

## FRANCE

**Mme ANNE-MARIE IDRAC**  
**MINISTER OF STATE FOR FOREIGN TRADE**  
**SECRÉTAIRE D'ÉTAT CHARGÉE DU**  
**COMMERCE EXTÉRIEUR**



Anne-Marie Idrac was born in Saint-Brieuc in 1951. After studying at the Institute of Political Studies (IEP) and the Paris Law School, she got a degree from the French Senior Civil Service School (ENA, graduating in the “Simone Veil” class of 1974).

Following an initial assignment in the Economic and International Affairs Department of the Ministry of Infrastructure, where she was responsible in particular for construction and public works exports, Ms Idrac devoted most of her career as *administrateur civil* (senior executive) to environmental, housing, town planning and transport affairs.

As Managing Director of the Etablissement Public d'Aménagement de Cergy-Pointoise from 1990 to 1993, she was highly instrumental in the founding of the University of Cergy. She then served as Director of Ground Transport from 1993 to 1995, just when ground transport across Europe was experiencing major shifts. As a woman considered representative of civil society, Ms Idrac was appointed Minister of State for Transport, a position she held from May 1995 until June 1997 in the two governments headed by Alain Juppé.

Elected MP for the Yvelines *département* in 1997 and 2002, and Regional Councillor for the Ile-de-France region in 1998 on the UDF ticket, Ms Idrac resigned from all her political positions and duties when she was named Chairman and Chief Executive Officer of the RATP, the Paris public transit authority, on 25 September 2002. A particularly noteworthy development during her term of office was that the RATP acquired international scope, signing contracts in South Africa, Casablanca, Morocco, and Florence, Italy.

On 12 July 2006, Ms Idrac took over from Louis Gallois, who moved on to EADS, as Chairman of the SNCF, a position she held until 21 February 2008. The State rail company's results in 2007 should be seen as a historic achievement. Under Ms Idrac's leadership, the SNCF successfully confronted the challenge of competition and international reach through its subsidiaries Géodis, Kéolis and Systra. High-speed train contracts were also signed in Argentina and Morocco.

On 19 March 2008, President Nicolas Sarkozy appointed Ms Idrac **Minister of State for Foreign Trade in the government of François Fillon.**

Ms Idrac attended the 39<sup>th</sup> session at the IHEDN (Institute for Higher National Defence Studies) in 1986 and 1987 as an auditor, and served as President of the European Movement France from 1999 until 2005.

From September 2004 until March 2008, she sat on the Conseil Economique et Social (Economic and Social Council) as a representative of public sector enter

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Anne-Marie IDRAC, née en 1951 à Saint-Brieuc, diplômée de l'Institut d'études politiques de Paris, est ancienne élève de l'ENA (1974). Affectée au ministère de l'Equipement, elle y a mené l'essentiel de sa carrière dans les domaines de l'environnement, du logement, de l'urbanisme et des transports. Directrice générale de l'Etablissement public de Cergy-Pontoise de 1990 à 1993, elle fut ensuite Directrice des Transports Terrestres.

Elle a assumé les fonctions de Secrétaire d'Etat aux Transports, de mai 1995 à juin 1997.

Elue Député des Yvelines en 1997 et en 2002, ainsi que Conseillère régionale d'Ile-de-France en 1998, Anne-Marie IDRAC fut vice-présidente, puis secrétaire générale de l'UDF.

Elle a démissionné de ses mandats et fonctions politiques, pour être nommée Présidente-Directrice-Générale de la RATP le 25 septembre 2002, et renouvelée à ce poste le 26 juillet 2004. Durant son mandat, la RATP acquit une stratégie internationale en se développant en Afrique du Sud, au Maroc et en Italie.

Le 12 juillet 2006, succédant à Louis GALLOIS appelé à EADS, elle devient Présidente de la SNCF. Durant son mandat, Mme IDRAC a adapté l'entreprise à l'échéance de l'ouverture à la concurrence du transport ferroviaire et développé l'entreprise à l'international, notamment en Argentine et au Maroc.

Anne-Marie IDRAC était également, depuis 2004, administrateur du groupe DEXIA ainsi que de la Fondation Robert Schumann.

Elle est nommée, le 19 mars 2008, Secrétaire d'Etat chargée du Commerce extérieur.

Ancienne auditrice de l'IHEDN (1986), elle a présidé le Mouvement Européen-France de décembre 1999 à janvier 2005 et a siégé, de 2004 à 2008, comme représentante des entreprises publiques au Conseil économique et social.