



**DEVELOPMENT CO-OPERATION DIRECTORATE  
DEVELOPMENT ASSISTANCE COMMITTEE**

**DCD/DAC/EFF/M(2003)5/PROV  
For Official Use**

**Working Party on Aid Effectiveness and Donor Practices**

**DRAFT SUMMARY OF THE FIRST MEETING OF THE JOINT VENTURE ON  
PUBLIC FINANCIAL MANAGEMENT**

**Held in Paris on 22 October 2003**

*This document is submitted FOR APPROVAL at the second meeting of the Joint Venture on Public Financial Management to be held in February 2004.*

Contact: Mr Simon Mizrahi (simon.mizrahi@oecd.org) Tel. +33-1 45 24 78 41

**JT00154813**

## TABLE OF CONTENTS

I.	ADOPTION OF THE AGENDA.....	3
II.	SCOPE OF WORK .....	3
A.	Monitoring commitments made at Rome .....	3
B.	Performance indicators in Public Financial Management .....	3
C.	Predictability of aid flows & integration of aid flows in national budgets .....	3
D.	Budget support.....	4
E.	Accounting standard on development assistance.....	5
VI.	INTERACTION WITH OTHER PROCESSES .....	5
A.	Multilateral Development Banks.....	5
B.	Partner countries.....	5
C.	Other fora.....	6
VI.	NEXT STEPS.....	6
	ANNEX 1: WORK PROGRAMME.....	7
	ANNEX 2: FINAL LIST OF PARTICIPANTS .....	8

## LIST OF ACRONYMS

CG	Consultative Group
IFAC-PSC	Public Sector of the International Federation of Accountants
MDB	Multilateral Development Bank
PEFA	Public Expenditure and Financial Accountability
PFM	Public Financial Management
PRGF	Poverty Reduction and Growth Facility
PRS	Poverty Reduction Strategy
PRSP	Poverty Reduction Strategy Paper
TFDP	Task Force on Donor Practices

## DAC WORKING PARTY ON AID EFFECTIVENESS AND DONOR PRACTICES

**DRAFT SUMMARY OF THE FIRST MEETING OF THE  
JOINT VENTURE ON PUBLIC FINANCIAL MANAGEMENT****HELD IN PARIS ON 22 OCTOBER 2003****I. ADOPTION OF THE AGENDA**

1. The leader of the Joint Venture on Public Financial Management, Paul Bermingham, welcomed participants to the first meeting of the Joint Venture. The Secretariat presented an overview of the Working Party on Aid Effectiveness and Donor Practices highlighting linkages with the Joint Venture. The agenda was adopted.

**II. SCOPE OF WORK****A Monitoring commitments made at Rome**

2. Bo Westman, co-leader of the Task Team on Harmonisation and Alignment, informed Members of the work undertaken by the Task Team on tracking progress. He focused on the framework of indicators of harmonisation and noted that half of the currently listed indicators had financial aspects.

3. The Chair invited Members to express their views on how the Joint Venture might engage with the Task Team on refining the indicators. It was agreed that the Joint Venture would provide support and guidance on those indicators that had financial aspects and interested Members would subsequently be invited to join the informal group currently working on this topic.

**B. Performance indicators in Public Financial Management**

4. Introducing this item, the Chair reminded Members that this work had stemmed from one of the DAC good practices on measuring performance on Public Financial Management (PFM). The good practice reads as follows: “partner country governments and donors should collaborate in the setting and monitoring of country-specific performance indicators in public financial management.”

5. He then invited Nicola Smithers, Head of the Public Expenditure and Financial Accountability programme secretariat (PEFA), to present their work on a framework for measuring performance of PFM systems. The framework identifies a set of critical objectives of a PFM system and a standard set of high-level indicators to assess performance against those objectives.

6. Participants agreed that the Joint Venture would support and review this work as progress is being made with a view to reaching a broad agreement on a framework and set of indicators. To this end, the PEFA Secretariat would be invited to regularly update Members on progress made. In addition, PEFA agreed to address some of the specific concerns Members expressed at the meeting, especially with regard to the expected use of the indicators and the risk of burdening partner countries with excessive demands, in future draft outputs.

**C. Predictability of aid flows and integration of aid flows in national budgets**

7. The IMF (Elliott Harris) and the World Bank (Sudhir Shetty) briefed Members on the work underway in the area of predictability of aid flows. This presentation was supplemented by the UK (Simon Gill) on the integration of aid flows into the budget of partner countries.

8. A number of Members expressed concern that the approach provided too much emphasis on budget support and that efforts to enhance predictability of aid flows should cover a broad range of modalities of aid delivery including sector and project support.

9. Summarising a rich set of comments, the Chair highlighted the following elements of agreement:

- Importance of a pro-active approach toward building capacity for PFM in partner countries.
- Focus by the Joint Venture on PFM issues while being responsive to Poverty Reduction Strategy (PRS) processes and national strategies.

10. Reflecting these comments, it was agreed that the Joint Venture would elaborate two good practice notes. The first would deal with improving overall predictability of aid flows by building on the DAC Good Practice Paper on Framework for Donor Co-operation. Guidance would cover: commitments, budgeting and recording of expenditure. The second would focus on how donors can more effectively support partner country efforts to strengthen the performance of their PFM institutions. This would include measures to improve integration of aid flows into partner country budgets and reduce “off budget” flows to ensure that Governments have a comprehensive picture of all the resources at their disposal and are able to make allocation decisions accordingly. The meeting agreed that once the content of these papers emerge more clearly, they may be combined into a single Good Practice Paper.

11. The UK (Simon Gill) volunteered to play a leading role in elaborating both good practice notes. The US, UNDP, AsDB, Sweden, Norway, Germany, Japan, France, Denmark, World Bank and IMF also agreed to participate and provide support to this exercise.

#### **D. Budget support**

12. When introducing this agenda item, the Chair reminded Members that, as in the case of the Task Force on Donor Practices, the decision to undertake work on budget support did not signify preference for budget support over other modalities for delivering development assistance such as project or sector support. Rather, it meant that specific guidance might be provided on how budget support can be delivered more effectively.

13. Mr. Gilles Hervio (SPA Working Group on Budget Support) updated Members on the work being undertaken by the SPA on alignment of budget support with PRS processes. He noted that two important findings emerged from SPA’s recent missions in Africa and Washington. First, the PRSP annual report often was not linked to the budget cycle, and second, donors have been making little use of PRSPs as an instrument for planning and coordinating development assistance. Rather, donors typically rely on other instruments such as CGs and PRSP/PRGF reviews. This introduction was supplemented by a presentation by the Secretariat on (i) the OECD network of Senior Budget Officials and (ii) the multi-donor evaluation on general budget support being carried out by the DAC Network on Development Evaluation.

14. It was agreed that the Joint Venture will elaborate a Good Practice Paper on the financial management issues related to budget support. In doing so, it will collaborate with the DAC Network on Development Evaluation and the OECD Network of Senior Budget Officials. The European Commission volunteered to take the lead on the good practice paper in close coordination with the World Bank and the IMF. The UNDP, Netherlands, Germany, Finland, France, Denmark also agreed to participate and provide support to this exercise.

**E. Accounting standards on development assistance**

15. The Chair informed Members of an initiative to elaborate accounting standards on development assistance. The Chair of the former Task Force on Donor Practices (TFDP), on behalf of the DAC, and the Vice President and Controller of the World Bank, on behalf of the MDBs, submitted a joint request to the Public Sector Committee of the International Federation of Accountants (IFAC-PSC) to explore the preparation of an accounting standard for development assistance. As a result of this, IFAC-PSC had agreed to commence work on the preparation of the standard, which is planned to be finalised by the end of 2004.

16. The Chair invited Members to express their views on how the Joint Venture might engage in this process, and how partner countries should be involved. It was agreed that Sweden (Bengt Ekman) would participate in the advisory panel of IFAC-PSC. It was also agreed that the Joint Venture would need to come to a decision on appropriate mechanisms for endorsing the final standard once they have been produced. With regard to partner country participation it was agreed that a decision would be made once partner country representatives had been informed.

**VI. INTERACTION WITH OTHER PROCESSES****A. Multilateral Development Banks (MDB)**

17. Kathleen Mokten (Asian Development Bank) briefed Members on the MDB Financial Management Working Group and their role in fostering progress on the harmonisation agenda. The Chair invited Members to express their views on how the Joint Venture might engage constructively with the MDBs and rationalise work.

18. It was agreed that the Joint Venture would work closely with the MDB Financial Management Working Group. This collaboration would include sharing minutes of meetings, cross-participation in respective meetings, examining elements that might be adopted from the respective fora and timing of meetings that facilitate back-to-back events.

**B. Partner countries**

19. Members recognised the importance of involving partner countries in the Joint Venture. In this regard, it was decided that partner country representatives would be invited to participate in Joint Venture meetings and interact throughout the stages of the Joint Venture's work in various ways as deemed efficient and effective. It was suggested that officials from the following countries would be invited to participate in the Joint Venture:

- |                     |                  |
|---------------------|------------------|
| 1. Bangladesh.      | 5. Senegal.      |
| 2. Kyrgyz Republic. | 6. South-Africa. |
| 3. Morocco.         | 7. Tanzania.     |
| 4. Nicaragua.       | 8. Vietnam.      |

20. The travel expenses for inviting partner country participation would be incurred by Members of the Joint Venture. The World Bank informed Members that it would make a significant contribution to this end.

**C. Other fora**

21. It was agreed that work undertaken in other fora would not be duplicated, but rather the Joint Venture would draw and make use of this work as much as possible. In this connection the Joint Venture will work closely with the WP-EFF Task Team on Harmonisation and Alignment, SPA, PEFA, the OECD network of Budget Officials and the DAC Network on Development Evaluation.

**VI. NEXT STEPS**

---

22. It was agreed that the Joint Venture would hold a back-to-back meeting with the Task Team on Harmonisation and Alignment at the end of February 2004. Inception reports of the three good practice notes will be made available for the next meeting.

**DAC WORKING PARTY ON AID EFFECTIVENESS AND DONOR PRACTICES  
JOINT VENTURE ON PUBLIC FINANCIAL MANAGEMENT WORK PROGRAMME**

As of 14 November 2003

OBJECTIVES		
<p>The objective of the Joint Venture (JV) on Public Financial Management (PFM) is to support government-led strategies for improving overall management of public finances including accounting for the use of external resources.</p>		
ACTIVITIES		
Task A: Indicators of harmonisation	Outputs	Current Status
<p>▶ Task Team on Harmonisation is elaborating a framework of indicators on harmonisation. The JV will provide support and guidance on those indicators that have financial aspects.</p>	<p>▶ Support work on indicators that have financial aspects by <b>June 2004</b>.</p> <p>▶ <u>Lead</u>: OECD Secretariat.</p>	<p>▶ JV has provided comments on tentative list.</p>
Task B: Performance in PFM	Outputs	Current Status
<p>▶ PEFA is elaborating framework for measuring performance of PFM systems. It will identify a set of critical objectives of a PFM system and a standard set of indicators to assess performance against these objectives.</p>	<p>▶ Agreement on a framework and set of indicators (<b>December 2004</b>).</p> <p>▶ <u>Lead</u>: PEFA Secretariat.</p>	<p>▶ First overview by PEFA.</p>
Task C: Predictability of Aid Flows	Outputs	Current Status
<p>▶ <b>Effective management of aid flows</b> — Provide practical guidance on how to improve overall predictability of aid flows by building on the DAC Good Practice Paper on <i>Framework for Donor Co-operation</i>.</p>	<p>▶ Good Practice Paper by <b>December 2004</b>.</p> <p>▶ <u>Lead</u>: UK</p>	<p>▶ First overview by IMF &amp; WB.</p> <p>▶ <b>Next Step</b>: Scoping paper to be presented by Feb. 2004.</p>
<p>▶ <b>Strengthen PFM capacity</b> — Provide practical guidance on how to strengthen PFM capacity. Ambit includes work on improving integration of aid flows into budget of partner countries for greater transparency and accountability.</p>	<p>▶ Good Practice Paper by <b>December 2004</b>.</p> <p>▶ <u>Lead</u>: UK</p>	<p>▶ DfID overview.</p> <p>▶ <b>Next Step</b>: Scoping paper to be presented by Feb. 2004</p>
Task D: Budget Support	Outputs	Current Status
<p>▶ Provide practical guidance on the financial management issues related to budget support. Draw from work already underway in SPA and IMF on the alignment of budget support with PRS priorities and processes.</p>	<p>▶ Good Practice Paper by <b>December 2004</b>.</p> <p>▶ <u>Lead</u>: SPA, IMF, WB</p>	<p>▶ First overview by IMF &amp; WB.</p> <p>▶ <b>Next Step</b>: Scoping paper to be presented by Feb. 2004</p>
Task E: Accounting Standards	Outputs	Current Status
<p>▶ IFAC-PSC is currently preparing an accounting standard for development assistance. JV will need to come to a decision on appropriate mechanisms for endorsing the final standard once it has been produced.</p>	<p>▶ Accounting standard on development assistance.</p> <p>▶ <u>Lead</u>: Sweden will participate in advisory panel.</p>	<p>▶ Work currently under review</p> <p>▶ <b>Next Step</b>: Progress report by Feb. 2004.</p>

**FINAL LIST OF PARTICIPANTS**

**CHAIR OF THE WORKING PARTY**

Mr. Michel REVEYRAND  
Conseiller Financier pour l'Afrique  
MINEFI  
Direction du Trésor  
139, rue de Bercy  
Télédoc 649  
75572 Paris Cedex 12 France

Tel : +33 1 44 87 72 09  
Fax : +33 1 44 87 20 10  
Em : [michel.reveyrand@dt.finances.gouv.fr](mailto:michel.reveyrand@dt.finances.gouv.fr)

**JOINT-VENTURE LEADER**

Mr. Paul BERMINGHAM  
The World Bank  
1818 H Street, N.W.  
Washington, DC 20433 United States

Tel: +1 202 473 39 85  
Em: [Pbermingham@worldbank.org](mailto:Pbermingham@worldbank.org)

**DAC MEMBERS**

**ALLEMAGNE/GERMANY**

Mr. Knut BÄSE  
Kreditanstalt für Wiederaufbau (KfW)  
Palmengartenstrasse 5-9  
60325 Frankfurt/Main Germany

Tel: +49 69 7431 2562  
Fax: +49 69 7431 3363  
Em: [knut.baese@kfw.de](mailto:knut.baese@kfw.de)

Mr. Frerk MEYER  
Strategic Corporate Development  
Deutsche Gesellschaft für Technische  
Zusammenarbeit (GTZ)  
Dag-Hammarskjöld-Weg 1-5  
65760 Eschborn Germany

Tel: +49 619 679-1734  
Fax: +49 619 679 7113  
Em: [frerk.meyer@gtz.de](mailto:frerk.meyer@gtz.de)

**AUSTRALIE /AUSTRALIA**

Ms. Julia SISSON  
Advisor, Development Cooperation  
Australian Agency for International  
Development (AusAID)  
4, rue Jean Rey  
75015 Paris France

Tel: +33 1 40 59 33 43  
Fax: +33 1 40 59 33 67  
Em: [julia.sisson@dfat.gov.au](mailto:julia.sisson@dfat.gov.au)

## **BELGIUM**

Mr. Louis CALLEWAERT  
Chef du service aide à la politique  
Direction Générale de la Coopération et Développement  
Service Fédérale Publique des Affaires Etrangères  
rue Bredeode 6  
1000 Bruxelles Belgium

Tel : + 32 2 519 06 35  
Fax : + 32 2 519 05 52  
Em : [louis.callewaert@diplobel.fed.be](mailto:louis.callewaert@diplobel.fed.be)

Mr. Martinus DESMET  
Permanent Delegation to the OECD  
14, rue Octave Feuillet  
75016 Paris France

Tel: +33 1 56 75 34 53 / 63  
Fax: +33 1 56 75 34 70  
Em: [martinus.desmet@diplobel.be](mailto:martinus.desmet@diplobel.be)

## **CANADA**

Mr. Pierre GIROUX  
Permanent Delegation to the OECD  
15bis, rue de Franqueville  
75116 Paris France

Tel: +33 1 44 43 20 27  
Em: [pierre.giroux@dfait-maeci.gc.ca](mailto:pierre.giroux@dfait-maeci.gc.ca)

## **CE/EC**

Mr. Gilles HERVIO  
Chief of Economic Cooperation and PRSP Unit  
European Commission  
1049 Brussels Belgium

Tel: +32 2 296 3700  
Em: [gilles.hervio@cec.eu.int](mailto:gilles.hervio@cec.eu.int)

## **DANEMARK/DENMARK**

Ms. Winnie E. PETERSEN  
Head of Section  
Policy and Planning Department  
Royal Danish Ministry of Foreign Affairs  
2, Asiatisk Plads  
1448 Copenhagen Denmark

Tel: +45 33 92 13 36  
Em: [winpet@um.dk](mailto:winpet@um.dk)

Mr. Morten ELKJAER  
Chief Technical Advisor  
Economic and Public Administration  
Technical Advisory Services  
Ministry of Foreign Affairs  
2, Asiatisk Plads  
1448 Copenhagen Denmark

Tel: +45 33 92 0000  
Fax:  
Em: [morelk@um.dk](mailto:morelk@um.dk)

**ESPAGNE/SPAIN**

Mr. José Manuel ALBARES  
Permanent Delegation to the OECD  
22 Avenue Marceau  
75008 Paris France

Tel: +33 1 44 43 30 05/06  
Fax: +33 1 44 43 30 13  
Em: [delespagneocde@mail.mae.es](mailto:delespagneocde@mail.mae.es)

**ETATS-UNIS/UNITED STATES**

Ms. Muneera SALEM-MURDOCK  
Senior Policy Analyst; Deputy Director  
Office of Donor Coordination  
Policy and Program Coordination Bureau  
U.S. Agency for International Development (USAID)  
PPC/DP Rm. 6.08 RRB  
1300 Pennsylvania Ave.,N.W.  
Washington, DC 20523-6802 United States

Tel: +1 202 712 5804  
Fax: +1 202 712 00 77  
Em : [MSalem-Murdock@usaid.gov](mailto:MSalem-Murdock@usaid.gov)

Ms. Deanna GORDON  
U. S. Agency for International Development (USAID)  
1300 Pennsylvania Ave.,N.W.  
Washington, DC 20523-6802 United States

Tel: +1 202 712 5343  
Em: [degordon@usaid.gov](mailto:degordon@usaid.gov)

Mr. Joseph LOMBARDO  
Chief, Strategy and Resource Coordination Division  
Policy and Coordination Bureau  
RRB 6.07-105  
U. S. Agency for International Development (USAID)  
1300 Pennsylvania Ave.,N.W.  
Washington, DC 20523-6802 United States

Tel: +1 202 712 1686  
Fax: +1 202 712 3122  
Em: [jlombard@usaid.gov](mailto:jlombard@usaid.gov)

**FINLANDE/FINLAND**

Ms. Lotta KARLSSON  
Administrator (Financial Planning)  
Department for Development Policy  
Ministry for Foreign Affairs  
P.O. 176  
00161 Helsinki Finland

Tel: +358-9-1605 6289/  
+358 40 743 7370  
Fax: +358-9-1605 6428  
Em: [lotta.karlsson@formin.fi](mailto:lotta.karlsson@formin.fi)

Ms. Laura TORVINEN  
Economic Adviser  
Department for Development Policy  
Ministry for Foreign Affairs  
P.O. 176  
00161 Helsinki Finland

Tel: + 358 9 16056426  
Em: [laura.torvinen@formin.fi](mailto:laura.torvinen@formin.fi)

**FRANCE**

Mr. Alexandre GRONIER-SAILLARD  
Sous-directeur de la Stratégie, de la communication  
et de l'évaluation  
DGCID — Ministère des Affaires Étrangères

Tel: +33 1 43 17 93 94  
Fax: +33 1 43 17 85 17  
Em: [Alexandre.GRONIER@diplomatie.gouv.fr](mailto:Alexandre.GRONIER@diplomatie.gouv.fr)

**GRECE/GREECE**

Ms. Telessila KAKLAMANO  
Expert-Counsellor  
Hellenic Aid/YDAS-2  
Ministry of Foreign Affairs  
Vasilissis Sofias,11  
106 71 Athens Greece

Tel: +30 210 368 3549  
Fax: +30 210 368 3659  
Em: tkaklamanou@mfa.gr

**IRLANDE/IRELAND**

Ms. Fiona ENGLISH  
Senior Development Specialist  
Development Cooperation Ireland  
Bishop Square, Redmond's Hill  
Dublin 2 Ireland

Tel: +353 1 408 2465  
Fax: +353 1 408 2884  
Em: Fiona.English@iveagh.gov.ie

**ITALIE/ITALY**

Ms. Nives Jole SEVERO  
Direzione Generale Cooperazione Sviluppo Ufficio I  
Ministero Affari Esteri  
Piazzale Farnesina 1  
00191 Rome Italy

Tel: +39 06 369 15487/39 06 369 13007  
Fax: +39 06- 235911  
Em: nives.severo@esteri.it

Mr. Massimo TOMMASOLI  
Senior Policy Advisor  
Office I (Aid Policy and Programming Office)  
Direzione Generale Cooperazione Sviluppo (DGCS)  
Ministero Affari Esteri  
Piazzale Farnesina 1  
00191 Rome Italy

Tel :+39 06 369 12783  
Fax: +39 06- 235911  
Em: Massimo.tommasoli@esteri.it

**JAPAN**

Ms. Akika ICHIKAWA  
JBIC Office in Paris

Em: a-ichikawa@jbic.go.jp

DCD/DAC/EFF/M(2003)5/PROV

Ms. Maki MARUYAMA  
Programme Analyst  
JICA France Office

Em: [maruyama@jica.fr](mailto:maruyama@jica.fr)

Mr. Jiro OTSUKA  
Senior Advisor  
Japan International Cooperation Agency (JICA)  
Tokyo, Japan  
Mr. Takuya SUGAWARA  
Permanent Delegation to the OECD  
11, avenue Hoche  
75008 Paris France

Em: [Otsuka.Jiro@jica.go.jp](mailto:Otsuka.Jiro@jica.go.jp)

Tel: +33 1 53 76 61 33  
Em: [tsugawara@deljp-ocde.fr](mailto:tsugawara@deljp-ocde.fr)

### **NORVEGE/NORWAY**

Mr. Henrik HARBOE  
Senior Adviser Macroeconomics  
Technical Department  
NORAD  
Oslo Norway

Tel: +47-22 24 03 46  
Fax: +47-22 24 20 31  
Em: [henrik.harboe@norad.no](mailto:henrik.harboe@norad.no)

### **PAYS-BAS/NETHERLANDS**

Mr. Alex GERBRANDY  
Ministry of Foreign Affairs  
PO Box 20061  
Bezuidenhoutseweg 67  
The Hague

Tel: +31 70 34 85908  
Em: [ah.gerbrandy@minbuza.nl](mailto:ah.gerbrandy@minbuza.nl)

Ms. Tineke ROHOLL  
Ministry of Foreign Affairs  
PO Box 20061  
Bezuidenhoutseweg 67 The Hague

Tel: +31 7034 84565  
Em: [tineke.roholl@minbuza.nl](mailto:tineke.roholl@minbuza.nl)

Mr. Frans VAN RIJN  
Ministry of Foreign Affairs  
PO Box 20061  
Bezuidenhoutseweg 67 The Hague

Tel: +31 70 348 5600  
Fax: +31 70 348 5956  
Em: [frans-van.rijn@minbuza.nl](mailto:frans-van.rijn@minbuza.nl)

Mr. Jeroen VERHEUL  
Permanent Delegation  
12-14, rue Octave Feuillet  
75116 Paris France

Tel: +33.1 45 24 99 33  
Fax: +33.1 45 24 99 75  
Em: [jeroen.verheul@minbuza.nl](mailto:jeroen.verheul@minbuza.nl)

**PORTUGAL**

Mr. Paulo Jorge Pereira NASCIMENTO  
Délégation Permanente du Portugal auprès de l'OCDE  
10 bis, rue Edouard Fournier  
75116 Paris France

Tel : +33 1 45 03 31 00  
Fax: +33 1 45 03 22 03  
Em: [paulo.nascimento@ocde-portugal.com](mailto:paulo.nascimento@ocde-portugal.com)

**ROYAUME-UNI/UNITED KINGDOM**

Mr. Simon GILL  
DFID  
1, Palace Street  
London SW1E 5HE United Kingdom

Tel: +44 207 023 0241  
Fax: +44 207 023 0679  
Em: S-Gill@dfid.gov.uk

Mr. David BENDOR  
Permanent Delegation

Em: david.bendor@fco.gov.uk

**SUEDE/SWEDEN**

Mr. Bo Westman  
Senior Policy Adviser  
Department for Global Development  
Ministry of Foreign Affairs  
10339 Stockholm Sweden

Tel: +46 8 405 5578  
Fax: +46 8 723 1176  
Em: bo.westman@foreign.ministry.se

Mr. Bengt EKMAN  
Chief Controller  
SIDA  
10525 Stockholm Sweden

Tel: +46 8 6985154  
Fax: +46 8 6985646  
Em: [bengt.ekman@sida.se](mailto:bengt.ekman@sida.se)

**DAC PERMANENT OBSERVERS**

**BANQUE MONDIALE/WORLD BANK**

Mrs. Dipa BAGAI  
Consultant, OECD Partnership, Europe Office  
66 avenue d'Iéna  
75116 Paris France

Tel: +33.1 40 69 30 30  
Fax: +33.1 47 23 74 36  
Em: dbagai@worldbank.org

Mr. Christopher HALL  
The World Bank  
1818 H Street NW  
Washington, DC 20433 United States

Em: chall1@worldbank.org

Mr. Parminder BRAR  
The World Bank  
1818 H Street NW  
Washington, DC 20433 United States

Tel: +1 202 458 5038  
Em: pbrar@worldbank.org

DCD/DAC/EFF/M(2003)5/PROV

Mr. Colin BRUCE  
The World Bank  
1818 H Street NW  
Washington, DC 20433 United States

Tel: +1 202 473 4160  
Fax: +1 202 522 7499  
Em: cbruce@worldbank.org

Mr. Brian NGO  
The World Bank  
1818 H Street NW  
Washington, DC 20433 United States

Tel: +1 202 473 6338  
Em: bngo@worldbank.org

Mr. Sudhir SHETTY  
The World Bank  
1818 H Street NW  
Washington, DC 20433 United States

Tel: +1 202 458 1939  
Fax: +1 202 522 3283  
Em: sshetty@worldbank.org

Ms. Nicola SMITHERS  
PEFA Secretariat  
The World Bank  
1818 H Street NW  
Washington, DC 20433 United States

Tel: +1 202 473 1912  
Em: nsmithers@worldbank.org

#### **FMI/IMF**

Mr. Elliott HARRIS  
Advisor  
Policy Development and Review Department  
International Monetary Fund  
700 19th Street NW  
Rm. 8-315C  
Washington, DC 20431 United States

Tel: +1 202-623-6621  
Fax: +1 202-623-4231  
Em: EHARRIS2@imf.org

#### **PNUD/UNDP**

Ms. Mari Matsumoto  
Policy Specialist  
Capacity Development Group  
Bureau for Development Policy  
304 East 45<sup>th</sup> Street, 11<sup>th</sup> Floor  
New York, New York 10017 United States

Tel: +212 906 5950  
Em: mari.matsumoto@undp.org

Mr. Rathin ROY  
Public Resource Management Advisor  
Poverty Group  
Bureau for Development Policy  
304 East 45<sup>th</sup> Street, 11<sup>th</sup> Floor  
New York, New York 10017 United States

Tel: +1 212 906 5815  
Em: rathin.roy@undp.org

**INVITED ORGANISATIONS****ASIAN DEVELOPMENT BANK**

Ms. Kathleen MOKTAN  
Principal Financial Management Specialist  
Governance & Regional Cooperation Division  
Regional & Sustainable Development Department  
Asian Development Bank  
6 ADB Avenue, Mandaluyong City  
0401 MM  
PO Box 789, 0980 Manila Philippines

Tel: +632 632-6626/632 6404  
Fax: +632 636 2193  
Em: kmoktan@adb.org

**OECD SECRETARIAT**  
**2, rue André Pascal**  
**75016 Paris France**

Mr. Richard CAREY  
Deputy Director  
Development Co-operation Directorate (DCD/DO)

Tel: +33 1 45 24  
Fax: +33 1 44 30 63 54  
Em: richard.carey@oecd.org

Mr. Paul ISENMAN  
Head of Division  
Policy Co-ordination Division (DCD/POL)

Tel: +33 1 45 24 94 70  
Fax: +33 1 44 30 61 47  
Em: [paul.isenman@oecd.org](mailto:paul.isenman@oecd.org)

Ms. Stephanie BAILE  
Principal Administrator  
Policy Co-ordination Division (DCD/POL)

Tel: +33 1 45 24 90 30  
Fax: +33 1 44 30 61 47  
Em: [stephanie.baile@oecd.org](mailto:stephanie.baile@oecd.org)

Mr. Simon MIZRAHI  
Administrator  
Policy Co-ordination Division (DCD/POL)

Tel: +33 1 45 24 78 41  
Fax: +33 1 44 30 63.33  
Em: [simon.mizrahi@oecd.org](mailto:simon.mizrahi@oecd.org)

Mr. Fred ROOS  
Advisor  
Policy Co-ordination Division (DCD/POL)

Tel: +33.1.45.24.90.20  
Fax: +33.1.44.30.63.33  
Em: fred.roos@oecd.org

Mr. Hans LUNDGREN  
Head Evaluation Section  
DCD/PEER

Tel: +33.1 45 24 90 59  
Em: [Hans.LUNDGREN@oecd.org](mailto:Hans.LUNDGREN@oecd.org)

Mr. Brian HAMMOND  
Head of Division  
DCD/STAT

Tel: +33 1 45 24 90 34  
Fax: +33 1 44 30 61 46  
Em: [Brian.HAMMOND@oecd.org](mailto:Brian.HAMMOND@oecd.org)

Ms. Raundi HALVORSON-QUEVEDO  
DCD/POL

Tel: +33 1 45 24 91 59  
Em: [raundi.halvorson-quevedo@oecd.org](mailto:raundi.halvorson-quevedo@oecd.org)

Mr. Michael RUFFNER  
GOV/BMD

Tel: +33 1 45 24 16 32  
Em: Michael.ruffner@oecd.org