



**Consultative Group for Ghana**  
**Annual Partnership Meeting**



**2007/08 Ghana Harmonization Action Plan (G-HAP)**

**(June 2007 – December 2008)**



**2007/08 Ghana Harmonisation Action Plan (G-HAP)**  
**(June 2007 – December 2008)**

<b>Paris Declaration</b>						
<b>Pillar</b>	<b>Indicator</b>	<b>Assessment Criteria</b>	<b>Assessment Methodology</b>	<b>2005 DAC Baseline</b>	<b>2010 Target</b>	
<b>Ownership</b>	(1) Countries have operational development strategies	<ul style="list-style-type: none"> <li>• Coherent long-term vision</li> <li>• Medium term strategy derived from vision</li> <li>• Country specific development targets</li> <li>• Holistic, balanced, well-sequenced strategy</li> <li>• Capacity and resources for implementation</li> </ul>	CDF methodology: A= substantially developed B= largely developed C= some action taken D= some elements E= little action	-	<b>Global:</b> 75% rated A or B  <b>Ghana:</b> B or A	
<b>Ghana Action Plan</b>						
<b>Objectives</b>	<b>Country Outcome</b>	<b>Activities</b>	<b>Responsibility</b>	<b>Baseline</b>	<b>Target Date</b>	<b>Outputs</b>
<b>National development strategy has clear priorities linked to a medium-term expenditure framework and reflected in annual budgets</b>	Outcomes in GPRS II are reflected in MDAs MTEF Budget with funds allocated to the outcomes	Prepare results-based programs at sector level (with targets and implementation strategy) and translate these into MTEF budgets coded to GPRS II priority areas (including Statutory Funds, HIPC, MDRI)	MDAs with support from NDPC and MOFEP	Health, HIV/AIDS, PSD, PSR, FSR	2008	Agriculture Transport
		Analyze alignment of actual vs planned expenditures compared to GPRS II expenditure requirements after the completion of each fiscal year.	NDPC, MOFEP, BoG, Statutory Funds	2007 CG discussion paper	Each April	Working Paper
		Finalize GPRS II Results Framework (with complete baseline data and annual targets) and disseminate widely to MDAs and MMDAs for use in planning and budgeting processes	NDPC, MDAs, MMDAs	Draft RF	2007	Complete RF disseminated

**2007/08 Ghana Harmonisation Action Plan (G-HAP)  
(June 2007 – December 2008)**

<b>Paris Declaration</b>						
<b>Pillar</b>	<b>Indicator</b>	<b>Assessment Criteria</b>	<b>Assessment Methodology</b>	<b>2005 DAC Baseline</b>	<b>2010 Target</b>	
<b>Alignment</b>	(2a) Reliable Country Public Financial Management Systems	CPIA PFM assessment criteria: <ul style="list-style-type: none"> <li>• A comprehensive and credible budget linked to policy priorities</li> <li>• Effective financial management systems of budget expenditure and budget revenues</li> <li>• Timely and accurate fiscal reporting</li> <li>• Clear assignment of expenditures and revenues to each level of govt</li> </ul>	CPIA PFM scale: 1= very weak 2= weak 3= moderately weak 4= moderately strong 5= strong 6= very strong PFM system	-	<b>Global:</b> ½ of countries move up at least one measure (0.5 points) on the PFM scale  <b>Ghana:</b> 4.0	
<b>Ghana Action Plan</b>						
<b>Objectives</b>	<b>Country Outcome</b>	<b>Activities</b>	<b>Responsibility</b>	<b>Baseline</b>	<b>Target Date</b>	<b>Outputs</b>
<b>Public financial management systems are substantially strengthened</b>	Ghana PFM CPIA score substantially improves over the period	Strengthen the capacity of staff for the MTEF process and to link budgeting process to GPRS II	MOFEP, BDU		End 2008	Capacity devt initiated for identified staff
		Incorporate Composite Budget guidelines into the national budget guideline	MOFEP, BDU		End 2008	Guideline incorporated in the budget circular
		Ensure expenditures in line with priority areas	MOFEP, BDU		End 2008	Expenditures linked
		Scale-up implementation of the FAA and FAR provisions			Mid-2008	Relevant provisions implemented
		Continue training Internal Audit (IA) staff	IAA		Mid-2008	Identified IA staff trained
		Provide on-site support to Internal Audit Units (IAUs)	IAA		Mid-2008	MDAs timely reporting to IAA increased
		Provide Quality Assurance to Internal Audit Units (IAUs) of MDAs and develop tracking system for monitoring corrective measures	IAA		Mid-2008	Corrective measures by MDAs on audit findings

**2007/08 Ghana Harmonisation Action Plan (G-HAP)  
(June 2007 – December 2008)**

<b>Paris Declaration</b>						
<b>Pillar</b>	<b>Indicator</b>	<b>Assessment Criteria</b>	<b>Assessment Methodology</b>	<b>2005 DAC Baseline</b>	<b>2010 Target</b>	
<b>Alignment</b>	(2b) Reliable Country Public Procurement Systems	Joint Round Table on Procurement assessment criteria: <ul style="list-style-type: none"> <li>• Legislative and regulatory framework</li> <li>• Institutional framework &amp; management capacity</li> <li>• Procurement operations and market practice</li> <li>• Transparency &amp; integrity of public procurement systems</li> </ul>	Joint Round Table Procurement scale of performance:  3= fully achieve good practice 2= subst'lly achieve good practice 1= partially achieve good practice 0= do not achieve good practice	-	<b>Global:</b> 1/3 of partner countries move up one measure (eg D to C, etc.) on the scale  <b>Ghana:</b> na	
<b>Ghana Action Plan</b>						
<b>Objectives</b>	<b>Country Outcome</b>	<b>Activities</b>	<b>Responsibility</b>	<b>Baseline</b>	<b>Target Date</b>	<b>Outputs</b>
<b>National procurement systems are substantially strengthened</b>	Ghana Round Table Procurement score substantially improves over the period	Enact legislative instruments (LIs) for implementation of Act 663	Cabinet and Parliament	Draft instructions	End 2007	LIs enacted
		Publish decisions of the appeals and complaints panel to boost public confidence	PPB		End 2007	Decisions published
		Strengthen collaboration amongst the oversight bodies (IAA, PPB & Auditor-General)	IAA, PPB & Auditor-General		On-going	Collaboration strengthened

**2007/08 Ghana Harmonisation Action Plan (G-HAP)  
(June 2007 – December 2008)**

Paris Declaration						
Pillar	Indicator	Assessment Criteria	Assessment Methodology	2005 DAC Baseline	2010 Target	
<b>Alignment</b>	(3) Aid flows are aligned on national priorities	<ul style="list-style-type: none"> <li>Numerator: aid flows to the government sector reported on government's budget</li> <li>Denominator: aid flows to the government sector scheduled for the fiscal year</li> </ul>	[additional guidance to be developed]	-	<b>Global:</b> halve the gap not on budget (minimum target of 85%)	
				<b>Ghana:</b> 78%	<b>Ghana:</b> 89%	
Ghana Action Plan						
Objectives	Country Outcome	Activities	Responsibility	Baseline	Target Date	Outputs
<b>Aid flows are aligned on national priorities</b>	Aid is aligned on GPRS II priorities and is captured in the national budget	Issue Government Aid Policy that clearly defines framework for external assistance to Ghana (inc.aid modalities, budgeting protocols, alignment requirements, partnership behaviours, etc.)	Cabinet	Concept paper	Mid 2008	Aid Policy
		Issue clear guidelines to MDAs and DPs on acceptable modalities for capturing all external assistance on budget, at both planning and execution stages.	MOFEP / Cabinet		Mid 2008	Guidelines
		Analyze alignment of DP assistance on GPRS II and sector priorities at least once a year in context of annual sector reviews and agree improvement measures	MDAs	2007 Health Partnership Meeting + other sectoral reviews	By April each year	Analysis

**2007/08 Ghana Harmonisation Action Plan (G-HAP)  
(June 2007 – December 2008)**

<b>Paris Declaration</b>						
<b>Pillar</b>	<b>Indicator</b>	<b>Assessment Criteria</b>	<b>Assessment Methodology</b>	<b>2005 DAC Baseline</b>	<b>2010 Target</b>	
<b>Alignment</b>	(4) Strengthen capacity by coordinated support	<ul style="list-style-type: none"> <li>Numerator: volume of technical cooperation (TC) provided through coordinated programmes in support of capacity devt</li> <li>Denominator: total volume of TC provided at country level</li> </ul>	[additional guidance to be developed]	-	<b>Global:</b> 50% of TC flows are through coordinated programmes	
				<b>Ghana:</b> 41%	<b>Ghana:</b> 50%	
<b>Ghana Action Plan</b>						
<b>Objectives</b>	<b>Country Outcome</b>	<b>Activities</b>	<b>Responsibility</b>	<b>Baseline</b>	<b>Target Date</b>	<b>Outputs</b>
<b>GoG capacity to plan, manage, implement, and account for results of development policies is strengthened</b>	Technical cooperation/assistance is provided within a coordinated framework supporting national and sector capacity development (CD) requirements	Implement OHCS CD plan for senior civil servants	OHCS	125 trained	End 2008	600 trained
		Implement PPB CD plan to improve procurement skills of GoG staff, including contract management and record keeping	PPB	Gimpa/Crown Agents trg module	End 208	Number trained
		Define CD needs at sector and decentralized levels	MDAs and MMDAs	MoFEP MoPSR	End 2008	CD strategies
		Agree on coordinated support for CD plans at sector and decentralized levels (inc. TA, studies, and training)	GoG-DP sector working groups		On-going	Coordinated support

**2007/08 Ghana Harmonisation Action Plan (G-HAP)**  
**(June 2007 – December 2008)**

<b>Paris Declaration</b>						
<b>Pillar</b>	<b>Indicator</b>	<b>Assessment Criteria</b>	<b>Assessment Methodology</b>	<b>2005 DAC Baseline</b>	<b>2010 Target</b>	
<b>Alignment</b>	(5a) Use of country PFM systems (% of aid flows)	<ul style="list-style-type: none"> <li>Numerator: aid flows that use country PFM systems</li> <li>Denominator: total aid flows to govt sector</li> </ul>	Using PFM/CPIA scale (see indicator 2a): <ul style="list-style-type: none"> <li>countries with score &gt;5, reduce gap by ⅓</li> <li>countries with score between 3.5 &amp; 4.5, reduce gap by ½</li> </ul>	-	<b>Global:</b> depends on country rating	
	(5a) Use of country PFM systems (% of donors)	<ul style="list-style-type: none"> <li>Numerator: number of donors that use country PFM systems</li> <li>Denominator: total number of donors in a country</li> </ul>	Using PFM/CPIA scale (see indicator 2a): <ul style="list-style-type: none"> <li>countries with score &gt;5, 100% of donors use PFM systems</li> <li>countries with score between 3.5 &amp; 4.5, 90% of donors use country PFM systems</li> </ul>	-	<b>Global:</b> depends on country rating	
<b>Ghana Action Plan</b>						
<b>Objectives</b>	<b>Country Outcome</b>	<b>Activities</b>	<b>Responsibility</b>	<b>Baseline</b>	<b>Target Date</b>	<b>Outputs</b>
<b>Number of multiple financial systems is reduced and the GoG PFM system is strengthened</b>	DPs increasingly use Ghana public financial systems for channelling aid flows	Carry out regular external performance review (ERPFM) to provide information on the functioning of the PFM system	GoG, DPs	2005 ERPFM (Sept 2006 report)	Every 12-18 months	ERPFM assessments

**2007/08 Ghana Harmonisation Action Plan (G-HAP)**  
**(June 2007 – December 2008)**

<b>Paris Declaration</b>						
<b>Pillar</b>	<b>Indicator</b>	<b>Assessment Criteria</b>	<b>Assessment Methodology</b>	<b>2005 DAC Baseline</b>	<b>2010 Target</b>	
<b>Alignment</b>	(5b) Use of country procurement systems (% of aid flows)	<ul style="list-style-type: none"> <li>Numerator: aid flows that use country procurement systems (CPS)</li> <li>Denominator: total aid flows to govt sector</li> </ul>	Using Round Table Procurement scale (see indicator 2b): <ul style="list-style-type: none"> <li>countries with score of 3, reduce gap by 2/3</li> <li>countries with score of 2, reduce gap by 1/3</li> </ul>	-	<b>Global:</b> depends on country rating	
	(5b) Use of country procurement systems (% of donors)	<ul style="list-style-type: none"> <li>Numerator: number of donors that use country procurement systems</li> <li>Denominator: total number of donors in a country</li> </ul>	Using Round Table Procurement scale (see indicator 2b): <ul style="list-style-type: none"> <li>countries with score of 3, 100% of donors use CPS</li> <li>countries with score of 2, 90% of donors use CPS</li> </ul>	-	<b>Global:</b> depends on country rating	
				<b>Ghana: 53%</b>	<b>Ghana: na</b>	
				<b>Ghana: 94% of donors</b>	<b>Ghana: 90% (achieved)</b>	
<b>Ghana Action Plan</b>						
<b>Objectives</b>	<b>Country Outcome</b>	<b>Activities</b>	<b>Responsibility</b>	<b>Baseline</b>	<b>Target Date</b>	<b>Outputs</b>
<b>Number of multiple procurement systems is reduced and the GoG procurement system is strengthened</b>	DPs increasingly use Ghana's public procurement system for purchases of goods, services and civil works using aid funds	Carry out periodic external reviews of the procurement system using PPME data and OECD/DAC methodology	GoG and DPs	2006 (Sept 2007 report)	Early 2009	Review completed

**2007/08 Ghana Harmonisation Action Plan (G-HAP)  
(June 2007 – December 2008)**

Paris Declaration						
Pillar	Indicator	Assessment Criteria	Assessment Methodology	2005 DAC Baseline	2010 Target	
<b>Alignment</b>	(6) Avoid parallel implementation structures	Number of parallel project implementation units (PPIUs)	PPIU= outside structure of implementing agency or duplicates ministry functions	-  <b>Ghana: 45</b>	<b>Global:</b> Reduce stock of PPIUs by two thirds  <b>Ghana: 15</b> (to confirm based on exit strategies)	
Ghana Action Plan						
Objectives	Country Outcome	Activities	Responsibility	Baseline	Target Date	Outputs
<b>Avoid Parallel Implementation Structures for day-to-day management and implementation of aid-financed programmes</b>	Skills and expertise are retained within the public sector and mandated MDAs are able to perform their assigned functions	Issue guidelines on acceptable institutional arrangements for management of development programs receiving external assistance (include in Aid Policy)	GoG		Mid 2008	Guidelines
		Carry out assessment of management arrangements in externally supported programs to determine alignment on Government policy guidelines	Joint assessment (consultants?)		End 2008	Assessment report
		Agree on timetable for aligning management arrangements that are incompatible with GoG guidelines	MDAs and DPs		2009	Phased plan
		Clarify legal basis and guidelines regarding (i) travel per diems and (ii) allowances to avoid creation of parallel practices in externally supported programs	MOFEP	DP June 2006 letter	End 2007	Clear framework + standardized guidelines

**2007/08 Ghana Harmonisation Action Plan (G-HAP)**  
**(June 2007 – December 2008)**

Paris Declaration						
Pillar	Indicator	Assessment Criteria	Assessment Methodology	2005 DAC Baseline	2010 Target	
<b>Alignment</b>	(7) Aid is more predictable	<ul style="list-style-type: none"> <li>Numerator: aid flows disbursed within the fiscal year for which scheduled</li> <li>Denominator: aid flows scheduled for the fiscal year</li> </ul>	[additional guidance to be developed]	-	<b>Global:</b> Halve the gap	
				<b>Ghana:</b> 89%	<b>Ghana:</b> 95%	
Ghana Action Plan						
Objectives	Country Outcome	Activities	Responsibility	Baseline	Target Date	Outputs
<b>DPs provide indicative aid commitments over a multi-year period to enable GoG to manage GPRS II implementation more effectively</b>	A joint DP aid framework (moving toward a multi-year framework)	Finalize reporting format for external aid projections and for actual disbursements	ADMD/MoFEP + DPs	Draft format	2007	GoG circular
		Define frequency with which DPs are to report on external programs to GoG	ADMD/MoFEP		2007	
		Apply GoG guidelines on aid reporting practices	DPs		2008	Reports
		Report on aid predictability compared to projections on annual basis	GoG and DPs	2007 CG documents	Each June	CG working paper

**2007/08 Ghana Harmonisation Action Plan (G-HAP)**  
**(June 2007 – December 2008)**

<b>Paris Declaration</b>						
<b>Pillar</b>	<b>Indicator</b>	<b>Assessment Criteria</b>	<b>Assessment Methodology</b>	<b>2005 DAC Baseline</b>	<b>2010 Target</b>	
<b>Alignment</b>	(8) Aid is untied	Numerator: Untied bilateral ODA commitments. Denominator: Total bilateral ODA commitments.		-	<b>Global:</b> Progress over time <b>Ghana:</b> >73%	
<b>Ghana Action Plan</b>						
<b>Objectives</b>	<b>Country Outcome</b>	<b>Activities</b>	<b>Responsibility</b>	<b>Baseline</b>	<b>Target Date</b>	<b>Outputs</b>
<b>Untie aid to ensure better value for money</b>	Reduction in tied aid	Develop local definition of what is to be included (and excluded) when reporting on tied aid	ADMD with working group	Discrepancies identified	End 2007	Definition
		Review status of tied aid on the basis of 2007 disbursements.	Working group	2005 data (2006 report)	Mid 2008	Report

**2007/08 Ghana Harmonisation Action Plan (G-HAP)**  
**(June 2007 – December 2008)**

Paris Declaration						
Pillar	Indicator	Assessment Criteria	Assessment Methodology	2005 DAC Baseline	2010 Target	
<b>Harmonisation</b>	(9) Use of common arrangements or procedures	<ul style="list-style-type: none"> <li>Numerator: volume of aid released as programme-based approach (PBA)</li> <li>Denominator: total aid flows</li> </ul>	PBA definition: <ul style="list-style-type: none"> <li>BOP and general budget support</li> <li>Sector budget support and projects integrated in SWAps</li> <li>Other forms of PBAs</li> </ul>	-  <b>Ghana: 52%</b>	<b>Global: 66%</b> of aid flows are within PBAs  <b>Ghana: 66%</b>	
Ghana Action Plan						
Objectives	Country Outcome	Activities	Responsibility	Baseline	Target Date	Ouputs
<b>Common arrangements or procedures are used at country level for planning, monitoring, disbursement, evaluating and reporting</b>	Increased use of programme-based aid modalities and reduced transaction costs for GoG/MDAs	Put in place sector-wide frameworks and common management arrangements (including common reporting on results)	MDAs			- Agriculture: 2008 - Water: 2009 - Decentralization: 2009 - Transport: 2008 - NREG: 2008 - M&E: 2009
		Disseminate the joint guidelines on GoG-DP sector working groups and pillar arrangements to MDAs	MOFEP		Mid 2007	Circular + workshops
		Operationalize guidelines at sector and thematic level	GoG and DPs		2007-08	Sector specific TOR and guidelines

**2007/08 Ghana Harmonisation Action Plan (G-HAP)**  
**(June 2007 – December 2008)**

<b>Paris Declaration</b>						
<b>Pillar</b>	<b>Indicator</b>	<b>Assessment Criteria</b>	<b>Assessment Methodology</b>	<b>2005 DAC Baseline</b>	<b>2010 Target</b>	
<b>Harmonisation</b>	(10a) Joint missions	<ul style="list-style-type: none"> <li>Numerator: number of donor missions to field by 2 or more donors or by 1 donor on behalf of other donor(s)</li> <li>Denominator: total number of donor missions to the field</li> </ul>	Mission definition excludes participation in workshops, conferences, etc.	-  Ghana: 19%	Global: 40% of missions are joint  Ghana: 40%	
<b>Ghana Action Plan</b>						
<b>Objectives</b>	<b>Country Outcome</b>	<b>Activities</b>	<b>Responsibility</b>	<b>Baseline</b>	<b>Target Date</b>	<b>Outputs</b>
<b>Administrative burden on GoG related to the number of visits/missions is reduced.</b>	Number of joint missions increases and predictability of visits is improved	Define sector code of conduct for visiting missions (VM), based on joint sector group guidelines, and annual mission schedule at sector level	Sector groups (MDAs + DPs)	Draft code of conduct	End 2007	Sector VM codes & VM schedules
		Report DP missions on central mission tracking website	DPs	Email data	On-going	Consolidated mission data
		Observe Mission Free Period (MFP): 17 Sept – 16 Nov (2007) 15 Sept – 14 Nov (2008)	DPs	MFP 2006		Quiet time before budget presentation

**2007/08 Ghana Harmonisation Action Plan (G-HAP)  
(June 2007 – December 2008)**

<b>Paris Declaration</b>						
<b>Pillar</b>	<b>Indicator</b>	<b>Assessment Criteria</b>	<b>Assessment Methodology</b>	<b>2005 DAC Baseline</b>	<b>2010 Target</b>	
<b>Harmonisation</b>	(10b) Joint country analytic work	<ul style="list-style-type: none"> <li>• Numerator: number of country analytic reports undertaken by 2 or more donors jointly or by 1 donor on behalf of other donor(s)</li> <li>• Denominator: total number of country analytic reports</li> </ul>	Country analytic work includes: <ul style="list-style-type: none"> <li>• Diagnostic reviews (eg Country Procurement Assessment Report)</li> <li>• Country or sector studies and strategies</li> <li>• Country or sector evaluations and discussion papers</li> </ul>	-	<b>Global:</b> 66% of country analytic work is joint  <b>Ghana:</b> 66%	
<b>Ghana Action Plan</b>						
<b>Objectives</b>	<b>Country Outcome</b>	<b>Activities</b>	<b>Responsibility</b>	<b>Baseline</b>	<b>Target Date</b>	<b>Outputs</b>
<b>Burden on GoG from proliferation of studies is reduced and duplicative work is avoided</b>	Joint country analytic work increases.	Complete on-going joint analytic work: <ul style="list-style-type: none"> <li>- 2007 PEFA mission (report expected July)</li> <li>- Country Economic Memorandum</li> <li>- Joint Review of Support to Independent Governance Institutions</li> <li>- Social exclusion and Gender Analysis</li> </ul>	GoG and DPs		2007	Joint reports
		Initiate new joint analytic work: <ul style="list-style-type: none"> <li>- PETS (health, education)</li> <li>- Rural Investment Climate Assessment</li> <li>- NREG PER</li> <li>- Rural Water PER</li> <li>- Agriculture PER</li> <li>- Joint review of voluntary retirement scheme</li> <li>- Country Status Report for Health</li> <li>- Country Status Report for Education</li> <li>- Joint Assessment of Support to Decentralization (DDF/FOAT)</li> </ul>	GoG and DPs		2008	Joint reports

**2007/08 Ghana Harmonisation Action Plan (G-HAP)  
(June 2007 – December 2008)**

<b>Paris Declaration</b>						
<b>Pillar</b>	<b>Indicator</b>	<b>Assessment Criteria</b>	<b>Assessment Methodology</b>	<b>2005 DAC Baseline</b>	<b>2010 Target</b>	
<b>Managing for Results</b>	(11) Results-oriented frameworks	<ul style="list-style-type: none"> <li>Quality of development information</li> <li>Stakeholder access to development information</li> <li>Coordinated country level monitoring &amp; evaluation</li> </ul>	CDF methodology: A= substantially developed B= largely developed C= some action taken D= some elements E= little action	-	<b>Global:</b> halve the gap (52% rated A or B)  <b>Ghana:</b> B or A	
<b>Ghana Action Plan</b>						
<b>Objectives</b>	<b>Country Outcome</b>	<b>Activities</b>	<b>Responsibility</b>	<b>Baseline</b>	<b>Target Date</b>	<b>Outputs</b>
<b>Manage resources and improve decision-making for results</b>	Clear linkages established between GPRS II and annual and multi-annual budget processes	Prepare annual sector progress reports in a timely way after completion of FY	MDAs	mixed	Each March	Sector PRs
		Prepare Annual GPRS II Progress Report in a timely way and address findings during subsequent budget cycle	NDPC + MoFEP + MDAs	June 2007	Each April	APR released with complete data
		Support core M&E institutions (GSS, NDPC, OoP, MoFEP) to strengthen national monitoring systems	Joint GoG + DP M&E working group	EBPM being re-prioritized	2008/09	Revised program

**2007/08 Ghana Harmonisation Action Plan (G-HAP)**  
**(June 2007 – December 2008)**

<b>Paris Declaration</b>						
<b>Pillar</b>	<b>Indicator</b>	<b>Assessment Criteria</b>	<b>Assessment Methodology</b>	<b>2005 DAC Baseline</b>	<b>2010 Target</b>	
<b>Mutual Accountability</b>	(12) Mutual Accountability	<ul style="list-style-type: none"> <li>Numerator: number of countries that undertake mutual assessments of commitments and development partnerships</li> <li>Denominator: total number of countries</li> </ul>	Mutual assessments (MA) include independent assessments and South-South learning	-  Ghana: Yes	<b>Global:</b> 100% have mutual assessment reviews  <b>Ghana:</b> Achieved	
<b>Ghana Action Plan</b>						
<b>Objectives</b>	<b>Country Outcome</b>	<b>Activities</b>	<b>Responsibility</b>	<b>Baseline</b>	<b>Target Date</b>	<b>Outputs</b>
<b>DPs and GoG are accountable for development results</b>	Progress in increasing aid harmonisation and effectiveness in Ghana is verified through an independent assessment mechanism and areas for improvement are identified.	Carry out self-assessment of Ghana harmonization action plan (G-HAP)	GoG + DPs	PR for 2006	June 2008	PR for 2007
		Agree on independent monitoring mechanism for tracking aid partnership commitments	GoG + DPs	Working papers	End 2007	Agreed mechanism
		Carry out first independent evaluation exercise	Independent evaluators		Mid 2008	Report