



BACKGROUND ROOM DOCUMENT No 1

DAC WORKING PARTY ON AID EVALUATION

Recent developments in evaluation

This document contains responses from twenty Members to the Secretariat's request for information on recent developments in evaluation. It has been prepared by the Secretariat for discussion at the DAC Working Party on Aid Evaluation Meeting, 27 – 28 March 2003.

**37th meeting
27-28 Mars 2003**

AUSTRIA

1. Recent developments in the evaluation function

- Small but consolidated team capacity
- Pilot Project within Ministry: Introduction of Controlling and Balanced Score Card

2. Recent major outputs

- Workshop for Austrian NGOs: Presentation and discussion of Evaluation Guidelines and Handbook

3. Key forthcoming evaluations

- Sector Policy Water and Sanitation
- Austrian Mine Action Programme 1998 –2002
- Country Programme Mozambique
- NGO Programmes in Nicaragua

CANADA

1. Recent developments in the evaluation function

- No new developments to report since the last meeting

2. Recent major outputs

- Reviews of Private Sector Development and Environment in Indonesia now on our Website.
- Look for Country Evaluations of Haiti, South Africa and Hungary to appear soon

3. Key forthcoming evaluations

- Country Evaluations of the Philippines (in progress) and Bangladesh confirmed for coming fiscal year.
- Under discussion: choice of a country program in each of Africa and Latin America/Caribbean regions.

DENMARK

1. Recent developments in the evaluation

Following a public debate on the independence of the Evaluation Secretariat, a thorough review of the evaluation function has been carried out. The report was submitted to Parliament on 11 February 2003. Members of the WP-EV have received a copy of the Review. Specific follow-up has not been decided yet.

2. Recent major outputs

- Country Programme evaluations: Vietnam (2002/1), Bolivia (2002/2), Nicaragua (2002/7)
- Mixed Credits (2002/4), Vocational Education and Training (2002/5), Business Sector Support Programme, Tanzania (2002/6).
- All reports can be found on www.evaluation.dk (hard copies can be ordered on the WWW)

3. Key forthcoming evaluations

- Regional Programmes in Southern Africa; Humanitarian De-mining; Environment in Southeast Asia

EUROPEAN COMMISSION

1. Recent developments in the evaluation function

- Responsibility for country evaluations will to a considerable extent pass to the Delegations over a period of 2-3 years, following completion of the deconcentration process. Evaluation training is now being given more intensively to Delegation and national support staff as an extension of project cycle management training;
- In support of the above change the Unit has commissioned the preparation of a comprehensive range of methodological guidance on the conduct of evaluations of country programmes, sectoral approaches, budget support, policy mix etc. and of associated procedures such as dissemination and feedback;
- The Unit itself will henceforth focus increasingly on multi-country evaluations, thematic evaluations and evaluations of instruments;
- The staffing of the Evaluation Unit has recently been augmented by the addition of two detached national experts

2. Recent major outputs

- Country Strategy Evaluations on South Africa and Morocco
- Education Sector ACP
- Scholarships
- Asia and Latin America Regulation
- North-South Co-operation to fight against Drugs and Addiction
- Definition of Economic Co-operation
- Technical Assistance to ACP (National Authorising Officers)
- Relationships between Country Programmes and Fisheries Agreements
- Health Sector

3. Key forthcoming evaluations

a) Ongoing or recently launched: {*} indicates close to completion, {†} indicates recently started

- Economic Co-operation MEDA*
- Country Strategy Evaluations on Ukraine*, Bangladesh, Malawi; Egypt(†), Ethiopia(†)
- Technical Assistance for Trade Development
- Population, incl. Settlement and Migration
- Transport Sector
- Gender
- Rehabilitation and Reconstruction
- Balkans, including CARDS Regulation 2666/2000 (†)
- Regional Evaluation of Mercosur (†)

b) Planned

- Country Strategy Evaluations on Lesotho, Honduras and Armenia;
- Regional Evaluations in the Caribbean and TACIS areas (the latter possibly the former Central Asian Republics)
- Thematic/Sectoral Evaluations on Environment and Private Sector Development
- Regulations 2493/2000 on Environment; 2494/2000 on Tropical Forests; and 1292/96 on Food Aid Policy and Food aid Management and Special Operations in Support of Food Security
- (possibly) Water and Sanitation sector
- (possibly) Macroeconomic Budget Support, preferably joint

FINLAND

1. Recent developments in the evaluation function

No major changes in policies, administration or resources

2. Recent major outputs

Last year ten evaluations were carried out, perhaps most important ones of which were the eight country programme evaluations and their synthesis study. Seminars or workshops were organized in connection of each evaluation.

3. Key forthcoming evaluations

- Evaluation of Finnish Forest Sector Development Cooperation
- Evaluation of Finnish Support to Education Sector Development
- Evaluation of Finnish Health Sector Development Cooperation
- Evaluation of the Local Cooperation Funds administered by Finnish Embassies in Developing Countries
- Highlight recent developments in the evaluation function (e.g.. changes in policies, structures, management resources)

FRANCE

1. Recent developments in the evaluation function

- Développement du suivi après les évaluations – development of feedback after evaluations
- Remise à jour du Guide de l'évaluation- new version of Evaluation Guidelines

2. List recent major outputs

- Reports in 2002
 - Évaluations pays: Niger, Vanuatu, Bulgarie
 - Évaluations d'instruments et d'organismes
 - coopération décentralisée France-Mali
 - programmes lutte contre la pauvreté
 - programmes pour la jeunesse
- Evaluations transversales
 - secteur forestier en Afrique tropicale humide
 - politique pharmaceutique en Afrique subsaharienne
 - aide à la production cinématographique
 - appui aux télévisions dans la ZSP
 - coopération administrative internationale (Maghreb, Afrique subsaharienne, Europe centrale)- évaluation réalisée dans le cadre du CICID
- Plusieurs évaluations de projets
- Workshop with NGOs in December 2002

3. Key forthcoming evaluations

- Evaluations-pays: Guinée- Tchad
- Coopération non gouvernementale au Cambodge
- Actions dans le développement durable
- Coopération universitaire et de recherche avec l'Afrique du Sud

GERMANY

1. Recent developments in the evaluation function

2. Recent major outputs

Evaluation reports:

- Assessment of Public-Private-Partnership (field-studies: China, Rumania, Albania, South Africa, Uganda)
- German contribution to Poverty Reduction Strategies (field-studies: Sambia, Tansania, Nicaragua, Honduras, Vietnam, Mauretaniien)
- Impacts of programmes/projects in countries of transition (field-studies: Bulgaria, Mongolia, Rumania, Georgia, Kazakhstan, Uzbekistan, Armenia)

3. Key forthcoming evaluations

- Ex-Post Evaluation of integrated rural development programmes: assessing of outcome and long-term impact of the programmes
- Promotion of good governance and democracy: analysis of perspectives and limits of promoting good governance and democracy
- Bilateral AIDS/HIV-control programmes : analysis of the effectiveness and economic efficiency of various distribution strategies for condoms within the framework of bilateral HIV/AIDS control programmes
- Strategies and programmes to combat youth poverty: analysis of the effectiveness and comparison of governmental and non-governmental approaches

4. Highlights of ongoing joint

- UNFPA /IPPF: The design-study is completed and the main phase has started. Field studies (Tansania, Vietnam, Bangladesh, Nicaragua, Egypt, Burkina Faso) are envisaged from March to May 2003
- World Food Programme: The primary objective is the independent, external assessment of the efficiency, effectiveness, impact, relevance, and sustainability of the development policies and activities of the WFP within the context of its Enabling Development Policy. The preparatory phase has just begun. Consultants world-wide have been invited to express interest to tender. So far 9 countries (Canada, Denmark, Finland, France, Germany, The Netherlands, Switzerland and the United States) have bee participating in this joint evaluation.

IRELAND

1. Recent developments in the evaluation function

- Appointment of new Head of Evaluation and Audit
- Risk Management now included in Evaluation and Audit function

2. Recent major outputs

- Review of Programme in Rwanda (2002)
- Evaluation of NGO Microprojects Scheme (2002)

3. Key forthcoming evaluations

- South Africa Country Programme
- Peer Education HIV/AIDS programme in Tanzania

ITALY

1. Recent developments in the evaluation function

- Programme and budget of the Evaluation Unit for 2002 not approved
- Chief of Unit left in Nov 2002 and decision on the new person in charge is still pending

The recent appointment of a new Director General (February 2003) will probably speed up decisions on important issues

2. Recent major outputs

- Translation into Italian of the DAC WP EV “Glossary of key terms In Evaluation and Results Based Management” completed and publication will take place before summer
- Desk study on “Italian ODA in the training sector” was completed and internal Seminar was held in Feb.2003-
- High Level Meeting on Harmonization hosted by Italy and held in Rome on Feb. 24-25, 2003

3. Key forthcoming evaluations

- Formative evaluation of a Programme called “Human Development in Cuba” is under preparation

New Programme and Budget for the Evaluation Unit to be prepared and submitted for approval in the coming months.

MINISTRY OF FOREIGN AFFAIRS OF JAPAN

1. Recent developments in the evaluation function
 - a) To scale up from project evaluation to program and policy level evaluation.
 - b) To decide introduction of ex-ante evaluation at project evaluation in accordance with the Government Policy Evaluation Act, 2001.
2. Recent major outputs
 - a) Annual evaluation report 2001.
 - b) Japanese edition of the 'Glossary of Key Terms in Evaluation and Results Based Management' originally published by DAC.
 - c) The Second Tokyo Workshop on ODA Evaluation on November 2002.
 - d) Seminar on ODA Evaluation co-organized by MOFA, JICA, JBIC and Japan Evaluation Society on October 2002.
3. Key forthcoming evaluations
 - a) Country Policy Evaluation
 - b) Priority Issues Evaluation

JAPAN INTERNATIONAL COOPERATION AGENCY

1. Recent developments in the evaluation function

Finalised evaluation policy for volunteer work, training and emergency assistance (to be introduced in April 2003).

2. Recent major outputs

- Annual Evaluation Report 2002
- Evaluation seminars on Country program evaluation, emergency assistance
- ODA project evaluation seminar co-organized with JBIC (2 weeks) in Tokyo, October 2002

3. Key forthcoming evaluations

- Synthesis study of evaluations in agricultural sector
- Synthesis study of evaluations in education sector (math and science education)

JAPAN BANK FOR INTERNATIONAL COOPERATION (JBIC)

1. Recent developments in the evaluation function

None

2. Recent major outputs

- Ex-post Evaluation Report for ODA Loan Projects; Japanese in January 2003, English in March 2003
- JBIC workshop for the World Water Forum at Osaka in March 2003
- ODA project evaluation seminar co-organized with JICA (2 weeks) in Tokyo, October 2002
- Feedback seminars in the Philippines, Bangladesh, Indonesia etc

3. Key forthcoming evaluations

- Impact and sustainability evaluation on water supply project in Greater Colombo
- Private public partnership on water supply project in Metro Manila
- Impact Evaluation on transportation projects in the Northern Vietnam
- Meta analysis by sector/ country (Indonesia, India, Bangladesh and Education sector)
- Tentative ideas; Impact of infrastructure projects, Human resource development, Small and rural located projects

NETHERLANDS

1. Recent developments in the evaluation function

In 2002, a project has started to improve the quality of planning, monitoring and evaluation (PME) of Dutch bilateral development co-operation with a view to improve Results Based Management. In terms of improving evaluation, the PME-project focuses on the so-called decentralized evaluation (evaluations commissioned by operational units of the Ministry of Foreign Affairs) and by the Netherlands embassies in developing countries). The Policy and Operations Evaluation Department, which is responsible for independent evaluations at the policy level, is involved in this project in an advisory capacity.

The Policy and Operations Evaluation Unit has established a helpdesk function providing advice to strengthen the evaluation function of the Ministry as well as methodological advice to operational units and embassies commissioning evaluations.

2. Recent major outputs

The following evaluation reports of Dutch development cooperation were published in 2002:

- Health , Nutrition and Population: Burkina Faso, Mozambique and Yemen(1995-1999)
- Culture and Development: Evaluation of a Policy Theme 1981-2000 (English version to be published in early 2003).

3. Key forthcoming evaluations

The Policy and Operations Evaluation Department will finalise the following major evaluations of Netherlands ODA in 2003:

- Evaluation of Dutch Debt Relief
- Evaluation of poverty and poverty reduction in Tanzania from the perspective of the rural population in Mbulu and Songea Districts
- Evaluation of Co-ordination aspects of Netherlands support to local governance in Uganda
- Evaluation of international co-operation of Dutch municipalities
- Joint Evaluation of External Support to Basic Education in Developing Countries
- Evaluation of Netherlands-FAO Trust Fund Co-operation, 1985-2000

NB. The Policy and Operations Evaluation Department's mandate also covers other areas of Netherlands' foreign policy. Such evaluations are not reported here.

NEW ZEALAND

1. Recent developments in the evaluation function

The 2001 Ministerial review of New Zealand's Official Development Assistance, *Towards excellence in aid delivery*, which led to the formation of the New Zealand Agency for International Development, recommended strengthening NZAID's evaluation capacity through the establishment of monitoring and evaluation systems to more effectively measure the impact of New Zealand's development assistance. A designated "evaluator" position is to be appointed to an enlarged Strategy, Advisory and Evaluation group. The position will be responsible for planning evaluations, designing systems and ensuring that "lessons learned" are institutionalised in all aspects of the agency's work.

Participation in evaluations will continue to be a key element of the work of the sectoral advisors.

2. Recent major outputs

- Managing development outcomes: a review of the Management Services Consultant system (2001) – the recommendations of the review are being systematically implemented.
- Manihiki rehabilitation project evaluation (2002) – an ex-post evaluation of the construction of cyclone shelters in response to a cyclone in the Cook Islands in 1997
- Reviews of NZAID's country strategies including Indonesia, Tuvalu, Papua New Guinea, Kiribati and the Philippines
- NZAID has supported an education sector review in Tonga which is nearing completion and is also supporting education sectoral work in Kiribati, Tuvalu and the Solomon Islands.

A range of project reviews are contracted out to external reviewers.

3. Key forthcoming evaluations

- An ex-post evaluation of seaweed farming in Kiribati, which NZAID is expecting will provide relevant lessons for future programming approaches to sustainable livelihoods
- A review of NZAID's regional programme, Pacific Initiatives for the Environment – a contestable fund
- A review of NZAID's Development Assistance Facility in Asia (ADAF) – a contestable fund for development initiatives in Asia outside of bilateral programmes
- A thematic review of small project funds administered by New Zealand Posts

NORWAY

1. Recent developments in the evaluation function

No particular changes

2. Recent major outputs

- Evaluation Report 4.2002: Legal Aid Against the Odds, Evaluation of the Civil Rights Project of the Norwegian Refugee Council in former Yugoslavia
- Evaluation Report 3.2002: Evaluation of ACOPAM, The ILO program for “Cooperative and Organizational Support to Grassroots Initiatives” in Western Africa 1978-1999
- Evaluation Report 2.2002: Evaluation of the International Humanitarian Assistance of the Norwegian Red Cross
- Evaluation Report 1.2002: Evaluation of the Norwegian Resource Bank for Democracy and Human Rights

3. Key forthcoming evaluations

- Evaluation Report 1.2003: Evaluation of the Norwegian Investment Fund for Developing Countries
- Evaluation Report 2.2003: Evaluation of the Norwegian Education Trust Fund with the World Bank

PORTUGAL

1. Recent developments in the evaluation function

Our Agency has recently been merged with another one and the reorganisation is still going on. The Evaluation Unit has had some resources (staff) problems and now is also being reorganised. The Unit has now a different status and is directly dependent of the Agency's chairman.

2. Recent major outputs

Evaluation of the Portuguese support to the health sector in Mozambique in the 90s

3. Key forthcoming evaluations

- Portuguese co-operation with Cabo Verde in high level education
- Portuguese scholarships for students from African Portuguese speaking countries

UNITED KINGDOM

1. Recent developments in the evaluation function

Restructured in September 2002, Evaluation Department now has a direct reporting line to a Director –General (currently the Director – General for DFID’s Knowledge Sharing and Special Initiatives). Responsibilities for performance monitoring transferred to another department, and Evaluation Department returned to a specific focus on evaluation.

Policy set out in an Evaluation Department Paper “An Evaluation Policy for DFID”

2. Recent major outputs

- Evaluation Studies
 - Supporting Agriculture: An Evaluation of DFID’s Support for Sustainable Agriculture sine the early 1990s
 - Evaluation of DFID Support for Poverty Reduction
 - Evaluation of Revenue Projects
 - Evaluation of British Aid to Primary Schooling 1988-2001
 - General Budget Support Evaluability Study
 - Development Effectiveness Report: How Effective is DFID?
- Working Papers
 - Development Effectiveness Report: Country Performance Review
 - Development Effectiveness Report: A Synthesis of Project Performance
 - Country Performance Synthesis Study
 - Changes in Strategic Influence: DFID’s Contribution to Trade Policy
 - Building Consensus on Poverty Reduction: A Review of DFID’s Advocacy and Influencing Activities
 - DFID-UNDP: Enhancing Development Effectiveness: A New Focus on Managing Results

- Workshops
 - General Budget Support Evaluability

3. Key forthcoming evaluations

- Country Programme Evaluations (Brazil, Cambodia and Romania)
- Conflict Prevention
- Gender
- DFID's partnership with WHO

WORLD BANK

1. Recent developments in the evaluation function

Management emphasis on results based management has strengthened the demand for self evaluation at the country and sector level.

2. Recent major outputs

- Country Assistance Evaluations (CAE): The following CAEs have been issued: Peru, Guatemala, Zambia, and Eritrea
 - Evaluations at an advanced stage: Brazil, Dominican Republic, Lithuania, and Zimbabwe
 - Joint-Evaluations ongoing: Rwanda (AfDB) and Jordan (IsDB)
 - Evaluation at an initial stage: Armenia, Bhutan, China, Colombia, Croatia, Moldova, Pacific Islands, Turkey, and a Country Assistance Evaluation Retrospective
- Sector/Thematic Evaluations submitted to CODE include: HIPC, Indigenous Peoples, Urban Review Update.
 - Evaluations at an advanced stage : CGIAR, Private Sector Development in Electric Power, Anti Corruption, Extractive Industries, and Social Development.
 - Evaluations at an initial stage: HIV/AIDS, Community Driven Development, Transition Economies, Financial Sector Reform, Investment Climate and an Impact Evaluation of the Education Sector in Ghana.
- Global Public Programs the Phase 1 Report has been issued, work on the second Phase is ongoing.
- Process Evaluations completed: The Annual Review of Development Effectiveness (On MDGs) and the Annual Report on Operations Evaluation, HIPC Review, Annual Report on Evaluation Capacity Development.
- Process Evaluations ongoing: Knowledge Review; an evaluation of PRSPs has commenced and is being conducted jointly with the IEO office of the IMF. The Multi Donor CDF Evaluation is being finalized and will be presented to the Board this Spring.
- Development Gateway More than 2,700 members of the Aid Effectiveness section and there are nearly 600 items on the site.

- Countries assisted with ECD: Over the past year OED has assisted a number of countries to strengthen their national M&E systems, including Albania, Egypt, Ghana, Honduras, India (A.P.), Kyrgyz Republic, Malawi, Mozambique, Poland, Sri Lanka and Uganda.
- IPDET: International Program for Development Evaluation Training (a Partnership between Carleton University, Ottawa, Canada and the World Bank): Completed its second summer offering with 150 participants from 49 countries. Plans for IPDET III are underway and will be offered June 16-July 11, 2003. The program received support from the OED Netherlands Partnership, the Norway-OED Partnership, CIDA, DFID, and several other bilateral organizations.

3. Key forthcoming evaluations

Community Driven Development, HIV/AIDS, Financial Sector Reform, Investment Climate, Impact Evaluation of the Education Sector in Ghana, Social Development, Transition Economies, Knowledge Review, CDF and PRSP.

ASIAN DEVELOPMENT BANK

1. Structural or Policy Changes

- ADB Reorganization - operational departments have been reorganized to strengthen country focus, with projects and programs departments no longer separated but grouped under a single director general. The reorganization became effective on 1 January 2002.
- Five regional departments - East and Central Asia, Mekong, Pacific, South Asia, and Southeast Asia - replace the former broad division between East and West.
- A new Regional and Sustainable Development Department will serve as a center of sector and thematic expertise, supporting other departments. It will also monitor ADB's compliance with its own policies and guidelines.
- The Operations Evaluation Department (OED) was largely unaffected by the reorganization. It is headed by a Director General, in line and at the same level as heads of other departments. Its Managers have been retitled Directors, again in line with other departments.
- The Director General continues to report directly to the President, ensuring independence of judgement and dissemination of findings. The Development Effectiveness Committee of the Board of Directors exercises an oversight function.
- Revised instructions on project completion reports (self evaluation reports by operational departments) are now consistent with independent performance audits reports prepared by OED.
- OED currently has 23 professional staff, supported by 7 Evaluation Analysts and 9 Administrative Assistants, a small increase.

Reports/Achievements

- OED has assumed responsibility for preparing an annual report on Loan and Technical Assistance Portfolio Performance, previously prepared by ADB's Central Operations Services Office (COSO). The report will focus more on lessons learned, practical recommendations for improving portfolio performance, and analysis of progress on country-level and portfolio action plans. It relies on a project performance report system during implementation for loan operations.
- This shift is consistent with ADB's medium-term strategy under which OED is expected to undertake evaluation and provide feedback earlier in the project cycle. COSO will continue to be responsible for monitoring and preparing data on portfolio performance, while monitoring and management of individual projects remains the responsibility of operational departments.

- Major reports completed since August 2001 include the following impact and special evaluation studies:
 - Annual Review of Evaluation Activities in 2001,
 - ADB’s Crisis Management Interventions in Indonesia,
 - Economic and Sector Work,
 - Gender and Development,
 - Program (policy-based) Lending,
 - Review of Asian Development Fund (ADF) I – V Operations,
 - Privatization of Public Sector Enterprises
 - Investment Fund Operations of the Asian Development Bank,
 - Impact of Poverty Reduction on Selected Projects: Perceptions of the Beneficiaries,
 - Impact of Rural Roads on Poverty Reduction.
- Ongoing major reports include the following thematic evaluation studies:
 - Water Supply and Sanitation Projects in Selected Developing Member Countries
 - ADB Assistance to Indonesian Power Sector,
 - Asian Development Fund VI and VII,
 - Public vs. Private Provision of Primary Education,
 - Cost Recovery Policies in the Power Sector,
 - Project Performance Management in Asian Development Bank and the Developing Member Countries,
 - Country Assistance Program Evaluations for Bangladesh, Mongolia, and the Philippines.

2. List recent major outputs (e.g. reports, workshops, Forums, etc.)

- Country Assistance Program Evaluations for Bangladesh, Mongolia, and the Philippines.
- Water Supply and Sanitation Projects in Selected Developing Member Countries
- Public vs. Private Provision of Primary Education
- Project Performance Management in Asian Development Bank and the Developing Member Countries

- Capacity Building Assistance for Managing Water Supply and Sanitation to Fiji, Kiribati, Marshall Islands, and Papua New Guinea
- Asian Development Fund VI and VII

3. Key forthcoming evaluations

- Country Assistance Program Evaluations for Papua New Guinea and Cambodia
- Participatory Forest and Water Resource Management
- Technology and Management Improvement in Small-scale Freshwater Rural Aquaculture: An Assessment of Channels of Effects for Poverty Reduction
- Capacity Building Assistance to Lao PDR

INTER-AMERICAN DEVELOPMENT BANK

1. Recent developments in the evaluation function

Bank Management is in the process of hiring a Chief Development Effectiveness Officer for the self-evaluation function and has named a Development Effectiveness Advisor for each of the 3 Regional Operations Departments.

2. Recent major outputs

a) Reports

- Analysis of Project Evaluability Year 2001
- Evaluation of Bank Action and Strategy for Small and Medium Enterprises 1990-2000
- Country Program Evaluation Costa Rica: 1990-2001
- Country Program Evaluation Haiti: 1990-2000
- Country Program Evaluation Nicaragua: 1991-2001
- Protocol for the Conduct of Country Program Evaluations
- Annual Report of the Office of Evaluation and Oversight for 2001
- Country Program Evaluation Guyana: 1989-2001
- Implicit IDB Strategy for Regional Integration: Its Evaluation
- Evaluation of the Emergency Reconstruction Facility (ERF)

b) Workshops

IDB – OECD/DAC WP-EV Informal Workshop on Lessons Learned from Country Program Evaluations of Bolivia, Haiti, Honduras and Nicaragua, 4 February 2003

3. Key forthcoming evaluations

- Country Program Evaluation Colombia, 1990-2002
- Country Program Evaluation Bahamas, 1990-2000
- Country Program Evaluation Bolivia, 1990-2002

- Country Program Evaluation Jamaica, 1990-2002
- Country Program Evaluation Belize, 1994-2002
- Country Program Evaluation Paraguay, 1991-2001
- Country Program Evaluation Brazil, 1995-2002
- Country Program Evaluation Argentina, 1990-2002
- Country Program Evaluation Ecuador, 1990-2002
- Agricultural Strategy Evaluation
- Evaluation of the Operational Policy on the Bank's Response to Emergencies and Natural Disasters
- Evaluation of Social Services Delivery. Part I, Education
- Evaluation of the Delivery of Social Services: Health
- Large TCs Evaluation
- Reaching the Poor Through NGOs
- Evaluation of Investment Loans as Instruments
- Evaluation of Project Supervision Instruments
- Evaluation of Project Risk Assessment
- Evaluation of Public Utilities Policy for Energy
- Annual Report of the Office of Evaluation and Oversight for 2002

EUROPEAN BANK FOR RECONSTRUCTION AND DEVELOPMENT (EBRD)

1. Recent developments in the evaluation function

EBRD's Project Evaluation Department (PED) has been strengthened by the 2002 recruitment of (a) a Senior Environment Evaluation Manager, and (b) a Senior Economist.

2. Recent major outputs

1	Golden Telecom	<REGIONAL>
2	Sakhalin II (Phase 1) Oil Project	RUSSIAN FEDERATION
3	SEVERSTAL PEFF	RUSSIAN FEDERATION
4	Rijeka Sewerage Services Improvement Programme	CROATIA
5	Aktau Port Reconstruction Project (Phase I)	KAZAKHSTAN
6	Georgia SME Credit Line	GEORGIA
7	LUKOIL MEDIUM TERM WORKING CAPITAL FACILITY	RUSSIAN FEDERATION
8	Iveco Ukraine	UKRAINE
9	NTC	RUSSIAN FEDERATION
10	Caresbac Bulgaria AD	BULGARIA
11	Vena St Petersburg - Equity	RUSSIAN FEDERATION
12	Bash-Kelme	RUSSIAN FEDERATION
13	SME Export and Credit Bank	FYR MACEDONIA
14	Riga Environment Project	LATVIA
15	Erste & Steiermaerkische Bank DD	CROATIA
16	SIS Funds	CZECH REPUBLIC
17	OTP Equity Investment	HUNGARY
18	Ukrriichflot	UKRAINE
19	Lietuvos Telekomas IPO	LITHUANIA
20	Lukas Bank	POLAND
21	EU/EBRD SME Facility Phase I	Regional
22	Chelyabinsk Electrolytic Zinc Plant	RUSSIAN FEDERATION
23	Cargill Industrial Complex	UKRAINE
XMRA		
1	Obolon Brewery	UKRAINE
2	Ljubljanska Banka	SLOVENIA
3	Investment Bank of Kuban	RUSSIAN FEDERATION
4	Bank of Georgia Equity and Convertible Loan	GEORGIA
5	Globe Trade Centre S.A.	POLAND
6	Ventspils Port Multi-Purpose/Intermodal Terminal	LATVIA
7	Eastbridge	POLAND
8	Absolute Bank Term Loan	GEORGIA
9	Czech Private Equity Fund	CZECH REPUBLIC
10	Bucina Zvolen, a.s.	SLOVAK REPUBLIC
11	Fibrex	ROMANIA
12	LG Petro Bank S.A.	POLAND
13	Energo-Asekuracija S.A.	POLAND
14	Power Sector Operational Efficiency Improvement Project	ROMANIA
15	Ukraine Subordinated Credit Facility to Raiffeisenbank	UKRAINE
16	National Commercial Bank	ALBANIA
17	Croatia Wholesale Market	CROATIA

18	Daugava Hydro Schemes Upgrade Project	LATVIA
19	Chisinau Airport Priority Modernisation Programme	MOLDOVA
20	Bucharest-Pitesti Motorway Upgrading and Tolling Project	ROMANIA
21	UPI BANKA CREDIT LINE	BOSNIA AND HERZEGOVINA
22	Kazakhstan Small Business Programme	KAZAKHSTAN
23	Baltex 2000 / Qualitex	ESTONIA
24	Euromerchant Balkan Fund	<REGIONAL>
25	Permtex	RUSSIAN FEDERATION
26	JSC BALTIKA BREWERY	RUSSIAN FEDERATION
27	Senior Loan to Bank Austria Creditanstalt Croatia	CROATIA
28	Emergency GSM extension and network modernisation project	FYR MACEDONIA

Reviews

1	Russian Enterprise Support Loan (ESP)	RUSSIAN FEDERATION
2	Polus	SLOVAK REPUBLIC
3	Sical	ROMANIA
4	Emergency Power System Reconstruction Project	BOSNIA AND HERZEGOVINA
5	Bulgaria Grain Receipt Programme - Expressbank (2000/01)	BULGARIA
6	Bulgaria/Grain Receipt Programme-Unionbank(2001/02)	BULGARIA
7	Baltic Food Holding	ESTONIA
8	Ukraine Fuel Purchase Loan Facility	UKRAINE
9	Small Business Credit Bank (KMB Bank)	RUSSIAN FEDERATION
10	Bulgaria Wholesale Markets (Revised Investment Plan)	BULGARIA
11	Kaunas Water and Environment	LITHUANIA
12	Kaunas Water and Environment Project - Phase II	LITHUANIA
13	Emergency Transport Reconstruction Project	BOSNIA AND HERZEGOVINA
14	Suez-Lyonnaise MPF Timisoara Water Concession Project	ROMANIA
15	Landis & Gyr ESCO (prepayment)	REGIONAL
16	PKP RESTRUCTURING & PRIVATISATION PROJECT	POLAND

3. Key forthcoming evaluations

OPERs

1	Mobifon - Romania GSM	ROMANIA
2	Sidex	ROMANIA
3	Azerbaijan/Georgia: Trans-Caucasian Rail Link Project	AZERBAIJAN/GEORGIA
4	Europejski Fundusz Leasingowy, EFL (debt)	POLAND
5	Raiffeisen Bank Relationship	<REGIONAL>
6	Uzbekistan SME Credit Line II	UZBEKISTAN
7	Budapest Waste Water Services Privatisation	HUNGARY
8	Vseobecna Uverova Banka Pre-Privatisation (debt & equity)	SLOVAK REPUBLIC
9	Eesti Uhispank Increase to Subordinated Debt	ESTONIA
10	Syrdariya Power Plant Rehabilitation	UZBEKISTAN
11	Hotel Kyrgyzstan	KYRGYZ REPUBLIC
12	ISTIL-UKRAINE	UKRAINE
13	Skoda Kovarny (Forge) a.s.	CZECH REPUBLIC
14	Kazaktelecom Debt (KTC)	KAZAKHSTAN
15	Raba Rt.	HUNGARY
16	Russian Agricultural Commodity Program	RUSSIAN FEDERATION
17	Thessaloniki-Skopje Crude oil Pipeline project	FYR MACEDONIA
18	Sofia Water System Concession Project	BULGARIA
19	Aquachemia	SLOVAK REPUBLIC
20	AES Telasi	GEORGIA

XMR Assessments

1	Agrokor	CROATIA
2	Vetropack	CROATIA
3	Pivara Tuzla	BOSNIA AND HERZEGOVINA
4	Frontera Resources	<REGIONAL>

5	Hypo Banka Croatia (equity)	CROATIA
6	Demirbank Kyrgyzstan (equity)	KYRGYZ REPUBLIC
7	BALTA Insurance Group (equity)	LATVIA
8	Bank Turan Alem Cumulative Preferred Redeemable Shares	KAZAKHSTAN
9	New Europe Insurance Ventures	<REGIONAL>
10	Latvijas Unibanka (syn loan)	LATVIA
11	Pohjola Insurance Russia (equity)	RUSSIAN FEDERATION
12	UzDaewoo Bank Equity Investment	UZBEKISTAN
13	Ukraine Enterprise Support Facility	UKRAINE
14	Karaganda Power Project	KAZAKHSTAN
15	RAO UES Restructuring Loan.	RUSSIAN FEDERATION
16	Turan Alem Towers (Samal Properties)	KAZAKHSTAN
17	Mobitel GSM	SLOVENIA
18	Central Poland Fund	POLAND
19	PBZ - Mortgage Finance Facility	CROATIA
20	RZB Croatia Credit Line	CROATIA
21	Kyrgyz Investment and Credit Bank (KICB) (debt & equity)	KYRGYZ REPUBLIC
22	St. Petersburg - Air Cargo Terminal Pulkovo - Phase 1	RUSSIAN FEDERATION
23	Mingechaur Power Project	AZERBAIJAN
24	Chisinau Water Services Rehabilitation Project	MOLDOVA
25	Ksani Glass Packaging Factory	GEORGIA
26	Balkanpharma	BULGARIA
27	Albania SME Recovery Credit Line - Banca Italo-Albanese	ALBANIA
28	Albania Reconstruction Equity Fund	ALBANIA

Reviews

1	Louis Dreyfus Vostok	RUSSIAN FEDERATION
2	Chupa Chups Russia	RUSSIAN FEDERATION
3	Spearhead International	<REGIONAL>
4	Dalkia Usti Nad Labem	CZECH REPUBLIC
5	Alliance ScanEast Fund	<REGIONAL>
6	Export-oriented Credit Line (Turkmenistan)	TURKMENISTAN
7	Ion Tiriac Bank Capital Increase	ROMANIA
8	CSOB Privatisation (portage equity)	CZECH REPUBLIC
9	Regional Water and Environment Programme	ROMANIA
10	Maribor Waste Water Concession	SLOVENIA
11	Municipal Environmental Investment Programme	CROATIA
12	Zagreb Solid Waste Management Programme	CROATIA
13	Mutnovsky Independent Power Plant	RUSSIAN FEDERATION
14	Pioneer Polish Real Estate Fund	POLAND
15	Nevsky 49	RUSSIAN FEDERATION
16	Vimpelcom	RUSSIAN FEDERATION
17	Sonic Duo	RUSSIAN FEDERATION
18	Tashkent Airport Rehabilitation	UZBEKISTAN
19	Hungarian Capital Fund	HUNGARY
20	Merloni Russia (Stinol)	RUSSIAN FEDERATION
21	Danube Fund	ROMANIA
22	Power Sector Op. Efficiency Improvement - Transelectrica	ROMANIA
23	AD-Zarya	UKRAINE
24	Makstil	FYR MACEDONIA
25	SRP - Hungarian SRP - framework	HUNGARY
26	Polish Dairy Facility - Framework	POLAND
27	UNIQA Versicherungen AG - Framework	<REGIONAL>
28	Framework for SME Financing (BiH)	BOSNIA AND HERZEGOVINA
29	Tajikistan Financial Institutions Initiatives	TAJKISTAN

UNITED NATIONS DEVELOPMENT PROGRAMME

1. Recent developments in the evaluation function

The Evaluation Office has recently developed the methodology to conduct a limited number of country evaluations, called Assessment of Development Results (ADRs) annually. These in-depth and independent results evaluations would provide a measure of development effectiveness of UNDP's interventions in a country. The ADR aims to (a) Support the Administrator's substantive accountability and quality assurance; (b) Generate lessons from experience to inform UNDP programming; and (c) Provide the stakeholders in the programme country an objective assessment of results achieved through UNDP support and partnerships for a given multi-year period.

2. Recent major outputs

- a) Country Reports – India, Sudan, Fiji and Jordan
- b) Evaluation Report on Romania
- c) Essentials (EO publication) on Small Arms, Civic Engagement, Monitoring Poverty and Role of Women in Conflict Prevention and Recovery
- d) Workshops for consultations on the Development Effectiveness Report, conducted in Beijing and Accra.
- e) Evaluation of UNDP's role in the PRSP
- f) Establishment of an on-line evaluation network at UNDP (Community of Practice)
- g) Report on Operational Flexibility in crises and post –conflict situations – Good practices from the field
- h) Assessment of Micro-Macro linkages in South Asia (Regional)
- i) Country Monographs: Assessment of Micro-Macro linkages

3. Key forthcoming evaluations

- a) Governance-Poverty linkages
- b) Country Evaluations: Assessment of Development Results (ADRs) for the following countries:
 - Bulgaria
 - Bangladesh
 - Egypt
 - Ethiopia
 - Haiti

- Mozambique
- Nigeria
- Turkey
- Vietnam

c) Evaluation of the Millennium Development Goal Reports

INTERNATIONAL MONETARY FUND

1. Recent developments in the evaluation function

Since it became operational in September 2001, the IEO built up its evaluation capacity and recently expanded its complement to 14 permanent staff members (Director included), thus bringing its potential to about 4 projects per year.

Procedures for access to internal IMF records and documents, relationship with the Executive Board and publications of IEO outputs have been formalized, and experience is being accumulated in establishing standard good practices for relations with civil society throughout the evaluation project cycle, with a view to maximizing participation opportunities and transparency of IEO work.

2. Recent major outputs

- The IEO published in September 2002 its first evaluation report, on Prolonged Use of IMF Resources, and organized an number of outreach events related to it, in Africa Asia, Europe, and the US.
- Workshops were also organized in Europe and in Washington DC in relation with the ongoing evaluation of Poverty Reduction Strategy Papers and the Poverty Reduction and Growth Facility.

3. Key forthcoming evaluations

The work program of the IEO is as follows (approximate completion dates in parentheses):

- Evaluation of the role of the IMF in three recent capital account crises: Brazil, Korea and Indonesia. (April/May 2003)
- Evaluation of the design of fiscal adjustment in IMF-supported programs (May / June 2003)
- Evaluation of the role of the IMF in Argentina (January 2004)
- Evaluation of Poverty Reduction Strategy Papers (PRSPs) and the Poverty Reduction and Growth Facility (PRGF) (Spring 2004) (jointly with the World Bank's OED)
- Evaluation of IMF technical assistance (Spring 2004)