

Gang Zhang: Panel intervention

As I am the last to speak in this panel, I would like to be brief.

So I will only repeat three words which we have all heard many times during the course of the last two days. However, I believe it important to repeat them from a strategic point of view, or as guidelines, for ensuring a smooth integration of China in the global knowledge system and mutual benefits from it. The three words are: *competition, integration and cooperation*.

**Competition** can benefit the performance of all players who participate in the game, as it does in athletic games. And “only competition can foster innovation”, as Director General Yonghong Mei just now said during the last panel.

But competition must not be based on the Cold War model, as in the past. Techno-nationalist and trade and investment protectionism are not the way by which one can win competition.

But, competition alone cannot ensure a positive sum-game, and therefore you need integration.

**Integration** can serve as a best insurance for avoiding techno-nationalism. Global integration is an irreversible trend. So, it is better to go along with the trend instead of going against the tide.

**Cooperation**, which takes place in various forms, industry-university, and even with your competitors, as Kevin Walsh, Oracle’s Vice President illustrated in his keynote speech this morning, can serve as the best way to advance mutual benefits from integration, as many speakers, both government and companies, and both OECD and Chinese speakers, emphasised during the course of the last two days.

But competition, integration and cooperation cannot take place in an orderly fashion by themselves, and can be much improved from the current state of affairs, as we all believe. This points to a great need for dialogue. We need dialogues to exchange information, to improve understanding, to formulate new rules for dealing with emerging issues and situations, and to revise existing ones when deemed necessary.

OECD is well positioned to help enhance dialogues between China and OECD governments and among different stakeholders, including the business community. It can only succeed through the cooperative and constructive participation of all stakeholders concerned.

The competition-integration-cooperation formula is strongly believed by the OECD team that produced the innovation review report.