



# Local development, governance, and partnerships

*some general prepositions  
and country findings*

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# presentation outline

Theory	Local development, governance and partnerships
Practice/country example	Croatia
Policy development	<b><i>Local Development Governance</i></b> OECD review and capacity building
Sharing & Learning	www: the Action Space portal

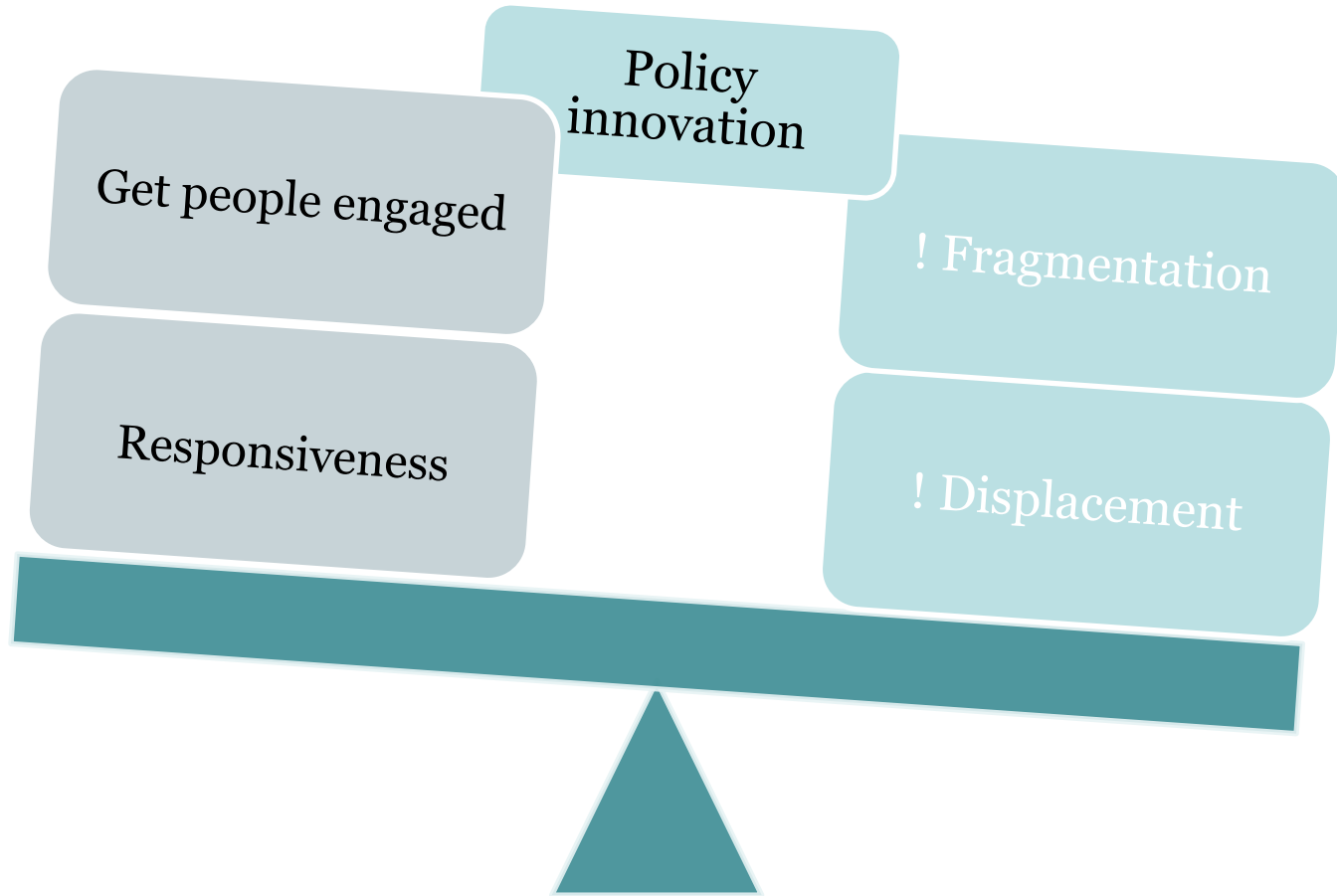
# local development policy goals...

- More and better jobs
- More participation and less exclusion
- Better quality of life
- Environmental sustainability, ...

## ... and governance implications

- ! National government can't prescribe universal solutions ...
- ! ... but local policy-making without national government involvement could lead to policy fragmentation and displacement

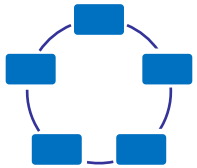
# balancing trade-offs



# governance contributions of local partnerships ...

- Source of expertise  
in identifying development opportunities
- Facilitate cross-sectoral approach  
to local development
- Signal likely conflicts of interests and  
potentials for synergies: insider input  
into policy cycle

# opportunities and challenges for local partnerships



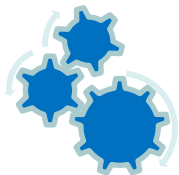
Redefined ways of state interventions  
But: need for skills and legitimacy



Blurred boundaries & responsibilities for social and economic issues  
But: need for clearly defined roles



Flexibility and greater outreach  
But: accountability and continuity



Power dependence in collective action  
But: “one for all”

# opportunities and challenges for local partnerships in Croatia (1/3)

Space in legislation – mentioning of partnership principle

Limited participation in national framework preparation for local development

No clear and locally responsive policy guidance and framework for local partnerships

# opportunities and challenges for local partnerships in Croatia (2/3)

Broad recognition for EU accession process – LPE, County Partnerships

Difficulties in finding the right level of operation

Limited local skills and capacity for partnership working

# opportunities and challenges for local partnerships in Croatia (3/3)

Multiple sources of financial support – EU, national, county, city

Project driven partnerships – focused, but less strategic

Organisational development not yet priority for long-term effort

# OECD LEED review series

## Local Development Governance

- Who:** National & local governments and their policy partners
- What:** Governance options in labour market and entrepreneurship development
- How:** Peer review exercise and capacity building



### Centre for Entrepreneurship, SMEs and Local Development

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      - Entrepreneurship at Local Level
      - Globalisation and Local Authorities
      - Local Governance and Partnerships
      - Social Innovations at Local Level

- > SMEs and Entrepreneurship
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## Action Space for local partnerships development in Croatia

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*Action Space for local partnerships development in Croatia*  
**Background | Recommendations | Report | Contact**

### Background

In 2007, the Trento Centre, together with the U. S. Agency for International Development (USAID) mission in Croatia and the support of World Learning Croatia, have jointly undertaken an active review of local partnerships in Croatia.

Key policy recommendations addressed the need for an increased co-ordination and integration between different policy areas at national level concerning local development issues and greater communication and exchange between local partnerships and central government institutions.

Clear guidance for the work of partnerships, while maintaining the necessary flexibility, will be a pre-requisite for more effective local action. There should be greater support to joining up of efforts at local level within the framework of a local development strategy and regular opportunities for organisational development and specialised training for the partnership and its partners should be considered. Government counterparts of local partnerships will need to assist them in the establishment of strong performance management, monitoring and evaluation systems.

### Recommendations

Recommendations and international learning models have been grouped under the following thematic areas:

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## Recommendations

Recommendations and international learning models have been grouped under the following thematic areas:

- National Support framework for local partnerships
- Joining up efforts at local level
- Performance management, monitoring and evaluation systems

For context specific recommendations tailored to the needs of reviewed localities look at Recommendations at a Glance

## Report

### ***Building Effective Local Partnerships: Organisational Challenges and Strategic Orientations***

Download here the Final Report

Download here the single chapters:

- Local Development and Partnership
- Supporting Local Partnerships: The Role of an Intermediary Body
- Learning to Deliver: How to Make Local Partnerships More Effective
- Developing a Commissioning Approach to Partnership Work
- Creating Employment Opportunities and Improving Employability – The Role And Contribution of Local Partnerships
- Making Partnerships Effective in Their Contribution to Local Development: Conclusions and Recommendations

## Contact

For more information on the country review Croatia, or if you are interested in working with us on an active review of the local governance system in your region and the role and contribution of partnerships, please contact [Andrea-Rosalinde.Hofer@oecd.org](mailto:Andrea-Rosalinde.Hofer@oecd.org)

### Financial Tools for Local Development

#### LEED Outreach

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