



# Moving toward healthier governance in host countries

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The core responsibility of business is  
business...

... but responsibilities go  
beyond this core economic  
mission



INTERDEPENDENCE makes it rational  
for companies to invest in CR....

... that is, in enhancing their  
relationships with the societies in  
which they operate.



Interdependence is a two way  
street...

...corporate responsibility  
goes hand in hand with  
government responsibility




# OECD survey of extractive industry statements looks at:

- Provision of local services
- Human rights
- Environment
- Taxation, revenue use and financial transparency

# Environmental statements by mining companies

- Most-cited CR issue
- Detailed statements
- Common vocabulary and concepts



Tax payments are often cited as a benefit  
by mining companies....

...but host country revenue use is  
seldom mentioned by individual  
companies.



# Good news about CR in mining

- Global phenomenon
- Growing expertise
- Emerging standards



But mining companies need  
legitimate “inputs” from host  
societies...

...and this requires an  
effective overall governance  
framework



Mining companies can be an  
important,...

... but only partial, contributor  
to the search for solutions to  
governance problems.



## OECD Contribution:

- Peer reviews
- Consensus-based norms



# The OECD Guidelines for Multinational Enterprises

- Multilaterally endorsed recommendations on business conduct
- Part of broader investment framework
- Distinctive follow-up procedures



There is widespread consensus on the need for better governance...

...the real challenge lies in doing it. Mining companies can help build momentum for reform.