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Dr. Outi Kallioinen is the Development Director of Laurea University of Applied Sciences. In the present position as a member of the management board she is responsible for the University's pedagogical development, knowledge management and quality assurance. Her research areas of interest are competence and curriculum development, teaching and learning as well as leadership. She is specialized especially in qualitative research and action research methodology. She is also doing research in the area of military pedagogy and tutoring thesis at the National Defence University in Finland.



The transformative role of teachers in modern higher education

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1. Introduction

In this article I will discuss the challenges for transformative teaching in higher education. The context for this reflective article is Laurea University of Applied Sciences with 8000 students and 500 of staff located in seven campuses around the larger Helsinki metropolitan area. At Laurea the focus has been shifted from teaching to working-life related learning during the past few years and the learning process has become student-centric. According to Laurea's values the students have genuinely been placed in the core of activities.