

ODA CAPACITY DEVELOPMENT: *Why it is not delivering results*

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REASONS BEHIND FAILURE

- ▶ **Definitional issues:** Do we have a correct and common definition of CD?
- ▶ **Ownership issues:** Who is in the driver's seat?
- ▶ **Coordination/harmonization issues:** What is coordinated TA? Are external partners really coordinating?
- ▶ **Cost issues:** Does TA have to cost 30–40% of ODA? How should it be made more cost-effective?

REASONS (Cont.)

- ▶ **Systemic issues (1)**: Do recipient countries understand and act on what is required?
- ▶ **Systemic issues (2)**: Do external partners have CD expertise on the ground?
- ▶ What about **south-south** cooperation (SSC), and use of qualified local expertise?
- ▶ **Time horizon issues**: CD is a LONG-TERM goal. Have we taken this into account?

PRIORITIES

- ▶ *We need to:*
- ▶ Enhance our capacity (recipients and external partners) to develop capacity!
- ▶ Draw up national **CD strategic framework** as part of overall development plans
- ▶ Obtain **leadership commitments** to CD

PRIORITIES (CONT.)

- ▶ FOCUS on strategic bottlenecks in a country's capacity structure rather than attempt to overhaul the whole system
- ▶ Set up simple yet robust **monitoring systems** to jointly assess progress and deal with emerging issues

THANK YOU