Institutional Cooperation Instrument: Basic facts

Ministry for Foreign Affairs of Finland
Department for development policy
Unit for sectoral policy

ICI in the nutshell

- twinning projects,
- transfer of public sector experience and expertise,
- focusing on capacity building.
ICI objective: capacity building

Normal project:

- 1-2 years,
- USD 500,000-700,000
- Mode of operation: expert level cooperation and training
- Focus on technical competence and expertise, capacity building
- Simple project administration - experts work directly with each other.
### ICI: examples of agencies and projects

<table>
<thead>
<tr>
<th>Types of eligible agencies</th>
<th>Example of an agency</th>
<th>Example of a project</th>
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</thead>
<tbody>
<tr>
<td>Ministries</td>
<td>Ministry of Environment</td>
<td>Administrative capacity for legal drafting</td>
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<tr>
<td>Government agencies</td>
<td>National statistical office</td>
<td>Household survey capacity</td>
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<tr>
<td>Universities</td>
<td>University of N, department of forestry</td>
<td>Forest department capacity</td>
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</tbody>
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### ICI: the role of partner country agency

- Proposal: the proposal should come from partner agency
- Planning: Locate a Finnish agency, the partner agency plans with a Finnish agency
- Implementation: The partner agency commits personnel and gives practical backstopping
- Own contribution: government agency staff time; necessary permits etc.
ICI: the role of the MFA of Finland and the Finnish government agency

- The MFA analyses the Proposal
- The Finnish agency plans with the partner agency
- The MFA analyses the Plan and makes a financing decision
- The Finnish agency is responsible for project management and the results

ICI: results orientation

- The ICI partners commit themselves to achieving the result
- at the end of the project, a new or adapted system functions under the sole responsibility and means of the partner country
- ICI is based on people --> trust between partners is the key to success
## ICI: SWOT

<table>
<thead>
<tr>
<th>Strengths:</th>
<th>Weaknesses:</th>
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<tbody>
<tr>
<td>Quick and simple</td>
<td>Technical limitations (funding level, strict focus on capacity building)</td>
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<tr>
<th>Opportunities:</th>
<th>Threats:</th>
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<tr>
<td>Good for exploring new ideas and practices</td>
<td>Lack of sustainability</td>
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