

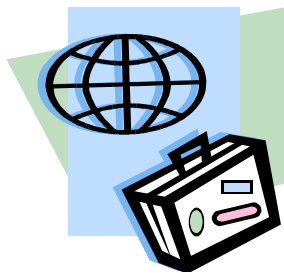
Institutional Cooperation Instrument: Basic facts

Ministry for Foreign Affairs of Finland
Department for development policy
Unit for sectoral policy

2008



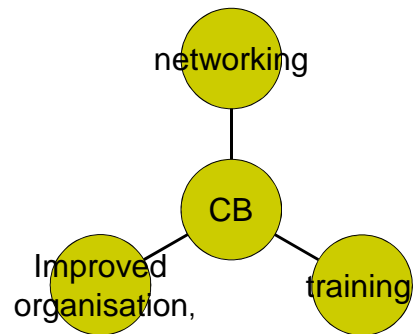
ICI in the nutshell



- twinning projects,
- transfer of public sector experience and expertise,
- focusing on capacity building.



ICI objective: capacity building



Normal project:



- @ 1-2 years,
- @ USD 500.000-700.000
- @ Mode of operation: expert level cooperation and training
- @ Focus on technical competence and expertise, capacity building
- @ Simple project administration - experts work directly with each other.

ICI: examples of agencies and projects



Types of eligible agencies	Example of an agency	Example of a project
Ministries	Ministry of Environment	Administrative capacity for legal drafting
Government agencies	National statistical office	Household survey capacity
Universities	University of N, department of forestry	Forest department capacity

ICI : the role of partner country agency



- Proposal: the proposal should come from partner agency
- Planning: Locate a Finnish agency, the partner agency plans with a Finnish agency
- Implementation: The partner agency commits personnel and gives practical backstopping
- Own contribution: government agency staff time; necessary permits etc.

ICI : the role of the MFA of Finland and the Finnish gvmt agency



- The MFA analyses the Proposal
- The Finnish agency plans with the partner agency
- The MFA analyses the Plan and makes a financing decision
- The Finnish agency is responsible for project management and the results

ICI: results orientation



- The ICI partners commit themselves to achieving the result
- at the end of the project, a new or adapted system functions under the sole responsibility and means of the partner country
- ICI is based on people --> trust between partners is the key to success

ICI: SWOT



Strengths: Quick and simple	Weaknesses: Technical limitations (funding level, strict focus on capacity building)
Opportunities: Good for exploring new ideas and practices	Threats: Lack of sustainability