds a M.Sc. in history and political science from Munich University (Germany) and a master's degree in public administration from the London School of Economics and Political Science. Kathrin is of German nationality.

A portrait of Carlo C. Jaeger, a man with a grey beard and glasses, wearing a dark suit jacket and a white shirt. He is looking slightly to the left of the camera. The background is a soft-focus outdoor setting with green foliage. A large, bright pink diagonal shape is overlaid on the right side of the image, partially covering the text.

CARLO C. JAEGER

Chairman, Global Climate Forum

Carlo C. Jaeger is Co-Founder and Chairman of the Global Climate Forum and leads GCF's Green Growth research process, where his work has focused on developing climate impact research guided by stakeholder dialogues and using mathematics as a tool to meet conceptual challenges.

Mr. Jaeger holds a professorship at the Beijing Normal University (BNU). He is professor for modelling social systems at Potsdam University in Germany and was chair of the research domain 'Transdisciplinary Concepts and Methods' (TCM) at the Potsdam Institute for Climate Impact Research until March 2012. He was professor at the University of Darmstadt in Germany and head of the human ecology department at the Swiss Federal Institute for Environmental Science and Technology. He is a member of the Scientific and Technical Council of the International Risk Governance Council, and has served on the boards of various scientific organisations.

He holds degrees in economics (Ph.D., Frankfurt University, Germany), sociology (diploma, University of Berne, Switzerland), and human ecology (habilitation ETH Zurich, Switzerland). Mr. Jaeger has worked extensively on the interactions between technological progress and environmental problems, in particular the role of information technologies in urban development. He has also considerable research experience in the field of stakeholder dialogue. His current research interest focuses on the positive impact of climate policy on prosperity and growth and on the role of financial markets in managing climate change.



PHILIP JENNINGS

General Secretary, UNI Global Union

Philip J. Jennings has been General Secretary of UNI Global Union since its creation on 1 January 2000. Today membership and influence continue to grow and the organisation counts 20 million members in 150 nations and 900 unions. UNI is a real force in Europe, Africa, the Americas, Asia and the Pacific. To date UNI has negotiated more than 40 global agreements with leading multi-nationals.

In a globalisation process gone wrong, he sees unions as part of the solution to build a sustainable and fairer global economy. He firmly believes that it is time for big business to work together with global unions to 'change the rules of the game' and create a more responsible world. He has taken this message to the G20, IMF, World Bank, OECD and the World Economic Forum – tireless in his pursuit of a 'seat at the table' for working people. Philip was instrumental in ensuring that the labour movement finally achieved a seat at the G20 table with the establishment of the Labour 20 (L20) which is now an integral part of the G20. Philip also chaired the Commission on the Future of the Irish Trade Union Movement. In 2011, Philip accepted the nomination of UN Secretary General Ban Ki-moon to serve a three-year term on the board of the UN Global Compact. He also received the Nagasaki International Peace and Friendship prize from Nagasaki City Major Tomihisa Taue, and was appointed Ambassador for the Prefecture of Nagasaki by Governor Hodo Nakamura. Philip is alumnus of the Duke of Edinburgh's Commonwealth Leadership Development Conferences. In 2010 and 2011, Philip was included in the Bilan Magazine list of the most influential people in Switzerland. He was also voted as one of the top 100 personalities by the Swiss *L'Hebdo* publication.



ROBERT JOHNSON

Executive Director, Institute for New Economic Thinking (INET)

Robert Johnson serves as Executive Director of the Institute for New Economic Thinking (INET). Previously, he was a Managing Director at Soros Fund Management where he handled a global currency, bond and equity portfolio, specializing in emerging markets.

Dr. Johnson has also served as Chief Economist of the US Senate Banking Committee, Senior Economist of the US Senate Budget Committee and a Managing Director at Bankers Trust Company.



SUNJOY JOSHI

Director, Observer Research Foundation, India

Sunjoy Joshi is the Director of the Observer Research Foundation (ORF), India. A foremost expert of energy policy in India, he heads the various areas of research at the Foundation. He regularly researches and writes on India's energy needs and its interplay with the development challenges and climate change policies within and outside the country.

Mr. Joshi has a Master's in English Literature from Allahabad University, India, as well as in Development Studies from the University of East Anglia, Norwich, United Kingdom. He has studied Upstream Economics and Risk Analysis at the Petroleum Economist, Woking, United Kingdom. He joined the Madhya Pradesh Cadre of the prestigious Indian Administrative Services in 1983 and took premature retirement from the service in 2009 in order to pursue his primary interests in energy and environment.

During his career spanning over 25 years in the Indian Administrative Service, Mr. Joshi has gained experience across the conventional as well as non-conventional energy sectors. He has handled oil and gas exploration as Joint Secretary in the Ministry of Petroleum and Natural Gas, and was the Government nominated Director on the Boards of multiple public sector oil and gas undertakings. He headed the Madhya Pradesh Energy Development Agency as its Managing Director and served as Chairman of M.P. Windfarms. He has been Visiting Associate at the International Institute of Strategic Studies, London, as well as Distinguished Visitor to the Programme on Energy and Sustainable Development, University of Stanford, United States.



SONY KAPOOR

Managing Director, Re-Define

Sony Kapoor's career spans working in the financial sector, with civil society and on public policy across several countries. As Managing Director of Re-Define since 2008, an economic and financial think tank that advises policy makers and civil society in the EU and internationally, he is deeply involved in finding a solution to the on-going economic and financial crises.

He is also a Visiting Fellow at the London School of Economics. He was elected Chairman of the Banking Stakeholder Group of the European Banking Authority in mid-2011. During 2011 Mr. Kapoor was an expert Visiting Fellow at the European Commission dealing with Economic Governance, Financial Reform and the Euro Crisis. Prior to this, Mr. Kapoor was a strategy adviser to the Ministry of Foreign Affairs in Norway from 2007, a strategy adviser to Oxfam Novib in the Netherlands and in charge of Development Economics at Christian Aid UK from 2005. He was member of the boards of international NGOs such as Eurodad (European Debt & Development), the international Tax Justice Network and Stamp out Poverty. He has been an expert consultant on international finance and development to the World Bank, the United Nations and several governments in the developed and developing worlds and helped set up the inter-governmental task force on illicit financial flows.

He started his career in 1998 doing commercial banking at ICICI, one of India's top banks and then worked on Leveraged Finance at Lehman Brothers in London. By 2004 he had quit the financial industry completely to devote himself fully to the pursuit of his interests in public policy, international governance and financial reform.



YOUNG-SAING KIM

Research Fellow, Korea Research Institute for Vocational Education & Training (KRIVET)

As a policy researcher in Korea, Young-Saing Kim has completed more than 24 policy-oriented researches focused on national skills policy and job creation strategy since 2005.

Before working for the Korean government, Mr. Young-Saing Kim obtained a Master's in 1993 in Vocational Education and Workforce Development at Seoul National University. He then studied at Columbia University in New York, United States, where he received her doctorate in 2004 in the field of human resource development and national development. He was interested in the comparative perspective concerning the relationship between national culture, skills development and national economic development. From 2005 to June 2006, he worked as Senior Researcher in the Korea Rural Economic Institute. From February 2009 to July 2009, he was policy expert on the national skills strategy and SME's development taskforce team at the Presidential Council for National Competitiveness of Korea. Mr. Young-Saing Kim was Adjunct Professor from August 2009 to August 2010 in the Korea University of Seoul, and lectured "Organisational Development and Corporate Culture".

Since February 2004, he has been Adjunct Professor and Lecturer at the Seoul National University, Ewha Womans University, Kon-Kuk University, Korea University and Kyung Hee University.

Mr. Young-Saing Kim has published several academic articles in international and domestic journals.



NOBUAKI KOGA

President, RENGO, Japan

Nobuaki Koga was born in Fukuoka, Japan. After earning a Bachelor's in Engineering from Miyazaki University, he joined Matsushita Electric Industrial Co., Ltd., and became a member of Matsushita Electric Industrial Workers' Union in April 1975.

He was elected General Secretary of Matsushita Electric Industrial Workers' Union in July 1994 and then as President in July 1996. In July 2002, he was elected President of Japanese Electrical, Electronic & Information Union (DENKI RENGO) and President of Japan Council of Metalworkers' Unions (IMF-JC) in September 2004.

He became General Secretary of Japanese Trade Union Confederation (JTUC-RENGO) in October 2005 and President of JTUC-RENGO in October 2009. In October 2011, he was re-elected as President.



MONIKA KOSINSKA

Secretary-General, European Public Health Alliance (EPHA)

Monika Kosinska is the Secretary-General of the European Public Health Alliance (EPHA), a non-governmental organisation committed to bringing about change to national and EU policy that impacts health, social justice and equity. Ms. Kosinska was appointed as Secretary-General in recognition of her strong leadership and management in the public and private sector, working towards improving public policy to achieve better health outcomes.

She was previously acting Executive Director of a think tank, working in the US, France and the UK to develop new thinking on future population challenges to health. She also worked as International Corporate Affairs Manager at a global retailer engaging globally with senior company executives to improve understanding and relations with national authorities and local stakeholders. She is also Founder and Co-Chair of EUREGHA, bringing together local and regional authorities from across Europe working on health.

Her experience in high-level and strategic representation includes being a board member for the Health and Environmental Alliance, the Civil Society Contact Group, the European Bachelor and Master in Public Health programme at Maastricht University, and former chair of the Action for Global Health network. In addition, she is a member of the EY Alcohol and Health Forum, EU platform for action on diet, physical activity and health, the EU Health Policy Forum, and the DG SANCO Stakeholder Dialogue group. She holds a first class degree in Social Sciences, MA in International Peace and Security and was educated at Liverpool, Bonn and King's College London. A first generation immigrant to the United Kingdom, she speaks Polish, English and German fluently and can communicate in an additional five languages.



TUGRUL KUDATGOBILIK

President, Turkish Confederation of Employer Associations (TISK)

Tugrul Kudatgobilik was born in Istanbul in 1940. He completed a Law Degree at Istanbul University and received his Master's in Economics from the London School of Economics.

Mr. Kudatgobilik started his career in the Koç Group in 1968. After having worked for 34 years in various positions, he was elected member of the Board for the Turkish Employers' Association of Metal Industries (MESS) and then elected President in 2001. He is also President of the MESS Training Foundation (MEV) and the MESS Integrated Recovery and Energy, Ltd. Co. (MSG). Member of the Turkish Industrialists' and Businessmen's Association's (TÜSIAD) Social Relations Committee, member of the Board of Trustees of the Bogaziçi University (BÜ) Foundation and Istanbul Boys' High School (IEL) Foundation, Mr. Kudatgobilik represents Turkey on three different EU-level organisations.

Mr. Kudatgobilik is a member of the Council of Presidents of the Confederation of European Business (BUSINESSEUROPE). Additionally, he has been a member of the Turkey and EU Joint Consultative Committee (JCC) since 1995 and was part of the Co-Presidency of the Turkey and EU Joint Consultative Committee (JCC) for the 2008-2010 period. He has been a member of the Council of Presidents of the Employers' Organisation of Metal Trades in Europe (CEEMET) since April 2001.

Since December 2004, Mr. Kudatgobilik has been President of the Board of TISK (Turkish Confederation of Employers' Associations), an umbrella organisation for 23 different economic branches. In August 2005, he continued his membership on the Board of Management at the Economic Development Foundation (IKV). In March 2010, he was appointed as President of the Board of Trustees for the Turkish Family Health and Planning Foundation (TAPV), founded by Vehbi Koç.

A close-up portrait of Stewart Lansley, an older man with grey hair and glasses, smiling. He is wearing a light blue shirt and a dark jacket. The portrait is partially obscured by a large blue diagonal graphic element that separates it from the text on the right.

STEWART LANSLEY

Economist and Author

Stewart Lansley is an academic economist and financial journalist. He has written widely on inequality, wealth and poverty for *The Guardian*, *The Independent*, *The Observer* and *The Sunday Times* and a number of weeklies such as *The New Statesman*. He has also published extensively in academic journals from the *Journal of the Royal Statistical Society* to *Oxford Economic Papers*.

He holds an honorary fellowship at Bristol University in the Townsend Centre for International Poverty Research and has held academic posts at the National Institute of Economic and Social Research, The Henley Centre and the Universities of Reading and Brunel.

His latest book is *The Cost of Inequality*, (Gibson Square, 2012). This argues that excessive levels of inequality weaken the real economy and intensify the economic cycle, and that the increased concentration of income from the early 1980s was the real cause of the 2008 Crash and the continuing economic crisis.

He is the author (with Joanna Mack) of *Poor Britain* which developed a new conceptual approach to the study of poverty, one widely adopted including by the UK Government and the European Union. He is also the author of the following: *Rich Britain*, *Top Man*, a biography of the multi-billion pound retailer Philip Green, and *Londongrad*, a study of the impact of Russian oligarchs on London.



FELIPE LARRAÍN

Minister of Finance, Chile

Felipe Larraín has been Minister of Finance of Chile since March 2010. He obtained his bachelor's degree in Business Administration from Universidad Católica de Chile and he is Doctor of Economics from Harvard University. He has been a Visiting Scholar for the Robert Kennedy Lecture at the Center for Latin American Studies at Harvard University, and Professor at the Institute of Economics of Universidad Católica de Chile.

He has published 10 books and written over 120 articles for professional journals in Canada, Latin America, USA, Europe and Asia. His book *Macroeconomics in the Global Economy*, co-authored with Jeffrey Sachs, has been translated into several languages and has become one of the most sold macroeconomics texts in the Hispanic world.

Mr. Larraín is a well-known international consultant and has advised the governments of Canada, Costa Rica, Venezuela and Peru, among others, and is member of the International Advisory Board of the Asian Development Bank.

The Secretary of State received several awards, among which the most relevant are the Raul Iver Award for the best Graduate Student of the School of Commercial Engineering of Universidad Católica de Chile, and the Commercial Engineer of the Year Award awarded by the Foundation School of Economics and Administrative Sciences of Universidad Católica de Chile.



YVES LETERME

Deputy Secretary-General, OECD

Yves Leterme was appointed Deputy Secretary-General of the OECD on 8 December 2011. He is in charge of Social Affairs, Education, Governance and Entrepreneurship.

Before joining the OECD, Yves Leterme held a variety of political posts in Belgium at all levels and in all areas of government. After starting his career as an alderman in his home town of Ypres, he became a Deputy in the Chamber of Representatives, Group Chairman, National Secretary and Chairman of the CD&V party, Minister-President of the Flemish Government, Federal Senator, Deputy Prime Minister, Minister of the Budget and Mobility, Minister of Foreign Affairs and Prime Minister. Yves Leterme is currently Minister of State and a municipal councillor in Ypres.

At a professional level, Yves Leterme has worked, *inter alia*, as a deputy auditor at the Belgian Court of Audit and an administrator at the European Parliament.

Yves Leterme, who was born on 6 October 1960, has a degree in Law and Political Science from the University of Ghent.



BEN LYONS

Co-Director, Intern Aware, United Kingdom

Ben Lyons is Co-Director of Intern Aware, a British-based campaigning organisation that promotes the interests and rights of young people entering the professional world, which he established in 2010.

Intern Aware engages with the British government and MPs, with the aim of ensuring that the existing minimum wage is enforced to cover interns. It works closely with trade unions, employer bodies and businesses to make the positive case for fair internships. Intern Aware regularly appears in the British media. It is also an activist group with campaigners across the country.

Mr Lyons graduated from St. Catherine's College, the University of Oxford, in 2011, with a B.A. in History.



ELLEN MACARTHUR

Founder, Ellen MacArthur Foundation

Ellen MacArthur launched the Ellen MacArthur Foundation in September 2010. She first hit the headlines in 2001 when she raced single-handedly non-stop around the world in the Vendée Globe at only 24 years old, finishing second in one of the hardest races in offshore sailing. Her role as one of the world's greatest ever offshore sailors was confirmed in 2005, when she became the fastest person to circumnavigate the globe single-handed. In 2003 she set up the Ellen MacArthur Cancer Trust in the UK, which takes young people aged between 8-24 sailing, helping them regain their confidence after treatment for cancer and leukemia.

Ms. MacArthur's experiences at sea gave her a real understanding of what it means to rely on a finite supply of resources, as on the boat food, water and fuel were inescapably linked to her success or failure and as a result, she ended her professional racing career to embark on a new five-year journey, working with governments, scientists and across key industry sectors to understand the impact of society's reliance on such finite resources and to find solutions to this immense economic challenge.

She was knighted by the Queen in 2005 and has received the Legion d'Honneur from French President, Nicolas Sarkozy.

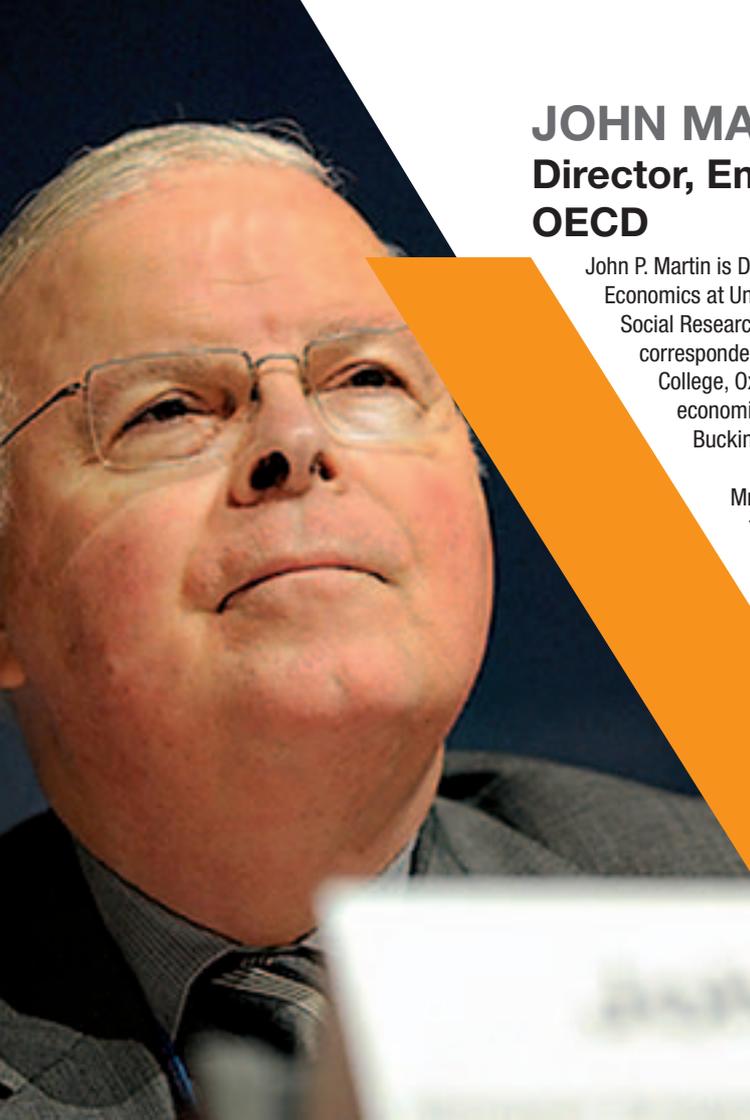


SHIV MALIK

Journalist and Author, *The Guardian*, United Kingdom

Shiv Malik started his career as a reporter after winning a bursary from the *Guardian's* Scott Trust and obtained an MA in journalism at Sheffield University in 2003. He went on to write for the *New Statesman* magazine from Afghanistan and Pakistan and from the UK for the *Sunday Times* and the *Independent* on Sunday among others. In the years following the July 7th attacks in London, Shiv focused on the British Jihadi Movement, researching for the BBC and writing a seminal work on the lead bomber, Mohammed Siddique Khan for *Prospect* magazine called "My Brother the Bomber." In 2008 he was involved in a landmark court battle with the Greater Manchester police to protect his sources on terrorism and was also selected as the *Evening Standard's* most influential Londoners of that year.

In 2010 he co-authored the best selling book *Jilted Generation; How Britain has bankrupted its Youth*. He is also co-founder of the think tank, the Intergenerational Foundation which seeks to find solutions to economic imbalances between those of different age groups in society. This year he helped edit, *Regeneration*, a collection of essays on intergenerational justice. He currently works for the *Guardian* as an investigative journalist and is a regular contributor on UK media on economic issues affecting young people.



JOHN MARTIN

Director, Employment, Labour and Social Affairs, OECD

John P. Martin is Director for Employment, Labour and Social Affairs at the OECD. After studying Economics at University College Dublin, he worked as a research assistant at the Economic and Social Research Institute in Dublin from 1970 to 1972. During this period, he was also economics correspondent for the *Sunday Independent*. He completed his postgraduate studies at Nuffield College, Oxford. In 1975, he became research fellow at Nuffield College and lecturer in economics at Merton College, Oxford and also lectured in economics at the University of Buckingham.

Mr. Martin joined the OECD in 1977 and has held several posts in his current directorate and in the Economics Department. He was the founding editor of the *OECD Employment Outlook* from 1983 to 1986, and he also edited the *OECD Economic Outlook* from 1992 to 1993. He was a member of both the Editorial Board of *OECD Economic Studies* and an associate editor of *Labour Economics* for many years. He is currently a Policy Associate of the Leverhulme Centre for Research on Globalization and Economic Policy at the University of Nottingham; a Research Fellow of the Institute for the Study of Labor (IZA) in Bonn; a member of the Advisory Board of the World Demographic Association; a member of the French Prime Minister's Conseil d'orientation pour l'emploi; and a part-time Professor at the Institute of Political Studies (SciencesPo.) in Paris. Mr. Martin has published many articles on topics in labour economics and international trade in professional journals and has also written and edited several books in these fields.



APARNA MATHUR

Resident Scholar, American Enterprise Institute (AEI), United States

Aparna Mathur is a resident scholar on AEI's economic policy studies team. She received her PhD in Economics in 2005 from the University of Maryland. Her fields of specialisation are applied microeconomics, international finance, and econometrics. She has published in several academic journals including *Small Business Economics*, the *Journal of Health Economics*, *The Energy Journal* and *Spatial Economic Analysis*. She has produced several National Bureau of Economic Research Working Papers and her work has been cited in popular media such as *The Economist*, *The Wall Street Journal*, *Financial Times* and *Businessweek*. She has produced two papers for the Small Business Administration, Office of Advocacy that focus on small businesses and bankruptcy regulations, which are widely cited. Ms. Mathur has continued to work on her well-received and now widely referenced paper with Kevin Hassett on the effect of corporate income tax on workers' wages. Another recent focus area has been the study of counterfeit medicines in developing countries. Moreover, she has authored several book chapters on diverse topics such as energy taxes and patent laws.

Ms. Mathur has taught microeconomics at the University of Maryland, and has also been invited to lecture on Public Finance topics at Georgetown University. She has testified several times before Congress on the topic of medical bankruptcies, and also cap and trade legislation. Ms. Mathur has been a consultant to the World Bank, and is currently leading a project at AEI to study the entrepreneurial climate in India.



PETER MATJAŠIČ

President, European Youth Forum (YFJ)

Peter Matjašič, born and raised in Slovenia, graduated in International Relations, speaks eight languages and has been active in the field of (European) youth work for ten years: first as an active volunteer (including an EVS experience in Barcelona from 2005 to 2006); a youth trainer and facilitator; a youth representative and youth worker (e.g. Secretary-General of JEF-Europe from 2008 to 2010); and now, as of January 2011, President of the European Youth Forum (YFJ).

As President, Peter is the leader of the world's biggest youth platform representing tens of millions of young people in Europe; managing a multinational and culturally diverse team of 11 people; overseeing the work of the Secretary-General and *inter alia* 25 employees in the Brussels-based Secretariat with an annual budget of 3 million euro; driving change-management, strategic planning and development of an organisational culture; policy, advocacy and lobby work and external representation vis-a-vis the EU Institutions, the Council of Europe and UN system related to youth issues such as employment and participation. Content-wise he is also in charge of the Structured Dialogue on youth affairs within the EU chairing the European Steering Committee and the impact of social media and internet governance on youth. In addition, Peter set up the English version of *Le Taurillon*, an online magazine, under the name thenewfederalist.eu back in 2006, serving as its first Editor-in-Chief. Currently he is part of the Soliya Network Fellowship, a diverse group of young leaders from around the world who are committed to building cross-cultural understanding by using new media technologies to facilitate constructive intercultural engagement. Peter is a passionate runner and traveller who enjoys reading and cooking.



JOSÉ ANTONIO MEADE

Secretary of Finance and Public Credit, Mexico

José Antonio Meade was born in Mexico. He received a degree in Economics from the Instituto Tecnológico Autónomo de México, a Law degree from the Universidad Nacional Autónoma de México and a PhD in Economics from Yale University.

As a professor, he has taught Microeconomics and Macroeconomics courses at ITAM and Yale University, as well as courses in Economic Analysis of the Law at ITAM's Master's Program in Public Policy. He has received recognition for his research on Economic Analysis of the Law, an Honours Degree in Economics and the National Tlacaélel Award.

He has served as:

- General Director of Financial Planning at the National Commission for the Retirement Savings' System;

- Deputy Secretary of Bank Savings Protection at Mexico's Institute for the Protection of Bank Savings;

- General Director of Banking and Savings at Mexico's Ministry of Finance and Public Credit;

- Chief Executive Officer of the National Bank for Rural Credit, currently in liquidation;

- Chief Executive Officer of Financiera Rural;

- Chief of Staff of Ministry of Finance and Public Credit;

- Undersecretary of Finance (Tax) of Ministry of Finance and Public Credit;

- Undersecretary of Finance and Public Credit;

- Secretary of Energy;

- Secretary of Finance and Public Credit.

A close-up portrait of Ad Melkert, a middle-aged man with short, light-colored hair, wearing a dark suit jacket, a light blue shirt, and a dark tie. He is looking directly at the camera with a neutral expression. A large, solid red diagonal shape is overlaid on the right side of the image, partially obscuring his face and the text to the right.

AD MELKERT

Former Minister of Social Affairs and Employment, Netherlands

Ad Melkert served as Associate Administrator at the United Nations Development Programme (UNDP) and subsequently as Special Representative of the Secretary-General in Iraq until September 2011. Prior to this, he rose to prominence in Dutch politics as leader of the Labour Party (PvdA) and a candidate for Prime Minister in the 2002 elections. He was Minister of Social Affairs and Employment from 1994 until 1998, and also served as Executive Director at the World Bank. Mr. Melkert has recently been nominated by the Government of the Netherlands as its candidate for the post of Director-General of the International Labour Office.

As a Minister of Social Affairs and Employment in the first cabinet of Prime Minister Wim Kok, Mr. Melkert held responsibility for one of its main priorities: jobs. As Minister and subsequently parliamentary party leader he cherished the motto: it is just not fair if anyone is left out, anywhere and implemented a number of measures to tackle long-term unemployment, modernise social security and reform labour market regulations. The measures taken contributed to a record decrease in unemployment in the period from 1994 to 2001.

As UNDP's chief operations officer, Mr. Melkert successfully supervised operations in over 150 countries focusing on economic and social recovery of countries in post-conflict situations. As the UN Secretary-General's Special Representative in Iraq, Mr. Melkert led the UN's broad mission in Iraq at a crucial stage of recovery and development. His role in building consensus in support of the successful election process in 2010 has been widely recognized. Mr. Melkert was born in Gouda, the Netherlands. He holds a master's degree in Political Science from the University of Amsterdam and speaks English, Spanish, French and German fluently, next to his native Dutch.



ALEPH MOLINARI

President, Fundación Proceso, Mexico

Aleph Molinari is the President of the Fundación Proceso, a non-profit organisation that uses the educational benefits of technology to catalyse the social and economic development of marginalised communities in Mexico. In 2009 the Fundación Proceso launched its main project, the Red de Innovación y Aprendizaje (RIA), or Learning and Innovation Network, a group of centres that connect underserved populations to quality education and technology. The RIA aims to bridge Mexico's digital divide and provide its users with the tools they need to participate in their communities and the world at large. In just under three years the RIA has expanded to 70 centres in 34 municipalities with more than 240,000 registered users and more than 64,000 course graduates. The RIA has been presented at the OECD Annual Forums 2010 and 2011, the World Bank CSO meetings, the Global Philanthropy Forum, TED Talks, Harvard University and the World Technology Forum. Mr. Molinari is part of New Ventures, the World Technology Network and the World Economic Forum's Global Shapers Community.

Mr. Molinari studied Economics and Critical Theory at the University of British Columbia in Canada. In 2006 he directed a documentary film on the trash cycle and the lives of trash pickers in Mexico City. The time that Mr. Molinari spent in some of Mexico's most impoverished communities inspired him to start the Fundación Proceso in order to foster social change through technology. He recently received the 2012 Dewey Winburne Community Service Award.



JEAN-MICHEL MONNOT

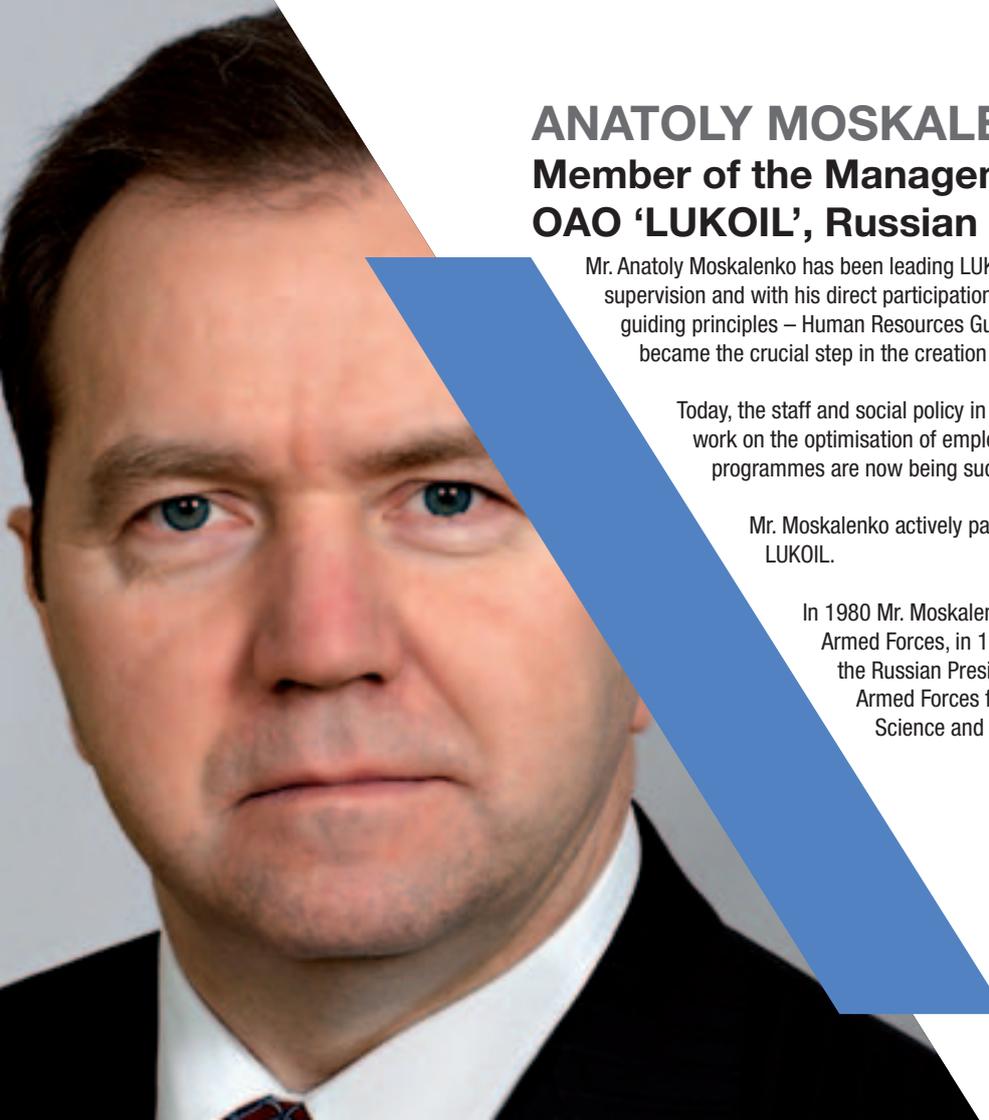
Vice-President, Diversity and Inclusion Group, Sodexo

Jean-Michel Monnot is Vice-President of the Diversity and Inclusion Group for Sodexo, based at the group headquarters in Paris. He has a business degree from the École supérieure de commerce, Saint-Etienne, France.

In 1987, Mr. Monnot joined the Sodexo Sales Department in Nancy, and then moved to Paris to manage large accounts in the healthcare market. From there, he became Regional Director in Lyon and then Rouen. His last position was as Regional Director for Corporate Services in Paris.

Since 2007, he has been responsible for implementing Sodexo's Diversity and Inclusion strategy across the 25 European countries in which Sodexo operates. Collaborating with local teams, Jean-Michel Monnot works to establish each country's business case for Diversity and Inclusion, sharing best practices and tools, and defining targets. The first priority is to reach a gender balance at all levels of the company, and the other areas of focus are generations, sexual orientations, ethnic minorities and people with disabilities.

Sodexo employs 391,000 people on 5 continents (136,000 in Europe), and is considered a benchmark for diversity and inclusion in the US where it received the Catalyst award in January 2012 and was ranked first on the 2010 DiversityInc business index of Top Companies for Diversity and Inclusion. In 2009, Sodexo received the Grand Prize for global diversity policy in France.



ANATOLY MOSKALENKO

Member of the Management Committee, OAO 'LUKOIL', Russian Federation

Mr. Anatoly Moskalenko has been leading LUKOIL Human Resource policy since 2001. Under his supervision and with his direct participation, LUKOIL has approved the core social and staff policy guiding principles – Human Resources Guidelines and the Social Code of OAO LUKOIL, which became the crucial step in the creation of a uniform corporate HRM system.

Today, the staff and social policy in LUKOIL is organised on a new quality level. After much work on the optimisation of employee compensation and incentives, numerous social programmes are now being successfully implemented.

Mr. Moskalenko actively participates in the work of the Charity Foundation of LUKOIL.

In 1980 Mr. Moskalenko graduated from Moscow Higher School of the Armed Forces, in 1987 from the Military-Diplomatic Academy and from the Russian Presidential Civil Service Academy in 2005. He served in the Armed Forces from 1976 to 2001. He holds a Doctorate in Economic Science and has been awarded four orders and 20 medals.



HELEN MOUNTFORD

Deputy Director, Environment, OECD

Helen Mountford became Deputy Director for the Environment at the Organisation for Economic Co-operation and Development (OECD) in October 2010. Helen. Mountford joined the OECD in 1997, and was Head of the Division on Climate Change, Biodiversity and Development from 2006-2010.

Her work at OECD has included a leading role in the preparation of the 2001 and 2008 OECD Environmental Outlook reports, as well as analysis of policies in the areas of water pricing, biodiversity incentive measures, market-based instruments, and reform of environmentally harmful subsidies.

Helen Mountford developed analysis on the economic crisis and green growth that underpinned a 2009 OECD Declaration on Green Growth, which was adopted by Ministers of Finance and Economy, and is leading the OECD work of fossil fuel subsidies that has been an input to discussions by G20 Leaders' in 2009 and 2010.

Prior to joining the OECD, Helen Mountford managed a local recycling company in the UK and worked for an environmental NGO in Australia.

She is a national of the UK and the US, and holds master's degrees in Environmental Economics from University College London and in Environmental Management from University of Melbourne.



JAN MUEHLFEIT

Chairman Europe, Microsoft Corporation

Jan Muehlfeit is an ICT industry veteran with almost 19 years at Microsoft. From 1993-2000, he served in several different positions in the Microsoft Czech/Slovak subsidiary. Mr. Muehlfeit also led the Central and Eastern European region from 2000-2005. He was Vice-President of Microsoft's Public Sector team in Europe, Middle East and Africa (EMEA) in 2005, Vice-President, EMEA Corporate & Government Strategy in 2006 and later Chairman Europe, Microsoft Corporation.

Mr. Muehlfeit is a Vice-Chair of the Academy of Business in Society (ABIS), board member of JA, Co-Chairman of the European e-Skills Association and a member of the Board of AIESEC and Ovum advisory body. He has served on different advisory boards of several European governments in the field of ICT, national competitiveness and education. He also represents Microsoft at the Transatlantic Business Dialogue (TABD) and is involved in his advisory capacity in different projects of WEF, OECD and the European Policy Center (EPC). He is also a board member of the Czech National museum and a member of IBLF Leaders Council.

He graduated from Czech Technical University and completed executive development programs at Wharton, LSE and Harvard.

A portrait of Marcelo Neri, a middle-aged man with short, light-colored hair, wearing a dark suit, white shirt, and a striped tie. He is looking slightly to the left of the camera with a neutral expression. The background is blurred, showing what appears to be a book cover with the letters 'CL' and 'O lado' visible. A large blue diagonal graphic element is overlaid on the right side of the image, partially covering the text.

MARCELO NERI

Chief Economist, Center for Social Policies, FGV Foundation, Brazil

Marcelo Côrtes Neri is Chief Economist of the Center for Social Policies at FGV Foundation. He also teaches the undergraduate and graduate programmes at EPGE/FGV. He holds a PhD in Economics from Princeton University and a Master's in Economics from PUC-Rio. He has worked as a researcher for the Social Studies department at IPEA (Brazilian government's Institute for Applied Economic Research). His main areas of interest are welfare poverty, education and microeconometrics.

His research includes: *End of Hunger Map*, and *The New Middle Class in Brazil*. He also edited the following books (in Portuguese): *Microcredit, the North-eastern Mystery and the Brazilian Grameen*, *Social Security Coverage: Diagnosis and Proposals*, *Social Essays*, *Portraits of Disability in Brazil*, *Inflation and Consumption*. He was invited by President Lula to become a member of the Council of Economic and Social Development and he is currently a member of the steering committee of CDES, elected by other members. He works actively to evaluate and propose new public policies such as implementing a state minimum wage and Família Carioca, a cash transfer programme launched in Rio de Janeiro. His proposal of a mechanism for social credit in correlation with the Millennium Development Goals received an award at the Global Network Meeting, in Dakar, Senegal. He writes regularly for *Conjuntura Econômica*, *Valor Econômico* and *Folha de São Paulo*.

A close-up portrait of Marina Niforos, a woman with dark hair and brown eyes, looking slightly to the right. A green diagonal graphic element is overlaid on the right side of her face and extends across the page.

MARINA NIFOROS

Executive Director, American Chamber of Commerce in France (AmCham)

Marina Niforos is an international professional with extensive P&L management experience in strategy, marketing, operations and business development, with positions in the public and private sector spheres. Ms. Niforos is also an expert on female leadership and gender equality, and was contributing author to the recently released *Father Daughter Succession in Family Business: a Cross-Cultural perspective*.

Ms. Niforos is currently the Managing Director of the American Chamber of Commerce, an independent business association of American and French companies that promotes Trans-Atlantic trade and economic relations. Previously, Ms. Niforos served as Executive Director for the Diversity and Leadership Centre of Excellence at INSEAD, where she created and developed the Centre's activities, negotiated strategic partnerships, including with the World Economic Forum and the World Bank, and successfully secured fundraising for the Centre. Before that, she had spent several years working for the Pechiney Group in corporate strategy and corporate venturing functions.

Ms. Niforos spent five years (1993-1998) with the World Bank Group in Washington, managing the institutional relationship with the country borrowers for several Latin American countries and managing their investment portfolios. She received the World Bank Award for Excellence by President Wolfensohn for assisting borrowers with sovereign debt conversion.

Ms. Niforos was co-founding member and serves as a Board Director of the European Network for Women in Leadership (WiL).



ANTON NOSSIK

Media Director, SUP Media, Russian Federation

Anton Nossik is a well-known activist of the Runet, journalist and start-up-manager and one of the first Russian-speaking users on LiveJournal. He is known as the creator of the sites bfm.ru, Gazeta.ru, Lenta.ru, NEWSru.com, Kommersant TV and a number of other projects. From 2006 to 2008 he was Head of blog service SUP Media and from November 2008 to October 2009 he worked as the Chief Editor of portal business news of bfm.ru, later becoming Chief Editor of bfm.ru until 2011. He is also founder of the charitable foundation «Pomogi.org».

Mr. Nossik was recently appointed Media Director of the company SUP Media, owner of LiveJournal, the most popular blogging website and social media platform in Russia.



KATRIN ODDSDÓTTIR

Member of the Icelandic Constitutional Assembly

Katrin Oddsdóttir was one of 25 members of the Constitution Council of Iceland, which drafted a new constitution for the country in 2011. The process of the Council has been recognised worldwide for its emphasis on democratic methods and the use of social media tools, such as Facebook and Twitter, which made it possible for the general public to follow and participate in writing a new constitution for Iceland in the wake of its economic crash in 2008. Oddsdóttir has been a political activist from early age, but became known in Iceland after delivering a radical political speech at mass protests in 2009, while studying law. She currently works as a human rights lawyer at Rettur - Adalsteinsson & Partners law firm in Iceland, concentrating on the rights of refugees, disabled people and children, among other related fields. She has an MA in Human Rights from the University of London and a BA in law from Reykjavik University. Oddsdóttir has a BA in journalism from Dublin City University and has worked as a journalist and copy writer.



PHIL O'REILLY

Chief Executive, BusinessNZ, New Zealand

Phil O'Reilly is Chief Executive of BusinessNZ, New Zealand's largest business advocacy group, representing thousands of businesses of all sizes.

Phil works with companies, organisations, politicians and other decision makers, advocating for New Zealand's success through sustainable economic growth. He is a member of the Board of the Business and Industry Advisory Committee to the OECD and is New Zealand's employer delegate to the International Labour Conference. In New Zealand Phil chairs the Green Growth Advisory Group and serves on a number of other Boards and Advisory Groups including the Innovation Board of the Ministry of Science & Innovation, and the Council of the Royal Society of New Zealand.



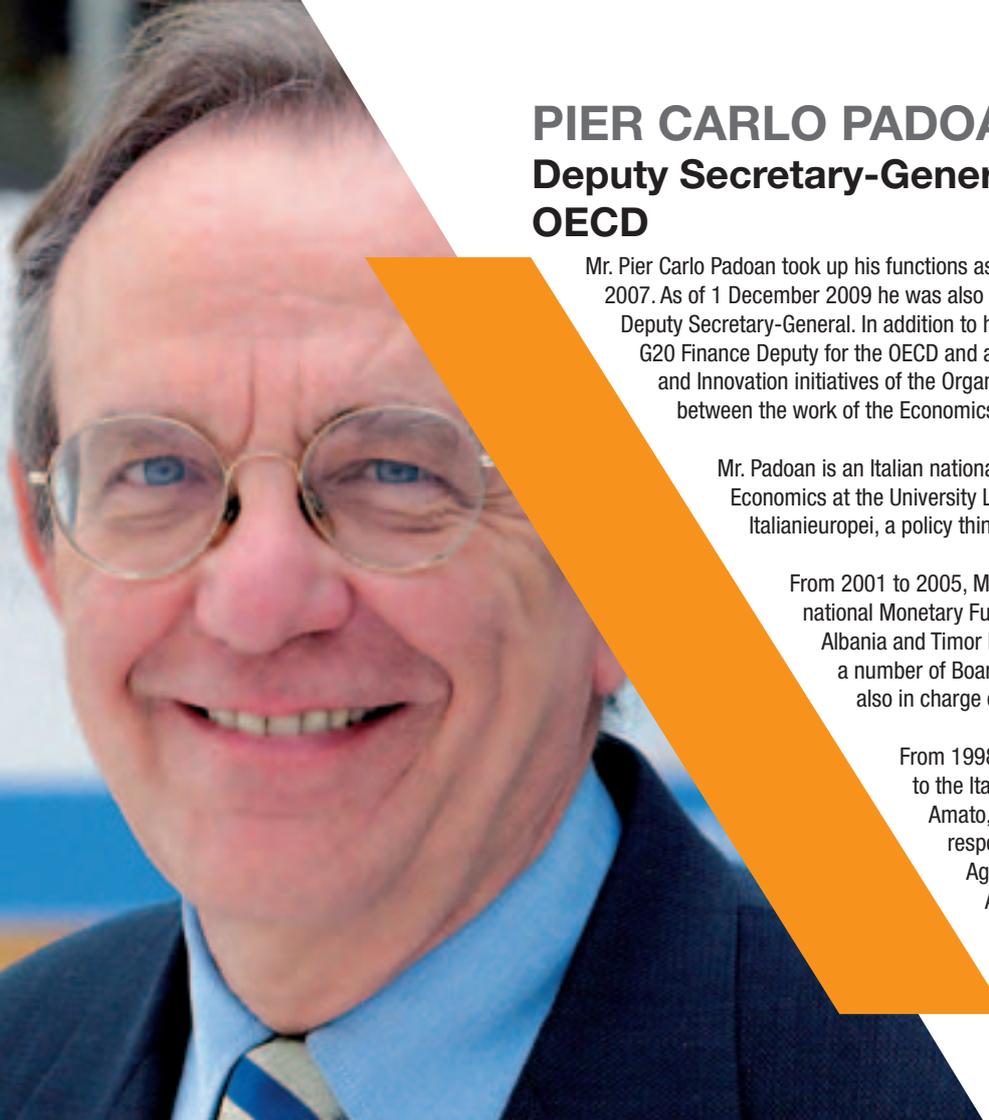
H. ERSIN ÖZİNCE

Chairman, Isbank, Turkey

H. Ersin Özince's banking career began in 1976 at Türkiye İş Bankası (Isbank) by joining the Board of Inspectors after graduating from the Middle East Technical University in Ankara with a BS degree in Management in 1975.

After working in various managerial positions at Isbank, Mr. Özince was promoted to the post of Deputy Chief Executive in 1994. Prior to becoming CEO of Isbank in 1998, his responsibilities encompassed the Treasury, Financial Management, Capital Markets, Commercial Loans and the Credit Information and Financial Analysis Divisions of the Bank. Mr. Özince was appointed to Isbank's Board of Directors as Chairman in April 2011.

Mr. Özince was elected as Chairman of the Banks' Association of Turkey in May 2002 and resigned from the chairman position as of April 2011. He is the Chairman of the Board of Directors of sisecam, a member of the Board of Directors of The Turkish Foundation for Combating Soil Erosion, for Reforestation and the Protection of Natural Habitats (TEMA) along with his memberships at the Institut international d'études bancaires (IIEB), the Institute of International Finance (IIF) and the Board of Trustees of Bilkent University.



PIER CARLO PADOAN

Deputy Secretary-General and Chief Economist, OECD

Mr. Pier Carlo Padoan took up his functions as Deputy Secretary-General of the OECD on 1 June 2007. As of 1 December 2009 he was also appointed Chief Economist while retaining his role as Deputy Secretary-General. In addition to heading the Economics Department, Mr. Padoan is the G20 Finance Deputy for the OECD and also leads the Strategic Response, the Green Growth and Innovation initiatives of the Organisation and helps build the necessary synergies between the work of the Economics Department and that of other Directorates.

Mr. Padoan is an Italian national and prior to joining the OECD was Professor of Economics at the University La Sapienza of Rome, and Director of the Fondazione Italianeuropei, a policy think-tank focusing on economic and social issues.

From 2001 to 2005, Mr. Padoan was the Italian Executive Director at the International Monetary Fund, with responsibility for Greece, Portugal, San Marino, Albania and Timor Leste. He served as a member of the Board and chaired a number of Board Committees. During his mandate at the IMF he was also in charge of European Co-ordination.

From 1998 to 2001, Mr. Padoan served as Economic Adviser to the Italian Prime Ministers, Massimo D'Alema and Giuliano Amato, in charge of international economic policies. He was responsible for co-ordinating the Italian position in the Agenda 2000 negotiations for the EU budget, Lisbon Agenda, European Council, bilateral meetings, and G8 Summits.



ELENA PANFILOVA

Director-General, Center for Anti-Corruption Research and Initiative, Transparency International Russia

Elena A. Panfilova is Founder and Director of the Center for Anti-corruption Research and Initiative Transparency International Russia since 1999.

Ms. Panfilova graduated from the Political History Department of Lomonosov Moscow State University and Diplomatic Academy with the Ministry of Foreign Affairs of the Russian Federation. As a researcher and project manager she worked for the Institute for Economy in Transition, OECD, and other organisations.

The main focus of her latest work is the development of anti-corruption strategies for transition democracies, corruption research, anti-corruption and freedom of information legislation drafting, monitoring of the legislation implementation, monitoring and research of political corruption.

She is author of numerous articles and publications. In 2009 she was appointed member of the Presidential Council on the Development of the Civil Society Institutes and Human Rights.



ANNE-SOPHIE PARENT

Secretary-General, AGE Platform Europe

Anne-Sophie Parent is Secretary-General of AGE Platform Europe as of 2002. AGE Platform is an EU network which represents 30 million people directly aged 50+ across the EU-27. AGE aims to voice and promote the interests of the 150 million inhabitants aged 50+ in the European Union.

Ms. Parent has 20 years experience in dealing with policy and project development at EU level, having been Director of Autism-Europe for 6 years and President of the Social Platform for 2 mandates. She sits on various advisory committees set up by the European Commission (European Pensions Forum, e-Health Stakeholders Group, European Health Policy Forum, Advisory Board of the Assisted Ambient Living Programme, Dialogue Group on Insurance, Financial Services Users' Group, Steering Group of the European Innovation Partnership on Active and Healthy Ageing). She is also a member of the Advisory Group of the United Nations – Economic Commission for Europe (UN-ECE) Generations and Gender Programme and a member of the Advisory Board of the World Demography & Ageing Forum (WDA).



GITA PATEL

Co-founder and Director, Stargate Capital Investment Group

Gita Patel is a Co-Founder and Director of Stargate Capital Investment Group which focuses on emerging opportunities in underserved markets. She has vast experience in advising and championing international initiatives, ranging from the economic empowerment of women in business to leading 'boardroom ready' initiatives for more balanced boardrooms.

Gita Patel is the creator of the Trapezia programme that sets the intellectual framework and business case for prioritising and improving access to capital to build bigger businesses. As part of this programme she pioneered Europe's first venture fund, targeting women-focussed businesses, to take advantage of the emerging market opportunity. The Trapezia model has led others in the UK and abroad to set up similar female-focussed funds.

Ms. Patel serves on various boards including Oxfam GB and is on the board of the British Association of Women Entrepreneurs. She is a Governor at The London School of Economics and also serves on the Finance Committee. She contributes regularly to the media and is seen as an expert leading change in the women's markets. She was recently selected as a business mentor on the "Women in Business 2011" series on Woman's Hour, BBC Radio 4. Her contribution as a business leader to the entrepreneurial community is well-recognised in the accolades she has received. Gita Patel was listed in the 2005 Asian Power 100 List, identifying her amongst some of the most influential Asians in Britain.



THIERRY PHILIPPONNAT

Secretary-General, Finance Watch

Thierry Philipponnat is the Secretary-General of Finance Watch. He is a former investment banker and executive of Amnesty International. After training as an economist at the Institut d'Etudes Politiques de Paris, Thierry started a long and successful career in finance in 1985, holding successively the following positions including corporate banker at the Banque Française du Commerce Extérieur, Toulouse, options and convertible bonds trader at O'Connor & Associates, London and founding partner and head of structured products, Exane, Paris. He was also Executive Director in charge of equity derivatives and equity-linked products at UBS, London, Deputy-Head of equity financing structuring at BNP Paribas, Paris and Global Head of equity derivatives at Euronext.liffe, serving as a member of both Euronext's and LIFFE's executive committees in Paris and London.

In 2006, Thierry crossed into the NGO world, campaigning and lobbying on behalf of Amnesty International, with a particular emphasis on the impact of the financial sector on human rights. He represented Amnesty International before the United Nations and the European Union and was later elected as an Executive Board member of Amnesty International France. From December 2010 to June 2011, Thierry managed the Finance Watch project and on 30 June 2011 he was appointed Secretary-General.

A portrait of Karolína Peake, a woman with shoulder-length brown hair and blue eyes, wearing a black top and a necklace. The portrait is partially obscured by a large yellow diagonal graphic element.

KAROLÍNA PEAKE

Deputy Prime Minister, Czech Republic

Karolína Peake is Deputy Prime Minister and Chairman of the Legislative Council of the Government of the Czech Republic.

As a member of parliament, she is actively involved in the creation of the government's anti-corruption strategy for 2011 and 2012, has taken part in amendments on arbitration hearings, amendments to the criminal code, an amendment to the law on conflicts of interest, the topic of strengthening independence and at the same time responsibility for state prosecutors and judges, and the direct election of the President.

Ms. Peake worked as a clerk at the law offices of Baker&McKenzie. She was elected to the Chamber of Deputies last year for the Veci veřejné (Public Affairs) party and became the Chairwoman of the constitutional law committee. Since April she has been the Chairwoman of Veci veřejné's parliamentary club. She has been a councilwoman for Prague 1 since 2006.

She has two sons, for whom she devoted a total of five years of family leave – during which she co-founded a maternal centre, along with other mothers from Prague 1. It was through issues relating to children and children's playgrounds that she became involved in local politics.



GIUSEPPE PORCARO

Secretary-General, European Youth Forum

Giuseppe Porcaro works as Secretary-General for the European Youth Forum (YFJ), the civil society platform which represents the interests of young people and youth organisations to the European Union, the Council of Europe and the United Nations System. In this role, he co-ordinates a team of around 30 employees and ensures the co-ordination of the institutional relations between the Youth forum and its partners. Giuseppe worked also for the World Bank as the Youth Specialist in Kosovo between 2006 and 2007. He holds a doctorate in Geography of Development and a Master's in International Relations from the University of Naples «L'Orientale» with one year as an exchange student at the University of Paris XII. Giuseppe has been active in youth and civil society organisations since an early age, both at local, national and European Level.



MONIKA QUEISSER

Head, Division of Social Policy, OECD

Monika Queisser is Head of Social Policy at the OECD. She is also one of the leading international experts in pension system analysis and pension reform. She has been working with governments in OECD countries, advising them on pension system design and pension reform strategies since 1999. In 2007-2008, she worked as an adviser to the OECD Secretary-General.

Prior to joining the OECD, Ms. Queisser worked at the World Bank in Washington, D.C. She was a member of the pensions and insurance group in the Financial Sector Development Department. She worked with and traveled extensively to countries in Asia, Africa, Latin America and Eastern Europe to consult governments on pension and insurance matters. Her first employment was with the German Ifo Institute for Economic Research in Munich. Her professional experience also includes employment as a journalist at daily newspapers and broadcasting in Germany.

Ms. Queisser holds two master's degrees (in Economics and Political Science) and a doctorate in Economic Policy from the University of Munich.



IRA RHEINGOLD

Executive Director, National Association of Consumer Advocates, United States

Ira Rheingold is Executive Director and General Counsel of the National Association of Consumer Advocates (NACA), an organization dedicated to protecting consumers from unfair and deceptive business practices. At NACA, Mr. Rheingold has testified before both Houses of Congress on various mortgage lending and consumer finance issues, offered commentary before federal agencies charged with regulating financial service industries and protecting consumers, and helped draft amicus briefs on issues of great concern to consumers before the nation's highest courts. Mr. Rheingold also manages the Institute for Foreclosure Legal Assistance, a joint project of NACA and the Center for Responsible Lending. Currently, Mr. Rheingold serves as the Co-Chair of the Financial Services Committee of the Trans-Atlantic Consumer Dialogue (TACD)

Before coming to NACA, Mr. Rheingold worked at the Legal Assistance Foundation of Chicago as a supervisory attorney in charge of the Foreclosure Prevention and Senior Housing Projects. His responsibilities included community outreach and education, legal and policy advocacy and the development of impact litigation against predatory mortgage lenders. The major focus of his litigation practice was the representation of senior and disabled homeowners victimized by mortgage brokers, lenders and contractors who targeted minority low-income communities with high interest, high fee home equity loans. Mr. Rheingold also worked for three years as a legal services attorney in suburban Washington D.C. At that job, his primary work included welfare advocacy and homelessness prevention. Prior to becoming a legal services attorney, Mr. Rheingold worked as an advocate for low-income community groups in rural Southern Maryland. He is a graduate of Georgetown University Law Center.

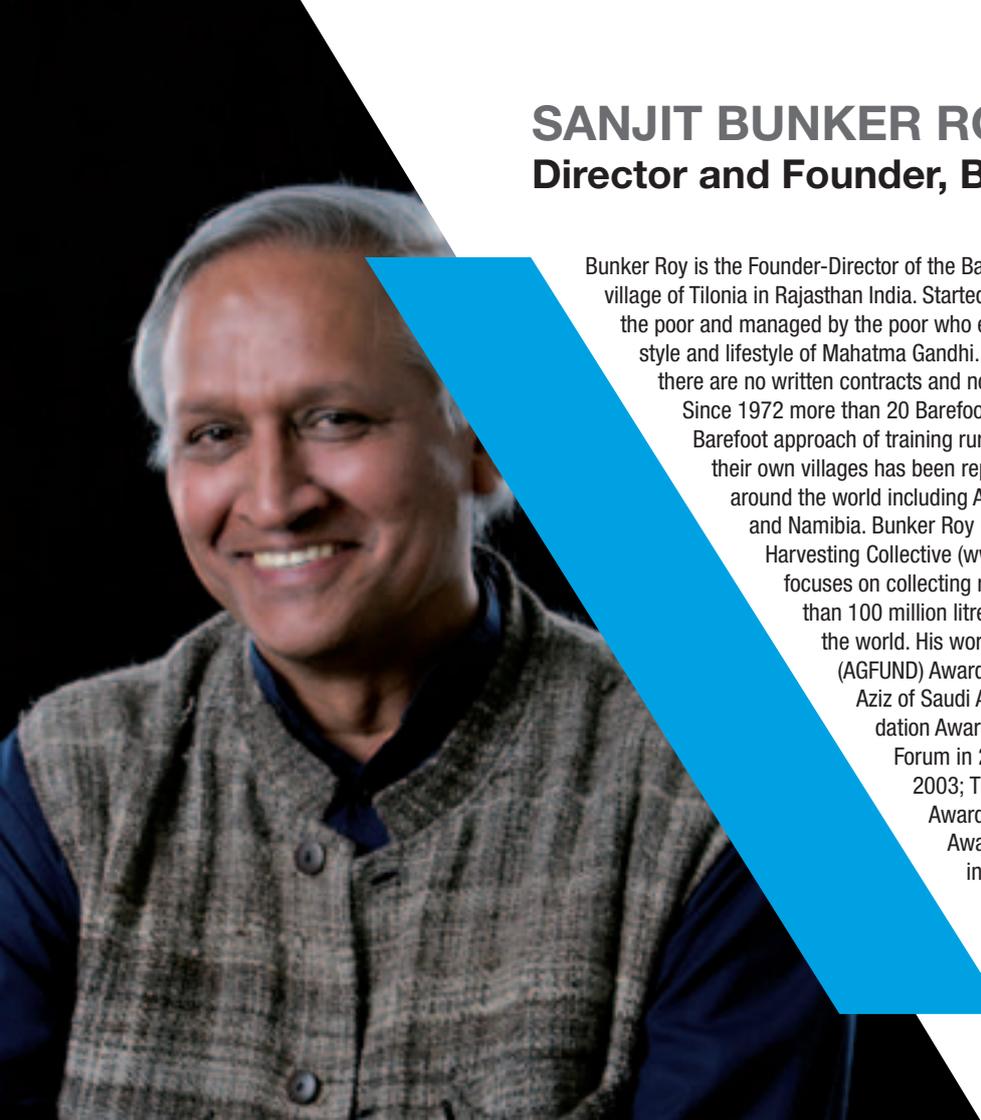


SIMON ROGERS

Editor, Datablog, *The Guardian*, United Kingdom

Simon Rogers is editor of the [guardian.co.uk/data](http://www.guardian.co.uk/data) (<http://www.guardian.co.uk/datablog>, <http://www.twitter.com/datastore>), an online data resource which publishes hundreds of raw datasets and encourages its users to visualise and analyse them. He is also a news editor on the *Guardian*, working with the graphics team to visualise and interpret huge datasets. He was closely involved in the *Guardian's* exercise to crowdsource 450,000 MP expenses records and the organisation's coverage of the Afghanistan and Iraq Wikileaks war logs. Previously he was the launch editor of the *Guardian's* online news service and has edited the paper's science section. He has edited two *Guardian* books: *How Slow Can You Waterski* and *The Hutton Inquiry and its impact*. In 2010, Simon received a special commendation from the Royal Statistical Society in its awards for journalistic excellence. His Factfile UK series of supplements won a silver at the Malofiej 2011 infographics award and the Datablog won the Newspaper Awards prize for Best Use of New Media, 2011.

In 2011, Simon was named Best UK Internet Journalist by the Oxford Internet Institute, Oxford University and won the inaugural XCity award from City University.



SANJIT BUNKER ROY

Director and Founder, Barefoot College, India

Bunker Roy is the Founder-Director of the Barefoot College (www.barefootcollege.org) based in the village of Tilonia in Rajasthan India. Started 40 years ago, it is the only college built by the poor for the poor and managed by the poor who earn less than \$1 a day. The college follows the work style and lifestyle of Mahatma Gandhi. Living conditions are simple, austere and down to earth, there are no written contracts and no one can receive more than \$100 a month as wages. Since 1972 more than 20 Barefoot Colleges have started in over 13 Indian states. The Barefoot approach of training rural semi-literate middle-aged women to solar electrify their own villages has been replicated in nearly 25 of the Least Developed Countries around the world including Afghanistan, Timbuktu (Mali), Siberia (Russia), Bhutan and Namibia. Bunker Roy is also Founder and Chairman of the Global Rain Water Harvesting Collective (www.globalrainwaterharvesting.org), based in India, which focuses on collecting rain water from the roofs of remote rural schools. More than 100 million litres have been collected in over 1,000 schools all over the world. His work has earned him many awards and honours, such as (AGFUND) Award for promoting Volunteerism, from HRH Talal Bin Abdul Aziz of Saudi Arabia, Geneva, Switzerland, in 2001; The Schwab Foundation Award for Outstanding Social Entrepreneurs, World Economic Forum in 2002; The Ashden Award for Sustainable Energy, UK, in 2003; The Skoll Foundation in 2005; the US\$ 1 million ALCAN Award for Sustainability in 2006; the Sierra Club Environment Award 2009 and the Conde Nast Environmental Award, USA, in 2009. Bunker Roy was identified as one of the 50 environmentalists in the world who could save the planet (the *Guardian*, January 2008) and as one of the 100 most influential people in the world (*Time* magazine, April 2010).



FILIFE SANTOS

Associate Professor of Entrepreneurship, INSEAD, France

Filipe Santos is Associate Professor of Entrepreneurship at INSEAD. He is the director of the Rudolf and Valeria Maag INSEAD Centre for Entrepreneurship (ICE) and the academic director of the INSEAD Social Entrepreneurship Initiative. Filipe teaches courses in entrepreneurship and social entrepreneurship in the INSEAD MBA program, EMBA and Executive Education programmes. He won the EMBA 2008 award for Outstanding Teacher in non-core Courses and was a finalist in 2009, 2010 and 2011. He also received the Dean's commendation for Excellence in MBA teaching in 2010. Filipe's research lies at the intersection of strategy, organisation theory, and entrepreneurship. He is particularly interested in understanding the processes through which entrepreneurs construct new firms and markets in addition to the growth and scaling up processes of new ventures in order to maximise economic and social impact. A related focus of research is on business model innovation and social entrepreneurship. His research has been published in the *Academy of Management Journal*, *Academy of Management Review*, *Organization Science*, *Technological Forecasting and Social Change*, *Technology Policy and Management*, as well as several book chapters and case studies.

A native of Portugal and a former entrepreneur, Filipe holds a Ph.D. in Management Science and Engineering from Stanford University, with a focus on entrepreneurship. He also holds an MSc. degree in Industrial Strategy and Management from Lisbon Technical University, and an Economics degree from Lisbon New University. He was the recipient of the Lieberman Fellowship at Stanford University, an award recognising outstanding scholarship and institutional contributions. Filipe speaks regularly on entrepreneurship and innovation from both a commercial and a social perspective.



MANU SAREEN

Minister for Gender Equality, Denmark

Manu Sareen is Minister for Gender Equality and Ecclesiastical Affairs and Minister for Nordic Cooperation in Denmark. He was appointed Minister on 3 October 2011. Manu Sareen is a member of Parliament for the Danish Social-Liberal Party. Manu Sareen has previously among other things worked as lecturer, author and integration consultant. Mr. Sareen was born in 1967 and is educated as a social worker.

Since his election Mr. Sareen has been working on a so-called Danish model for women in corporate management. On 3 May this year the Minister announced the elements of the new Danish model. The Danish model is based on a legislative package that obligates the companies to work for more women in top management and boards without depriving the companies of their managerial authority. The model balances between the need for real progress in increasing the share of women on boards of directors and ensuring flexibility for companies.



ANDREAS SCHLEICHER

Deputy Director, Special Advisor on Education Policy to the Secretary-General, OECD

Andreas Schleicher is Deputy Director for Education and Special Advisor on Education Policy to OECD's Secretary-General. He also provides strategic oversight over OECD's work on the development and utilisation of skills and their social and economic outcomes. This includes the Programme for International Student Assessment (PISA), the OECD Survey of Adult Skills (PIAAC), the OECD Teaching and Learning International Survey (TALIS) and the development and analysis of benchmarks on the performance of education systems (INES).

Before joining the OECD, he was Director for Analysis at the International Association for Educational Achievement (IEA). He studied Physics in Germany and received a degree in Mathematics and Statistics in Australia. He is the recipient of numerous honours and awards, including the "Theodor Heuss" prize, awarded in the name of the first president of the Federal Republic of Germany for "exemplary democratic engagement". He holds an honorary Professorship at the University of Heidelberg.



MADI SHARMA

Entrepreneur; UK Member, European Economic and Social Committee

Madi Sharma is a businesswoman who currently runs the Madi Group, a group of private sector and not-for-profit companies with a philosophy to create innovative ideas tailored to local action which can achieve global impacts beneficial to society. Ms. Sharma also heads up WESTT Women's Economic and Social Think Tank, working on concrete solutions for issues facing the development and progress of women in international communities. Global Entrepreneur Envoy (www.entrepreneurenvoy.org) is her latest venture: an International web-portal that unites and recognises entrepreneurialism in all its forms, across all boundaries, and in all its guises. A single global portal for entrepreneurs, like-minded individuals and organisations that want to turn Ideas into Action, promote sustainability and celebrate success.

Ms. Sharma is a public speaker internationally, particularly in the field of entrepreneurship, diversity, gender balance and her passion for corporate social responsibility. She currently works in India and across Europe with businesses and governments. Locally, she is a Business Ambassador for Nottingham and a Business Champion for the East Midlands. Additionally Madi is a member of The European Economic and Social Committee in Brussels, a Prime Minister's appointment, representing the Employer's Group.



MIKHAIL SHMAKOV

President, Federation of Independent Trade Unions of Russia (FNPR)

Mikhail Shmakov has been the President of the Federation of Independent Trade Unions of Russia (FNPR) since 1993. He is also the Trade Union Coordinator of the Russian Tripartite Commission for the Regulation of Social and Labour Relations, a member of the Executive Bureau of the International Trade Union Confederation (ITUC), the President of the Pan-European Regional Council of Trade Unions (PERC-ITUC) and a titular member of the ILO Governing Body.

Mr. Shmakov worked as a mechanical engineer in Moscow defence plants for 14 years. He started his union work in 1986 when he was elected President of the Moscow City Committee of the Defence Industry Workers' Union. He obtained a degree in Economics in 1987 and in mechanical engineering from the Bauman Moscow State Technical University in 1972.

He is a Professor Emeritus at the Institute of the Trade Union Movement in the Academy of Labour and Social Relations (Moscow). He is the author of numerous books and articles on social and labour relations, social policy, theory and practice of the working class and the trade union movement.

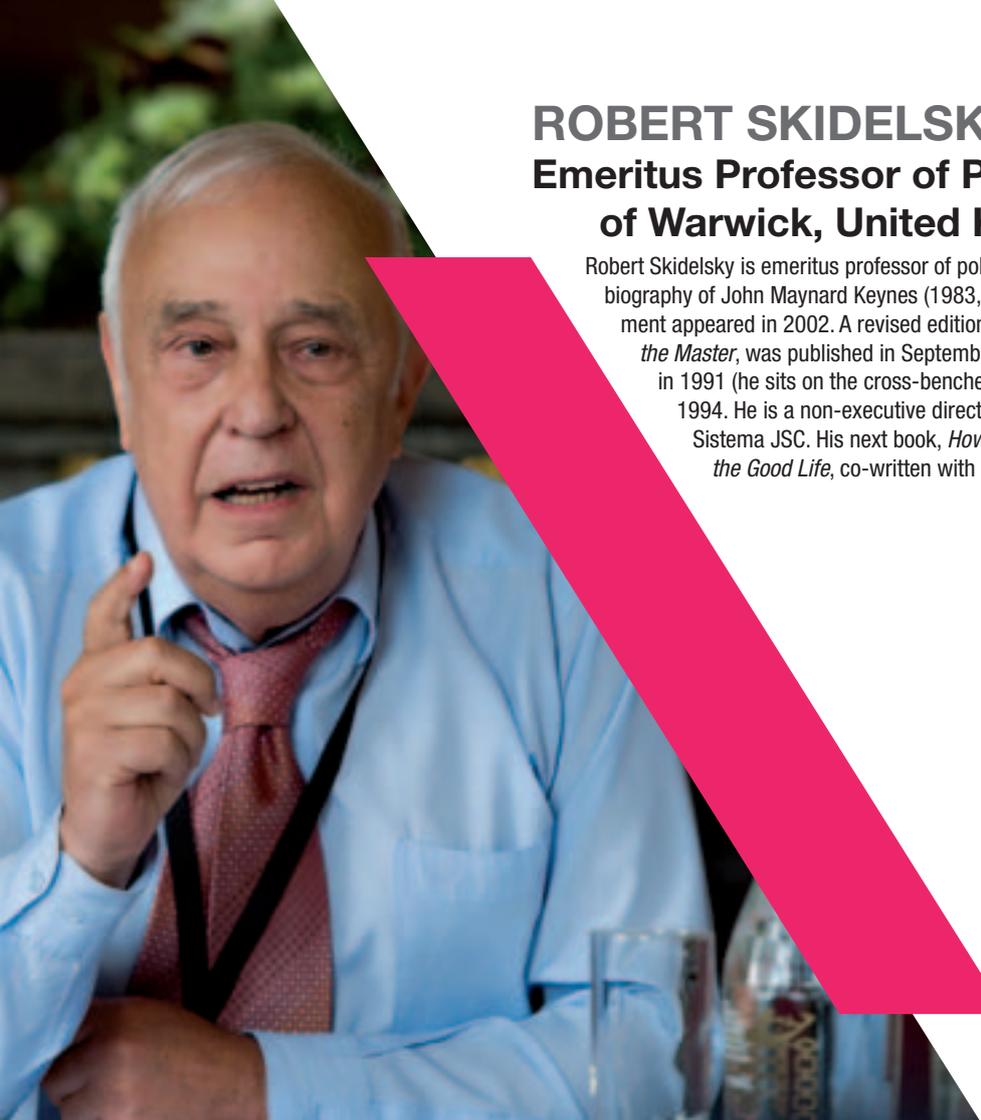


ROBIN SIMPSON

Senior Policy Adviser, Consumers International

Robin Simpson is senior policy adviser to Consumers International (CI), the global federation of consumer organisations with over 200 member organisations in over 100 countries. He worked on CI's trade policy during the Doha Round, notably on the Agriculture Agreement and the General Agreement on Trade in Services and has advised consumer associations on infrastructure policy at a global level for CI and in Latin America, Central & Eastern Europe and most recently in Africa.

He has been a member of the Technical Advisory Panel of the Public-Private Infrastructure Advisory Facility (PPIAF) since 2006, and has worked for OECD on universal service policy for water (2004) and the price of water (2008-9). He is a long standing member of the OECD's Consumer Policy Committee and during 2011 worked on the development of principles for consumer protection in financial services.



ROBERT SKIDELSKY

Emeritus Professor of Political Economy, University of Warwick, United Kingdom

Robert Skidelsky is emeritus professor of political economy at Warwick University. His three-volume biography of John Maynard Keynes (1983, 1992, 2000) won five prizes. A single volume abridgment appeared in 2002. A revised edition of his book on the current crisis, *Keynes: The Return of the Master*, was published in September 2010. He was made a member of the House of Lords in 1991 (he sits on the cross-benches) and was elected a fellow of the British Academy in 1994. He is a non-executive director of Rusnano Capital and formerly of Janus Capital and Sistema JSC. His next book, *How Much is Enough? The Love of Money and the Case for the Good Life*, co-written with his son Edward, will be published in July 2012.



DENNIS J. SNOWER

President, Kiel Institute for the World Economy

Dennis J. Snower is President of the Kiel Institute for the World Economy and Professor of Economics at the Christian-Albrechts-University of Kiel. He is Research Fellow at the Centre for Economic Policy Research (London), at IZA (Institute for the Future of Work, Bonn), and CESifo (Munich). Snower earned his BA and MA from New College, Oxford University, an MA and a PhD at Princeton University. Prior to becoming President of the Kiel Institute, he was Professor of Economics at Birkbeck College, University of London.

He is a world-renowned expert on labor economics, public policy and inflation-unemployment trade-offs. As part of his research career, he originated the “insider-outsider” theory of employment and unemployment with Assar Lindbeck, the theory of “high-low search” with Steve Alpern, and the “chain reaction” theory of unemployment and the theory of “frictional growth” with Marika Karanassou and Hector Sala. He has published extensively on employment policy, the design of welfare systems, and monetary and fiscal policy.

He has been a visiting professor at many universities around the world, including Columbia, Princeton, Dartmouth, Harvard, the European University Institute, Stockholm University, and the Vienna Institute of Advanced Studies. Furthermore, he has advised the European Commission and various OECD countries on employment policy and welfare state policy. He has consulted for the IMF, World Bank, OECD, and UN.

A portrait of Ronald Steenblik, a man with a beard and mustache, wearing a dark suit, light blue shirt, and patterned tie. The portrait is partially obscured by a large green diagonal graphic element.

RONALD STEENBLIK

Senior Trade Policy Analyst, OECD

Ronald Steenblik is a Senior Trade Policy Analyst in the Trade and Agriculture Directorate of the Organisation for Economic Co-operation and Development (OECD). In that capacity he has participated in policy dialogues in numerous international forums, including the G-20 and WTO. Among the projects he is currently directing are the OECD's inventory of support to fossil-fuel production and consumption in OECD countries, and several studies on issues at the nexus of trade and the environment.

While on sabbatical from the OECD, in 2006 and 2007, Steenblik served as the first Director of Research for the IISD's Global Subsidies Initiative (GSI), a programme developed by the International Institute for Sustainable Development aimed at improving information on the extent and effects of subsidies, especially those that are harming developing countries or the environment. Over the last 25 years he has made important contributions to the policy debate on subsidies to agriculture, biofuels, fishing, and energy production. He is also a regular peer reviewer for several academic journals, including Energy Policy. Steenblik earned degrees from Cornell University's School of Natural Resources and from the University of Pennsylvania.



MATINA STEVIS

Journalist, Dow Jones Newswires; *The Wall Street Journal*

Born and raised in Athens, Greece, Matina Stevis writes about economics in the European Union for Dow Jones Newswires and *The Wall Street Journal* and has mainly been covering the euro-zone debt crisis since joining the Brussels bureau in October 2011. Prior to that, she was living in London and worked as a freelance commentator for the *Guardian*, BBC World, Al Jazeera English and others. In 2010 she won the *Economist's* Marjorie Deane financial journalism award and has published extensively in the weekly.

Matina read Modern History and Politics at the Queen's College, Oxford University. She has an MPA in Public Policy and Management from the London School of Economics.



BRUNO STRIGINI

President, Europe & Canada, MSD (Merck & Co., Inc)

Dr. Bruno Strigini is President of Europe/Canada for Merck & Co., Inc., known as MSD outside the United States and Canada. Strigini has dedicated his entire career to healthcare and is an experienced business leader with a strong international perspective on the global pharmaceutical industry. His career has led to increasingly senior executive positions in a number of companies, with responsibilities for a diverse range of markets around the world. At Schering-Plough, prior to its merger with Merck in 2009, Strigini was president of the region which included EU mid-markets, Central and Eastern Europe, the Middle East and Africa. He came to Merck/Schering-Plough from UCB-Celltech, where he served as President for International Operations based in Belgium, having previously run UCB Japan/Asia-Pacific out of Tokyo, and prior to that Head of global marketing, business development and strategy. Strigini is a member of the Executive Committee for EFPIA (European Federation of Pharmaceutical Industries and Associations). He holds an MBA from IMD, Lausanne (Switzerland); a PhD in Pharmacy from the University of Montpellier (France); and a Master's in Microbiology from Heriot-Watt University (UK).



WILLIAM LACY SWING

Director-General, International Organization for Migration

On 18 June 2008, Ambassador William Lacy Swing of the United States was elected as the Director-General of the International Organization for Migration (IOM). He assumed his post on 1 October 2008. From May 2003 till January 2008, as UN Special Representative of the Secretary-General (SRSG) for the Democratic Republic of the Congo (DRC), Ambassador Swing successfully led all facets of the largest UN peacekeeping operation in history. Before his appointment to the DRC and since November 2001, Ambassador Swing was the Special Representative of the Secretary-General for Western Sahara and Chief of Mission, United Nations Mission for the Referendum in Western Sahara (MINURSO). William Lacy Swing was named Ambassador to the Republic of South Africa in 1989, shortly before Nelson Mandela's release from prison. The posting was a culminating experience for William Lacy Swing, who began his diplomatic career twenty-six years before in Port Elizabeth, South Africa, 1963 to 1966. As a Fellow at Harvard University from 1976 to 1977, William Lacy Swing published a monograph, *U.S. African Policy and the Case of South Africa: Dilemmas and Priorities*. Mr. Swing was Deputy Director for Central African Affairs and Country Officer for Zaire at the Department of State, 1977-79. He was Ambassador to the People's Republic of the Congo 1979-1981 and Ambassador to Liberia, 1981-85. Between 1985-89, he occupied senior positions in the Department of State, Washington, DC. In 1992, William Lacy Swing became Ambassador to Nigeria, and from 1993-98, served as Ambassador to Haiti. William Lacy Swing was born in 1934 in Lexington, North Carolina. He graduated from Catawba College (BA 1956) in North Carolina, and Yale University (BD, 1960) and did post-graduate studies at Tübingen University, Germany.



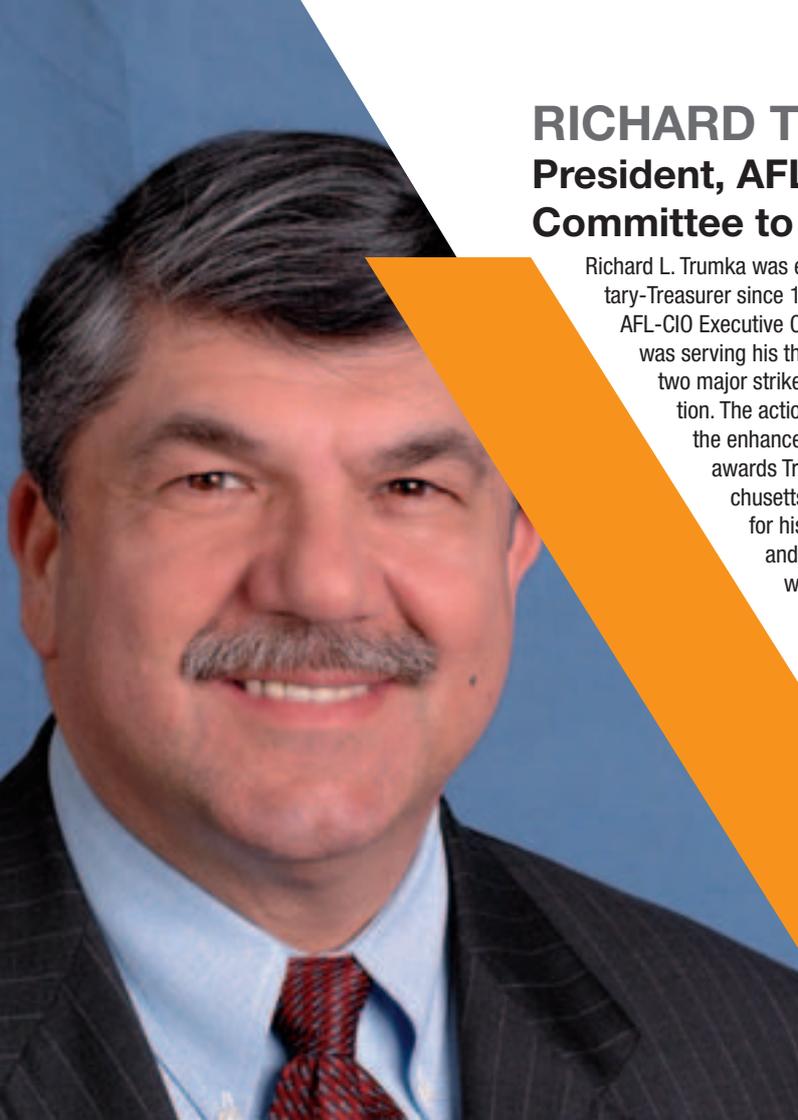
AXEL THRELFALL

Lead Anchor, Reuters

Axel Threlfall is lead London anchor for Reuters Insider, Reuters' global broadcast venture. Prior to joining Reuters, he was an anchor for CNBC based in London.

Previously, he was an editor/reporter for *The Wall Street Journal* based in New York and a reporter for Bloomberg News in Europe.

Axel Threlfall has also advised businesses and international organisations on their dealings with the media.



RICHARD TRUMKA

President, AFL-CIO; Trade Union Advisory Committee to the OECD (TUAC)

Richard L. Trumka was elected AFL-CIO President in September 2009. He served as AFL-CIO Secretary-Treasurer since 1995. Born in Nemaquin, Pa., on July 24, 1949, Trumka was elected to the AFL-CIO Executive Council in 1989. At the time of his election to the Secretary-Treasurer post, he was serving his third term as President of the Mine Workers (UMWA). At the UMWA, Trumka led two major strikes against the Pittston Coal Co. and the Bituminous Coal Operators Association. The actions resulted in significant advances in employee-employer co-operation and the enhancement of mine workers' job security, pensions and benefits. Among the many awards Trumka has received is the Gompers-Murray-Meany Award from the Massachusetts AFL-CIO. In 1996 he received The Jewish National Fund Tree of Life Award for his outstanding commitment to the American labour movement, the nation and to the State of Israel. He was also honoured by The Sons of Italy Foundation with its 2003 Humanitarian Award. In 2009, President Barack Obama named Trumka to the President's Economic Recovery Advisory Board, chaired by former Federal Reserve chairman Paul A. Volcker.

A portrait of Maria van der Hoeven, a woman with short, light-colored hair, wearing a dark jacket and a necklace. The portrait is partially obscured by a large, bright pink diagonal shape that extends from the top left towards the bottom right.

MARIA VAN DER HOEVEN

Executive Director, International Energy Agency

Maria van der Hoeven took over as Executive Director of the IEA on 1 September 2011. Previously, Ms. Van der Hoeven served as Minister of Economic Affairs of the Netherlands from February 2007 to October 2010, during which time she demonstrated leadership on energy policy at the national, regional and global levels.

As minister, Ms. Van der Hoeven took the initiative in advancing several key aspects of her country's energy policy, including unbundling, infrastructure modernisation and extension, developing the Dutch gas hub policy, and accelerating the development and use of renewables. She played an active role in European energy policy development, with a special focus on issues such as market liberalisation and energy security.

She promoted the strengthening of regional ties by helping to set up the Pentilateral Forum, which establishes co-operation on electricity between Germany, France and the Benelux countries and which is evolving into a model for other regions of Europe.

On the world stage, Ms. Van der Hoeven contributed to international dialogue on both energy security and sustainability. She participated actively in both the Jeddah and London summits on the future of oil prices, and in 2009 she chaired the IEA ministerial meeting.

As the responsible minister of a gas-exporting country that is regarded as Europe's hub for trade in crude oil and oil products, she gained valuable insights on a broad range of energy-related issues and assembled an extensive international network and numerous ministerial contacts in both OECD and non-OECD countries.



ARNOLD VAN HUIS

Professor of Entomology, Wageningen University, Netherlands

Arnold van Huis is professor of Tropical Entomology at the Laboratory of Entomology, Wageningen University in The Netherlands. He started his career in Nicaragua where he developed an integrated pest management (IPM) system for food grains from 1974 to 1979 as expert for the Food and Agriculture Organization (FAO) of the United Nations. From 1982 to 1985 he co-ordinated from Niger, a regional crop protection training project for eight Sahelian countries. From 1985 onwards he works as tropical entomologist at Wageningen University, the Netherlands.

During the past 25 years, Professor van Huis co-ordinated more than 14 interdisciplinary projects (total € 18 million) dealing with IPM, biological control, and Desert Locust control strategies, mainly in Africa. He currently co-ordinates an interdisciplinary project (2001-2013) in West Africa entitled “Convergence of Sciences: strengthening agricultural innovation systems in Benin, Ghana and Mali”. He also co-ordinates a project (2010-2013) in the Netherlands called “Sustainable Production of Insect Proteins”, funded by the Netherlands’ Ministry of Economic Affairs, Agriculture and Innovation. The objective is to explore the potential of the sustainable production of edible insects and insect-derived products, in particular proteins, as a reliable and high quality food source with a lower negative environmental impact than conventional meat production. He is a consultant for FAO on insects as food and feed. He formulated a global policy on “The potential of insects as food and feed in assuring food security” for FAO. Along with FAO, Professor van Huis is preparing a conference on this issue to be held in 2014. He has supervised about 100 MSc and 17 PhD theses; and currently supervises 7 PhD students. He has published about 200 papers of which more than half are used as references.



YOSSI VARDI

Entrepreneur and Angel Investor

One of Israel's initial entrepreneurs, Yossi Vardi has co-founded, led, funded and helped build more than 80 high-tech, energy, natural resource, and clean-tech companies. Many of these companies went public, or were acquired, including Tekem, Alon Energy, Gteko (sold to Microsoft), Tivella (sold to cisco,) Airlink (sold to sierra wireless), Foxytunes (sold to yahoo),starnet (sold to IAC), and Gift project (sold to ebay).

As the founding investor of Mirabilis Ltd, Vardi co-pioneered instant messaging. Mirabilis was the creator of ICQ, one of the internet's earliest successes, later sold to AOL.

Vardi was Chairman of the board of trustees for the Jerusalem Foundation and served on the board of trustees of Weitzman Institute, Hebrew university, Open University, the Technion, Israel Institute of Technology. He was adviser to the World Bank, and United Nations Development Programme and to the CEO's of Amazon, AOL, Siemens Albis, and Allied-signal. He is a member of the World Economic Forum, and the Co-chairman of the EU-Israel business dialogue.

Vardi has an extensive government and public career where he has held positions as Director- General of Ministry of Development and Ministry of Energy. Vardi was chairman of Israel National Oil Company, and Israel Chemicals. He has earned several awards including an Honorary Doctorate from Technion, Israel Institute of Technology; the Prime Minister Hi-Tech Award for life achievements (twice); Best Internet Personality by TechCrunch Europe; Entrepreneur of the Year by Tel Aviv University, Europe's 25 top techs by *The Wall Street Journal*; and one of the 200 Greatest Israelis of all times by Ynet.



MARCELA VILLARREAL

Director, Gender, Equity and Rural Employment Division, Food and Agriculture Organization

Marcela Villarreal is Director of the Gender, Equity and Rural Employment Division in the Food and Agriculture Organization of the UN (FAO). Since she joined the Organization in 1996, she has been Director of the Gender and Population Division, Chief of the Population and Development Service and Chief of the Gender and Development Service. Before joining FAO, she worked for UNFPA, ILO (Regional Employment Programme in Santiago, Chile), and for the Colombian Government. She has worked and published extensively in the areas of poverty reduction, gender issues, rural development, employment, social inequality, HIV/AIDS and food security inter alia. She has lead and/or participated in missions to some 40 countries.

Ms. Villarreal has a PhD in Rural Sociology from Cornell University and a BA/MA in Systems and Computing Engineering from the University of Los Andes in Bogotá. She has been the recipient of awards and fellowships from the Hewlett Foundation, the Population Council and the Rockefeller foundation. She is fluent in Spanish, English, French and Italian. She is a national of Colombia.

A portrait of Andrés Villena Oliver, a man with long brown hair and a light beard, wearing a dark striped shirt. The portrait is partially obscured by a large yellow diagonal shape that also serves as a background for the text.

ANDRÉS VILLENA OLIVER

Economist, Sociologist and Activist, University of Malaga (UMA), Spain

Andrés Villena Oliver obtained a degree in Economic Science (2002) and Journalism (2007), and has obtained three master's degrees in Political- Science, Sociology and Communication Sociology. He has worked for nearly four years as an editor in different political digital newspapers (www.elplural.com, www.telecinco.es/informativos), and also as a communication consultant in the Ministry of Public Works in 2009. He teaches Sociology at Malaga University and is now preparing his PhD work around “revolving doors” and economic and political elites in advanced capitalism, studying Spain’s special and very difficult situation.

Andrés has published and co-authored four different books and several scientific articles, one of which concerns the 15-M movement and its future. He joined the 15-M demonstrations as a journalist, writing political columns in Spanish *Diario Público* (www.público.es), and also as an activist, funding the first non-official Economy Faculty or Economical Education which informs people about the origins of the economic crisis.

A close-up portrait of Jean-Marc Vittori, a middle-aged man with short, graying hair, looking directly at the camera with a neutral expression. He is wearing a dark blue collared shirt. The background is black. A large, diagonal magenta shape overlaps the right side of his face and the text area.

JEAN-MARC VITTORI

Editorial Writer, *Les Echos*, France

Jean-Marc Vittori is a lead writer for the daily newspaper *Les Echos*, where he specialises in macroeconomics and economic theory. He can also frequently be heard on the radio (France-Info, LCI, BFM, etc.) and is a member of the Association française de science économique governing board.

Born in 1958, Jean-Marc Vittori has a master's degree in Economics and is a graduate of SciencesPo.. He has worked as an economic analyst for a national accounts service (in Ivory Coast) and in the forecasting agency of the Groupe *L'Expansion*, which he also directed. He was a journalist for 15 years for the magazines *Le nouvel Economiste*, *Challenges* and *L'Expansion*, which he edited from 2001-2002. He wrote the *Dictionnaire d'économie à l'usage des non-économistes* and *L'effet sablier* published by Grasset.



ANJA VON MOLTKE

Economic Affairs Officer, Technology, Industry and Economics, UNEP

Anja von Moltke has over 15 years of experience in environmental and sustainable development policy, international negotiations, environmental economics, environment and trade, and technical assistance in areas of climate change, energy, biodiversity and fisheries. She currently works for the Green Economy Team of the United Nations Environment Programme (UNEP). She has managed for many years UNEP's programme on economic incentives and environmental fiscal reform. Anja works with many partners and stakeholders to promote sustainability objectives in national policy-making processes and international negotiations, including at the World Trade Organization (WTO) and multilateral environmental agreements (MEAs).

She developed numerous publications, policy papers, analytical tools and guidelines and provided advice to national policy makers on the reform of environmentally harmful subsidies. She also initiated frequent multi-stakeholder consultations, both at national and international level, with them aim of assessing subsidies and designing reform of environmentally harmful subsidies.

Prior to joining UNEP in 1999, Anja worked for the German Federal Ministry for the Environment, Nature Conservation and Nuclear Safety (BMU) as a negotiator for the United Nations Framework Convention on Climate Change (UNFCCC) and the Kyoto Protocol. She was instrumental in negotiating the Clean Development Mechanism in Kyoto and developing its modalities in the subsequent negotiations. She also negotiated legal provisions on Joint Implementation, emissions trading and technology transfer. Anja also worked for the UN Convention on Biological Diversity (CBD), the UN Framework Convention on Climate Change (UNFCCC) and the UN Conference on Trade and Development (UNCTAD).



PETER WALDORFF

General Secretary, Public Services International (PSI)

Peter Waldorff was elected to the position of General Secretary at the Public Services International (PSI) World Congress in 2007. Previous to his election, Mr. Waldorff led the trade union for government and public employees in Denmark (HK/Stat) from 1998 to 2007. In that capacity, he was an active member of the PSI Executive Board and the European Federation of Public Service Unions (EPSU) Executive Committee.

From 2001 to 2007, Mr. Waldorff served as President of the joint collective bargaining committee of the four central organisations in the Danish state sector. Mr. Waldorff's achievements in the collective bargaining sphere include obtaining binding agreements for state sector employees, enabling them to develop competences and take on more demanding positions. He was also involved in the 2005 agreement to set up so-called integration positions targeted at persons with a non-Danish ethnical background (immigrants and their descendants) who experience difficulties accessing the labour market.

Peter is convinced that by striving for quality public services, PSI-affiliated unions offer better services to the public, while improving working conditions for their members. He underlines the importance of collective bargaining, which is a vital tool for unions everywhere to achieve decent working conditions. He further believes that Public Services International must play a key role in effecting progressive change on the issues that affect us all – climate change, migration, health, privatisation, equality, human and trade union rights.

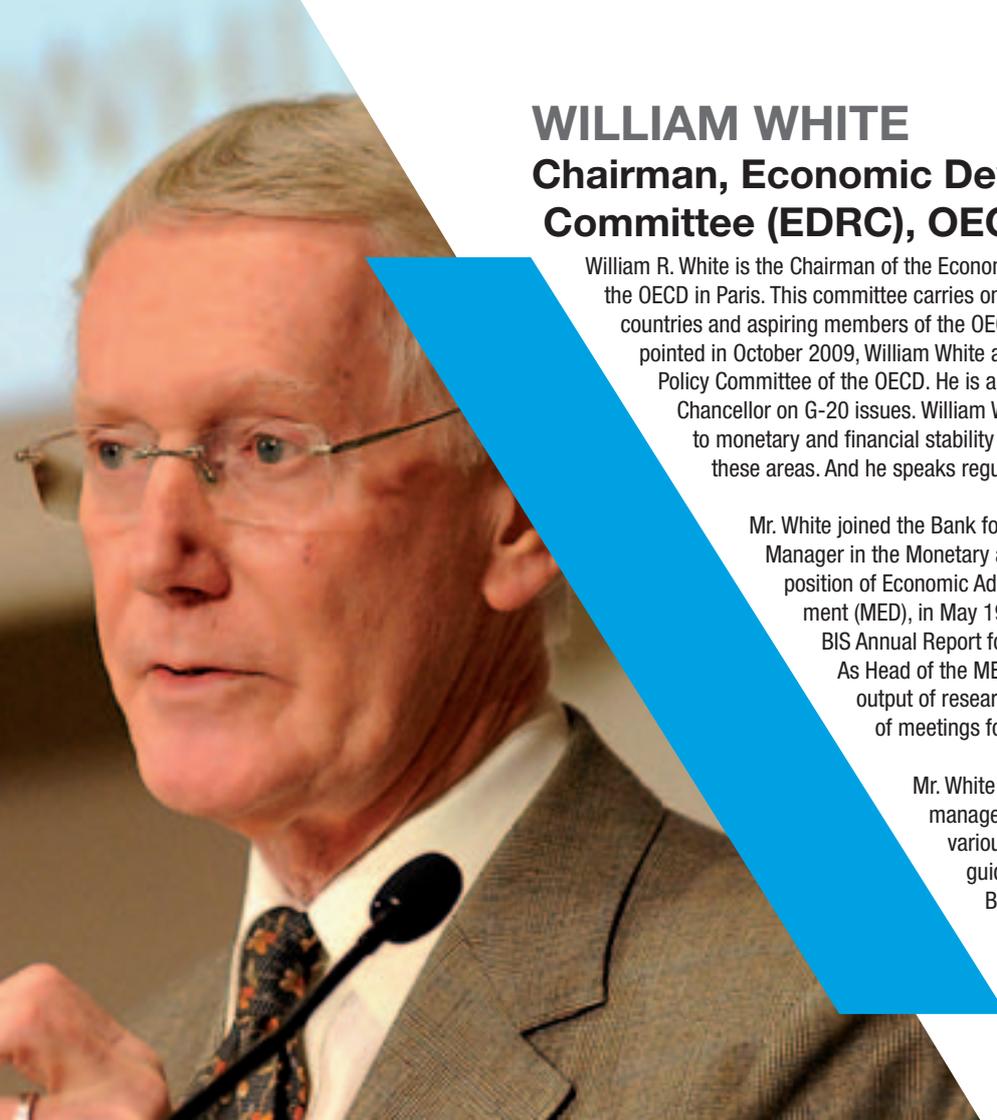
A portrait of Chris Warhurst, a middle-aged man with short, light-colored hair and blue eyes, wearing a grey suit jacket over a black shirt. The background is a blurred office setting. A large, bright pink diagonal shape overlaps the right side of the image and the text area.

CHRIS WARHUST

Professor of Work and Organisational Studies, University of Sydney, Australia

Chris Warhurst is Professor of Work and Organisational Studies at the University of Sydney. From 2001-2010, he was Founding Director of the Scottish Centre for Employment Research, which produces applied employment research. He has provided expert advice to departments and agencies of the UK, Scottish, Hungarian and Australian governments, including Skills Development Scotland and Skills Australia, as well as the OECD. He was formerly a Director of the Scottish Low Pay Unit and the think-tank Big Thinking.

He has two programmes of research. The first focuses on skills. He has extensively researched skill formation, supply and utilisation across the Scottish economy, involving Futureskills Scotland and the Scottish Trade Unions Congress. Mr. Warhurst is currently co-investigator of an ESRC-funded project on graduate skills and is co-editor of the forthcoming *Oxford Handbook of Skills and Training* (Oxford University Press). The second is job quality. He is principal investigator of the ESRC-funded seminar series Making bad jobs better, is co-organising a mini-conference on job quality in a global economy at MIT and he will co-host two international expert conferences later this year in Copenhagen and Sydney. He has published two journal special issues on job quality for *Journal of Industrial Relations and Human Relations* and recently published *Are Bad Jobs Inevitable?* (Palgrave, 2012). Both programmes are intentionally orientated towards improving policy and practice.



WILLIAM WHITE

Chairman, Economic Development Review Committee (EDRC), OECD

William R. White is the Chairman of the Economic Development and Review Committee (EDRC) at the OECD in Paris. This committee carries on regular evaluations of the policies of both member countries and aspiring members of the OECD. In his capacity as Chairman, to which he was appointed in October 2009, William White also contributes to meetings of WP1 and the Economic Policy Committee of the OECD. He is a member of the Issing Committee, advising the German Chancellor on G-20 issues. William White has continued to publish articles on topics related to monetary and financial stability as well as the process of international co-operation in these areas. And he speaks regularly to a wide range of audiences.

Mr. White joined the Bank for International Settlements (BIS) in June 1994 as Manager in the Monetary and Economic Department, and was appointed to the position of Economic Adviser and Head of the Monetary and Economic Department (MED), in May 1995. He oversaw the preparation of the prestigious BIS Annual Report for which he wrote the Introduction and Conclusions. As Head of the MED, he had overall responsibility for the department's output of research, data and information services, and the organisation of meetings for central bank Governors and staff around the world.

Mr. White was also a member of the Executive Committee which manages the BIS. In this capacity, he contributed actively to various internal subcommittees which establish policies to guide the Bank's overall activities, including those of the Banking Department and Risk Control. He retired from the BIS on 30 June, 2008.



RICHARD WILKINSON

Emeritus Professor, University of Nottingham, United Kingdom

Richard Wilkinson is Professor Emeritus of Social Epidemiology at the University of Nottingham Medical School, Honorary Professor at University College London and Visiting Professor at the University of York. Richard wrote *The Spirit Level: why equality is better for everyone* (Penguin 2009) with Kate Pickett which is now available in 22 languages. It shows that the populations of countries with bigger income differences between rich and poor have a much higher prevalence of a wide range of health and social problems. *The Spirit Level* won the 2011 Political Studies Association Publication of the Year Award and, in 2010, The Bristol Festival of Ideas Prize. Richard is also a co-founder of The Equality Trust which was set up (with support from the Joseph Rowntree Charitable Trust) to make the evidence of the social consequences of greater inequality better known.

Richard studied economic history at LSE before training in epidemiology. His early work on health inequalities and his call for an “urgent government inquiry” led, in 1980, to the publication of the Black Report which inspired the modern international interest in health inequalities. Since then he has played a formative role in international research on the social determinants of health and on the societal effects of the size of the income gap between rich and poor.



NGAIRE WOODS

Founder and Director Global Economic Governance Programme, University of Oxford, United Kingdom

Ngaire Woods is the inaugural Dean of the Blavatnik School of Government and Professor of Global Economic Governance at Oxford University, as well as Founder and Director of the Global Economic Governance Programme. She helped to lead the creation of the Blavatnik School of Government at Oxford University and, before her appointment as Dean, served as the School's Academic Director. She is a recognised world authority on international relations, global economic governance, the challenges of globalisation, and the role of international institutions.

Professor Woods was educated at Auckland University (BA in economics, LLB Hons in law) and studied at Balliol College, Oxford as a New Zealand Rhodes Scholar, completing an M.Phil in International Relations (with Distinction) and D.Phil. She won a Junior Research Fellowship at New College, Oxford (1990-1992) and subsequently taught at Harvard University (Government Department) before taking up her Fellowship at University College, Oxford. She has served as an adviser to the IMF Board, the United Nations Development Programme's Human Development Report, and the Commonwealth Heads of Government. Other activities include: World Economic Forum GAC Chair; member of the IMF European Regional Advisory Group; Rhodes Trustee; and member of the Advisory Group of the Center for Global Development (Washington DC) and the Board of the Overseas Development Institute (London); Governor of the Ditchley Foundation; editorial/advisory board of various journals.

Her recent books include *Networks of Influence? Developing Countries in a Networked Global Order* (with Leonardo Martinez-Diaz, 2009), *The Politics of Global Regulation* (with Walter Mattli, 2009), and *The Globalizers: the IMF, the World Bank and their Borrowers* (2006).



MARINA YANNAKOUDAKIS

Member, European Parliament

Marina Yannakoudakis studied government, politics and modern history at Brunel University in Uxbridge and received an MA in Education from the Open University, United Kingdom. She was elected as a Member of the European Parliament for London in June 2009.

She is currently the Conservative and ECR (European Conservatives and Reformists) group spokesman on Women's Rights and Gender Equality in the European Parliament. She is also a full member of the parliament's Environment and Public Health Committee where she focuses on health issues. She is a substitute member of the Special Committee on Organised Crime, Corruption and Money Laundering.

As a former small businesswomen, one of Marina's focus areas has been promoting more women entrepreneurs. Marina drafted a report which was overwhelmingly adopted by the European Parliament to make it easier for women to start their own businesses, especially through access to EU microfinancing facilities. Marina is currently the lead negotiator in the Women's Rights Committee on draft legislation on boosting the competitiveness of SMEs.

