

Focus

SUPPLEMENT TO NUMBER NINE
June 1998

This supplement to
Focus,
The Public Management Gazette
consists of two parts: the
first part gives names of
contact persons; the second
provides information on
recent PUMA publications.

If you want to know more about a news item in Focus, the Public Management Gazette, first, please check the detailed information reported in Focus On-Line, an electronic newsletter published monthly on PUMA's Web site: <http://www.oecd.org/puma/focus>. If the information given there is not sufficient, contact the persons listed below, who kindly reported the developments in their countries.

PAGE THREE

Monitoring decentralised management

Dr. Mikael Asell, Ministry of Finance,
Sweden
e-mail mikael@asellfinance.ministry.se

Changing the administrative structure

Aliki Koutsoumari, Director General
for Administrative Organisation and
Procedures
Secretariat General of Public Administration
Ministry of the Interior
15, Vassilisis Sofias Av.
106 74 Athens, Greece
Tel. (00 301) 33 93 111
Fax: (00 301) 33 03 100
or

Mary Kotronia,
Ministry of Transport and Communication
GR-10191 Athens, Greece
Fax: +(30-1) 32 47 400
e-mail: graca.pombeiro@sma.pt

Information technology as a reform tool

Turkish Prime Ministry
Foreign Relations Department, Turkey
Tel. (90.312).419.11.52
Fax: (90.312).419.11.56
e-mail: dib@basbakanlik.gov.tr

Devolving power

Antoni Miklaszewski, Deputy Director
of the Department of Economical Strategy
Ministry of Economy, Poland
Tel. (48-22) 629 38 56 (48-22) 693 59 75
Fax: (48-22) 693 59 94

or

Marcin Olejnik, Director of the State System
Reform Department
Chancellery of the Prime Minister, Poland
Tel. (48-22) 694 75 24
Fax: (48-22) 694 68 42

PAGE FIVE

Freedom of information

and

Better government

Barry Forester, Cabinet Office
Horseguards Road
London SW1P 3AL, United Kingdom
Tel: (44 171) 270 19 89

The 1997 Public Sector Quality Award

Ann Marie Jacobsen, Head of Section
Ministry of Finance,
Christiansborg Slotsplads 1
DK-1218 Copenhagen K, Denmark
Tel. (45) 33 92 42 03
Fax: (45) 33 15 01 27
e-mail: amj@fm.dk

A new government work programme

Adam Wolf, Head of Division for Public
Management
Ministry of Finance,
Christiansborg Slotsplads 1
DK-1218 Copenhagen K, Denmark
Tel. (45) 33 15 01 27
e-mail: awo@fm.dk

PAGE SIX

New public employment framework

Jeff Lamond, Public Service and Merit
Protection Commission, Australia
Tel. (61 2) 62 72 35 54
e-mail: jeff_lamond@psmpc.gov.au

Ministers as leaders

Senior Adviser **Johannes Ulltveit-Moe**,
Directorate of Public Management
Development, Norway
Tel. (47 22) 46 26 60
Fax: (47 22) 45 10 30
e-mail: johannes.ulltveitmoe@statskonsult.
dep.telemax.no
or
audun-bredrup.petersen@statskonsult.
dep.telemax.no

The State Personnel Policy Programme

Matti Salminen, Counsellor
Ministry of Finance, Finland
Tel. (+358 9) 160 32 12
or

Petri Virtanen, Counsellor
Ministry of Finance, Finland
Tel. (358 9) 160 32 10

Re-establishing public trust

Makoto Shimizu, Deputy Director,
Policy Planning Division
Directorate-General's Secretariat
3-1-1 Kasumigaseki Chiyoda-ku,
Tokyo, Japan
Tel. (81 3) 35 81 07 13
Fax: (81 3) 35 07 09 56
e-mail: mshimizu@somucho.go.jp

PAGE SEVEN

Reviewing accountability documentation

Derek Gill, Branch Manager,
Development State Services Commission
P.O. Box 329, Wellington, New Zealand
Tel. (64 4) 495 6663 Fax: (64 4) 495 6699
e-mail: derek.gill@ssc.govt.nz

“The chain approach”

Erik Spaink

and

Petrouschka Werther

Ministry of Transport, Public Works and
Water Management
Post Box 20903
2500 EX The Hague, Netherlands
Tel. (31-70) 351 74 55
Fax: (31-70) 351 61 56
e-mail: erik.spain@dgp.minvenw.nl

PAGE EIGHT

France

Yves Richez

Direction générale de l'administration et de la
fonction publique
Tel. 01 42 75 89 03

United Kingdom

Barry Forester, Cabinet Office
Horseguards Road
London SW1P 3AL
Tel. (44 171) 270 19 89

United States

John Koskinen, Assistant to the President
Tel. (202) 456 717 1
e-mail: koskinen_j@A1.eop.gov

Canada

Michael Weir

Special Advisor, Comptrollership
Modernization Office
Deputy Comptroller General Branch
Treasury Board of Canada, Secretariat
Ottawa (Ontario),
Tel. (613) 946 92 89

Belgique

Jean-Marie Mottoul, Chef de Corps
Conseillers, ministère de la Fonction
publique, Bureau Conseil ABC,
Résidence Palace
rue de la Loi 155 - Bruxelles B-1040
Tel. (32-2) 287 40 07 Fax: (32-2) 287 40 10
e-mail: bureau.abc@skynet.be

new from OECD

THE CHILEAN PENSION SYSTEM

The introduction in the early 1980s of a privately management pension system in Chile, based on individual capital accounts, has attracted world-wide attention. This paper describes the new system and the reform process, with a particular emphasis on the fiscal impacts. It concludes with a brief discussion of the issues still unresolved in the Chilean pension system.

TABLE OF CONTENTS

- Foreword
- Introduction
- The Old Regime
- The New Pension System
- The Costs of the Transision; Effects on the Fiscal Budget
- System Results
- Impact on the National Economy
- Pension Fund Perspective
- References

new from OECD

PUBLIC MANAGEMENT REFORM AND ECONOMIC SOCIAL DEVELOPMENT

In the last 10-15 years, most OECD countries have sought to renew their systems and structures of public management, primarily with a view to improving the efficiency and effectiveness of the public sector. Although it is impossible to prove a causal connection, it seems highly probable that these reforms have made a significant difference to economic and social development. This paper considers the relationship of public management reform to economic and social development, what it can contribute and how, and the possible implications for the future directions of governance.

TABLE OF CONTENTS

- Foreword
- Executive Summary
- Introduction
- *Chapter 1* The boundaries of public management reform
- *Chapter 2* Linkages with macroeconomic performance
- *Chapter 3* Linkages with social development
- *Chapter 4* Democratic governance and the implementation of reforms
- Conclusion
- Statistical Annex
- References

These two documents are available free of charge.

You can also find them on the PUMA Web site: <http://www.oecd.org/puma/online.htm>

If you wish to receive a paper copy, please send your request to:

PUMA Communications Group -- Fax +33-1.45.24.17.06 or E-mail: pum.contact@oecd.org

BUDGETING IN SWEDEN

During the past decade, Sweden experienced a spectacular deterioration -- and then recovery -- of its budget balance. In response to the deterioration of its budget position in the early 1990s, the government embarked on a fiscal consolidation programme that is among the most ambitious of any undertaken by an OECD Member country. This report describes in detail the reforms introduced to the Swedish budgeting process. As the report covers the entire budgeting cycle, it offers a general overview of public management in Sweden.

TABLE OF CONTENTS

- Chapter 1 Introduction
- Chapter 2 Budget formulation process
- Chapter 3 The role of parliament
- Chapter 4 Managerial flexibility
- Chapter 5 Accountability for results
- Appendix I Outline of fiscal consolidation programmes
- Appendix II List of Expenditure areas
- Appendix III Organisation chart of the budget office

This document is available free of charge.

You can also find it on the PUMA Web site: <http://www.oecd.org/puma/online.htm>

If you wish to receive a paper copy, please send your request to:

PUMA Communications Group -- Fax: +33-1.45.24.17.06 or E-Mail: pum.contact@oecd.org

To purchase OECD publications:

For **AUSTRIA, GERMANY AND SWITZERLAND**

OECD Bonn Centre
August-Bebel-Allee-6
D-53175 BONN
Tel: (49-228) 959 1215 Fax: (49-228) 959 1218
E-mail: bonn.contact@oecd.org

For **ASIA**

OECD Tokyo Centre
Landic Akasaka Bldg,
2-3-4 Akasaka, Minato-ku, Tokyo 107-0052
Tel: (81-3) 3586 2016 Fax: (81-3) 3584 7929
E-mail: center@oecdtkyo.org

For **LATIN AMERICA**

OECD Mexico Centre Edificio INFOTEC
Av. San Fernando No. 37, Col. Toriello Guerra
Tlalpan C.P. 14050, Mexico D.F.
Tel: (525) 528 10 38
Fax: (525) 606 13 07
E-mail: ocde@rtn.net.mx

For the **UNITED STATES**

OECD Washington Center
2001 L Street, N.W., Suite 650,
Washington, DC 20036-4922
Telephone: (202) 785-6363
Toll-Free Number for Orders: (800) 456-6323
Fax: (202) 785-0350
E-mail: washington.contact@oecd.org

For the **rest of the world**

OECD Paris Centre
2 rue Andre Pascal
75775 Paris Cedex 16, France
Tel: 33-(0)-1-49 10 42 35
Fax: 33-(0)-1-49 10 42 76
E-mail: sales@oecd.org

Online Ordering: oecd-bookshop.att.fr
(Secure payment with credit card)