



ROOM DOCUMENT

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IEG'S WORK ON EVALUATING GLOBAL AND REGIONAL PARTNERSHIP PROGRAMS (GRPPS)

This progress report has been prepared by the Independent Evaluation Group of the World Bank for information at the 10th Meeting of the DAC Network on Development Evaluation.

**10th meeting
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IEG's Work on Evaluating Global and Regional Partnership Programs (GRPPs)

IEG – World Bank
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GRPP Evaluation Guidebook

1. We are just about finished preparing the first draft of the *Good Practice Guidelines and Examples for Evaluating Global and Regional Partnership Programs (GRPPs)*. Once completed, this will be reviewed for accuracy by the programs whose good-practice examples are featured in the *Guidebook*, by the members of the OECD/DAC Evaluation Network under whose auspices this work is being done, and more broadly.
2. For the *Guidebook*, IEG has done a systematic review of a representative sample of 60 recent evaluations of GRPPs. Each chapter in the *Guidebook* provides overall guidance in addressing a particular evaluation criterion (relevance, effectiveness, etc.), sample evaluation questions in relation to 5–6 evaluation issues under each criterion, common approaches and methodologies to addressing each issue, and some good-practice examples taken from the 60 evaluations reviewed. The first drafts of the chapters have now been completed and are being reviewed internally. The six members of our Technical Advisory Panel have also been reviewing chapters as we complete various drafts of them.
3. As stated in previous reports, the preparation of the *GRPP Evaluation Sourcebook* in 2006 was a simpler exercise which involved synthesizing and applying existing evaluation principles, norms, and standards to global and regional programs. The preparation of the *Guidebook* has taken longer since it has involved reviewing a large number of evaluations and making judgments about good and bad practices. And only the most recent GRPP evaluations have had the opportunity to use the *Sourcebook* as a reference.
4. We still think that it would be desirable to hold one or two stakeholder consultative workshops (similar to the first workshop on the draft *Sourcebook* in September 2006) in order to obtain the needed level of feedback and input from a representative group of stakeholders. One workshop could be held in Europe and in Africa, respectively, each with 50–60 participants. These would provide an appropriate level of feedback from different interested parties, including (a) the governing bodies and management units of GRPPs, (b) official evaluation networks (DAC, UNEG, and ECG), (c) professional evaluation associations, (d) individuals with unique experience in evaluating GRPPs, and (e) representatives of planning, funding, evaluation, and implementing agencies in both donor and aid recipient countries. The timing of the workshops would depend on the availability of funding.

Global Program Reviews (GPRs)

5. IEG has incorporated Global Program Reviews into its work program for the last four years (after a pilot phase), and has now completed 14 such reviews (Table 1). Each of these are published and disclosed on IEG's external Web site after they have been submitted to the World Bank's Committee on Development Effectiveness.

6. IEG has also initiated another five GPRs, at various stages of preparation:

- International Assessment of Agricultural Science and Technology for Development
- Meso-American Biological Corridor
- Global Fund to Fight AIDS, TB and Malaria
- Extractive Industries Transparency Initiative
- Global Partnership on Output-Based Aid

7. IEG's GPR of the Global Fund will be the most extensive GPR to date, since this is the largest global program in which the Bank is currently engaged and which has significant implications for the Bank's own health sector operations. IEG has now assembled a three-person team to conduct this review, who started their work in December 2009. Taking as its starting point the recently completed three-part evaluation of the Global Fund, IEG is focusing this GPR on learning lessons for the World Bank and the larger development community in each of three areas: (a) the design and operation of global partnership programs, (b) the World Bank's engagement in global partnerships, and (c) the evaluation of global programs. The GPR will also have an intensive focus on the Bank's engagement with the Global Fund at the country level, given the major role of the Global Fund in financing disease-control investments at the country level and therefore the potential for competition or collaboration between Global Fund-supported activities and the Bank's lending operations. IEG is receiving good cooperation from both the Global Fund Secretariat and from Macro International, who led recently completed Global Fund evaluation.

8. A GPR is a "review" and not a full-fledged "evaluation". Similar to other IEG products at the project and country levels, a GPR represents a review of a global or regional partnership program based upon a recently completed external evaluation of the program, typically commissioned by the governing body of the program. Among those GRPPs that have recently completed an external evaluation, IEG gives preference in selecting programs for review to (a) those in which the Bank has substantial engagement; (b) those that are innovative, large or complex; (c) those that are relevant to upcoming IEG sector studies; (d) those for which the Executive Directors or Bank management have requested reviews; and (e) those that are likely to generate important lessons. IEG also aims (f) for a representative distribution of GPRs across sectors in each fiscal year.

9. GPRs seek to add value to the program and to the Bank beyond what is contained in the external evaluation, while also drawing upon IEG's experience in reviewing a growing number of programs. Like Project Performance Assessment Reports at the project level, GPRs report on key program developments since the external evaluation was completed, including the progress in implementing the recommendations of the evaluation.

10. Each GPR is subject to internal peer review, Panel review, and IEG management approval. Once cleared internally, the draft GPR is reviewed by the sponsoring Bank department and the

management unit (secretariat) of the program. Comments received are taken into account in finalizing the document, and the formal response from the program is attached as an annex to the final report. After the document has been distributed to the Bank's Board of Executive Directors, it is disclosed to the public on IEG's external Web site, since GPRs are public goods which are providing lessons not only for the World Bank but also for the wider community of global programs.

Table 1. List of IEG's Global Program Reviews, Completed and Ongoing

Acronym	Program Name	Preparer	Date Completed
Completed GPRs			
1. ProVention	ProVention Consortium	Silke Heuser	June 28, 2006
2. DG	Development Gateway Foundation	Kris Hallberg	June 26, 2007
3. MMV	Medicines for Malaria Venture	A. Edward Elmendorf	June 26, 2007
4. CA	Cities Alliance	Roy Gilbert	June 28, 2007
5. CEPF	Critical Ecosystem Partnership Fund	Lauren Kelly	Nov 7, 2007
6. ADEA	Association for the Development of Education in Africa	Dean Nielsen	Mar 3, 2008
7. PRHCBP	Population and Reproductive Health Capacity Building Program	Denise Vaillancourt and Elaine Ooi	Mar 5, 2008
8. ILC	International Land Coalition	Ridley Nelson	June 25, 2008
9. CGAP	Consultative Group to Assist the Poor	Khalid Siraj	Oct 26, 2008
10. GDN	Global Development Network	Catherine Gwin	May 28, 2009
11. GFHR	Global Forum for Health Research	A. Edward Elmendorf	June 23, 2009
12. GISP	Global Invasive Species Program	Lauren Kelly	Sept 3, 2009
13. Stop TB	Stop TB Partnership	Bernhard Liese	Nov 19, 2009
14. GWP	Global Water Partnership	Keith Pitman	Draft for external review January 4, 2010
Ongoing GPRs			
15. IAASTD	International Assessment of Agricultural Science and Technology for Development	Ridley Nelson	
16. MBC	Meso-American Biological Corridor	Lauren Kelly	
17. Global Fund	Global Fund to Fight AIDS, TB and Malaria	Ed Elmendorf, Rogerio Pinto and Elaine Ooi	
18. EITI	Extractive Industries Transparency Initiative	Andres Liebenthal	
19. GPOBA	Global Partnership on Output-Based Aid	Kris Hallberg	