



*Update Report on
Corporate Governance
Survey of Arab Banks*

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Phase One

UAB CG project is divided into four phases

Phase I: Survey Template Design

Phase I aims at adopting a template that would allow to interpret the surveys results in terms of international practices and that is still adaptable to the region's specific requirements and features.



Phase One

- Assisted by FSVC and in consultation with country stakeholders, the UAB has developed two templates:
 - 1- banking sector : aims at assessing adherence to OECD corporate governance principles and the Basel Committee on Banking Supervision “Enhancing Corporate Governance for Banking Organizations” consultative paper
 - 2- Regulatory Authorities: aim at assessing the existence of legislation that support CG practices



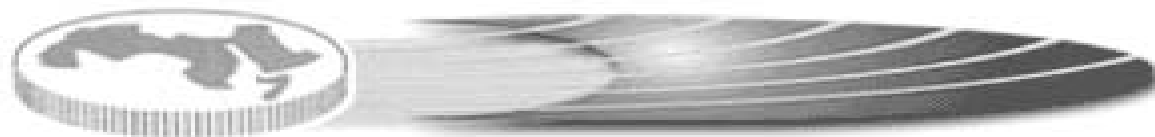
Phase Two

■ Phase II: Coalition Building Survey filling

- UAB has the approval of :
Jordan , Qatar, Oman, Yemen, Egypt, Tunisia and UAE.

Next Steps:

- One day raising awareness workshop in each country for stakeholders, where we explain rationale behind the questionnaire and presenting the business case for corporate governance
- Survey filling



Phase Three

Phase III: Results Analysis

The analysis will underline and assess the following areas:

1. The gap in corporate governance from two perspectives the practical and the legislative;
2. The specific provisions which offer protection to shareholders, particularly minorities;
3. The role of stakeholders in relation to corporate governance;



Phase Three

4. The easy accessibility of material financial and non-financial disclosures relevant to corporate governance;
5. The functions and responsibilities of the governing body of the corporation;
6. Compliance of Arab Banks to Basel II in respect to corporate governance as stated in the accord either explicitly or implicitly specially disclosure and transparency;



Phase Four

- Phase IV: Results sharing & Action Plan development

The fourth phase entails sharing the results of the survey with the different regional players and stakeholders, and with the participation of representatives from international organizations such as the RCGI, IFC, OECD, CIPE, WB group and others. The end result is to develop a set of Corporate Governance Best Practices, code or guidelines that will be adopted regionally.